

# *Supplementary Information*

## *31 March 2015*



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## ***Explanatory Notes – RevPAR & Pipeline***

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We have disclosed franchised, managed, owned and leased RevPAR, occupancy and ADR on a comparable basis, based on comparability as at 31 March 2015.

Franchised and Managed comparable RevPAR, occupancy and ADR reflects performance this year compared to the same period last year for hotels that have traded in both years. Results for 2015 and 2014 include hotels that were previously franchised, managed or owned and have been transferred to either managed or franchised and included as comparable.

Owned and leased comparable RevPAR, occupancy and ADR reflects performance this year compared to the same period last year for owned and leased hotels that have traded in both years. This excludes new builds, brand changes, properties closed for major refurbishment and completed disposals.

All RevPAR and ADR data is quoted at a constant US dollar conversion rate to avoid distortions created by the fluctuations in the year on year exchange rate.

IHG's pipeline comprises hotels in planning and under construction but not yet opened; a contract for these has been signed and the appropriate fees paid.

# Comparable RevPAR – 3 Months to 31 March 2015

## Franchised and Managed

Constant US\$	Franchised Comparable							Managed Comparable						
	Hotels	Occ %		ADR		RevPAR		Hotels	Occ %		ADR		RevPAR	
		2015	Pts	2015	Growth	2015	Growth		2015	Pts	2015	Growth	2015	Growth
InterContinental	25	66.4%	(0.1%)	137.69	6.9%	91.39	6.7%	19	73.4%	(1.1%)	225.97	5.1%	165.83	3.5%
Kimpton Hotels & Restaurants								48	79.4%	1.8%	226.13	4.6%	179.63	7.1%
Crowne Plaza	160	62.9%	2.2%	113.32	2.4%	71.31	6.1%	10	77.2%	0.0%	137.41	7.6%	106.09	4.9%
Hotel Indigo	34	71.2%	1.0%	139.90	7.0%	99.57	8.6%	3	78.0%	1.9%	146.69	12.3%	114.49	15.1%
Holiday Inn	676	60.8%	0.9%	104.83	4.4%	63.70	5.9%	17	71.7%	1.7%	126.00	7.9%	90.36	10.5%
Holiday Inn Express	1,893	63.8%	1.5%	107.03	4.0%	68.23	6.4%	1	82.4%	19.1%	199.48	17.9%	164.36	53.6%
Staybridge Suites	160	72.2%	(0.3%)	107.02	4.1%	77.23	3.6%	26	79.8%	(2.8%)	133.26	8.6%	106.35	4.9%
Candlewood Suites	245	70.1%	0.9%	78.76	4.3%	55.21	5.7%	60	76.2%	(0.3%)	79.21	7.2%	60.33	6.8%
