

Supplementary Information

31 March 2008



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RevPAR – 3 Months to 31 March 2008

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Explanatory Notes

We have disclosed owned, leased, managed and franchised RevPAR, occupancy and ADR on a comparable basis.

Owned and leased comparable RevPAR, occupancy and ADR reflects performance this year compared to the same period last year for owned and leased hotels that have traded in both years. This excludes new builds, brand changes, properties closed for major refurbishment and completed disposals.

Managed and Franchised comparable RevPAR, occupancy and ADR reflects performance this year compared to the same period last year for hotels that have traded in both years. Results for 2008 and 2007 include hotels that were previously owned, managed or franchised and have been transferred to either managed or franchised and included as comparable.

All RevPAR and ADR data is quoted at a constant US dollar conversion rate to avoid distortions created by the fluctuations in the year on year exchange rate.

Comparable RevPAR – 3 Months to 31 March 2008

Owned & Leased and Managed

Constant US\$	Owned & Leased Comparable							Managed Comparable						
	Hotels	Occ %		ADR		RevPAR		Hotels	Occ %		ADR		RevPAR	
		2008	Pts	2008	Growth	2008	Growth		2008	Pts	2008	Growth	2008	Growth
InterContinental	4	78.6%	7.9%	233.15	2.8%	183.16	14.3%	22	66.9%	(2.6%)	182.61	2.7%	122.09	(1.1%)
Crowne Plaza								18	69.2%	(2.3%)	119.75	6.2%	82.82	2.7%
Holiday Inn	5	75.9%	0.2%	112.74	5.7%	85.56	6.0%	28	67.3%	4.3%	109.08	4.4%	73.46	11.6%
Express								1	66.8%	1.6%	137.39	14.6%	91.82	17.4%
Staybridge Suites	2	65.2%	(3.4%)	98.20	2.6%	64.01	(2.5%)	39	72.5%	1.6%	113.08	3.4%	81.97	5.7%
Candlewood Suites								78	69.7%	(2.2%)	72.22	2.9%	50.34	(0.2%)
Indigo								2	60.3%	4.1%	127.33	(0.1%)	76.84	7.2%
Total Americas	11	76.5%	3.6%	170.70	5.8%	130.66	11.1%	188	68.7%	(0.1%)	117.26	3.6%	80.56	3.4%
InterContinental	2 *	55.9%	(17.9%)	352.42	31.9%	196.88	(0.1%)	36	63.3%	3.9%	166.02	7.6%	105.09	14.8%
Crowne Plaza								18	74.5%	(2.3%)	200.51	14.7%	149.33	11.3%
Holiday Inn								82	67.9%	(0.4%)	142.38	5.0%	96.68	4.5%
Express	1	69.3%	(2.1%)	102.08	15.2%	70.71	11.8%	9	60.0%	(2.9%)	100.13	9.0%	60.07	4.0%
Total EMEA	3	57.9%	(15.5%)	306.40	27.4%	177.48	0.6%	145	67.0%	0.8%	158.98	8.0%	106.44	9.4%
InterContinental	1	68.6%	(1.1%)	410.89	11.0%	281.76	9.2%	22	72.8%	0.4%	173.10	6.1%	125.99	6.6%
Crowne Plaza								42	69.7%	(2.9%)	109.94	5.6%	76.65	1.3%
Holiday Inn	1	84.2%	7.3%	139.48	(1.5%)	117.39	7.8%	71	68.9%	0.4%	91.79	9.0%	63.22	9.7%
Express								7	59.8%	3.1%	59.38	(6.1%)	35.52	(0.9%)
Other								9	72.9%	(5.6%)	106.90	2.0%	77.92	(5.4%)
Total Asia Pacific	2	73.0%	1.3%	321.52	7.1%	234.79	9.0%	151	69.7%	(0.9%)	111.98	6.2%	78.08	4.8%

