



2016 and 2017 Supplementary Information updated to reflect reporting changes – effective 1 January 2018



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Explanatory Notes – RevPAR & Pipeline

We have disclosed fee business (franchised & managed) and owned, leased & managed lease RevPAR, occupancy and ADR on a comparable basis, based on comparability as at 31 December 2016, 30 June 2017 and 31 December 2017.

Fee business comparable RevPAR, occupancy and ADR reflects performance in 2016 compared to the same period in 2015 for hotels that have traded in both years, or similarly for 2017 compared to 2016.

Owned, leased & managed lease comparable RevPAR, occupancy and ADR reflects performance in 2016 compared to the same period in 2015 for owned, leased & managed leased hotels that have traded in both years, or similarly for 2017 compared to 2016. This excludes new builds, brand changes, properties closed for major refurbishment and completed disposals.

All RevPAR and ADR data is quoted at a constant US dollar conversion rate to avoid distortions created by the fluctuations in the year on year exchange rate.

IHG's pipeline comprises hotels in planning and under construction but not yet opened; a contract for these has been signed and the appropriate fees paid.

Comparable RevPAR – 12 Months to 31 December 2016

Fee Business and Owned, Leased & Managed Leases

Constant US\$	Fee Business							Owned, Leased & Managed Leases						
	Hotels	Occ %		ADR		RevPAR		Hotels	Occ %		ADR		RevPAR	
		2016	Pts	2016	Growth	2016	Growth		2016	Pts	2016	Growth	2016	Growth
InterContinental	39	73.7%	(0.7%)	196.22	4.9%	144.58	4.0%	2	80.7%	(1.0%)	269.94	1.4%	217.72	0.2%
Kimpton	45	82.4%	1.7%	233.90	0.8%	192.85	2.9%							
Crowne Plaza	151	68.9%	(0.3%)	121.61	2.3%	83.81	1.9%							
Hotel Indigo	34	72.4%	(0.8%)	146.55	0.3%	106.10	(0.8%)							
EVEN Hotels								2	69.5%	9.0%	130.02	0.5%	90.34	15.5%
Holiday Inn	674	66.8%	0.1%	112.45	2.5%	75.06	2.7%	2	73.2%	2.1%	155.99	(1.2%)	114.18	1.7%
Holiday Inn Express	1,943	68.8%	0.2%	111.52	1.4%	76.74	1.7%							
Staybridge Suites	192	76.8%	(0.2%)	116.46	2.2%	89.49	2.0%							
Candlewood Suites	321	74.3%	(0.4%)	82.12	1.1%	61.05	0.5%							
Americas	3,399	69.5%	0.1%	116.86	2.0%	81.25	2.1%	6	75.7%	1.9%	201.87	(0.6%)	152.79	2.0%
InterContinental	78	70.2%	(0.0%)	203.99	(0.1%)	143.15	(0.2%)	4	68.5%	(1.2%)	198.35	2.7%	135.89	0.9%
Crowne Plaza	143	71.6%	(0.8%)	120.77	0.8%	86.50	(0.3%)							
Hotel Indigo	17	77.7%	0.5%	152.16	1.2%	118.27	1.8%							
Holiday Inn	331	71.8%	0.6%	101.24	0.3%	72.65	1.1%	1	95.5%	1.5%	114.04	2.8%	108.90	4.5%
Holiday Inn Express	240	75.9%	1.6%	91.16	1.5%	69.20	3.6%							
Staybridge Suites	8	78.2%	(2.5%)	136.64	5.4%	106.91	2.1%							
Other	3	83.9%	(2.3%)	80.83	7.2%	67.84	4.3%							
EMEA	820	72.5%	0.3%	120.55	0.5%	87.37	0.9%	5	71.8%	(0.9%)	184.72	2.5%	132.61	1.2%
InterContinental	32	61.4%	1.7%	136.81	(1.7%)	84.03	1.1%							
Crowne Plaza	67	59.9%	3.4%	84.36	(1.5%)	50.53	4.5%							
Hotel Indigo	5	67.9%	(2.3%)	178.21	0.9%	120.95	(2.4%)							
Holiday Inn	63	67.0%	3.3%	76.85	(4.4%)	51.49	0.5%							
Holiday Inn Express	49	72.7%	1.9%	51.07	0.7%	37.13	3.5%							
Greater China	216	64.4%	2.7%	86.40	(2.2%)	55.68	2.2%							
Total IHG	4,435	69.7%	0.4%	114.66	1.2%	79.91	1.8%	11	73.9%	0.6%	194.25	0.8%	143.56	1.6%