<b>Americas</b>	<b>3,193</b>	<b>63.6%</b>	<b>1.2%</b>	<b>106.21</b>	<b>4.0%</b>	<b>67.57</b>	<b>6.1%</b>	<b>184</b>	<b>76.2%</b>	<b>0.1%</b>	<b>164.25</b>	<b>6.3%</b>	<b>125.21</b>	<b>6.4%</b>
InterContinental	6	63.2%	3.3%	216.92	(3.4%)	136.99	2.0%	20	59.7%	0.6%	222.88	6.8%	132.97	8.0%
Crowne Plaza	69	64.6%	1.7%	123.58	4.5%	79.84	7.4%	6	70.8%	(3.2%)	158.45	5.0%	112.13	0.5%
Hotel Indigo	11	71.6%	2.8%	141.96	3.3%	101.65	7.4%	1	77.6%	6.2%	160.02	1.2%	124.10	10.0%
Holiday Inn	260	61.5%	0.7%	107.55	3.9%	66.17	5.1%	6	52.1%	(2.3%)	94.04	1.4%	49.01	(2.8%)
Holiday Inn Express	207	67.5%	1.9%	92.42	4.4%	62.41	7.4%	1	55.3%	12.5%	57.14	(3.6%)	31.60	24.5%
Staybridge Suites	4	84.1%	0.9%	112.89	8.3%	94.90	9.4%							
<b>Europe</b>	<b>557</b>	<b>64.1%</b>	<b>1.3%</b>	<b>108.40</b>	<b>4.0%</b>	<b>69.53</b>	<b>6.2%</b>	<b>34</b>	<b>60.2%</b>	<b>(0.1%)</b>	<b>192.61</b>	<b>5.8%</b>	<b>115.92</b>	<b>5.6%</b>
InterContinental	7	71.6%	1.9%	185.67	2.2%	132.93	4.9%	50	70.2%	3.3%	207.45	3.9%	145.55	9.0%
Crowne Plaza	8	69.1%	2.9%	93.82	0.9%	64.85	5.4%	52	76.8%	3.0%	137.29	1.3%	105.37	5.3%
Holiday Inn	17	69.7%	(0.6%)	119.73	0.4%	83.43	(0.4%)	46	75.9%	3.2%	116.45	(0.5%)	88.40	3.9%
Holiday Inn Express	9	71.5%	(2.1%)	89.36	0.0%	63.91	(2.8%)	5	74.0%	19.3%	82.88	(10.6%)	61.32	20.9%
Staybridge Suites								3	81.8%	11.0%	155.74	11.0%	127.40	28.2%
Other	2	78.5%	2.2%	68.36	2.2%	53.65	5.2%	2	86.7%	4.9%	68.62	7.1%	59.49	13.5%
<b>AMEA</b>	<b>43</b>	<b>70.8%</b>	<b>0.4%</b>	<b>122.83</b>	<b>1.4%</b>	<b>86.97</b>	<b>2.0%</b>	<b>158</b>	<b>74.3%</b>	<b>3.7%</b>	<b>152.82</b>	<b>1.8%</b>	<b>113.60</b>	<b>7.1%</b>
InterContinental	1	83.0%	(4.2%)	233.67	(4.1%)	193.99	(8.7%)	24	56.1%	6.3%	133.20	(1.0%)	74.67	11.6%
Crowne Plaza								59	51.7%	5.1%	88.77	(5.2%)	45.94	5.2%
Hotel Indigo								5	63.4%	1.6%	185.99	0.8%	117.98	3.3%
Holiday Inn	2	73.3%	(8.5%)	133.70	(3.2%)	98.05	(13.2%)	60	56.1%	2.2%	80.51	(4.6%)	45.16	(0.7%)
Holiday Inn Express	1	81.7%	(6.2%)	32.55	8.7%	26.58	1.0%	40	61.3%	(1.8%)	56.63	1.1%	34.73	(1.7%)
<b>Greater China</b>	<b>4</b>	<b>76.4%</b>	<b>(7.2%)</b>	<b>155.22</b>	<b>(2.8%)</b>	<b>118.58</b>	<b>(11.2%)</b>	<b>188</b>	<b>55.6%</b>	<b>3.2%</b>	<b>88.31</b>	<b>(1.9%)</b>	<b>49.07</b>	<b>4.0%</b>
<b>Total IHG</b>	<b>3,797</b>	<b>63.9%</b>	<b>1.2%</b>	<b>107.30</b>	<b>3.8%</b>	<b>68.60</b>	<b>5.8%</b>	<b>564</b>	<b>66.3%</b>	<b>2.4%</b>	<b>136.39</b>	<b>2.2%</b>	<b>90.45</b>	<b>6.0%</b>