* includes InterContinental Paris Le Grand, and InterContinental Nairobi

Comparable RevPAR – 3 Months to 31 March 2008

Franchised and Total

Constant US\$	Hotels	Franchised Comparable						Total Comparable					
		Occ %		ADR		RevPAR		Occ %		ADR		RevPAR	
		2008	Pts	2008	Growth	2008	Growth	2008	Pts	2008	Growth	2008	Growth
InterContinental	22	65.9%	2.1%	150.24	4.0%	98.97	7.4%	67.9%	0.4%	177.73	3.3%	120.66	4.0%
Crowne Plaza	137	59.3%	(1.6%)	112.85	4.2%	66.95	1.4%	60.7%	(1.7%)	113.94	4.5%	69.15	1.6%
Holiday Inn	853	55.9%	(2.7%)	96.25	4.4%	53.83	(0.4%)	56.8%	(2.3%)	97.37	4.5%	55.31	0.5%
Express	1,451	61.6%	(1.5%)	96.72	6.5%	59.62	4.0%	61.7%	(1.5%)	96.81	6.6%	59.68	4.1%
Staybridge Suites	59	68.1%	0.6%	103.38	2.3%	70.36	3.2%	69.9%	0.9%	107.69	2.8%	75.32	4.2%
Candlewood Suites	53	62.2%	3.6%	71.43	1.3%	44.43	7.6%	67.1%	(0.2%)	71.97	2.4%	48.31	2.1%
Indigo	5	62.6%	8.7%	132.30	13.3%	82.81	31.5%	61.9%	7.3%	130.85	8.9%	81.02	23.5%
Total Americas	2,580	58.9%	(1.9%)	99.23	5.1%	58.44	1.9%	60.1%	(1.6%)	102.33	5.1%	61.50	2.3%
InterContinental	3	58.2%	(9.6%)	343.93	22.7%	200.18	5.3%	62.6%	1.8%	185.70	8.8%	116.16	12.0%
Crowne Plaza	43	61.2%	(1.4%)	152.89	4.8%	93.54	2.4%	65.6%	(1.7%)	170.83	9.0%	112.04	6.2%
Holiday Inn	212	59.8%	(0.0%)	127.09	5.4%	76.04	5.4%	62.3%	(0.1%)	132.24	5.3%	82.42	5.0%
Express	154	66.3%	(0.9%)	113.30	2.9%	75.09	1.5%	65.9%	(1.1%)	112.50	3.3%	74.18	1.7%
Total EMEA	412	61.8%	(0.6%)	129.75	4.8%	80.18	3.8%	63.5%	(0.3%)	142.20	6.4%	90.36	5.9%
InterContinental	8	71.9%	(4.2%)	244.24	14.7%	175.50	8.3%	72.4%	(0.7%)	198.52	8.3%	143.72	7.3%
Crowne Plaza	5	76.4%	(0.0%)	123.11	4.9%	94.09	4.8%	70.7%	(2.5%)	111.96	5.5%	79.12	1.9%
Holiday Inn	14	74.4%	2.1%	84.82	4.3%	63.14	7.4%	69.5%	0.6%	91.58	8.4%	63.68	9.4%
Express	1	53.5%	1.4%	55.23	5.8%	29.54	8.7%	59.3%	3.1%	59.09	(5.0%)	35.06	0.2%
Other	12	67.3%	(1.7%)	89.32	2.5%	60.12	(0.1%)	70.1%	(3.7%)	98.34	2.0%	68.91	(3.1%)
Total Asia Pacific	40	71.9%	(1.1%)	134.01	7.2%	96.29	5.7%	70.1%	(0.9%)	118.58	6.4%	83.17	5.1%

2008 Current Trading – Comparable RevPAR Growth

Constant US\$	Jan	Feb	March	Qtr 1	Mar Ytd
US - InterContinental	8.1%	7.5%	(2.3%)	3.9%	3.9%
US - Crowne Plaza	4.0%	2.2%	(3.3%)	0.7%	0.7%
US - Holiday Inn	2.5%	1.5%	(3.5%)	(0.3%)	(0.3%)
US - Express	4.8%	5.3%	0.9%	3.5%	3.5%
US - Staybridge	5.9%	3.3%	2.0%	3.6%	3.6%
US - Candlewood	3.8%	3.3%	(0.3%)	2.1%	2.1%
US - Indigo	29.9%	34.0%	11.3%	23.5%	23.5%
US - ALL BRANDS	4.1%	3.4%	(1.6%)	1.6%	1.6%
HI UK Regions	2.2%	3.0%	(3.4%)	0.5%	0.5%
HI UK London	5.5%	9.4%	3.8%	6.1%	6.1%
UK - Holiday Inn	3.1%	4.8%	(1.4%)	2.1%	2.1%
UK (excl IC London)	2.7%	4.5%	(2.8%)	1.3%	1.3%
France	13.9%	16.3%	7.9%	12.3%	12.3%
Germany	2.7%	14.8%	(14.4%)	(0.7%)	(0.7%)
Continental Europe	11.0%	11.9%	(2.7%)	5.7%	5.7%
Middle East	14.3%	20.7%	24.7%	20.2%	20.2%
Greater China (incl Hong Kong)	8.6%	4.7%	(1.8%)	3.2%	3.2%

