



Supplementary Information

30 September 2019



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Explanatory Notes – RevPAR & Pipeline

We have disclosed fee business (franchised & managed) and owned, leased & managed lease RevPAR, occupancy and ADR on a comparable basis, based on comparability as at 30 September 2019.

Fee business comparable RevPAR, occupancy and ADR reflects performance this year compared to the same period last year for hotels that have traded in both years.

Owned, leased & managed lease comparable RevPAR, occupancy and ADR reflects performance this year compared to the same period last year for owned, leased & managed leased hotels that have traded in both years. This excludes new builds, brand changes, properties closed for major refurbishment and completed disposals.

All RevPAR and ADR data is quoted at a constant US dollar conversion rate to avoid distortions created by the fluctuations in the year on year exchange rate.

IHG's pipeline comprises hotels in planning and under construction but not yet opened; a contract for these has been signed and the appropriate fees paid.

Comparable RevPAR – 3 Months to 30 September 2019

Fee Business and Owned, Leased & Managed Leases

Constant US\$	Fee Business							Owned, Leased & Managed Leases						
	Hotels	Occ %		ADR		RevPAR		Hotels	Occ %		ADR		RevPAR	
		2019	%Pts	2019	Growth	2019	Growth		2019	%Pts	2019	Growth	2019	Growth
InterContinental	43	73.9%	(2.0)	207.90	2.4%	153.67	(0.3%)	1	91.9%	(0.2)	354.12	0.9%	325.27	0.6%
Kimpton	57	83.3%	(0.5)	235.73	0.8%	196.31	0.1%							
Crowne Plaza	143	69.4%	(1.5)	128.23	0.0%	89.00	(2.2%)							
Hotel Indigo	47	76.2%	0.4	167.22	(0.6%)	127.42	(0.1%)							
EVEN Hotels	4	85.1%	4.8	174.72	(9.0%)	148.74	(3.6%)	3	78.8%	6.4	152.96	(4.1%)	120.53	4.4%
Holiday Inn	680	70.7%	(0.8)	117.08	(0.5%)	82.72	(1.7%)	2	80.3%	4.8	163.58	6.5%	131.31	13.3%
Holiday Inn Express	2,091	74.3%	0.5	117.68	(0.7%)	87.41	0.0%							
Staybridge Suites	237	80.5%	0.0	120.72	(0.2%)	97.20	(0.3%)							
Candlewood Suites	367	77.9%	(0.7)	86.94	(0.2%)	67.70	(1.0%)							
Americas	3,669	73.8%	(0.3)	123.38	(0.3%)	91.07	(0.7%)	6	82.6%	4.1	210.07	0.6%	173.43	5.8%
InterContinental	90	76.2%	1.6	210.65	0.1%	160.58	2.2%	4	65.9%	(6.5)	204.17	2.3%	134.50	(6.9%)
Crowne Plaza	158	77.1%	1.3	121.25	(1.5%)	93.44	0.2%							
Hotel Indigo	26	85.5%	0.7	147.79	(0.4%)	126.37	0.5%							
Holiday Inn	363	78.0%	0.3	98.05	(1.4%)	76.48	(1.0%)	1	92.9%	0.5	142.75	4.1%	132.63	4.7%
Holiday Inn Express	273	83.3%	1.6	90.30	(1.9%)	75.25	0.0%							
Staybridge Suites	11	79.0%	(1.5)	123.27	(2.9%)	97.35	(4.7%)							
EMEA	921	78.8%	1.0	119.32	(1.0%)	94.02	0.3%	5	69.3%	(5.6)	193.82	2.1%	134.27	(5.6%)
InterContinental	34	70.4%	0.3	119.31	(7.0%)	84.01	(6.6%)							
HUALUXE	7	58.3%	3.4	68.53	(1.5%)	39.94	4.6%							
Crowne Plaza	71	64.6%	(0.6)	74.73	(5.6%)	48.26	(6.5%)							
Hotel Indigo	7	70.8%	0.0	133.53	(8.6%)	94.53	(8.6%)							
Holiday Inn	74	68.9%	(0.6)	64.20	(4.2%)	44.24	(5.0%)							
Holiday Inn Express	87	66.5%	(1.0)	45.61	(5.7%)	30.35	(7.1%)							
Greater China	280	67.1%	(0.4)	73.45	(5.5%)	49.26	(6.1%)	-	0.0%	0.0	0.00	0.0%	0.00	0.0%
Total IHG	4,870	74.3%	0.0	116.83	(0.8%)	86.75	(0.8%)	11	76.3%	(0.5)	203.07	1.5%	154.85	0.8%