# Comparable RevPAR – 3 Months to 31 March 2015

## Owned & Leased and Total

Constant US\$	Hotels	Owned & Leased Comparable						Total Comparable					
		Occ %		ADR		RevPAR		Occ %		ADR		RevPAR	
		2015	Pts	2015	Growth	2015	Growth	2015	Pts	2015	Growth	2015	Growth
InterContinental	1	69.7%	7.6%	255.47	4.1%	177.97	16.8%	70.1%	(0.4%)	188.79	5.7%	132.32	5.0%
Kimpton Hotels & Restaurants								79.4%	1.8%	226.13	4.6%	179.63	7.1%
Crowne Plaza								63.9%	1.9%	115.32	2.8%	73.70	6.0%
Hotel Indigo								72.0%	1.1%	140.77	7.7%	101.33	9.4%
Holiday Inn	2	73.9%	(0.3%)	198.10	11.7%	146.45	11.3%	61.3%	0.9%	106.75	4.7%	65.48	6.2%
Holiday Inn Express								63.8%	1.5%	107.21	4.0%	68.38	6.6%
Staybridge Suites								73.4%	(0.7%)	111.59	4.9%	81.90	3.9%
Candlewood Suites								71.6%	0.6%	78.88	5.1%	56.51	6.0%
<b>Americas</b>	<b>3</b>	<b>72.6%</b>	<b>2.2%</b>	<b>215.60</b>	<b>9.8%</b>	<b>156.47</b>	<b>13.2%</b>	<b>64.8%</b>	<b>1.1%</b>	<b>112.62</b>	<b>4.3%</b>	<b>72.92</b>	<b>6.2%</b>
InterContinental								60.3%	1.1%	221.73	4.8%	133.72	6.9%
Crowne Plaza								65.1%	1.4%	126.47	4.4%	82.30	6.7%
Hotel Indigo								72.1%	3.1%	143.69	3.1%	103.66	7.7%
Holiday Inn								61.2%	0.6%	107.16	3.8%	65.59	4.9%
Holiday Inn Express								67.5%	1.9%	92.28	4.4%	62.27	7.5%
Staybridge Suites								84.1%	0.9%	112.89	8.3%	94.90	9.4%
<b>Europe</b>								<b>63.7%</b>	<b>1.2%</b>	<b>116.42</b>	<b>3.9%</b>	<b>74.21</b>	<b>5.8%</b>
InterContinental	1	45.9%	(1.4%)	132.51	4.4%	60.86	1.3%	69.9%	3.0%	203.47	3.7%	142.16	8.4%
Crowne Plaza								76.0%	2.9%	133.33	1.2%	101.32	5.3%
Holiday Inn	1	89.9%	(2.5%)	131.06	9.3%	117.87	6.3%	74.6%	2.2%	117.42	(0.1%)	87.61	3.0%
Holiday Inn Express								72.4%	5.5%	87.01	(3.7%)	62.99	4.3%
Staybridge Suites								81.8%	11.0%	155.74	11.0%	127.40	28.2%
Other								83.2%	3.7%	68.51	5.1%	57.01	10.0%
<b>AMEA</b>	<b>2</b>	<b>61.4%</b>	<b>(1.8%)</b>	<b>131.76</b>	<b>6.9%</b>	<b>80.97</b>	<b>3.8%</b>	<b>73.5%</b>	<b>3.0%</b>	<b>147.26</b>	<b>1.9%</b>	<b>108.30</b>	<b>6.2%</b>
InterContinental	1	84.4%	4.8%	371.61	(8.0%)	313.48	(2.4%)	58.8%	5.7%	156.28	(3.8%)	91.83	6.5%
Crowne Plaza								51.7%	5.1%	88.77	(5.2%)	45.94	5.2%
Hotel Indigo								63.4%	1.6%	185.99	0.8%	117.98	3.3%
Holiday Inn								57.4%	1.4%	85.51	(5.1%)	49.05	(2.7%)
Holiday Inn Express								61.6%	(1.8%)	56.23	1.2%	34.62	(1.7%)
<b>Greater China</b>	<b>1</b>	<b>84.4%</b>	<b>4.8%</b>	<b>371.61</b>	<b>(8.0%)</b>	<b>313.48</b>	<b>(2.4%)</b>	<b>56.5%</b>	<b>2.8%</b>	<b>94.71</b>	<b>(2.7%)</b>	<b>53.51</b>	<b>2.4%</b>
<b>Total IHG</b>	<b>6</b>	<b>72.3%</b>	<b>1.8%</b>	<b>236.11</b>	<b>3.1%</b>	<b>170.77</b>	<b>5.7%</b>	<b>64.5%</b>	<b>1.5%</b>	<b>115.15</b>	<b>3.4%</b>	<b>74.32</b>	<b>5.9%</b>

## 2015 Current Trading Comparable RevPAR, ADR & Occupancy Growth

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Constant US\$	RevPAR %	ADR %	Occupancy %pts
Total Americas	6.2%	4.3%	1.1%
Total Europe	5.8%	3.9%	1.2%
Total AMEA	6.2%	1.9%	3.0%
Total Greater China	2.4%	(2.7%)	2.8%
Total IHG	5.9%	3.4%	1.5%
United States:			
InterContinental	4.7%	5.1%	(0.3%)
Kimpton Hotels & Restaurants	7.1%	4.6%	1.8%
Crowne Plaza	6.4%	2.6%	2.4%
Hotel Indigo	9.4%	7.9%	1.0%
Holiday Inn	6.9%	4.8%	1.2%
Holiday Inn Express	7.0%	4.3%	1.6%
Staybridge Suites	4.6%	4.9%	(0.2%)
Candlewood Suites	6.0%	5.1%	0.6%
All Brands	6.6%	4.4%	1.4%

