

IHG[®]

HOTELS & RESORTS



IHG Checks In On...

Luxury & Lifestyle

IHG[®]
HOTELS & RESORTS

LUXURY & LIFESTYLE



REGENT



VIGNETTE
COLLECTION

KIMPTON
HOTELS & RESTAURANTS

HOTEL
INDIGO



Focusing on our Luxury & Lifestyle portfolio

To welcome the most refined guests, on all occasions

Founded
1946

*By legendary PanAm
Pioneer Juan Trippe*

Joined IHG
1998


INTERCONTINENTAL
HOTELS & RESORTS

Founded
2004

*By the in-house
IHG Creative Studio*

Joined IHG
2004

**HOTEL
INDIGO**

Founded
1981

*By category-defining
hotelier Bill Kimpton*

Joined IHG
2015

KIMPTON[®]
HOTELS & RESTAURANTS

Founded
1970

*By visionaries Bob Burns,
Adrian Zecha & Tokyu Group*

Joined IHG
2018

REGENT

Founded
1995

*And expertly piloted by
renowned hotelier Neil Jacobs*

Joined IHG
2019


SIX SENSES
HOTELS RESORTS SPAS

Founded
2021

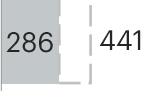
*By the in-house
IHG Creative Studio*

Joined IHG
2021

VIGNETTE[™]
COLLECTION

IHG has the 2nd largest Luxury & Lifestyle portfolio

By number of rooms and hotels (as at H1 2023)

Parent Company	# L&L Brands (See Brand Grids in appendix)	Rooms (k rooms)		Hotels	
		Open ¹ + Pipeline ²		Open ¹ + Pipeline ²	
	 6 brands				
	 14 brands				
	 17 brands				
	 16 brands				
	 5 brands				

Source: STR Census & Pipeline 25 July 2023, IHG H1 23, Marriott Q2 2023 Earnings Report; 1. System Size as at 25 July 2023 for competitors, H1 23 for IHG; 2. Pipeline is active new development pipeline as at 25 July 23 (STR) for competitors. IHG Pipeline is total pipeline as at H1 23 (~7k higher than STR for 25 July 23); 3. Marriott system size numbers for Design Hotels (80 hotels / 6,572 rooms) taken from Q2 2023 Earnings Report as not attributable in STR. Pipeline does not include Design Hotels as not broken down in Q2 2023 Earnings Report, Lodging Econometrics or STR.

A brand for every refined occasion

IHG
HOTELS & RESORTS

489 / 347

Open / Pipeline
Luxury & Lifestyle Hotels



23 / 43

Open / Pipeline
Hotels

REGENT

9 / 11

Open / Pipeline
Hotels



216 / 99

Open / Pipeline
Hotels

VIGNETTE
COLLECTION

6 / 22

Open / Pipeline
Hotels

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HOTELS & RESTAURANTS

78 / 46

Open / Pipeline
Hotels

HOTEL
INDIGO

149 / 129

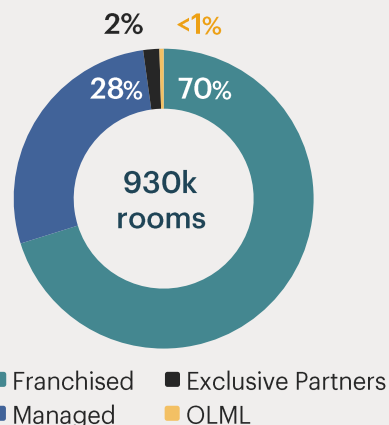
Open / Pipeline
Hotels

Business model mix

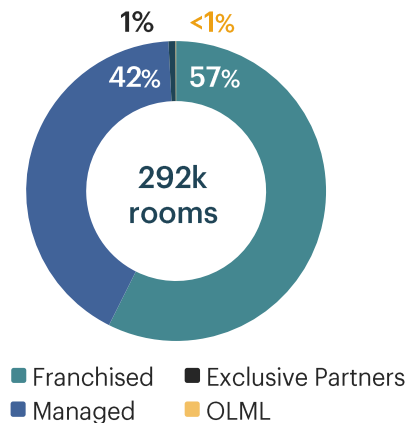
IHG and Luxury & Lifestyle portfolio – system size and pipeline

IHG

System size:

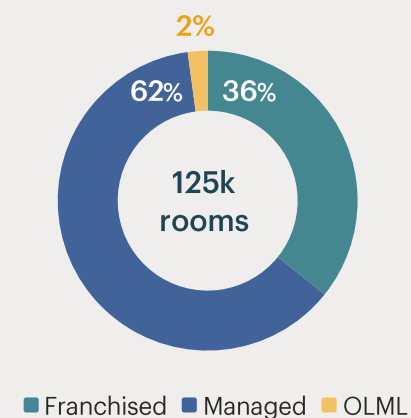


Pipeline:

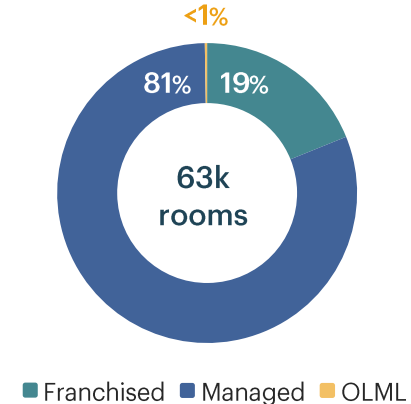


IHG Luxury & Lifestyle

System size:



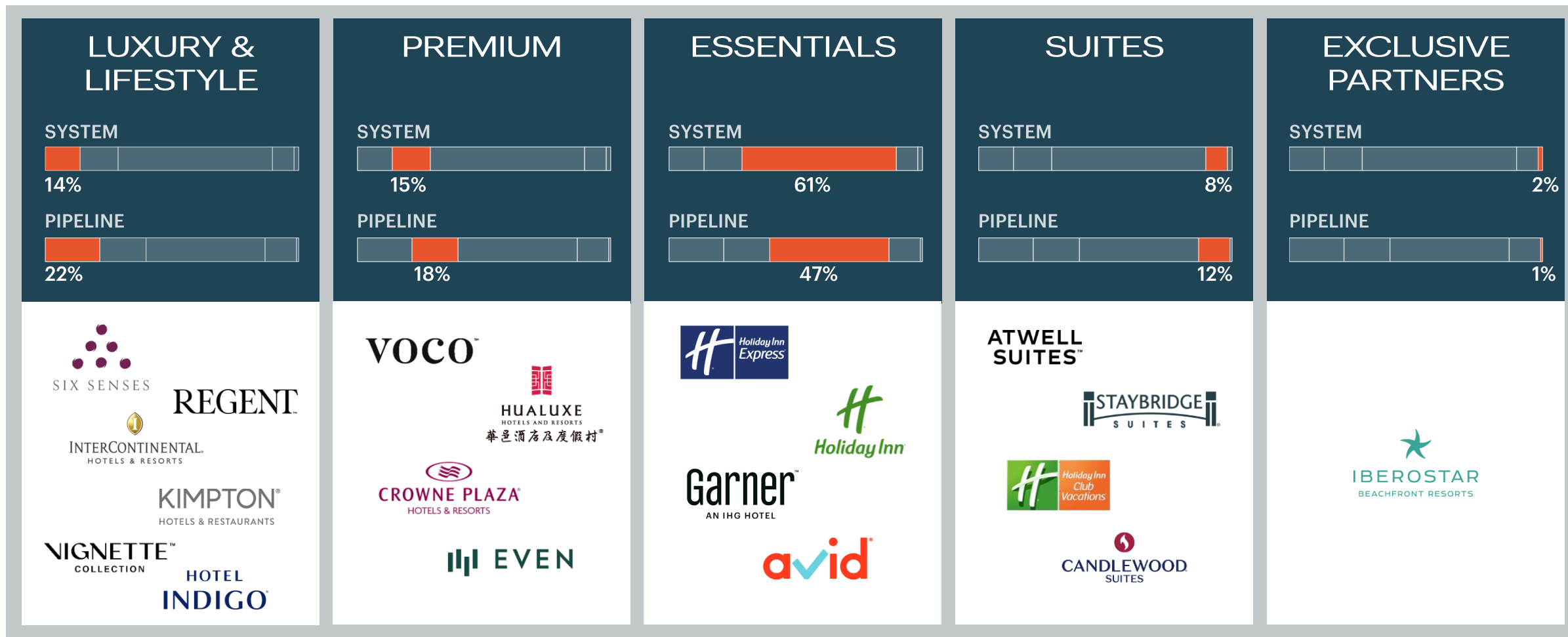
Pipeline:



Note: data as at 30 September 2023

Strong portfolio of 19 preferred brands across chain scales

Having added nine brands to our portfolio since 2015



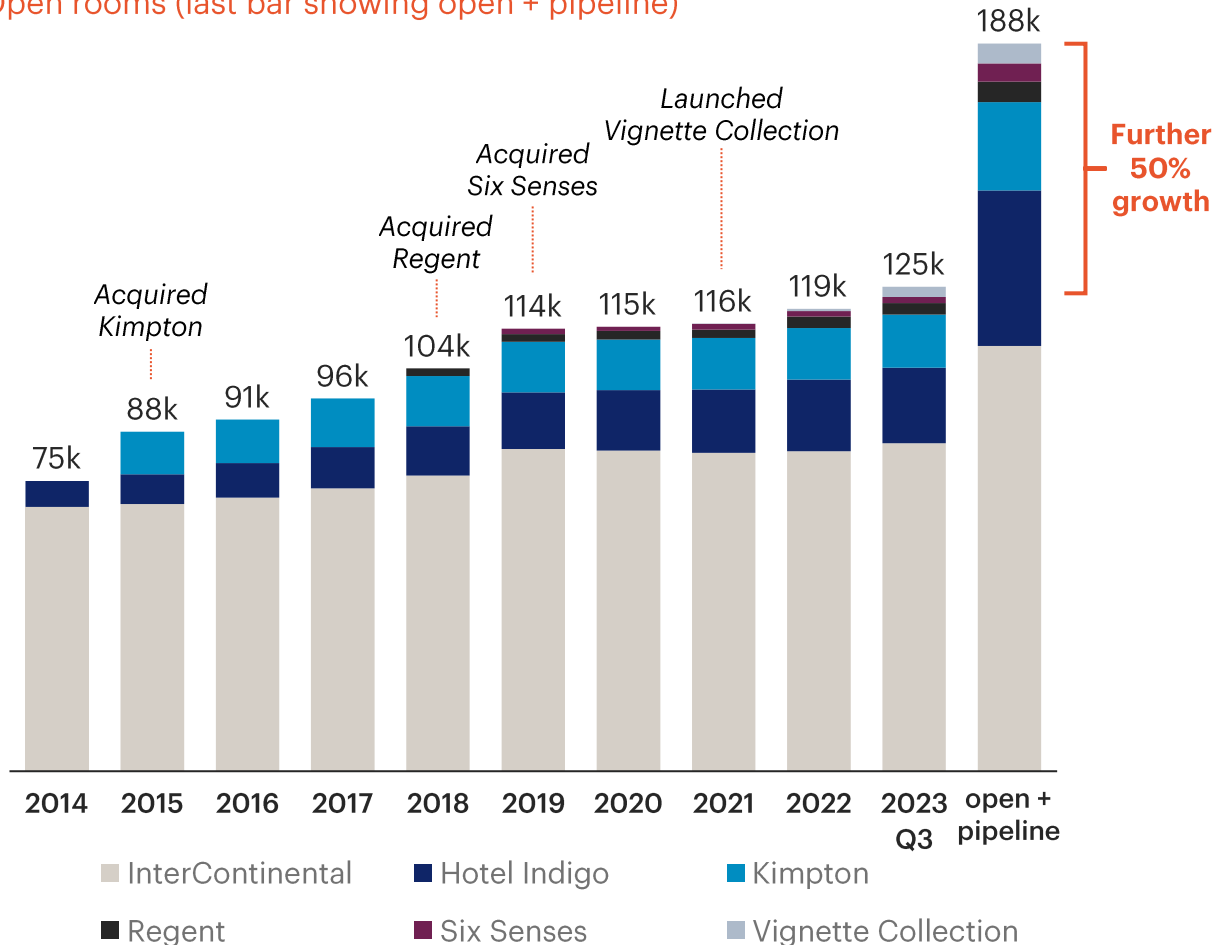
Note: data as at 30 September 2023

Luxury & Lifestyle

Driving high-value growth across all our Luxury & Lifestyle brands and regions

Luxury & Lifestyle portfolio growth

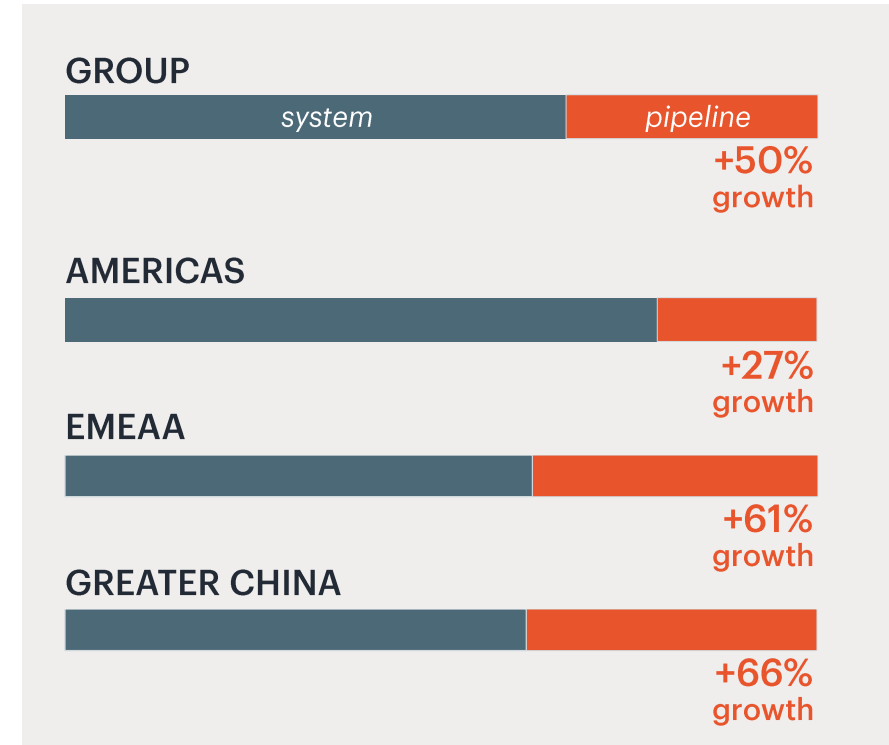
Open rooms (last bar showing open + pipeline)



