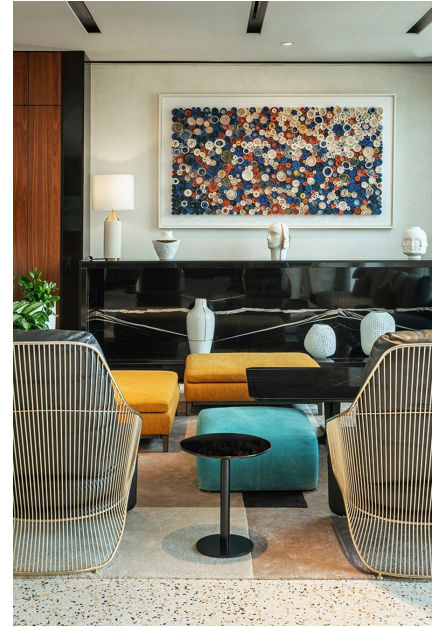


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IHG Checks In On...

**Capital allocation, funding arrangements
and financing costs**

IHG's capital allocation

Priority uses of cash generation

#1: Invest in the business to drive growth



#2: Sustainably grow the ordinary dividend

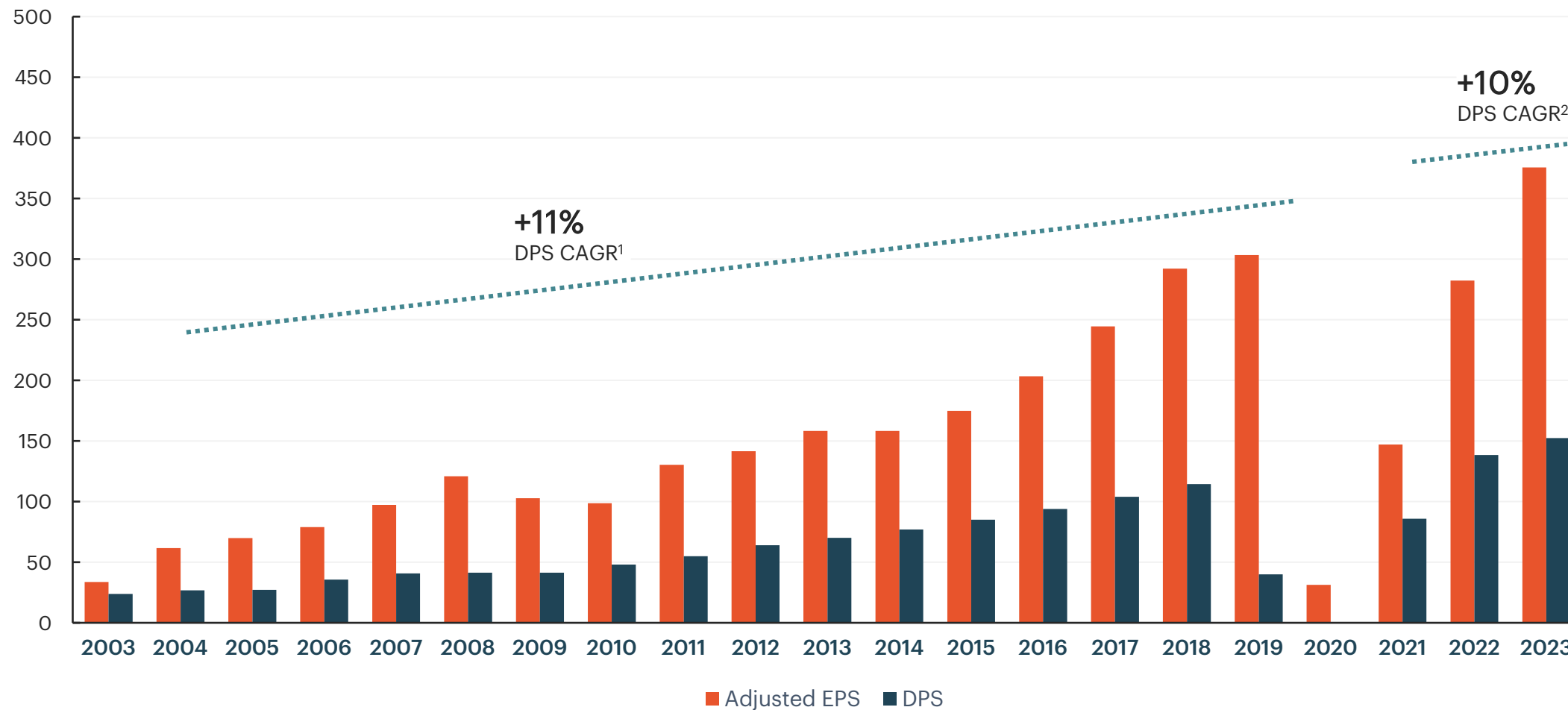


#3: Return surplus funds to shareholders



IHG's earnings and ordinary dividends

Strong track record of growth



1. Dividend per share paid in-year, 2004-2019