# Hotel & Room Count as at 31 March 2015

	Franchised		Managed		Owned & Leased		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
InterContinental	27	7,553	22	8,939	1	424	50	16,916
Kimpton Hotels & Restaurants	0	0	65	11,834	0	0	65	11,834
Crowne Plaza	171	45,025	11	3,491	0	0	182	48,516
Hotel Indigo	36	4,036	3	515	0	0	39	4,551
EVEN Hotels	0	0	0	0	2	296	2	296
Holiday Inn	746	128,740	18	5,393	2	910	766	135,043
Holiday Inn Express	2,069	183,704	1	252	0	0	2,070	183,956
Staybridge Suites	175	18,365	26	3,216	0	0	201	21,581
Candlewood Suites	265	23,493	61	7,553	0	0	326	31,046
Other	2	6,986	76	12,132	0	0	78	19,118
<b>Americas</b>	<b>3,491</b>	<b>417,902</b>	<b>283</b>	<b>53,325</b>	<b>5</b>	<b>1,630</b>	<b>3,779</b>	<b>472,857</b>
InterContinental	7	1,688	22	7,214	1	470	30	9,372
Crowne Plaza	72	16,847	11	2,428	0	0	83	19,275
Hotel Indigo	16	1,531	2	157	0	0	18	1,688
Holiday Inn	258	41,554	25	4,194	0	0	283	45,748
Holiday Inn Express	225	26,971	1	118	0	0	226	27,089
Staybridge Suites	6	877	0	0	0	0	6	877
Other	2	229	0	0	0	0	2	229
<b>Europe</b>	<b>586</b>	<b>89,697</b>	<b>61</b>	<b>14,111</b>	<b>1</b>	<b>470</b>	<b>648</b>	<b>104,278</b>
InterContinental	7	2,522	57	17,575	1	380	65	20,477
Crowne Plaza	10	2,067	57	16,980	0	0	67	19,047
Hotel Indigo	0	0	1	87	0	0	1	87
Holiday Inn	24	4,722	62	15,153	1	207	87	20,082
Holiday Inn Express	9	2,126	15	3,168	0	0	24	5,294
Staybridge Suites	0	0	3	425	0	0	3	425
Other	2	464	2	631	0	0	4	1,095
<b>AMEA</b>	<b>52</b>	<b>11,901</b>	<b>197</b>	<b>54,019</b>	<b>2</b>	<b>587</b>	<b>251</b>	<b>66,507</b>
InterContinental	1	570	32	12,751	1	503	34	13,824
HUALUXE	0	0	1	282	0	0	1	282
Crowne Plaza	0	0	72	25,791	0	0	72	25,791
Hotel Indigo	0	0	5	612	0	0	5	612
Holiday Inn	2	1,476	71	22,153	0	0	73	23,629
Holiday Inn Express	1	138	55	14,213	0	0	56	14,351
Other	0	0	2	444	0	0	2	444
<b>Greater China</b>	<b>4</b>	<b>2,184</b>	<b>238</b>	<b>76,246</b>	<b>1</b>	<b>503</b>	<b>243</b>	<b>78,933</b>
InterContinental	42	12,333	133	46,479	4	1,777	179	60,589
Kimpton Hotels & Restaurants	0	0	65	11,834	0	0	65	11,834
HUALUXE	0	0	1	282	0	0	1	282
Crowne Plaza	253	63,939	151	48,690	0	0	404	112,629
Hotel Indigo	52	5,567	11	1,371	0	0	63	6,938
EVEN Hotels	0	0	0	0	2	296	2	296
Holiday Inn	1,030	176,492	176	46,893	3	1,117	1,209	224,502
Holiday Inn Express	2,304	212,939	72	17,751	0	0	2,376	230,690
Staybridge Suites	181	19,242	29	3,641	0	0	210	22,883
Candlewood Suites	265	23,493	61	7,553	0	0	326	31,046
Other	6	7,679	80	13,207	0	0	86	20,886
<b>Total System Size</b>	<b>4,133</b>	<b>521,684</b>	<b>779</b>	<b>197,701</b>	<b>9</b>	<b>3,190</b>	<b>4,921</b>	<b>722,575</b>