Comparable RevPAR – 3 Months to 30 September 2019 Total

Constant US\$	Total Comparable						
	Hotels	Occ %		ADR		RevPAR	
		2019	%Pts	2019	Growth	2019	Growth
InterContinental	44	74.4%	(1.9)	212.82	2.3%	158.35	(0.3%)
Kimpton	57	83.3%	(0.5)	235.73	0.8%	196.31	0.1%
Crowne Plaza	143	69.4%	(1.5)	128.23	0.0%	89.00	(2.2%)
Hotel Indigo	47	76.2%	0.4	167.22	(0.6%)	127.42	(0.1%)
EVEN Hotels	7	82.4%	5.5	165.61	(7.3%)	136.40	(0.6%)
Holiday Inn	682	70.7%	(0.8)	117.49	(0.4%)	83.11	(1.5%)
Holiday Inn Express	2,091	74.3%	0.5	117.68	(0.7%)	87.41	0.0%
Staybridge Suites	237	80.5%	(0.0)	120.72	(0.2%)	97.20	(0.3%)
Candlewood Suites	367	77.9%	(0.7)	86.94	(0.2%)	67.70	(1.0%)
Americas	3,675	73.8%	(0.2)	123.79	(0.3%)	91.41	(0.6%)
InterContinental	94	75.7%	1.2	210.36	0.2%	159.26	1.7%
Crowne Plaza	158	77.1%	1.3	121.25	(1.5%)	93.44	0.2%
Hotel Indigo	26	85.5%	0.7	147.79	(0.4%)	126.37	0.5%
Holiday Inn	364	78.1%	0.3	98.21	(1.3%)	76.66	(1.0%)
Holiday Inn Express	273	83.3%	1.6	90.30	(1.9%)	75.25	0.0%
Staybridge Suites	11	79.0%	(1.5)	123.27	(2.9%)	97.35	(4.7%)
EMEA	926	78.7%	0.9	119.93	(1.0%)	94.40	0.2%
InterContinental	34	70.4%	0.3	119.31	(7.0%)	84.01	(6.6%)
HUALUXE	7	58.3%	3.4	68.53	(1.5%)	39.94	4.6%
Crowne Plaza	71	64.6%	(0.6)	74.73	(5.6%)	48.26	(6.5%)
Hotel Indigo	7	70.8%	0.0	133.53	(8.6%)	94.53	(8.6%)
Holiday Inn	74	68.9%	(0.6)	64.20	(4.2%)	44.24	(5.0%)
Holiday Inn Express	87	66.5%	(1.0)	45.61	(5.7%)	30.35	(7.1%)
Greater China	280	67.1%	(0.4)	73.45	(5.5%)	49.26	(6.1%)
Total IHG	4,881	74.3%	0.0	117.28	(0.8%)	87.09	(0.8%)