Comparable RevPAR – 12 Months to 31 December 2016

Total

Constant US\$	Total Comparable						
	Hotels	Occ %		ADR		RevPAR	
		2016	Pts	2016	Growth	2016	Growth
InterContinental	41	74.1%	(0.7%)	201.00	4.6%	148.94	3.6%
Kimpton	45	82.4%	1.7%	233.90	0.8%	192.85	2.9%
Crowne Plaza	151	68.9%	(0.3%)	121.61	2.3%	83.81	1.9%
Hotel Indigo	34	72.4%	(0.8%)	146.55	0.3%	106.10	(0.8%)
EVEN Hotels	2	69.5%	9.0%	130.02	0.5%	90.34	15.5%
Holiday Inn	676	66.8%	0.1%	112.82	2.5%	75.36	2.7%
Holiday Inn Express	1,943	68.8%	0.2%	111.52	1.4%	76.74	1.7%
Staybridge Suites	192	76.8%	(0.2%)	116.46	2.2%	89.49	2.0%
Candlewood Suites	321	74.3%	(0.4%)	82.12	1.1%	61.05	0.5%
Americas	3,405	69.6%	0.1%	117.31	2.0%	81.60	2.1%
InterContinental	82	70.1%	(0.1%)	203.68	0.0%	142.75	(0.1%)
Crowne Plaza	143	71.6%	(0.8%)	120.77	0.8%	86.50	(0.3%)
Hotel Indigo	17	77.7%	0.5%	152.16	1.2%	118.27	1.8%
Holiday Inn	332	71.8%	0.6%	101.30	0.3%	72.78	1.1%
Holiday Inn Express	240	75.9%	1.6%	91.16	1.5%	69.20	3.6%
Staybridge Suites	8	78.2%	(2.5%)	136.64	5.4%	106.91	2.1%
Other	3	83.9%	(2.3%)	80.83	7.2%	67.84	4.3%
EMEAA	825	72.5%	0.3%	121.24	0.5%	87.86	0.9%
InterContinental	32	61.4%	1.7%	136.81	(1.7%)	84.03	1.1%
Crowne Plaza	67	59.9%	3.4%	84.36	(1.5%)	50.53	4.5%
Hotel Indigo	5	67.9%	(2.3%)	178.21	0.9%	120.95	(2.4%)
Holiday Inn	63	67.0%	3.3%	76.85	(4.4%)	51.49	0.5%
Holiday Inn Express	49	72.7%	1.9%	51.07	0.7%	37.13	3.5%
Greater China	216	64.4%	2.7%	86.40	(2.2%)	55.68	2.2%
Total IHG	4,446	69.7%	0.4%	115.16	1.2%	80.28	1.8%

Comparable RevPAR – 6 Months to 30 June 2017

Fee Business and Owned, Leased & Managed Leases

Constant US\$	Fee Business							Owned, Leased & Managed Leases						
	Hotels	Occ %		ADR		RevPAR		Hotels	Occ %		ADR		RevPAR	
		2017	Pts	2017	Growth	2017	Growth		2017	Pts	2017	Growth	2017	Growth
InterContinental	41	72.5%	0.7%	189.88	(1.6%)	137.69	(0.6%)	2	82.9%	0.5%	263.78	(3.4%)	218.56	(2.8%)
Kimpton	49	81.4%	0.6%	230.88	1.4%	187.96	2.1%							
Crowne Plaza	149	68.8%	(0.8%)	123.73	1.5%	85.13	0.4%							
Hotel Indigo	38	71.0%	2.4%	153.22	0.5%	108.81	4.1%							
EVEN Hotels	1	89.4%	11.3%	216.80	(5.2%)	193.86	8.5%	2	67.0%	(2.9%)	136.27	1.8%	91.29	(2.4%)
Holiday Inn	693	66.1%	0.2%	110.61	1.4%	73.16	1.7%	2	81.0%	7.0%	173.89	4.9%	140.86	14.9%
Holiday Inn Express	2,012	67.8%	(0.1%)	111.38	1.0%	75.53	0.8%							
Staybridge Suites	207	76.1%	(0.6%)	117.30	1.1%	89.23	0.4%							
Candlewood Suites	340	73.9%	0.2%	82.78	1.2%	61.21	1.5%							
Americas	3,530	68.8%	(0.0%)	116.59	1.1%	80.25	1.1%	6	79.7%	2.9%	207.27	(0.5%)	165.20	3.3%
InterContinental	84	71.0%	1.9%	198.34	1.5%	140.90	4.3%	4	66.1%	(1.1%)	201.68	3.8%	133.31	2.0%
Crowne Plaza	146	71.7%	2.0%	116.56	(0.1%)	83.62	2.7%							
Hotel Indigo	20	75.9%	1.9%	137.02	5.2%	103.98	7.9%							
Holiday Inn	338	71.2%	2.0%	94.42	0.7%	67.19	3.6%	1	97.0%	2.2%	121.86	7.0%	118.22	9.5%
Holiday Inn Express	252	74.7%	2.2%	83.34	3.4%	62.23	6.5%							
Staybridge Suites	9	74.8%	(1.9%)	122.72	5.0%	91.74	2.5%							
Other	3	84.1%	2.9%	81.93	3.0%	68.94	6.6%							
EMEAA	852	72.2%	2.0%	114.71	1.2%	82.77	4.1%	5	69.9%	(0.7%)	188.21	3.8%	131.48	2.8%
InterContinental	33	60.8%	3.2%	126.41	(3.1%)	76.86	2.3%							
HUALUXE	2	41.7%	5.8%	52.04	(1.7%)	21.70	14.3%							
Crowne Plaza	72	59.9%	4.5%	78.18	(1.3%)	46.81	6.7%							
Hotel Indigo	4	72.7%	1.4%	170.86	(4.5%)	124.16	(2.7%)							
Holiday Inn	67	65.3%	2.7%	70.83	(1.1%)	46.27	3.1%							
Holiday Inn Express	62	67.2%	1.5%	48.30	2.1%	32.47	4.5%							
Greater China	240	62.9%	3.2%	79.01	(1.1%)	49.72	4.1%							
Total IHG	4,622	69.0%	0.9%	112.11	0.8%	77.31	2.1%	11	75.2%	1.3%	199.17	1.4%	149.78	3.1%