2008 Current Trading – Comparable Occupancy Growth (%age pts)

%age Points

	Jan	Feb	Mar	Qtr1	Mar Ytd
US - InterContinental	2.4%	3.5%	(1.6%)	1.4%	1.4%
US - Crowne Plaza	(0.1%)	(0.9%)	(3.2%)	(1.4%)	(1.4%)
US - Holiday Inn	(1.3%)	(1.6%)	(5.0%)	(2.7%)	(2.7%)
US - Express	(1.1%)	(0.6%)	(3.2%)	(1.7%)	(1.7%)
US - Staybridge	1.2%	0.8%	(0.2%)	0.6%	0.6%
US - Candlewood	0.5%	0.4%	(1.4%)	(0.2%)	(0.2%)
US - Indigo	9.1%	9.7%	3.4%	7.3%	7.3%
US - ALL BRANDS	(0.8%)	(0.9%)	(3.8%)	(1.8%)	(1.8%)
HI UK Regions	(0.5%)	0.7%	(2.5%)	(0.8%)	(0.8%)
HI UK London	(1.3%)	2.5%	1.5%	0.9%	0.9%
UK - Holiday Inn	(0.7%)	1.0%	(1.6%)	(0.4%)	(0.4%)
UK (excl IC London)	(0.8%)	0.3%	(3.1%)	(1.2%)	(1.2%)
France	2.3%	2.2%	(0.6%)	1.3%	1.3%
Germany	(0.0%)	2.8%	(9.1%)	(2.2%)	(2.2%)
Continental Europe	2.3%	1.6%	(4.6%)	(0.3%)	(0.3%)
Middle East	2.3%	3.5%	4.2%	3.3%	3.3%
Greater China (incl Hong Kong)	2.7%	(0.4%)	(0.9%)	0.4%	0.4%

2008 Current Trading – Comparable ADR Growth

Constant US\$

	Jan	Feb	Mar	Qtr1	Mar Ytd
US - InterContinental	4.3%	2.4%	(0.3%)	1.9%	1.9%
US - Crowne Plaza	4.2%	3.6%	1.5%	3.0%	3.0%
US - Holiday Inn	5.2%	4.3%	4.3%	4.5%	4.5%
US - Express	6.9%	6.4%	5.7%	6.3%	6.3%
US - Staybridge	4.0%	2.2%	2.3%	2.7%	2.7%
US - Candlewood	3.0%	2.8%	1.7%	2.4%	2.4%
US - Indigo	9.6%	13.3%	5.4%	8.9%	8.9%
US - ALL BRANDS	5.7%	4.9%	4.1%	4.8%	4.8%
HI UK Regions	3.0%	2.1%	0.0%	1.6%	1.6%
HI UK London	7.2%	6.1%	2.0%	5.0%	5.0%
UK - Holiday Inn	4.2%	3.3%	0.8%	2.7%	2.7%
UK (excl IC London)	3.9%	4.1%	1.3%	3.0%	3.0%
France	9.3%	12.1%	8.8%	9.9%	9.9%
Germany	2.8%	9.7%	(1.4%)	3.0%	3.0%
Continental Europe	6.3%	8.9%	4.4%	6.2%	6.2%
Middle East	10.0%	14.5%	17.3%	14.1%	14.1%
Greater China (incl Hong Kong)	4.1%	5.5%	(0.5%)	2.5%	2.5%