2. DPS growth in 2022 reflects growth in the final dividend vs that for 2021 (resumed following temporary suspension during Covid) and growth in the interim dividend vs that for 2019 (no interim dividend was paid in 2020 or 2021)

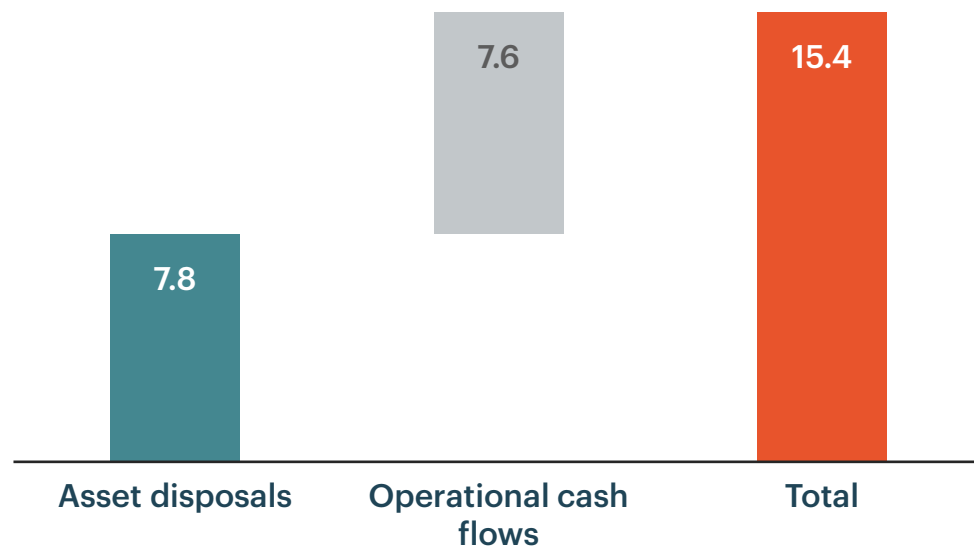
3. Adjusted EPS and definitions for other non-GAAP measures can be found in the 'Use of key performance measures and non-GAAP measures' section of the results announcement, along with reconciliations of these measures to the most directly comparable line items within the Financial Statements.

IHG's total shareholder returns

By source and by return mechanism

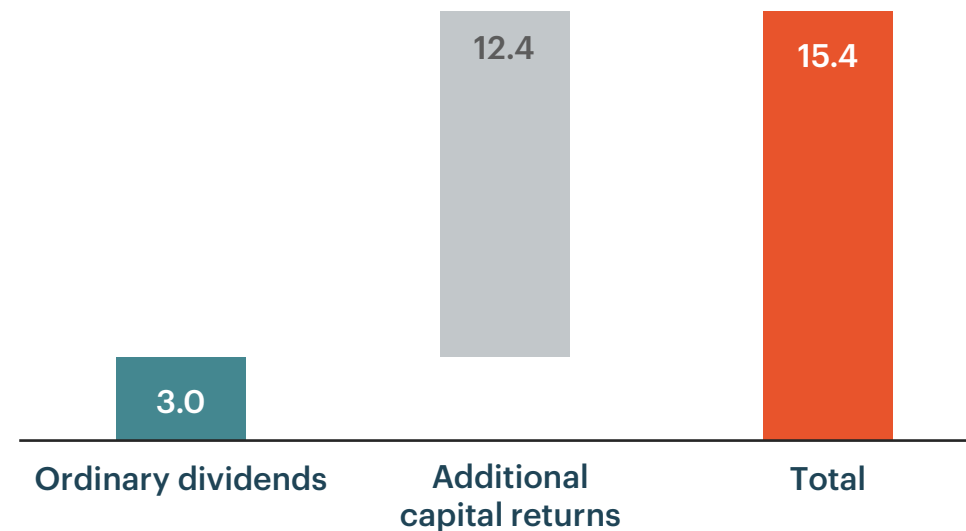
Shareholder returns (2003-2023) (\$bn)