Comparable RevPAR – 9 Months to 30 September 2019

Fee Business and Owned, Leased & Managed Leases

Constant US\$	Fee Business							Owned, Leased & Managed Leases						
	Hotels	Occ %		ADR		RevPAR		Hotels	Occ %		ADR		RevPAR	
		2019	%Pts	2019	Growth	2019	Growth		2019	%Pts	2019	Growth	2019	Growth
InterContinental	43	72.5%	(2.0)	210.97	3.7%	152.95	1.0%	1	85.93%	2.8	336.85	1.8%	289.47	5.2%
Kimpton	57	80.6%	1.1	244.04	1.3%	196.72	2.7%							
Crowne Plaza	143	67.7%	(1.5)	128.39	0.7%	86.97	(1.4%)							
Hotel Indigo	47	75.2%	0.6	164.31	0.1%	123.50	0.9%							
EVEN Hotels	4	81.9%	3.5	170.27	(6.9%)	139.53	(2.7%)	3	75.2%	2.9	148.31	(2.3%)	111.57	1.6%
Holiday Inn	680	67.5%	(0.8)	114.67	0.5%	77.41	(0.8%)							
Holiday Inn Express	2,091	70.5%	0.2	115.37	(0.1%)	81.32	0.2%	2	84.5%	1.9	184.71	5.2%	156.04	7.6%
Staybridge Suites	237	78.0%	0.4	120.13	(0.1%)	93.67	0.3%							
Candlewood Suites	367	74.8%	(0.6)	86.24	(0.2%)	64.48	(1.0%)							
Americas	3,669	70.7%	(0.3)	122.14	0.4%	86.29	0.0%	6	82.3%	2.4	212.54	2.5%	174.90	5.6%
InterContinental	90	73.2%	1.1	204.74	0.1%	149.95	1.6%	4	64.6%	(2.3)	210.50	1.9%	136.08	(1.6%)
Crowne Plaza	158	73.7%	0.4	120.15	(1.2%)	88.51	(0.6%)							
Hotel Indigo	26	80.8%	1.1	143.70	0.0%	116.18	1.4%							
Holiday Inn	363	73.6%	0.1	98.35	(0.8%)	72.34	(0.6%)							
Holiday Inn Express	273	78.7%	1.8	88.56	(0.9%)	69.65	1.4%	1	93.7%	(1.4)	138.10	4.7%	129.47	3.2%
Staybridge Suites	11	76.5%	1.1	123.12	(1.6%)	94.18	(0.2%)							
EMEA	921	74.8%	0.7	118.08	(0.6%)	88.30	0.4%	5	68.3%	(2.2)	198.02	2.1%	135.25	(1.1%)
InterContinental	34	67.0%	1.3	125.09	(3.3%)	83.83	(1.5%)							
HUALUXE	7	51.7%	2.9	70.30	(0.3%)	36.32	5.7%							
Crowne Plaza	71	60.6%	(0.5)	76.83	(3.0%)	46.57	(3.7%)							
Hotel Indigo	7	66.2%	(0.3)	143.12	(4.3%)	94.74	(4.8%)							
Holiday Inn	74	65.3%	(0.2)	66.93	(1.8%)	43.70	(2.1%)							
Holiday Inn Express	87	62.3%	(0.4)	48.04	(1.5%)	29.91	(2.2%)							
Greater China	280	63.1%	0.0	76.77	(2.3%)	48.47	(2.3%)	-	0.0%	0.0	0.00	0.0%	0.00	0.0%
Total IHG	4,870	70.8%	0.0	116.18	(0.1%)	82.24	(0.1%)	11	75.7%	0.2	206.32	2.5%	156.09	2.8%

