Group statement of financial position

| 31 December 2021 | Note | 2021 \$m | 2020 \$m |
|---|------|-------------|-------------|
| ASSETS | Note | | φιιι |
| Goodwill and other intangible assets | 13 | 1,195 | 1,293 |
| Property, plant and equipment | 14 | 137 | 201 |
| Right-of-use assets | 15 | 274 | 303 |
| Investment in associates and joint ventures | 16 | 77 | 81 |
| Retirement benefit assets | 27 | | |
| Other financial assets | 17 | 173 | 168 |
| Derivative financial instruments | 24 | 1/3 | 5 |
| Deferred compensation plan investments | | 256 | 236 |
| Non-current tax receivable | | 1 | 15 |
| Deferred tax assets | 8 | 147 | |
| | | | 113 |
| Contract costs | 3 | 72 | 70 |
| Contract assets | 3 | 316 | 311 |
| Total non-current assets | | 2,650 | 2,796 |
| Inventories | | 4 | 5 |
| Trade and other receivables | 18 | 574 | 514 |
| Current tax receivable | | 1 | 18 |
| Other financial assets | 17 | 2 | 1 |
| Cash and cash equivalents | 19 | 1,450 | 1,675 |
| Contract costs | 3 | 5 | 5 |
| Contract assets | 3 | 30 | 25 |
| Total current assets | | 2,066 | 2,243 |
| Total assets | | 4,716 | 5,039 |
| LIABILITIES | | | |
| Loans and other borrowings | 22 | (292) | (869) |
| Lease liabilities | 15_ | (35) | (34) |
| Trade and other payables | 20 | (579) | (466) |
| Deferred revenue | 3 | (617) | (452) |
| Provisions | 21 | (49) | (16) |
| Current tax payable | | (52) | (30) |
| Total current liabilities | | (1,624) | (1,867) |
| Loans and other borrowings | 22 | (2,553) | (2,898) |
| Lease liabilities | 15 | (384) | (416) |
| Derivative financial instruments | 24 | (62) | (18) |
| Retirement benefit obligations | 27 | (92) | (103) |
| Deferred compensation plan liabilities | | (256) | (236) |
| Trade and other payables | 20 | (89) | (94) |
| Deferred revenue | 3 | (996) | (1,117) |
| Provisions | 21 | (41) | (44) |
| Deferred tax liabilities | 8 | (93) | (95) |
| Total non-current liabilities | | (4,566) | (5,021) |
| Total liabilities | | (6,190) | (6,888) |
| Net liabilities | | (1,474) | (1,849) |
| EQUITY | | | |
| IHG shareholders' equity | | (1,481) | (1,857) |
| Non-controlling interest | | 7 | 8 |
| Total equity | | (1,474) | (1,849) |
| | | | |

Signed on behalf of the Board,

Paul Edgecliffe-Johnson 21 February 2022

Notes on pages 149 to 205 form an integral part of these Group Financial Statements.