Source of returns



Shareholder returns (2003-2023) (\$bn)

Mechanism of returns



IHG's additional capital returns

Track record of programmes 2004-2023

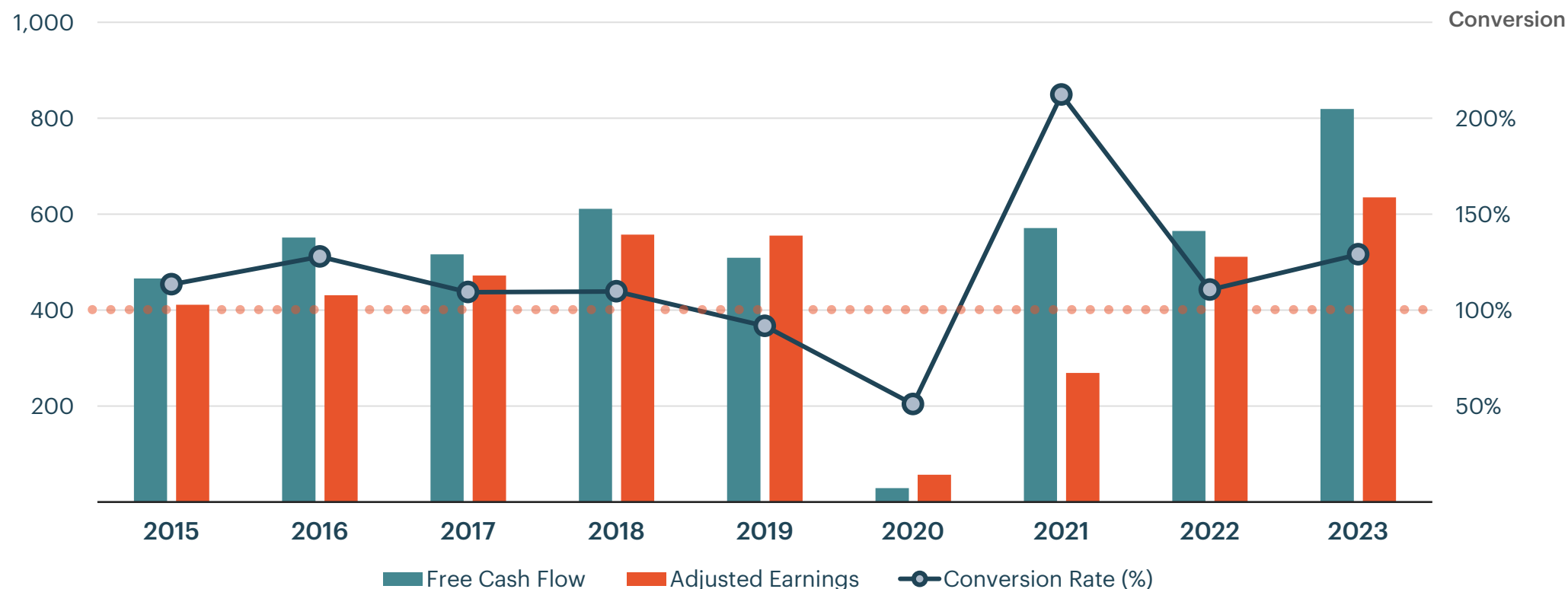
Return of funds programme

	Timing	Total return (\$)	Total return (£)
£501 special dividend ¹	Paid in Dec 2004	\$971m	£501m
£250m share buyback	Completed in 2004	\$462m	£250m
£996 capital return ¹	Paid in July 2005	\$1,728m	£996m
£250m share buyback	Completed in 2006	\$457m	£250m
£497m special dividend ¹	Paid in June 2006	\$914m	£497m
£250m share buyback	Completed in 2007	\$468m	£250m
£709m special dividend ¹	Paid in June 2007	\$1,397m	£709m
£150m share buyback	n/a	\$239m	£150m
\$500m special dividend ¹	Paid in Oct 2012	\$500m	£315m
\$500m share buyback	Completed in 2014	\$500m	£315m
\$350m special dividend	Paid in Oct 2013	\$350m	£229m
\$750m special dividend ¹	Paid in July 2014	\$750m	£447m
\$1,500m special dividend ¹	Paid in May 2016	\$1,500m	£1,038m
\$400m special dividend ¹	Paid in May 2017	\$400m	£309m
\$500m special dividend ¹	Paid in Jan 2019	\$500m	£389m
\$500m share buyback	Completed in Jan 2023	\$500m	£432m
\$750m share buyback	Completed in Dec 2023	\$746m	£595m
		\$12,382m	£7,640m