Comparable RevPAR – 6 Months to 30 June 2017

Total

Constant US\$	Total Comparable						
	Hotels	Occ %		ADR		RevPAR	
		2017	Pts	2017	Growth	2017	Growth
InterContinental	43	73.1%	0.7%	194.64	(1.8%)	142.28	(0.8%)
Kimpton	49	81.4%	0.6%	230.88	1.4%	187.96	2.1%
Crowne Plaza	149	68.8%	(0.8%)	123.73	1.5%	85.13	0.4%
Hotel Indigo	38	71.0%	2.4%	153.22	0.5%	108.81	4.1%
EVEN Hotels	3	74.5%	1.9%	168.76	0.4%	125.79	3.0%
Holiday Inn	695	66.2%	0.2%	111.20	1.5%	73.67	1.8%
Holiday Inn Express	2,012	67.8%	(0.1%)	111.38	1.0%	75.53	0.8%
Staybridge Suites	207	76.1%	(0.6%)	117.30	1.1%	89.23	0.4%
Candlewood Suites	340	73.9%	0.2%	82.78	1.2%	61.21	1.5%
Americas	3,536	68.9%	0.0%	117.10	1.1%	80.66	1.1%
InterContinental	88	70.8%	1.7%	198.50	1.6%	140.50	4.1%
Crowne Plaza	146	71.7%	2.0%	116.56	(0.1%)	83.62	2.7%
Hotel Indigo	20	75.9%	1.9%	137.02	5.2%	103.98	7.9%
Holiday Inn	339	71.2%	2.0%	94.55	0.7%	67.37	3.7%
Holiday Inn Express	252	74.7%	2.2%	83.34	3.4%	62.23	6.5%
Staybridge Suites	9	74.8%	(1.9%)	122.72	5.0%	91.74	2.5%
Other	3	84.1%	2.9%	81.93	3.0%	68.94	6.6%
EMEA	857	72.1%	1.9%	115.46	1.3%	83.28	4.1%
InterContinental	33	60.8%	3.2%	126.41	(3.1%)	76.86	2.3%
HUALUXE	2	41.7%	5.8%	52.04	(1.7%)	21.70	14.3%
Crowne Plaza	72	59.9%	4.5%	78.18	(1.3%)	46.81	6.7%
Hotel Indigo	4	72.7%	1.4%	170.86	(4.5%)	124.16	(2.7%)
Holiday Inn	67	65.3%	2.7%	70.83	(1.1%)	46.27	3.1%
Holiday Inn Express	62	67.2%	1.5%	48.30	2.1%	32.47	4.5%
Greater China	240	62.9%	3.2%	79.01	(1.1%)	49.72	4.1%
Total IHG	4,633	69.0%	0.9%	112.65	0.8%	77.72	2.1%