# Pipeline as at 31 March 2015

	Franchised		Managed		Owned & Leased		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
InterContinental	1	227	5	1,890	0	0	6	2,117
Kimpton Hotels & Restaurants	0	0	16	3,193	0	0	16	3,193
Crowne Plaza	14	2,469	3	519	0	0	17	2,988
Hotel Indigo	22	2,796	9	1,521	0	0	31	4,317
EVEN Hotels	0	0	2	380	1	202	3	582
Holiday Inn	133	19,309	5	1,221	0	0	138	20,530
Holiday Inn Express	403	38,047	2	521	0	0	405	38,568
Staybridge Suites	92	9,806	1	197	0	0	93	10,003
Candlewood Suites	89	7,700	0	0	0	0	89	7,700
Other	0	0	14	1,736	0	0	14	1,736
<b>America</b>	<b>754</b>	<b>80,354</b>	<b>57</b>	<b>11,178</b>	<b>1</b>	<b>202</b>	<b>812</b>	<b>91,734</b>
InterContinental	2	615	2	289	0	0	4	904
Crowne Plaza	8	1,395	5	1,444	0	0	13	2,839
Hotel Indigo	10	1,027	1	220	0	0	11	1,247
Holiday Inn	30	4,713	5	1,865	0	0	35	6,578
Holiday Inn Express	38	5,576	5	930	0	0	43	6,506
Staybridge Suites	2	239	1	82	0	0	3	321
Other	0	31	0	0	0	0	0	31
<b>Europe</b>	<b>90</b>	<b>13,596</b>	<b>19</b>	<b>4,830</b>	<b>0</b>	<b>0</b>	<b>109</b>	<b>18,426</b>
InterContinental	0	0	23	6,206	0	0	23	6,206
Crowne Plaza	0	0	16	4,199	0	0	16	4,199
Hotel Indigo	0	0	11	2,036	0	0	11	2,036
Holiday Inn	2	533	48	12,820	0	0	50	13,353
Holiday Inn Express	3	640	37	7,804	0	0	40	8,444
Staybridge Suites	1	250	4	650	0	0	5	900
<b>AMEA</b>	<b>6</b>	<b>1,423</b>	<b>139</b>	<b>33,715</b>	<b>0</b>	<b>0</b>	<b>145</b>	<b>35,138</b>
InterContinental	0	0	18	6,678	0	0	18	6,678
HUALUXE	0	0	23	7,269	0	0	23	7,269
Crowne Plaza	0	0	46	15,191	0	0	46	15,191
Hotel Indigo	0	0	10	1,646	0	0	10	1,646
Holiday Inn	0	0	45	12,729	0	0	45	12,729
Holiday Inn Express	0	0	53	11,957	0	0	53	11,957
<b>Greater China</b>	<b>0</b>	<b>0</b>	<b>195</b>	<b>55,470</b>	<b>0</b>	<b>0</b>	<b>195</b>	<b>55,470</b>
InterContinental	3	842	48	15,063	0	0	51	15,905
Kimpton Hotels & Restaurants	0	0	16	3,193	0	0	16	3,193
HUALUXE	0	0	23	7,269	0	0	23	7,269
Crowne Plaza	22	3,864	70	21,353	0	0	92	25,217
Hotel Indigo	32	3,823	31	5,423	0	0	63	9,246
EVEN Hotels	0	0	2	380	1	202	3	582
Holiday Inn	165	24,555	103	28,635	0	0	268	53,190
Holiday Inn Express	444	44,263	97	21,212	0	0	541	65,475
Staybridge Suites	95	10,295	6	929	0	0	101	11,224
Candlewood Suites	89	7,700	0	0	0	0	89	7,700
Other	0	31	14	1,736	0	0	14	1,767
<b>Total Pipeline</b>	<b>850</b>	<b>95,373</b>	<b>410</b>	<b>105,193</b>	<b>1</b>	<b>202</b>	<b>1,261</b>	<b>200,768</b>



## Americas Future Growth Drivers

	Total	InterContinental	Kimpton Hotels & Restaurants	Crowne Plaza	Hotel Indigo	EVEN Hotels	Holiday Inn	Holiday Inn Express	Staybridge Suites	Candlewood Suites	Other
<b>Room Count</b>											
1 January 2015	460,017	16,897	0	48,366	4,551	296	136,280	182,601	21,200	30,708	19,118
Openings	15,847	0	11,827	144	0	0	753	2,325	381	417	0
Brand Conversions	0	0	0	0	0	0	128	(128)	0	0	0
Removals incl. Adjustments	(3,007)	19	7	6	0	0	(2,118)	(842)	0	(79)	0
<b>31 March 2015</b>	<b>472,857</b>	<b>16,916</b>	<b>11,834</b>	<b>48,516</b>	<b>4,551</b>	<b>296</b>	<b>135,043</b>	<b>183,956</b>	<b>21,581</b>	<b>31,046</b>	<b>19,118</b>
% Growth	3%	0%	-	0%	0%	0%	(1)%	1%	2%	1%	0%
<b>Pipeline</b>											
1 January 2015	86,195	2,337	0	3,206	4,259	584	20,155	37,125	9,594	7,717	1,218
Signings	11,481	0	3,339	125	180	0	1,715	4,015	1,023	566	518
<b>31 March 2015</b>	<b>91,734</b>	<b>2,117</b>	<b>3,193</b>	<b>2,988</b>	<b>4,317</b>	<b>582</b>	<b>20,530</b>	<b>38,568</b>	<b>10,003</b>	<b>7,700</b>	<b>1,736</b>