Note: data as at 30 September 2023

Luxury & Lifestyle pipeline

represents high future % growth of system size

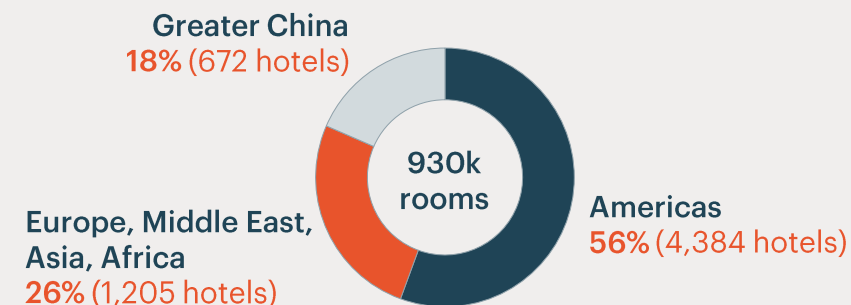


Geographic mix

IHG and Luxury & Lifestyle portfolio – system size and pipeline

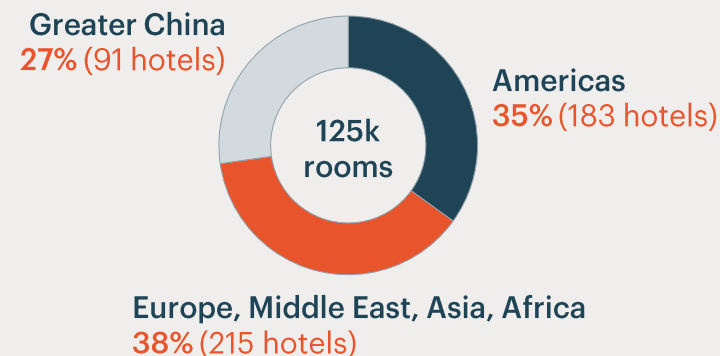
IHG system size by region

930k rooms across 6,261 hotels



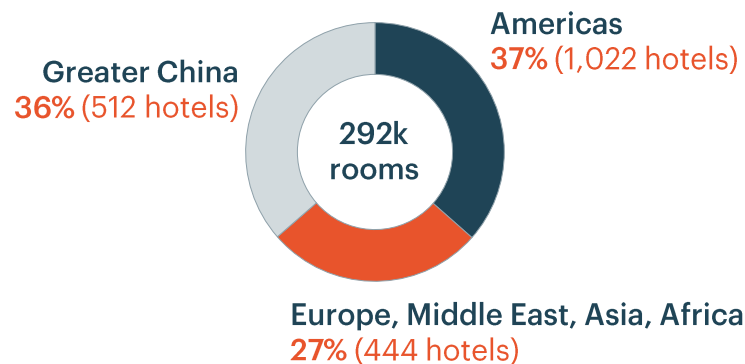
IHG Luxury & Lifestyle system size by region

125k rooms across 489 hotels



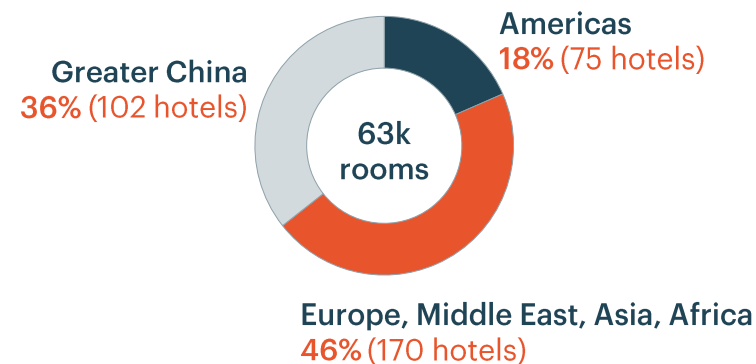
IHG pipeline by region

292k rooms across 1,978 hotels



IHG Luxury & Lifestyle pipeline by region

63k rooms across 347 hotels



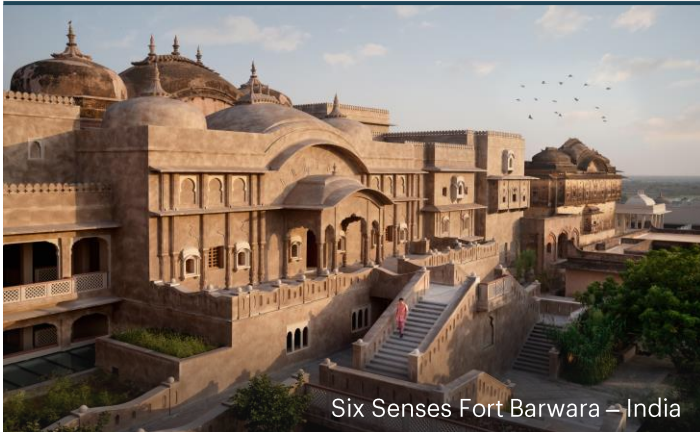
Note: data as at 30 September 2023

Luxury & Lifestyle

Driving high-value growth through an industry-leading collection of brands

Six Senses

In 4+ years
since acquisition, hotel system
growth of >40% and
pipeline more than doubled