Comparable RevPAR – 12 Months to 31 December 2017

Fee Business and Owned, Leased & Managed Leases

Constant US\$	Fee Business							Owned, Leased & Managed Leases						
	Hotels	Occ %		ADR		RevPAR		Hotels	Occ %		ADR		RevPAR	
		2017	Pts	2017	Growth	2017	Growth		2017	Pts	2017	Growth	2017	Growth
InterContinental	41	73.4%	0.9%	188.84	(1.3%)	138.60	(0.1%)	2	83.9%	3.3%	266.89	(1.1%)	223.99	2.9%
Kimpton	47	81.9%	0.2%	231.43	0.2%	189.46	0.4%							
Crowne Plaza	139	68.8%	(0.2%)	123.49	2.0%	85.02	1.8%							
Hotel Indigo	37	71.9%	2.1%	155.66	0.0%	111.88	3.1%							
EVEN Hotels	1	91.0%	4.8%	236.20	(5.0%)	215.03	0.4%	2	66.4%	(3.1%)	132.10	1.6%	87.74	(2.9%)
Holiday Inn	684	66.7%	0.2%	112.17	1.4%	74.84	1.8%	2	80.1%	6.9%	160.26	2.7%	128.39	12.4%
Holiday Inn Express	1,987	68.7%	0.3%	112.64	1.3%	77.43	1.7%							
Staybridge Suites	207	76.5%	0.0%	118.03	1.2%	90.33	1.2%							
Candlewood Suites	338	74.3%	0.6%	83.89	2.0%	62.36	2.8%							
Americas	3,481	69.5%	0.3%	117.59	1.2%	81.73	1.6%	6	79.7%	4.0%	202.51	0.3%	161.32	5.6%
InterContinental	84	72.4%	2.1%	200.05	1.1%	144.87	4.1%	4	65.8%	(2.7%)	205.08	3.6%	135.01	(0.5%)
Crowne Plaza	145	73.3%	2.1%	117.33	0.7%	85.99	3.7%							
Hotel Indigo	20	78.4%	1.4%	137.76	3.3%	108.05	5.3%							
Holiday Inn	334	73.3%	2.0%	95.31	1.3%	69.86	4.1%	1	97.1%	1.6%	125.25	8.2%	121.58	10.0%
Holiday Inn Express	251	76.9%	1.8%	84.65	3.6%	65.14	6.0%							
Staybridge Suites	9	78.7%	(0.4%)	124.15	4.6%	97.74	4.0%							
Other	2	86.4%	1.9%	93.14	5.2%	80.47	7.6%							
EMEA	845	74.1%	2.0%	115.81	1.5%	85.79	4.3%	5	69.7%	(2.1%)	191.34	3.6%	133.35	0.6%
InterContinental	32	66.6%	3.2%	129.94	(1.1%)	86.50	3.8%							
HUALUXE	2	49.2%	8.3%	51.61	0.8%	25.41	21.2%							
Crowne Plaza	71	63.2%	4.7%	79.03	0.4%	49.98	8.5%							
Hotel Indigo	4	74.7%	3.2%	175.48	(2.5%)	131.02	1.8%							
Holiday Inn	65	69.3%	3.6%	72.62	0.4%	50.29	5.9%							
Holiday Inn Express	62	69.9%	1.5%	49.01	3.1%	34.23	5.4%							
Greater China	236	66.8%	3.5%	80.25	0.4%	53.59	6.0%							
Total IHG	4,562	70.3%	1.1%	113.02	1.1%	79.48	2.6%	11	75.1%	1.2%	197.82	1.8%	148.64	3.5%