1. Accompanied by a share consolidation

IHG's cash conversion

Strong track record of converting >100% of earnings into cash



Since 2015, cumulatively, **119%** of IHG's adjusted earnings have been converted into free cash flow

Definitions for non-GAAP measures can be found in the 'Use of key performance measures and non-GAAP measures' section of the results announcement, along with reconciliations of these measures to the most directly comparable line items within the Financial Statements.

IHG's bond debt

Current tranches outstanding

Current Bonds

Amount issued	Amount outstanding	Maturity	Interest Rate
EUR 500m	EUR 500m	Oct 24	1.625% ¹
GBP 300m	GBP 300m	Aug 25	3.75%
GBP 350m	GBP 350m	Aug 26	2.125%
EUR 500m	EUR 500m	May 27	2.125% ²
GBP 400m	GBP 400m	Oct 28	3.375%
EUR 600m	EUR 600m	Nov 29	4.375% ³

1. Swapped to GBP 454m at 2.65%

2. Swapped to GBP 436m at 3.5%

3. Swapped to USD 657 at 5.97%

IHG's net debt

Analysed by currency

\$m	2023	2022
Borrowings		
Sterling ¹	2,076	2,378
US dollar	1,481	416
Euros	4	4
Other	33	29
Cash and cash equivalents		
Sterling ¹	(918)	(380)
US dollar	(266)	(494)
Euros	(19)	(15)
Canadian dollar	(7)	(7)
Chinese renminbi	(55)	(37)
Other	(57)	(43)
Net debt	2,272	1,851
Average net debt level	2,155	1,763

1. Including the impact of currency swaps

IHG's adjusted interest

Reconciliation from statutory financial expenses

\$m	12 months ended 31 December	
	2023	2022
Net financial expenses		
Financial income	39	22
Financial expenses	(91)	(118)
	(52)	(96)
Adjusted for		
Interest attributable to the System Fund	(44)	(16)
Foreign exchange gains	(35)	(10)
	(79)	(26)
Adjusted interest	(131)	(122)

Definitions for non-GAAP measures can be found in the 'Use of key performance measures and non-GAAP measures' section of the results announcement, along with reconciliations of these measures to the most directly comparable line items within the Financial Statements.

IHG's framework to drive future value creation

Growth ambitions over the medium to long term

Looking ahead, IHG's growth ambitions and drivers for future shareholder value creation include:

- **High-single digit** percentage growth in **fee revenue** annually on average over the medium to long term, driven by the combination of RevPAR growth and net system size growth
- **100-150bps** annual improvement in **fee margin** on average over the medium to long term
- **~100% conversion** of adjusted earnings into **free cash flow**
- **Sustainably growing** the **ordinary dividend**
- **Returning additional capital to shareholders**, such as through regular share buyback programmes, further enhancing EPS growth

This creates opportunity for compound growth in adjusted EPS of 12-15% annually on average over the medium to long term, driven by the combination of the above

Definitions for non-GAAP measures can be found in the 'Use of key performance measures and non-GAAP measures' section of the results announcement, along with reconciliations of these measures to the most directly comparable line items within the Financial Statements.

Cautionary note regarding forward-looking statements

This presentation contains certain forward-looking statements as defined under United States law (Section 21E of the Securities Exchange Act of 1934) and otherwise. These forward-looking statements can be identified by the fact that they do not relate only to historical or current facts. Forward-looking statements often use words such as 'anticipate', 'target', 'expect', 'estimate', 'intend', 'plan', 'goal', 'believe' or other words of similar meaning. These statements are based on assumptions and assessments made by InterContinental Hotels Group PLC's management in light of their experience and their perception of historical trends, current conditions, expected future developments and other factors they believe to be appropriate. By their nature, forward-looking statements are inherently predictive, speculative and involve risk and uncertainty. There are a number of factors that could cause actual results and developments to differ materially from those expressed in or implied by, such forward-looking statements. The main factors that could affect the business and the financial results are described in the 'Risk Factors' section in the current InterContinental Hotels Group PLC's Annual report and Form 20-F filed with the United States Securities and Exchange Commission.

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