Hotel & Room Count at 31 March 2008

	Owned & Leased		Managed		Franchised		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
InterContinental	4	1,914	24	8,863	24	6,564	52	17,341
Crowne Plaza	-	-	20	6,908	156	41,875	176	48,783
Holiday Inn	5	1,882	29	9,652	912	164,707	946	176,241
Express	-	-	1	252	1,618	135,205	1,619	135,457
Staybridge	2	233	41	5,142	87	8,926	130	14,301
Candlewood	-	-	78	9,410	91	8,354	169	17,764
Indigo	-	-	2	305	12	1,587	14	1,892
Other	-	-	-	-	-	-	-	-
Total Americas	11	4,029	195	40,532	2,900	367,218	3,106	411,779
InterContinental	3	1,293	54	17,438	7	2,023	64	20,754
Crowne Plaza	1	233	20	5,382	55	12,462	76	18,077
Holiday Inn	-	-	86	15,463	242	36,857	328	52,320
Express	1	153	13	1,403	174	18,651	188	20,207
Total EMEA	5	1,679	173	39,686	478	69,993	656	111,358
InterContinental	1	495	28	11,245	8	2,375	37	14,115
Crowne Plaza	-	-	50	15,642	6	2,225	56	17,867
Holiday Inn	1	198	80	23,742	14	2,165	95	26,105
Express	-	-	11	2,939	1	137	12	3,076
Other	-	-	9	3,241	12	2,820	21	6,061
Total Asia Pacific	2	693	178	56,809	41	9,722	221	67,224
InterContinental	8	3,702	106	37,546	39	10,962	153	52,210
Crowne Plaza	1	233	90	27,932	217	56,562	308	84,727
Holiday Inn	6	2,080	195	48,857	1,168	203,729	1,369	254,666
Express	1	153	25	4,594	1,793	153,993	1,819	158,740
Staybridge	2	233	41	5,142	87	8,926	130	14,301
Candlewood	-	-	78	9,410	91	8,354	169	17,764
Indigo	-	-	2	305	12	1,587	14	1,892
Other	-	-	9	3,241	12	2,820	21	6,061
Total Hotel & Room Count	18	6,401	546	137,027	3,419	446,933	3,983	590,361

Pipeline at 31 March 2008

	Owned & Leased		Managed		Franchised		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
InterContinental			7	3,496	2	763	9	4,259
Crowne Plaza			1	200	37	8,892	38	9,092
Holiday Inn			4	635	263	32,636	267	33,271
Express			2	270	635	56,019	637	56,289
Staybridge			5	579	153	16,830	158	17,409
Candlewood			1	100	215	19,262	216	19,362
Indigo	1	185	4	468	49	6,214	54	6,867
Total Americas	1	185	24	5,748	1,354	140,616	1,379	146,549
InterContinental			22	5,559	1	200	23	5,759
Crowne Plaza			9	3,034	14	2,833	23	5,867
Holiday Inn			18	4,158	35	5,732	53	9,890
Express			8	911	62	8,247	70	9,158
Staybridge			10	1,219	-	-	10	1,219
Indigo			-	-	1	68	1	68
Other			1	90	-	-	1	90
Total EMEA	-	-	68	14,971	113	17,080	181	32,051
InterContinental			30	10,615	-	-	30	10,615
Crowne Plaza			57	21,714	-	-	57	21,714
Holiday Inn			50	14,550	-	-	50	14,550
Express			21	5,747	2	327	23	6,074
Total Asia Pacific	-	-	158	52,626	2	327	160	52,953
InterContinental	-	-	59	19,670	3	963	62	20,633
Crowne Plaza	-	-	67	24,948	51	11,725	118	36,673
Holiday Inn	-	-	72	19,343	298	38,368	370	57,711
Express	-	-	31	6,928	699	64,593	730	71,521
Staybridge	-	-	15	1,798	153	16,830	168	18,628
Candlewood	-	-	1	100	215	19,262	216	19,362
Indigo	1	185	4	468	50	6,282	55	6,935
Other	-	-	1	90	-	-	1	90
Total Pipeline	1	185	250	73,345	1,469	158,023	1,720	231,553