Comparable RevPAR – 12 Months to 31 December 2017

Total

Constant US\$	Total Comparable						
	Hotels	Occ %		ADR		RevPAR	
		2017	Pts	2017	Growth	2017	Growth
InterContinental	43	74.0%	1.0%	193.86	(1.2%)	143.45	0.1%
Kimpton	47	81.9%	0.2%	231.43	0.2%	189.46	0.4%
Crowne Plaza	139	68.8%	(0.2%)	123.49	2.0%	85.02	1.8%
Hotel Indigo	37	71.9%	2.1%	155.66	0.0%	111.88	3.1%
EVEN Hotels	3	74.7%	(0.4%)	174.77	(0.6%)	130.55	(1.1%)
Holiday Inn	686	66.8%	0.3%	112.61	1.5%	75.25	1.9%
Holiday Inn Express	1,987	68.7%	0.3%	112.64	1.3%	77.43	1.7%
Staybridge Suites	207	76.5%	0.0%	118.03	1.2%	90.33	1.2%
Candlewood Suites	338	74.3%	0.6%	83.89	2.0%	62.36	2.8%
Americas	3,487	69.6%	0.3%	118.06	1.2%	82.12	1.6%
InterContinental	88	72.1%	1.8%	200.29	1.2%	144.35	3.9%
Crowne Plaza	145	73.3%	2.1%	117.33	0.7%	85.99	3.7%
Hotel Indigo	20	78.4%	1.4%	137.76	3.3%	108.05	5.3%
Holiday Inn	335	73.4%	2.0%	95.45	1.4%	70.04	4.2%
Holiday Inn Express	251	76.9%	1.8%	84.65	3.6%	65.14	6.0%
Staybridge Suites	9	78.7%	(0.4%)	124.15	4.6%	97.74	4.0%
Other	2	86.4%	1.9%	93.14	5.2%	80.47	7.6%
EMEAA	850	74.0%	1.9%	116.55	1.5%	86.28	4.2%
InterContinental	32	66.6%	3.2%	129.94	(1.1%)	86.50	3.8%
HUALUXE	2	49.2%	8.3%	51.61	0.8%	25.41	21.2%
Crowne Plaza	71	63.2%	4.7%	79.03	0.4%	49.98	8.5%
Hotel Indigo	4	74.7%	3.2%	175.48	(2.5%)	131.02	1.8%
Holiday Inn	65	69.3%	3.6%	72.62	0.4%	50.29	5.9%
Holiday Inn Express	62	69.9%	1.5%	49.01	3.1%	34.23	5.4%
Greater China	236	66.8%	3.5%	80.25	0.4%	53.59	6.0%
Total IHG	4,573	70.3%	1.1%	113.54	1.1%	79.87	2.7%

Hotel & Room Count as at 31 December 2016

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
InterContinental	25	6,901	21	8,685	2	822	48	16,408
Kimpton	0	0	61	11,238	0	0	61	11,238
Crowne Plaza	152	40,286	12	3,830	0	0	164	44,116
Hotel Indigo	41	4,884	5	1,048	0	0	46	5,932
EVEN Hotels	1	132	2	380	3	498	6	1,010
Holiday Inn	757	131,339	15	4,502	2	903	774	136,744
Holiday Inn Express	2,153	192,119	1	252	0	0	2,154	192,371
Staybridge Suites	200	20,984	26	3,201	0	0	226	24,185
Candlewood Suites	301	26,639	61	7,553	0	0	362	34,192
Other	3	7,582	81	14,215	0	0	84	21,797
Americas	3,633	430,866	285	54,904	7	2,223	3,925	487,993
InterContinental	15	4,661	81	24,769	4	1,497	100	30,927
Crowne Plaza	90	20,137	75	21,499	0	0	165	41,636
Hotel Indigo	18	1,672	5	561	0	0	23	2,233
Holiday Inn	309	51,099	74	17,835	1	207	384	69,141
Holiday Inn Express	242	30,426	26	5,735	0	0	268	36,161
Staybridge Suites	7	1,000	3	425	0	0	10	1,425
Other	3	605	4	3,992	0	0	7	4,597
EMEA	684	109,600	268	74,816	5	1,704	957	186,120
InterContinental	1	570	38	15,745	0	0	39	16,315
HUALUXE	0	0	4	1,096	0	0	4	1,096
Crowne Plaza	0	0	79	28,051	0	0	79	28,051
Hotel Indigo	0	0	6	740	0	0	6	740
Holiday Inn	2	1,476	81	24,395	0	0	83	25,871
Holiday Inn Express	1	138	74	18,339	0	0	75	18,477
Other	0	0	6	2,472	0	0	6	2,472
Greater China	4	2,184	288	90,838	0	0	292	93,022
InterContinental	41	12,132	140	49,199	6	2,319	187	63,650
Kimpton	0	0	61	11,238	0	0	61	11,238
HUALUXE	0	0	4	1,096	0	0	4	1,096
Crowne Plaza	242	60,423	166	53,380	0	0	408	113,803
Hotel Indigo	59	6,556	16	2,349	0	0	75	8,905
EVEN Hotels	1	132	2	380	3	498	6	1,010
Holiday Inn	1,068	183,914	170	46,732	3	1,110	1,241	231,756
Holiday Inn Express	2,396	222,683	101	24,326	0	0	2,497	247,009
Staybridge Suites	207	21,984	29	3,626	0	0	236	25,610
Candlewood Suites	301	26,639	61	7,553	0	0	362	34,192
Other	6	8,187	91	20,679	0	0	97	28,866
Total System Size	4,321	542,650	841	220,558	12	3,927	5,174	767,135