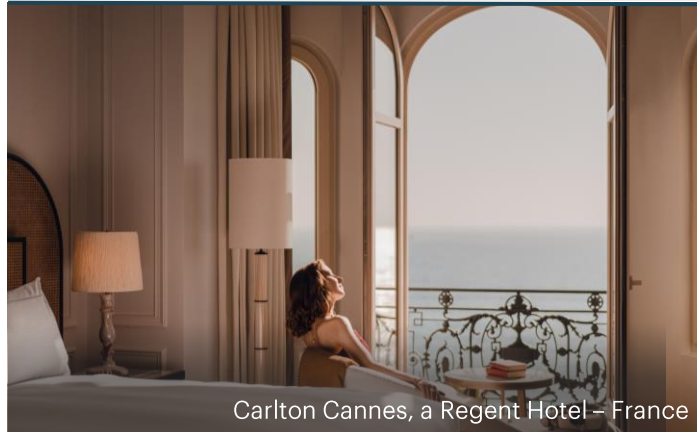
Six Senses Fort Barwara – India

System Size: **1,605 rooms** (23 hotels)
Pipeline: **3,140 rooms** (43 hotels)
Pipeline as % of System Size: **196%**

Regent

In 5 years
since acquisition, hotel system
growth of 50% and **pipeline**
more than tripled

REGENT



Carlton Cannes, a Regent Hotel – France

System Size: **2,952 rooms** (9 hotels)
Pipeline: **2,327 rooms** (11 hotels)
Pipeline as % of System Size: **79%**

InterContinental

World's largest luxury hotel brand
with more than **200 open**
hotels and a further
99 in the pipeline



InterContinental Shenzhen Dameisha Resort – China

System Size: **71,820 rooms** (216 hotels)
Pipeline: **25,111 rooms** (99 hotels)
Pipeline as % of System Size: **35%**

Note: data as at 30 September 2023

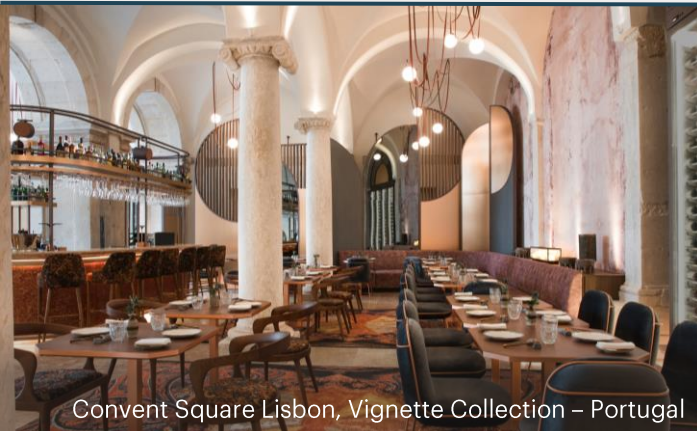
Luxury & Lifestyle

Driving high-value growth through an industry-leading collection of brands

Vignette Collection

First six hotels now open,
22 in the pipeline, and sizeable
market opportunity

VIGNETTE
COLLECTION



Convent Square Lisbon, Vignette Collection – Portugal

System Size: **1,193 rooms** (6 hotels)
Pipeline: **3,936 rooms** (22 hotels)
Pipeline as % of System Size: **330%**

Kimpton

The boutique luxury lifestyle brand
continues its global expansion;
expected to be in **~20 countries**
by 2025

KIMPTON
HOTELS & RESTAURANTS



Kimpton Shinjuku Tokyo – Japan

System Size: **13,733 rooms** (78 hotels)
Pipeline: **9,068 rooms** (46 hotels)
Pipeline as % of System Size: **66%**

Hotel Indigo

System size accelerating to **200 hotels**,
expecting to have doubled in half the
time it took to open the first 100

HOTEL
INDIGO



Hotel Indigo Bordeaux Centre Chartrons – France

System Size: **19,529 rooms** (149 hotels)
Pipeline: **20,676 rooms** (129 hotels)
Pipeline as % of System Size: **106%**

