



Holiday Inn Brand Family Signings, Openings & Removals

Year ended December

	2001		2002		2003		2004		2005		2006		2007 June YTD	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Signings														
Americas	42	7,046	37	5,074	45	6,387	59	7,818	98	13,078	115	15,852	51	6,438
EMEA	16	3,214	15	1,988	13	3,239	16	2,368	29	4,090	39	5,312	12	2,402
Asia Pacific	5	1,291	9	2,874	16	3,894	7	1,989	11	3,817	23	8,034	9	2,468
<i>Holiday Inn</i>	63	11,551	61	9,936	74	13,520	82	12,175	138	20,985	177	29,198	72	11,308
Americas	106	8,820	108	9,713	123	10,489	185	15,582	222	19,355	266	23,499	121	10,670
EMEA	35	3,683	36	4,128	16	1,809	20	2,196	17	2,041	36	4,755	20	2,351
Asia Pacific	0	0	0	0	0	0	3	843	2	558	13	4,926	9	2,377
<i>Express</i>	141	12,503	144	13,841	139	12,298	208	18,621	241	21,954	315	33,180	150	15,398
Americas	148	15,866	145	14,787	168	16,876	244	23,400	320	32,433	381	39,351	172	17,108
EMEA	51	6,897	51	6,116	29	5,048	36	4,564	46	6,131	75	10,067	32	4,753
Asia Pacific	5	1,291	9	2,874	16	3,894	10	2,832	13	4,375	36	12,960	18	4,845
<i>Holiday Inn Brand Family</i>	204	24,054	205	23,777	213	25,818	290	30,796	379	42,939	492	62,378	222	26,706
Openings														
Americas	32	5,043	24	4,264	15	2,249	32	5,636	36	5,692	31	4,563	12	1,506
EMEA	13	2,249	10	1,294	12	2,165	6	820	28	4,103	10	1,975	20	2,039
Asia Pacific	4	1,044	2	435	8	2,380	3	698	7	2,121	9	3,359	2	807
<i>Holiday Inn</i>	49	8,336	36	5,993	35	6,794	41	7,154	71	11,916	50	9,897	34	4,352
Americas	137	10,713	93	7,650	97	8,677	92	7,580	121	10,489	128	11,155	79	6,984
EMEA	13	1,146	12	1,396	22	2,583	22	2,597	12	1,478	13	1,383	9	687
Asia Pacific	0	0	0	0	0	0	0	0	2	541	4	985	2	1,264
<i>Express</i>	150	11,859	105	9,046	119	11,260	114	10,177	135	12,508	145	13,523	90	8,935
Americas	169	15,756	117	11,914	112	10,926	124	13,216	157	16,181	159	15,718	91	8,490
EMEA	26	3,395	22	2,690	34	4,748	28	3,417	40	5,581	23	3,358	29	2,726
Asia Pacific	4	1,044	2	435	8	2,380	3	698	9	2,662	13	4,344	4	2,071
<i>Holiday Inn Brand Family</i>	199	20,195	141	15,039	154	18,054	155	17,331	206	24,424	195	23,420	124	13,287
Removals														
Americas	(63)	(10,321)	(48)	(7,722)	(47)	(8,343)	(67)	(13,525)	(83)	(16,188)	(71)	(13,500)	(34)	(6,281)
EMEA ¹	41	5,185	(1)	3	(6)	(975)	(17)	(2,249)	(37)	(6,727)	(13)	(2,291)	(7)	(1,209)
Asia Pacific ²	11	1,124	(8)	(1,252)	(8)	(1,222)	(2)	(362)	0	28	(6)	(1,452)	(4)	(732)
<i>Holiday Inn</i>	(11)	(4,012)	(57)	(8,971)	(61)	(10,540)	(86)	(16,136)	(120)	(22,887)	(90)	(17,243)	(45)	(8,222)
Americas	(14)	(479)	(19)	(1,215)	(32)	(2,042)	(56)	(4,494)	(53)	(4,561)	(47)	(3,247)	(30)	(2,040)
EMEA	0	(75)	(2)	(184)	(1)	(37)	(1)	54	(4)	(428)	(2)	(245)	(5)	(473)
Asia Pacific	(2)	(139)	0	0	(1)	(52)	0	0	0	0	0	(3)	0	0
<i>Express</i>	(16)	(693)	(21)	(1,399)	(34)	(2,131)	(57)	(4,440)	(57)	(4,989)	(49)	(3,495)	(35)	(2,513)
Americas	(77)	(10,800)	(67)	(8,937)	(79)	(10,385)	(123)	(18,019)	(136)	(20,749)	(118)	(16,747)	(64)	(8,321)
EMEA	41	5,110	(3)	(181)	(7)	(1,012)	(18)	(2,195)	(41)	(7,155)	(15)	(2,536)	(12)	(1,682)
Asia Pacific	9	985	(8)	(1,252)	(9)	(1,274)	(2)	(362)	0	28	(6)	(1,455)	(4)	(732)
<i>Holiday Inn Brand Family</i>	(27)	(4,705)	(78)	(10,370)	(95)	(12,671)	(143)	(20,576)	(177)	(27,876)	(139)	(20,738)	(80)	(10,735)

Notes

1) EMEA 2001 removals impacted by netting of brand transfers from Posthouse to IHG brands following the integration of the acquisition. These hotels had previously entered the system as other brand.

2) Asia Pacific 2001 removals impacted by netting of brand transfers from SPHC to IHG brands following the integration of the acquisition.

There were 64 hotels with 10,474 rooms which transferred between brands during 2001, the majority transferred to Holiday Inn.