## Europe Future Growth Drivers

	Total	InterContinental	Crowne Plaza	Hotel Indigo	Holiday Inn	Holiday Inn Express	Staybridge Suites	Other
<b>Room Count</b>								
1 January 2015	104,208	9,372	19,395	1,568	45,722	27,138	784	229
Openings	1,047	0	78	120	565	191	93	0
Brand Conversions	0	0	0	0	0	0	0	0
Removals incl. Adjustments	(977)	0	(198)	0	(539)	(240)	0	0
<b>31 March 2015</b>	<b>104,278</b>	<b>9,372</b>	<b>19,275</b>	<b>1,688</b>	<b>45,748</b>	<b>27,089</b>	<b>877</b>	<b>229</b>
% Growth	0%	0%	(1)%	8%	0%	(0)%	12%	0%
<b>Pipeline</b>								
1 January 2015	18,893	845	2,917	1,368	6,944	6,374	414	31
Signings	583	59	0	0	201	323	0	0
<b>31 March 2015</b>	<b>18,426</b>	<b>904</b>	<b>2,839</b>	<b>1,247</b>	<b>6,578</b>	<b>6,506</b>	<b>321</b>	<b>31</b>

## AMEA Future Growth Drivers

	Total	InterContinental	Crowne Plaza	Hotel Indigo	Holiday Inn	Holiday Inn Express	Staybridge Suites	Other
<b>Room Count</b>								
1 January 2015	67,876	21,424	19,688	0	19,750	5,295	425	1,294
Openings	418	0	0	87	331	0	0	0
Brand Conversions	0	227	0	0	0	0	0	(227)
Removals incl. Adjustments	(1,787)	(1,174)	(641)	0	1	(1)	0	28
<b>31 March 2015</b>	<b>66,507</b>	<b>20,477</b>	<b>19,047</b>	<b>87</b>	<b>20,082</b>	<b>5,294</b>	<b>425</b>	<b>1,095</b>
% Growth	(2)%	(4)%	(3)%	-	2%	(0)%	0%	(15)%
<b>Pipeline</b>								
1 January 2015	34,346	5,804	4,412	1,823	13,230	8,177	900	0
Signings	1,244	400	(213)	300	457	300	0	0
<b>31 March 2015</b>	<b>35,138</b>	<b>6,206</b>	<b>4,199</b>	<b>2,036</b>	<b>13,353</b>	<b>8,444</b>	<b>900</b>	<b>0</b>

## Greater China Future Growth Drivers

	Total	InterContinental	HUALUXE	Crowne Plaza	Hotel Indigo	Holiday Inn	Holiday Inn Express	Other
<b>Room Count</b>								
1 January 2015	78,194	13,542	0	26,113	612	23,407	14,076	444
Openings	1,435	0	282	305	0	625	223	0
Brand Conversions	0	270	0	(270)	0	0	0	0
Removals incl. Adjustments	(696)	12	0	(357)	0	(403)	52	0
<b>31 March 2015</b>	<b>78,933</b>	<b>13,824</b>	<b>282</b>	<b>25,791</b>	<b>612</b>	<b>23,629</b>	<b>14,351</b>	<b>444</b>
<i>% Growth</i>	1%	2%	-	(1)%	0%	1%	2%	0%
<b>Pipeline</b>								
1 January 2015	54,338	6,678	7,551	14,801	1,646	12,384	11,278	0
Signings	3,505	0	0	1,167	0	1,250	1,088	0
<b>31 March 2015</b>	<b>55,470</b>	<b>6,678</b>	<b>7,269</b>	<b>15,191</b>	<b>1,646</b>	<b>12,729</b>	<b>11,957</b>	<b>0</b>