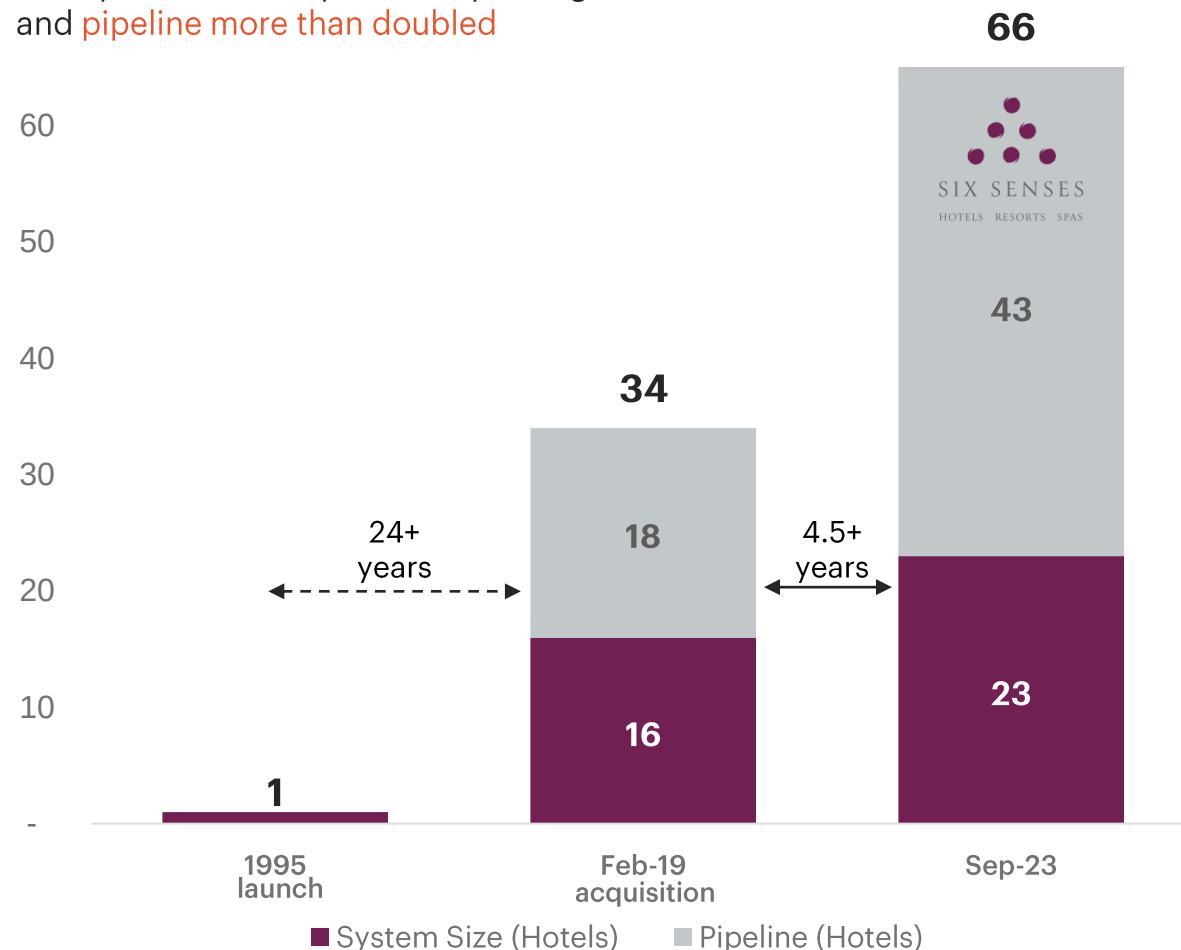
Note: data as at 30 September 2023

Six Senses and Hotel Indigo

Accelerating the growth curve

Six Senses System Size & Pipeline (Hotels)

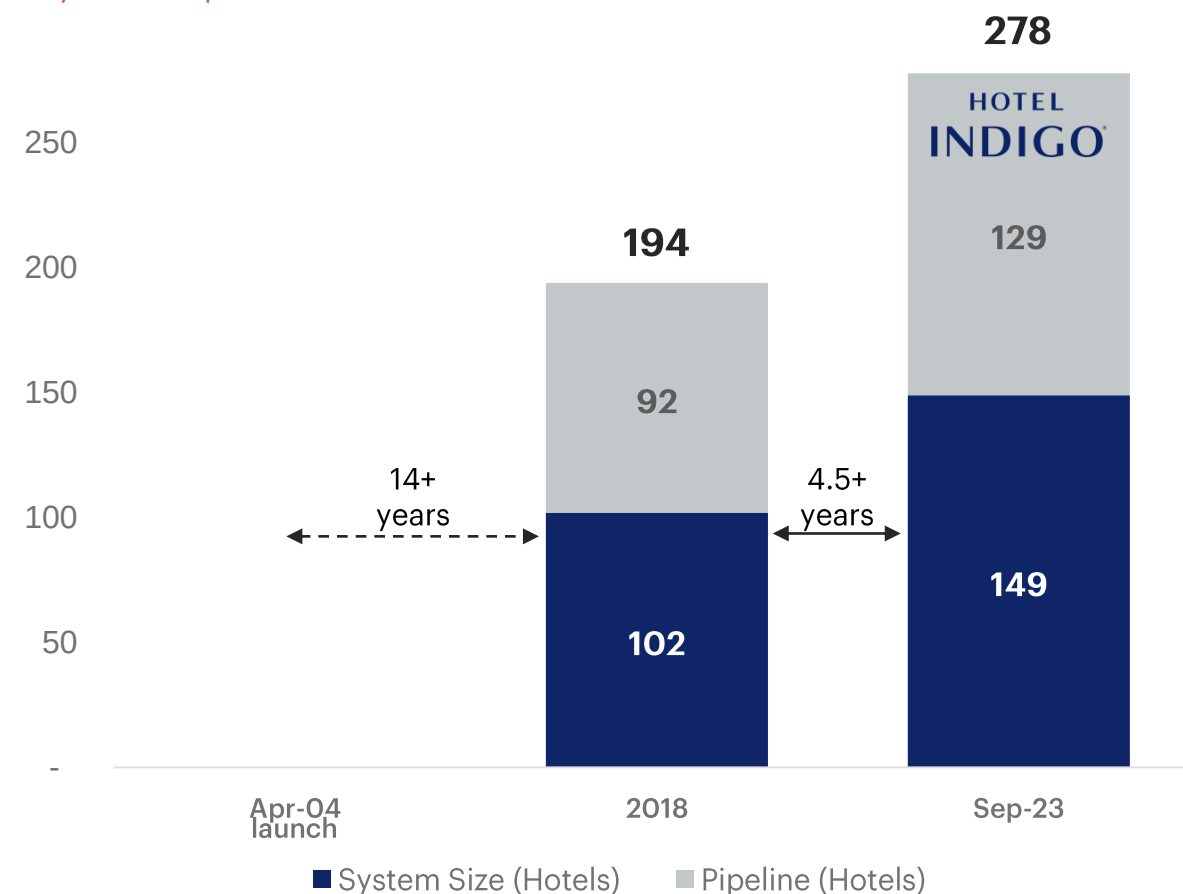
In 4+ years since acquisition, system growth of 7 hotels and pipeline more than doubled