Comparable RevPAR – 9 Months to 30 September 2019 Total

Constant US\$							
	Hotels	Occ %		ADR		RevPAR	
		2019	%Pts	2019	Growth	2019	Growth
InterContinental	44	72.9%	(1.8)	215.03	3.7%	156.68	1.2%
Kimpton	57	80.6%	1.1	244.04	1.3%	196.72	2.7%
Crowne Plaza	143	67.7%	(1.5)	128.39	0.7%	86.97	(1.4%)
Hotel Indigo	47	75.2%	0.6	164.31	0.1%	123.50	0.9%
EVEN Hotels	7	79.0%	3.3	161.12	(5.2%)	127.30	(1.1%)
Holiday Inn	682	67.6%	(0.8)	115.36	0.5%	78.03	(0.6%)
Holiday Inn Express	2,091	70.5%	0.2	115.37	(0.1%)	81.32	0.2%
Staybridge Suites	237	78.0%	0.4	120.13	(0.1%)	93.67	0.3%
Candlewood Suites	367	74.8%	(0.6)	86.24	(0.2%)	64.48	(1.0%)
Americas	3,675	70.7%	(0.3)	122.58	0.4%	86.67	0.0%
InterContinental	94	72.8%	0.9	205.00	0.2%	149.25	1.5%
Crowne Plaza	158	73.7%	0.4	120.15	(1.2%)	88.51	(0.6%)
Hotel Indigo	26	80.8%	1.1	143.70	0.0%	116.18	1.4%
Holiday Inn	364	73.6%	0.1	98.51	(0.8%)	72.52	(0.6%)
Holiday Inn Express	273	78.7%	1.8	88.56	(0.9%)	69.65	1.4%
Staybridge Suites	11	76.5%	1.1	123.12	(1.6%)	94.18	(0.2%)
EMEA	926	74.7%	0.7	118.76	(0.6%)	88.74	0.3%
InterContinental	34	67.0%	1.3	125.09	(3.3%)	83.83	(1.5%)
HUALUXE	7	51.7%	2.9	70.30	(0.3%)	36.32	5.7%
Crowne Plaza	71	60.6%	(0.5)	76.83	(3.0%)	46.57	(3.7%)
Hotel Indigo	7	66.2%	(0.3)	143.12	(4.3%)	94.74	(4.8%)
Holiday Inn	74	65.3%	(0.2)	66.93	(1.8%)	43.70	(2.1%)
Holiday Inn Express	87	62.3%	(0.4)	48.04	(1.5%)	29.91	(2.2%)
Greater China	280	63.1%	0.0	76.77	(2.3%)	48.47	(2.3%)
Total IHG	4,881	70.8%	0.0	116.66	0.0%	82.61	0.0%

2019 Current Trading

Comparable RevPAR, ADR & Occupancy Growth

Constant US\$	Third Qtr			Sep YTD		
	RevPAR %	ADR %	Occupancy %pts	RevPAR %	ADR %	Occupancy %pts
Americas	(0.6%)	(0.3%)	(0.2%)	0.0%	0.4%	(0.3%)
EMEA	0.2%	(1.0%)	0.9%	0.3%	(0.6%)	0.7%
Greater China	(6.1%)	(5.5%)	(0.4%)	(2.3%)	(2.3%)	0.0%
Total IHG	(0.8%)	(0.8%)	0.0%	0.0%	0.0%	0.0%
United States:						
InterContinental	(1.2%)	0.0%	(1.0%)	0.5%	1.5%	(0.8%)
Kimpton	(0.7%)	0.2%	(0.7%)	1.7%	0.5%	1.0%
Crowne Plaza	(1.9%)	(0.3%)	(1.2%)	(1.3%)	0.6%	(1.3%)
Hotel Indigo	(0.1%)	(0.6%)	0.4%	0.9%	0.1%	0.6%
EVEN Hotels	(0.6%)	(7.3%)	5.5%	(1.1%)	(5.2%)	3.3%
Holiday Inn	(1.7%)	(0.7%)	(0.7%)	(1.0%)	0.2%	(0.8%)
Holiday Inn Express	0.1%	(0.8%)	0.7%	0.5%	(0.2%)	0.5%
Staybridge Suites	0.0%	(0.3%)	0.2%	0.4%	(0.2%)	0.4%
Candlewood Suites	(1.1%)	(0.3%)	(0.7%)	(1.1%)	(0.2%)	(0.6%)
All Brands	(0.6%)	(0.6%)	0.0%	0.0%	0.1%	(0.1%)