Pipeline as at 31 December 2016

	Franchised		Managed		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
InterContinental	2	471	5	2,061	7	2,532
Kimpton	0	0	17	2,949	17	2,949
Crowne Plaza	15	2,885	2	401	17	3,286
Hotel Indigo	28	3,250	4	715	32	3,965
EVEN Hotels	4	497	2	283	6	780
Holiday Inn	125	16,662	3	642	128	17,304
Holiday Inn Express	486	46,339	2	457	488	46,796
Staybridge Suites	129	13,587	2	309	131	13,896
Candlewood Suites	108	9,604	0	0	108	9,604
Other	0	0	11	1,339	11	1,339
America	897	93,295	48	9,156	945	102,451
InterContinental	2	213	31	7,281	33	7,494
Kimpton	0	0	1	149	1	149
Crowne Plaza	10	2,164	25	6,575	35	8,739
Hotel Indigo	16	1,999	16	2,847	32	4,846
Holiday Inn	30	5,261	53	15,272	83	20,533
Holiday Inn Express	59	9,872	34	7,009	93	16,881
Staybridge Suites	5	805	4	620	9	1,425
Other	0	0	0	3,530	0	3,530
EMEA	122	20,314	164	43,283	286	63,597
InterContinental	0	0	22	7,454	22	7,454
HUALUXE	0	0	22	6,956	22	6,956
Crowne Plaza	0	0	38	12,511	38	12,511
Hotel Indigo	0	0	11	1,782	11	1,782
Holiday Inn	0	0	50	14,841	50	14,841
Holiday Inn Express	20	4,085	75	16,120	95	20,205
Other	0	0	1	279	1	279
Greater China	20	4,085	219	59,943	239	64,028
InterContinental	4	684	58	16,796	62	17,480
Kimpton	0	0	18	3,098	18	3,098
HUALUXE	0	0	22	6,956	22	6,956
Crowne Plaza	25	5,049	65	19,487	90	24,536
Hotel Indigo	44	5,249	31	5,344	75	10,593
EVEN Hotels	4	497	2	283	6	780
Holiday Inn	155	21,923	106	30,755	261	52,678
Holiday Inn Express	565	60,296	111	23,586	676	83,882
Staybridge Suites	134	14,392	6	929	140	15,321
Candlewood Suites	108	9,604	0	0	108	9,604
Other	0	0	12	5,148	12	5,148
Total Pipeline	1,039	117,694	431	112,382	1,470	230,076

Hotel & Room Count as at 30 June 2017

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
InterContinental	25	6,904	22	9,576	2	822	49	17,302
Kimpton	0	0	59	11,100	0	0	59	11,100
Crowne Plaza	148	38,417	13	4,331	0	0	161	42,748
Hotel Indigo	42	5,034	6	1,384	0	0	48	6,418
EVEN Hotels	1	132	2	380	3	498	6	1,010
Holiday Inn	745	128,878	15	4,502	2	903	762	134,283
Holiday Inn Express	2,182	195,781	1	252	0	0	2,183	196,033
Staybridge Suites	207	21,712	27	3,398	0	0	234	25,110
Candlewood Suites	313	27,698	61	7,553	0	0	374	35,251
Other	2	7,092	79	13,602	0	0	81	20,694
Americas	3,665	431,648	285	56,078	7	2,223	3,957	489,949
InterContinental	14	4,330	81	24,842	4	1,442	99	30,614
Kimpton	0	0	1	274	0	0	1	274
Crowne Plaza	91	20,367	78	22,562	0	0	169	42,929
Hotel Indigo	19	1,732	6	620	0	0	25	2,352
Holiday Inn	300	49,382	73	17,698	1	207	374	67,287
Holiday Inn Express	247	31,395	26	5,806	0	0	273	37,201
Staybridge Suites	7	1,000	4	502	0	0	11	1,502
Other	3	605	6	9,530	0	0	9	10,135
EMEA	681	108,811	275	81,834	5	1,649	961	192,294
InterContinental	1	570	39	16,086	0	0	40	16,656
HUALUXE	0	0	5	1,436	0	0	5	1,436
Crowne Plaza	0	0	80	28,350	0	0	80	28,350
Hotel Indigo	0	0	6	745	0	0	6	745
Holiday Inn	2	1,476	79	23,895	0	0	81	25,371
Holiday Inn Express	3	544	83	20,126	0	0	86	20,670
Other	0	0	5	2,204	0	0	5	2,204
Greater China	6	2,590	297	92,842	0	0	303	95,432
InterContinental	40	11,804	142	50,504	6	2,264	188	64,572
Kimpton	0	0	60	11,374	0	0	60	11,374
HUALUXE	0	0	5	1,436	0	0	5	1,436
Crowne Plaza	239	58,784	171	55,243	0	0	410	114,027
Hotel Indigo	61	6,766	18	2,749	0	0	79	9,515
EVEN Hotels	1	132	2	380	3	498	6	1,010
Holiday Inn	1,047	179,736	167	46,095	3	1,110	1,217	226,941
Holiday Inn Express	2,432	227,720	110	26,184	0	0	2,542	253,904
Staybridge Suites	214	22,712	31	3,900	0	0	245	26,612
Candlewood Suites	313	27,698	61	7,553	0	0	374	35,251
Other	5	7,697	90	25,336	0	0	95	33,033
Total System Size	4,352	543,049	857	230,754	12	3,872	5,221	777,675