Note: data as at 30 September 2023

Hotel Indigo System Size & Pipeline (Hotels)

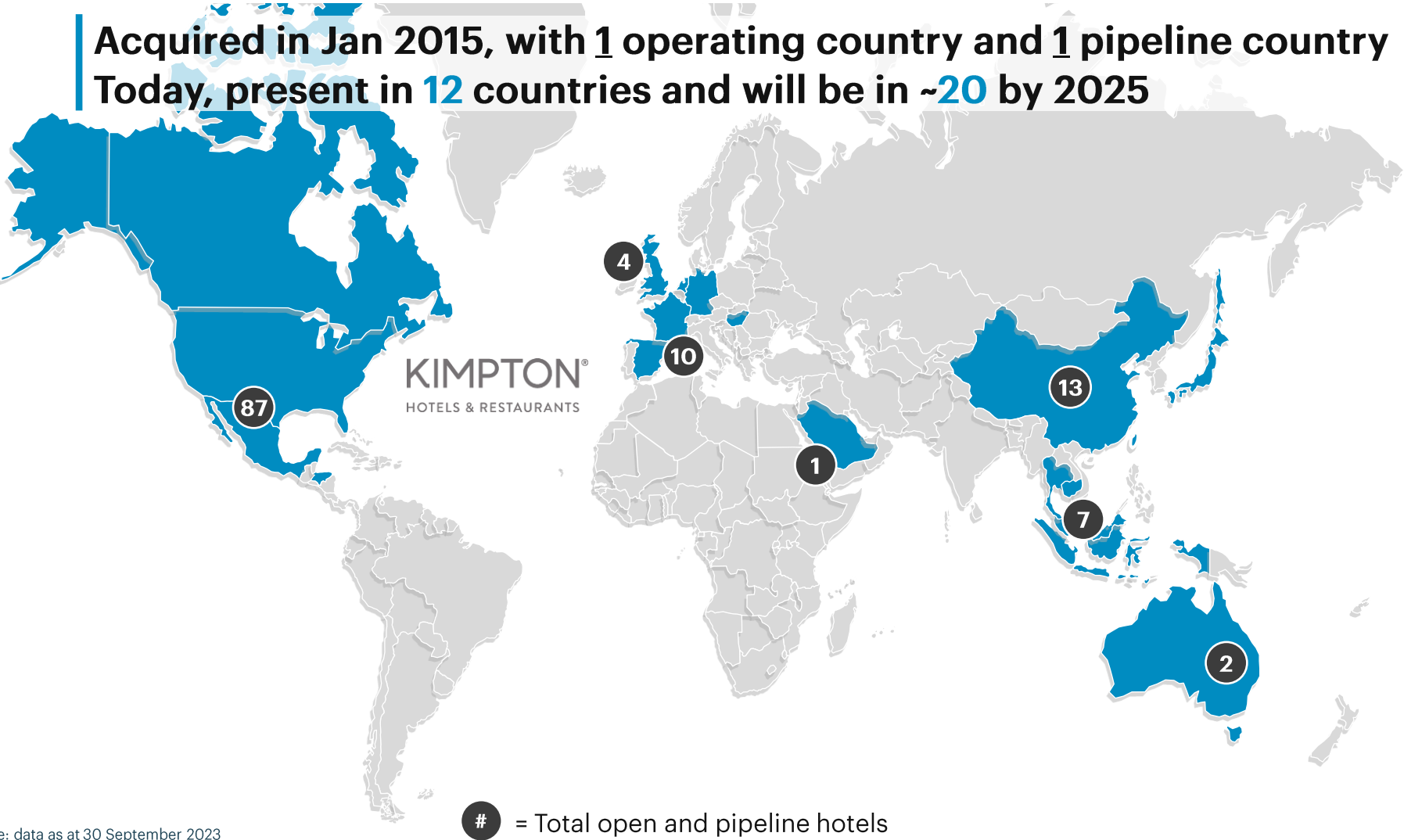
14+ years from launch to open first 100, ~7 years to open next 100