Americas Future Growth Drivers

	Total	InterContinental	Crowne Plaza	Holiday Inn	Holiday Inn Express	Staybridge Suites	Candlewood Suites	Hotel Indigo
Room Count								
1 January 2008	408,859	16,624	47,893	177,999	134,551	13,466	16,825	1,501
Openings	7,456	550	879	2,009	1,866	833	934	385
Brand Conversions	0	156	238	(537)	143	-	-	-
Removals	(4,536)	11	(227)	(3,230)	(1,103)	2	5	6
31 March 2008	411,779	17,341	48,783	176,241	135,457	14,301	17,764	1,892
<i>% Growth</i>	1%	4%	2%	(1)%	1%	6%	6%	26%
Pipeline								
1 January 2008	141,157	3,722	9,036	33,029	54,279	15,921	18,605	6,565
Signings	15,060	1,382	767	3,229	4,351	2,662	1,889	780
31 March 2008	146,549	4,259	9,092	33,271	56,289	17,409	19,362	6,867

EMEA Future Growth Drivers

Total	InterContinental	Crowne Plaza	Holiday Inn	Express by Holiday Inn	Staybridge Suites	Indigo	Other
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Room Count
1 January 2008
Openings
Brand Conversions
Removals
31 March 2008
<i>% Growth</i>

109,560	20,012	17,326	52,842	19,380	-	-	-
2,434	736	425	352	921	-	-	-
0	0	330	(330)	-	-	-	-
(636)	6	(4)	(544)	(94)	-	-	-
111,358	20,754	18,077	52,320	20,207	-	-	-
2%	4%	4%	(1)%	4%	-	-	-

Pipeline
1 January 2008
Signings
31 March 2008

32,889	5,960	6,298	9,546	9,766	1,229	0	90
1,659	538	0	611	302	140	68	0
32,051	5,759	5,867	9,890	9,158	1,219	68	90

Asia Pacific Future Growth Drivers

Total	InterContinental	Crowne Plaza	Holiday Inn	Express by Holiday Inn	Other
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Room Count						
1 January 2008	66,675	14,126	17,951	25,858	2,600	6,140
Openings	1,223	0	271	472	480	0
Brand Conversions	0	0	0	0	0	-
Removals	(674)	(11)	(355)	(225)	(4)	(79)
31 March 2008	67,224	14,115	17,867	26,105	3,076	6,061
% Growth	1%	(0)%	(0)%	1%	18%	(1)%

Pipeline						
1 January 2008	51,826	10,331	21,028	14,370	6,097	-
Signings	2,959	370	974	1,155	460	-
31 March 2008	52,953	10,615	21,714	14,550	6,074	-

Continuing Revenue & Operating Profit

Continuing operations are classified under IFRS at 31 March 2008. This classification can change over time. Continuing operations excludes all owned and leased hotels assets sold or on the market at 31 March 2008.

2008 Continuing Revenue & Operating Profit

£m	Revenue					Operating Profit				
	Q1	Q2	Q3	Q4	Full Year	Q1	Q2	Q3	Q4	Full Year
Owned & Leased	32		-	-	32	4	-	-	-	4
Managed	27	-	-	-	27	11	-	-	-	11
Franchised	57	-	-	-	57	49	-	-	-	49
	116	-	-	-	116	64	-	-	-	64
Regional Overhead	-	-	-	-	-	(8)	-	-	-	(8)
Total Americas	116	-	-	-	116	56	-	-	-	56
Owned & Leased	27	-	-	-	27	2	-	-	-	2
Managed	20	-	-	-	20	11	-	-	-	11
Franchised	11	-	-	-	11	7	-	-	-	7
	58	-	-	-	58	20	-	-	-	20
Regional Overhead	-	-	-	-	-	(5)	-	-	-	(5)
Total EMEA	58	-	-	-	58	15	-	-	-	15
Owned & Leased	20	-	-	-	20	5	-	-	-	5
Managed	14	-	-	-	14	7	-	-	-	7
Franchised	2	-	-	-	2	1	-	-	-	1
	36	-	-	-	36	13	-	-	-	13
Regional Overhead	-	-	-	-	-	(4)	-	-	-	(4)
Total Asia Pacific	36	-	-	-	36	9	-	-	-	9
Central Overheads	16	-	-	-	16	(18)	-	-	-	(18)
Total Continuing	226	-	-	-	226	62	-	-	-	62