Pipeline as at 30 June 2017

	Franchised		Managed		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
InterContinental	2	471	4	1,171	6	1,642
Kimpton	0	0	16	2,714	16	2,714
Crowne Plaza	13	2,855	2	401	15	3,256
Hotel Indigo	29	3,335	2	245	31	3,580
EVEN Hotels	4	492	2	283	6	775
Holiday Inn	135	17,532	2	360	137	17,892
Holiday Inn Express	495	46,823	1	107	496	46,930
Staybridge Suites	140	14,686	1	112	141	14,798
Candlewood Suites	107	9,608	0	0	107	9,608
Other	0	0	12	1,383	12	1,383
America	925	95,802	42	6,776	967	102,578
InterContinental	2	213	30	6,845	32	7,058
Kimpton	0	0	1	149	1	149
Crowne Plaza	9	1,982	24	6,260	33	8,242
Hotel Indigo	17	2,166	16	2,760	33	4,926
Holiday Inn	32	5,638	51	14,893	83	20,531
Holiday Inn Express	63	10,314	28	5,817	91	16,131
Staybridge Suites	7	1,076	3	580	10	1,656
Other	0	0	1	88	1	88
EMEA	130	21,389	154	37,392	284	58,781
InterContinental	0	0	25	8,344	25	8,344
HUALUXE	0	0	21	6,556	21	6,556
Crowne Plaza	0	0	37	12,250	37	12,250
Hotel Indigo	0	0	12	1,980	12	1,980
EVEN Hotels	0	0	1	290	1	290
Holiday Inn	0	0	50	15,078	50	15,078
Holiday Inn Express	42	7,753	73	15,637	115	23,390
Other	0	0	1	279	1	279
Greater China	42	7,753	220	60,414	262	68,167
InterContinental	4	684	59	16,360	63	17,044
Kimpton	0	0	17	2,863	17	2,863
HUALUXE	0	0	21	6,556	21	6,556
Crowne Plaza	22	4,837	63	18,911	85	23,748
Hotel Indigo	46	5,501	30	4,985	76	10,486
EVEN Hotels	4	492	3	573	7	1,065
Holiday Inn	167	23,170	103	30,331	270	53,501
Holiday Inn Express	600	64,890	102	21,561	702	86,451
Staybridge Suites	147	15,762	4	692	151	16,454
Candlewood Suites	107	9,608	0	0	107	9,608
Other	0	0	14	1,750	14	1,750
Total Pipeline	1,097	124,944	416	104,582	1,513	229,526