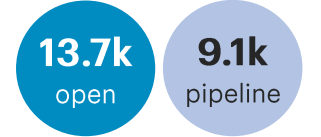
Kimpton

A highly successful internationalisation

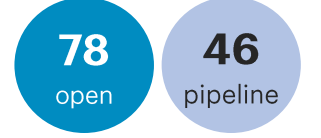
Acquired in Jan 2015, with 1 operating country and 1 pipeline country
Today, present in 12 countries and will be in ~20 by 2025



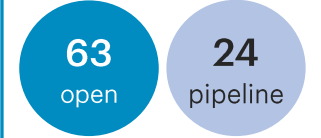
GLOBAL ROOMS



GLOBAL HOTELS



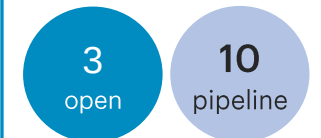
AMERICAS



EMEAA



GREATER CHINA



Note: data as at 30 September 2023

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Appendices

Brand Grid: IHG, Marriott and Hilton Luxury & Lifestyle brands



1. IHG categories as defined internally.
2. Marriott Luxury includes all hotels reported as Classic & Distinctive Luxury in the 2022 10-k annual report and brand matrix. 'Distinctive' classification used as a proxy for 'Lifestyle' – definition: 'Distinctive, which offer memorable lifestyle-driven experiences with a unique perspective'(Marriott website). Premium Lifestyle includes all reported "Distinctive Brands" which are classified as Upper Upscale and above in STR. Other Lifestyle includes all other brands defined by Marriott as 'Distinctive'.
3. Hilton Luxury includes all brands as defined by Hilton as Luxury in the 2022 10-k Annual Report. Hilton Premium Lifestyle includes all brands defined by Hilton as 'Lifestyle' in the 2022 10-k annual report, which are STR chain scale upper upscale and above. Other Lifestyle includes all other brands defined by Hilton as lifestyle in the 2022 10-K Annual Report.

Brand Grid: IHG, Accor and Hyatt Luxury & Lifestyle brands



1. IHG categories as defined internally.

2. Accor Luxury includes all brands defined as Luxury in the Accor 2022 Brand Matrix. Premium Lifestyle includes Ennismore Lifestyle Collective brands (as defined by Accor in the 2022 Brand Matrix), which are Upper Upscale and above as per STR classifications. Other Lifestyle includes all other Ennismore Lifestyle Collective brands.

3. Hyatt Luxury includes all brands attributed to the luxury segment in the 2022 10-k annual report, including All Inclusive collections. Premium Lifestyle includes all brands Hyatt refer to as 'Lifestyle' in 2022 annual report brand descriptions or brand Fact Sheets, which are Upper Upscale and above as per STR chain scale. Hyatt Centric – 'Full-service lifestyle hotels located in prime destinations'. JdV – 'A collection of lifestyle independent hotels'. Other lifestyle includes brands referred to as lifestyle which are not upper upscale or above as per STR. Caption by Hyatt – 'A lifestyle brand within the select service category'.

LUXURY & LIFESTYLE SHOWCASE

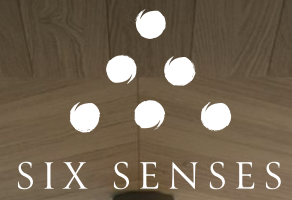
Visual summary of some of our
properties across the globe

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HOTELS & RESORTS

SIX SENSES

We believe in the transformative impact of travel, from your experiences to your well-being and the world around you.

SIX SENSES



SIX SENSES





REGENTM

REGEN

We believe modern luxury should elevate above the noise to deliver truly uplifting experiences through the harmony of serenity and stimulation.

REGENT™

Carlton Cannes, a Regent Hotel, France



SHOWCASE

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REGENT™

REGENT™

REGENT™



We believe that the power of travel expands the mind.
Connecting guests to culture and knowledge, we
open doors to a world of fascination.



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VIGNETTE™

COLLECTION



A family of one-off hotels, with a fresh focus, where you can indulge a growing passion for stays that are authentic, experiential and considerate.

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COLLECTION

Bangkok Sindhorn Midtown, A Vignette Collection Hotel, Thailand

SHOWCASE

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Hotel XD Brisbane, A Vignette Collection Hotel, Australia

SHOWCASE

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VIGNETTE™

COLLECTION

Grand Hotel Wien, A Vignette Collection Hotel, Austria

SHOWCASE

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KIMPTON®
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We craft unique lifestyle destinations bound together
by warm smiles, superlative style and addictive
irreverence to create heartfelt human connections.

KIMPTON®

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Kimpton Aysla Mallorca, Spain

SHOWCASE

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HOTEL INDIGO

Just as no places are alike, no two Hotel Indigo properties are alike. Character and comfort, woven together by the spirit of the neighbourhoods we call home.

HOTEL INDIGO



HOTEL INDIGO

HOTEL INDIGO



HOTEL INDIGO

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HOTEL
INDIGO

PREMIUM

VOCO



CROWNE PLAZA

EVEN

ESSENTIALS



Garner

avid

SUITES

ATWELL
SUITES



CANDLEWOOD
SUITES

EXCLUSIVE PARTNERS



IHG  ONE
REWARDS