Hotel & Room Count as at 30 September 2019

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
InterContinental	25	6,972	24	10,102	2	822	51	17,896
Kimpton	3	377	59	11,719	-	-	62	12,096
Crowne Plaza	134	34,937	16	5,252	-	-	150	40,189
Hotel Indigo	57	6,993	5	1,132	-	-	62	8,125
EVEN Hotels	4	550	4	663	3	498	11	1,711
Holiday Inn	766	129,670	13	3,653	2	903	781	134,226
Holiday Inn Express	2,338	211,692	1	252	-	-	2,339	211,944
avid hotels	3	261	-	-	-	-	3	261
Staybridge Suites	250	26,184	26	3,333	-	-	276	29,517
Candlewood Suites	346	30,542	61	7,553	-	-	407	38,095
Other	25	10,573	82	13,276	-	-	107	23,849
Americas	3,951	458,751	291	56,935	7	2,223	4,249	517,909
Six Senses	1	196	15	1,074	1	56	17	1,326
Regent	1	440	1	136	1	195	3	771
InterContinental	15	4,777	91	26,660	5	1,681	111	33,118
Kimpton	-	-	1	274	3	646	4	920
Crowne Plaza	106	24,502	75	21,189	-	-	181	45,691
Hotel Indigo	33	3,124	6	930	-	-	39	4,054
voco Hotels	1	180	3	930	2	246	6	1,356
Holiday Inn	312	51,578	80	21,303	1	207	393	73,088
Holiday Inn Express	278	37,123	42	8,504	-	-	320	45,627
Staybridge Suites	12	1,656	5	733	-	-	17	2,389
Other	1	68	5	7,356	6	1,083	12	8,507
EMEAA	760	123,644	324	89,089	19	4,114	1,103	216,847
Six Senses	-	-	1	122	-	-	1	122
Regent	1	538	2	694	-	-	3	1,232
InterContinental	1	570	45	18,316	-	-	46	18,886
Kimpton	-	-	1	129	-	-	1	129
HUALUXE	-	-	9	2,632	-	-	9	2,632
Crowne Plaza	4	1,491	90	31,916	-	-	94	33,407
Hotel Indigo	-	-	11	1,596	-	-	11	1,596
Holiday Inn	6	2,245	96	28,047	-	-	102	30,292
Holiday Inn Express	59	10,143	108	24,848	-	-	167	34,991
Other	3	5,607	6	1,049	-	-	9	6,656
Greater China	74	20,594	369	109,349	-	-	443	129,943
Six Senses	1	196	16	1,196	1	56	18	1,448
Regent	2	978	3	830	1	195	6	2,003
InterContinental	41	12,319	160	55,078	7	2,503	208	69,900
Kimpton	3	377	61	12,122	3	646	67	13,145
HUALUXE	-	-	9	2,632	-	-	9	2,632
Crowne Plaza	244	60,930	181	58,357	-	-	425	119,287
Hotel Indigo	90	10,117	22	3,658	-	-	112	13,775
EVEN Hotels	4	550	4	663	3	498	11	1,711
voco Hotels	1	180	3	930	2	246	6	1,356
Holiday Inn	1,084	183,493	189	53,003	3	1,110	1,276	237,606
Holiday Inn Express	2,675	258,958	151	33,604	-	-	2,826	292,562
avid hotels	3	261	-	-	-	-	3	261
Staybridge Suites	262	27,840	31	4,066	-	-	293	31,906
Candlewood Suites	346	30,542	61	7,553	-	-	407	38,095
Other	29	16,248	93	21,681	6	1,083	128	39,012
Total System Size	4,785	602,989	984	255,373	26	6,337	5,795	864,699