2007 Continuing Revenue & Operating Profit

£m	Revenue					Operating Profit				
	Q1	Q2	Q3	Q4	Full Year	Q1	Q2	Q3	Q4	Full Year
Owned & Leased	29	33	31	35	128	2	6	5	7	20
Managed	19	21	19	19	78	6	7	4	4	21
Franchised	54	68	66	56	244	48	58	59	47	212
	102	122	116	110	450	56	71	68	58	253
Regional Overhead	-	-	-	-	-	(8)	(8)	(8)	(9)	(33)
Total Americas	102	122	116	110	450	48	63	60	49	220
Owned & Leased	25	29	32	35	121	(2)	3	7	9	17
Managed	16	22	20	26	84	8	11	11	13	43
Franchised	8	10	11	11	40	6	8	8	7	29
	49	61	63	72	245	12	22	26	29	89
Regional Overhead	-	-	-	-	-	(5)	(5)	(6)	(6)	(22)
Total EMEA	49	61	63	72	245	7	17	20	23	67
Owned & Leased	18	16	15	24	73	4	4	3	7	18
Managed	12	11	12	14	49	5	5	6	7	23
Franchised	2	2	2	2	8	1	1	1	-	3
	32	29	29	40	130	10	10	10	14	44
Regional Overhead	-	-	-	-	-	(3)	(3)	(3)	(4)	(13)
Total Asia Pacific	32	29	29	40	130	7	7	7	10	31
Central Overheads	13	14	16	15	58	(17)	(21)	(21)	(22)	(81)
Total Continuing	196	226	224	237	883	45	66	66	60	237

2006 Continuing Revenue & Operating Profit

£m	Revenue					Operating Profit				
	Q1	Q2	Q3	Q4	Full Year	Q1	Q2	Q3	Q4	Full Year
Owned & Leased	25	27	24	28	104	2	5	3	2	12
Managed	20	20	18	19	77	6	9	7	5	27
Franchised	55	63	66	57	241	49	54	57	48	208
	100	110	108	104	422	57	68	67	55	247
Regional Overhead	-	-	-	-	-	(8)	(8)	(8)	(8)	(32)
Total Americas	100	110	108	104	422	49	60	59	47	215
Owned & Leased	19	25	22	26	92	(4)	3	-	(3)	(4)
Managed	14	16	18	23	71	8	9	9	11	37
Franchised	7	8	11	9	35	5	7	6	6	24
	40	49	51	58	198	9	19	15	14	57
Regional Overhead	-	-	-	-	-	(5)	(5)	(4)	(6)	(20)
Total EMEA	40	49	51	58	198	4	14	11	8	37
Owned & Leased	18	17	15	21	71	4	4	2	7	17
Managed	8	9	8	11	36	5	6	4	6	21
Franchised	1	1	1	1	4	1	1	-	1	3
	27	27	24	33	111	10	11	6	14	41
Regional Overhead	-	-	-	-	-	(3)	(2)	(3)	(4)	(12)
Total Asia Pacific	27	27	24	33	111	7	9	3	10	29
Central Overheads	12	12	14	17	55	(17)	(20)	(19)	(25)	(81)
Total Continuing	179	198	197	212	786	43	63	54	40	200

Cash Flow – 3 Months to 31 March 2008

£m	3 Months to 31 March 2008	3 Months to 31 March 2007
Operating Profit*	64	46
Depreciation & Amortisation*	14	15
Working Capital	(27)	(25)
Pension Obligations	(11)	(10)
Other	(2)	(1)
Cash Flow from Operations	38	25
Net Debt at 31 March	845	192
*Excludes exceptional items		

Ordinary Shares at 31 March 2008

Number of Shares	At 31 March 2008	At 31 March 2007
Opening Balance at 1 January	294.6	356.1
Share Buyback	(1.6)	(2.0)
Option Exercise	0.1	0.9
Closing Balance at 31 March	293.1	355.0
Basic Weighted Average Shares	291.9	353.7
Dilutive Potential Ordinary Shares	3.5	10.8
Basic Diluted Average Shares	295.4	364.5