Hotel & Room Count as at 31 December 2017

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
InterContinental	26	7,432	22	9,324	2	822	50	17,578
Kimpton	0	0	65	12,242	0	0	65	12,242
Crowne Plaza	140	36,014	16	5,264	0	0	156	41,278
Hotel Indigo	45	5,444	6	1,384	0	0	51	6,828
EVEN Hotels	3	360	2	380	3	498	8	1,238
Holiday Inn	756	130,199	15	4,502	2	903	773	135,604
Holiday Inn Express	2,216	199,158	1	252	0	0	2,217	199,410
Staybridge Suites	217	22,758	27	3,398	0	0	244	26,156
Candlewood Suites	315	27,871	61	7,553	0	0	376	35,424
Other	9	8,056	80	13,646	0	0	89	21,702
Americas	3,727	437,292	295	57,945	7	2,223	4,029	497,460
InterContinental	14	4,330	86	26,020	4	1,441	104	31,791
Kimpton	0	0	1	274	0	0	1	274
Crowne Plaza	95	21,343	81	23,231	0	0	176	44,574
Hotel Indigo	21	1,944	6	850	0	0	27	2,794
Holiday Inn	304	50,152	78	20,071	1	207	383	70,430
Holiday Inn Express	252	32,522	30	6,653	0	0	282	39,175
Staybridge Suites	7	1,000	4	589	0	0	11	1,589
Other	2	487	5	7,962	0	0	7	8,449
EMEA	695	111,778	291	85,650	5	1,648	991	199,076
InterContinental	1	570	39	16,059	0	0	40	16,629
HUALUXE	0	0	7	2,089	0	0	7	2,089
Crowne Plaza	0	0	82	28,948	0	0	82	28,948
Hotel Indigo	0	0	7	1,023	0	0	7	1,023
Holiday Inn	2	1,476	84	25,183	0	0	86	26,659
Holiday Inn Express	7	1,285	94	22,528	0	0	101	23,813
Other	1	433	4	1,945	0	0	5	2,378
Greater China	11	3,764	317	97,775	0	0	328	101,539
InterContinental	41	12,332	147	51,403	6	2,263	194	65,998
Kimpton	0	0	66	12,516	0	0	66	12,516
HUALUXE	0	0	7	2,089	0	0	7	2,089
Crowne Plaza	235	57,357	179	57,443	0	0	414	114,800
Hotel Indigo	66	7,388	19	3,257	0	0	85	10,645
EVEN Hotels	3	360	2	380	3	498	8	1,238
Holiday Inn	1,062	181,827	177	49,756	3	1,110	1,242	232,693
Holiday Inn Express	2,475	232,965	125	29,433	0	0	2,600	262,398
Staybridge Suites	224	23,758	31	3,987	0	0	255	27,745
Candlewood Suites	315	27,871	61	7,553	0	0	376	35,424
Other	12	8,976	89	23,553	0	0	101	32,529
Total System Size	4,433	552,834	903	241,370	12	3,871	5,348	798,075

Pipeline as at 31 December 2017

	Franchised		Managed		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
InterContinental	3	711	4	1,182	7	1,893
Kimpton	0	0	14	2,238	14	2,238
Crowne Plaza	13	2,569	1	150	14	2,719
Hotel Indigo	31	3,853	2	173	33	4,026
EVEN Hotels	4	515	4	599	8	1,114
Holiday Inn	126	16,015	2	360	128	16,375
Holiday Inn Express	523	49,500	1	107	524	49,607
avid hotels	44	4,043	0	0	44	4,043
Staybridge Suites	145	15,320	1	112	146	15,432
Candlewood Suites	112	10,009	0	0	112	10,009
Other	1	309	11	1,339	12	1,648
America	1,002	102,844	40	6,260	1,042	109,104
InterContinental	2	213	26	6,267	28	6,480
Kimpton	0	0	2	199	2	199
Crowne Plaza	13	2,592	23	6,063	36	8,655
Hotel Indigo	19	2,308	15	2,432	34	4,740
EVEN Hotels	1	200	0	0	1	200
Holiday Inn	38	6,449	57	15,616	95	22,065
Holiday Inn Express	71	11,499	37	6,597	108	18,096
Staybridge Suites	8	1,171	6	1,338	14	2,509
Other	1	396	0	18	1	414
EMEA	153	24,828	166	38,530	319	63,358
InterContinental	0	0	28	8,980	28	8,980
Kimpton	0	0	2	359	2	359
HUALUXE	0	0	21	6,289	21	6,289
Crowne Plaza	0	0	36	11,673	36	11,673
Hotel Indigo	0	0	15	2,535	15	2,535
EVEN Hotels	0	0	3	796	3	796
Holiday Inn	0	0	54	15,116	54	15,116
Holiday Inn Express	68	11,676	66	13,981	134	25,657
Other	0	0	1	279	1	279
Greater China	68	11,676	226	60,008	294	71,684
InterContinental	5	924	58	16,429	63	17,353
Kimpton	0	0	18	2,796	18	2,796
HUALUXE	0	0	21	6,289	21	6,289
Crowne Plaza	26	5,161	60	17,886	86	23,047
Hotel Indigo	50	6,161	32	5,140	82	11,301
EVEN Hotels	5	715	7	1,395	12	2,110
Holiday Inn	164	22,464	113	31,092	277	53,556
Holiday Inn Express	662	72,675	104	20,685	766	93,360
avid hotels	44	4,043	0	0	44	4,043
Staybridge Suites	153	16,491	7	1,450	160	17,941
Candlewood Suites	112	10,009	0	0	112	10,009
Other	2	705	12	1,636	14	2,341
Total Pipeline	1,223	139,348	432	104,798	1,655	244,146