Pipeline as at 30 September 2019

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	5	422	-	-	5	422
InterContinental	2	514	4	864	-	-	6	1,378
Kimpton	2	437	18	2,635	-	-	20	3,072
Crowne Plaza	5	1,093	-	-	-	-	5	1,093
Hotel Indigo	36	4,989	1	78	-	-	37	5,067
EVEN Hotels	10	1,233	2	316	-	-	12	1,549
Holiday Inn	100	12,741	2	360	-	-	102	13,101
Holiday Inn Express	472	45,262	-	-	-	-	472	45,262
avid hotels	198	18,215	-	-	-	-	198	18,215
Staybridge Suites	173	18,001	-	-	-	-	173	18,001
Candlewood Suites	92	8,214	-	-	-	-	92	8,214
Other	-	-	17	2,906	-	-	17	2,906
America	1,090	110,699	49	7,581	-	-	1,139	118,280
Six Senses	-	-	14	1,003	-	-	14	1,003
Regent	-	-	4	664	-	-	4	664
InterContinental	4	615	26	6,742	-	-	30	7,357
Kimpton	-	-	6	1,092	1	155	7	1,247
HUALUXE	-	-	-	-	-	-	-	-
Crowne Plaza	12	2,311	28	7,905	-	-	40	10,216
Hotel Indigo	17	2,007	26	4,205	-	-	43	6,212
EVEN Hotels	1	200	-	-	-	-	1	200
voco Hotels	4	974	10	6,444	-	-	14	7,418
Holiday Inn	41	7,412	83	19,838	-	-	124	27,250
Holiday Inn Express	73	11,859	31	6,121	-	-	104	17,980
avid hotels	1	215	-	-	-	-	1	215
Staybridge Suites	9	1,541	11	2,334	-	-	20	3,875
Other	-	-	3	572	-	-	3	572
EMEAA	162	27,134	242	56,920	1	155	405	84,209
Six Senses	-	-	3	169	-	-	3	169
Regent	-	-	1	280	-	-	1	280
InterContinental	-	-	28	8,366	-	-	28	8,366
Kimpton	-	-	5	1,497	-	-	5	1,497
HUALUXE	1	220	21	5,961	-	-	22	6,181
Crowne Plaza	4	1,098	44	13,225	-	-	48	14,323
Hotel Indigo	-	-	22	3,682	-	-	22	3,682
EVEN Hotels	-	-	11	2,476	-	-	11	2,476
Holiday Inn	12	2,457	50	13,190	-	-	62	15,647
Holiday Inn Express	145	24,248	50	9,777	-	-	195	34,025
Greater China	162	28,023	235	58,623	-	-	397	86,646
Six Senses	-	-	22	1,594	-	-	22	1,594
Regent	-	-	5	944	-	-	5	944
InterContinental	6	1,129	58	15,972	-	-	64	17,101
Kimpton	2	437	29	5,224	1	155	32	5,816
HUALUXE	1	220	21	5,961	-	-	22	6,181
Crowne Plaza	21	4,502	72	21,130	-	-	93	25,632
Hotel Indigo	53	6,996	49	7,965	-	-	102	14,961
EVEN Hotels	11	1,433	13	2,792	-	-	24	4,225
voco Hotels	4	974	10	6,444	-	-	14	7,418
Holiday Inn	153	22,610	135	33,388	-	-	288	55,998
Holiday Inn Express	690	81,369	81	15,898	-	-	771	97,267
avid hotels	199	18,430	-	-	-	-	199	18,430
Staybridge Suites	182	19,542	11	2,334	-	-	193	21,876
Candlewood Suites	92	8,214	-	-	-	-	92	8,214
Other	-	-	20	3,478	-	-	20	3,478
Total Pipeline	1,414	165,856	526	123,124	1	155	1,941	289,135

Americas Future Growth Drivers

Room Count	Total	Six Senses	InterContinental	Kimpton	Crowne Plaza	Hotel Indigo	EVEN Hotels	Holiday Inn	Holiday Inn Express	avid hotels	Staybridge Suites	Candlewood Suites	Other
1 January 2019	510,129	0	17,753	12,307	41,499	7,495	1,551	134,492	206,620	87	28,032	37,210	23,083
Openings	17,017	0	354	342	0	548	160	3,095	7,214	174	1,582	1,296	2,252
Brand Conversions	0	0	0	0	(270)	72	0	640	386	0	0	0	(828)
Removals	(9,237)	0	(211)	(553)	(1,040)	10	0	(4,001)	(2,276)	0	(97)	(411)	(658)
30 September 2019	517,909	0	17,896	12,096	40,189	8,125	1,711	134,226	211,944	261	29,517	38,095	23,849
% Growth	2%	N/A	1%	(2%)	(3%)	8%	10%	0%	3%	200%	5%	2%	3%

Pipeline	Total	Six Senses	InterContinental	Kimpton	Crowne Plaza	Hotel Indigo	EVEN Hotels	Holiday Inn	Holiday Inn Express	avid hotels	Staybridge Suites	Candlewood Suites	Other
1 January 2019	120,282	0	1,477	2,335	1,263	4,523	1,296	16,052	47,620	15,811	16,902	9,121	3,882
Signings	22,070	492	220	907	160	1,419	562	1,506	7,346	3,427	3,344	1,457	1,230
30 September 2019	118,280	422	1,378	3,072	1,093	5,067	1,549	13,101	45,262	18,215	18,001	8,214	2,906

EMEA Growth Drivers

Room Count	Total	Six Senses	Regent	InterContinental	Kimpton	Crowne Plaza	Hotel Indigo	EVEN Hotels	voco Hotels	avid hotels	Holiday Inn	Holiday Inn Express	Staybridge Suites	Other
1 January 2019	211,099	0	769	32,299	608	46,259	3,748	0	531	0	71,353	43,732	2,185	9,615
Openings	8,447	1,347	0	480	0	249	251	0	0	0	2,191	3,243	204	482
Brand Conversions	0	0	0	240	312	107	56	0	825	0	211	(161)	0	(1,590)
Removals	(2,699)	(21)	2	99	0	(924)	(1)	0	0	0	(667)	(1,187)	0	0
30 September 2019	216,847	1,326	771	33,118	920	45,691	4,054	0	1,356	0	73,088	45,627	2,389	8,507 *
% Growth	3%	0%	0%	3%	51%	(1%)	8%	N/A	155%	N/A	2%	4%	9%	(12%)

Pipeline	Total	Six Senses	Regent	InterContinental	Kimpton	Crowne Plaza	Hotel Indigo	EVEN Hotels	voco Hotels	avid hotels	Holiday Inn	Holiday Inn Express	Staybridge Suites	Other
1 January 2019	72,743	0	514	6,919	1,240	9,016	5,761	200	1,510	0	24,339	19,154	3,947	143
Signings	21,372	2,368	150	948	0	1,475	1,087	0	6,027	215	5,357	2,436	398	911
30 September 2019	84,209	1,003	664	7,357	1,247	10,216	6,212	200	7,418	215	27,250	17,980	3,875	572

* Includes 411 rooms to become voco Hotels

Greater China Future Growth Drivers

Room Count	Total	Six Senses	Regent	InterContinental	Kimpton	HUALUXE	Crowne Plaza	Hotel Indigo	EVEN Hotels	Holiday Inn	Holiday Inn Express	Other
1 January 2019	115,313	0	1,236	19,229	0	2,335	32,410	1,506	0	28,007	29,164	1,426
Openings	16,931	122	0	0	129	297	1,837	91	0	2,827	6,202	5,426
Brand Conversions	0	0	0	(338)	0	0	338	0	0	196	0	(196)
Removals	(2,301)	0	(4)	(5)	0	0	(1,178)	(1)	0	(738)	(375)	0
30 September 2019	129,943	122	1,232	18,886	129	2,632	33,407	1,596	0	30,292	34,991	6,656
% Growth	13%	N/A	0%	(2%)	N/A	13%	3%	6%	N/A	8%	20%	367%

Pipeline	Total	Six Senses	Regent	InterContinental	Kimpton	HUALUXE	Crowne Plaza	Hotel Indigo	EVEN Hotels	Holiday Inn	Holiday Inn Express	Other
1 January 2019	77,923	0	0	7,399	899	6,099	11,855	2,794	1,688	15,260	31,650	279
Signings	29,499	291	280	970	727	1,362	4,185	1,178	783	3,936	10,613	5,174
30 September 2019	86,646	169	280	8,366	1,497	6,181	14,323	3,682	2,476	15,647	34,025	0