



Hotel Indigo Venice - Sant'Elena, Italy

Supplementary information

30 June 2020

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Explanatory notes – RevPAR & Pipeline

We have disclosed fee business (franchised & managed) and owned, leased & managed lease RevPAR, occupancy and ADR on a comparable basis, based on comparability as at 30 June 2020. This includes the adverse impact of hotels temporarily closed as a result of Covid-19.

Fee business comparable RevPAR, occupancy and ADR reflects performance this year compared to the same period last year for hotels that have traded in both years.

Owned, leased & managed lease comparable RevPAR, occupancy and ADR reflects performance this year compared to the same period last year for owned, leased & managed lease hotels that have traded in both years. This excludes new builds, brand changes, properties closed for major refurbishment and completed disposals.

All RevPAR and ADR data is quoted at a constant US dollar conversion rate to avoid distortions created by the fluctuations in the year on year exchange rate.

IHG's pipeline comprises hotels in planning and under construction but not yet opened; a contract for these has been signed and the appropriate fees paid.

Comparable RevPAR – 3 months to 30 June 2020

Fee business and owned, leased & managed leases

Constant US\$	Fee Business							Owned, Leased & Managed Leases						
	Hotels	RevPAR		ADR		Occ %		Hotels	RevPAR		ADR		Occ %	
		2020	Growth	2020	Growth	2020	%Pts		2020	Growth	2020	Growth	2020	%Pts
InterContinental	45	11.57	(92.9%)	128.94	(40.8%)	9.0%	(65.4)							
Kimpton	52	10.09	(95.3%)	174.65	(31.6%)	5.8%	(77.7)							
Crowne Plaza	137	14.61	(84.3%)	92.12	(30.2%)	15.9%	(54.5)							
Hotel Indigo	55	22.52	(82.4%)	110.50	(33.8%)	20.4%	(56.1)							
EVEN Hotels	7	11.43	(91.5%)	77.66	(55.4%)	14.7%	(62.6)	3	41.01	(69.6%)	120.32	(24.7%)	34.1%	(50.2)
Holiday Inn	670	19.81	(75.9%)	92.07	(21.2%)	21.5%	(48.8)	2	5.65	(96.0%)	107.48	(36.8%)	5.3%	(77.3)
Holiday Inn Express	2,149	29.77	(65.0%)	95.41	(18.5%)	31.2%	(41.6)							
Staybridge Suites	255	41.07	(57.5%)	96.22	(21.3%)	42.7%	(36.4)							
Candlewood Suites	376	40.57	(40.7%)	74.10	(15.8%)	54.8%	(23.0)							
Americas	3,747	26.27	(71.1%)	92.30	(25.8%)	28.5%	(44.7)	5	18.12	(86.9%)	117.48	(29.4%)	15.4%	(67.7)
InterContinental	87	20.16	(86.6%)	124.42	(40.5%)	16.2%	(55.4)	3	17.00	(89.1%)	293.21	14.5%	5.8%	-55.3
Crowne Plaza	162	10.14	(88.9%)	92.12	(25.0%)	11.0%	(63.2)							
Hotel Indigo	33	4.77	(96.1%)	92.73	(38.6%)	5.1%	(75.7)							
Holiday Inn	365	10.19	(86.4%)	68.80	(31.3%)	14.8%	(59.8)							
Holiday Inn Express	278	7.66	(89.2%)	54.72	(39.2%)	14.0%	(64.7)							
Staybridge Suites	14	27.09	(71.3%)	98.99	(24.4%)	27.4%	(44.8)							
EMEA	948	11.01	(87.5%)	80.82	(31.6%)	13.6%	(60.9)	6	9.73	(94.4%)	290.65	14.8%	3.3%	(65.4)
InterContinental	42	32.53	(56.8%)	91.92	(21.0%)	35.4%	(29.4)							
HUALUXE	7	19.94	(31.0%)	57.21	(8.4%)	34.8%	(11.4)							
Crowne Plaza	80	19.21	(57.7%)	62.60	(18.1%)	30.7%	(28.8)							
Hotel Indigo	10	28.69	(65.6%)	92.97	(31.7%)	30.9%	(30.5)							
Holiday Inn	76	14.81	(63.6%)	50.32	(20.4%)	29.4%	(34.9)							
Holiday Inn Express	122	12.16	(58.0%)	35.35	(21.7%)	34.4%	(29.8)							
Greater China	340	18.93	(59.2%)	58.73	(20.6%)	32.2%	(30.5)	0	0.00	0.0%	0.00	0.0%	0.0%	0.0
Total IHG	5,035	21.38	(74.6%)	84.89	(27.3%)	25.2%	(46.9)	11	13.70	(91.3%)	151.21	(27.2%)	9.1%	(66.6)

Comparable RevPAR – 3 months to 30 June 2020 total

Constant US\$	Total Comparable						
	Hotels	RevPAR		ADR		Occ %	
		2020	Growth	2020	Growth	2020	%Pts
InterContinental	45	11.57	(92.9%)	128.94	(40.8%)	9.0%	(65.4)
Kimpton	52	10.09	(95.3%)	174.65	(31.6%)	5.8%	(77.7)
Crowne Plaza	137	14.61	(84.3%)	92.12	(30.2%)	15.9%	(54.5)
Hotel Indigo	55	22.52	(82.4%)	110.50	(33.8%)	20.4%	(56.1)
EVEN Hotels	10	20.85	(84.5%)	99.82	(41.0%)	20.9%	(58.7)
Holiday Inn	672	19.70	(76.2%)	92.10	(21.5%)	21.4%	(49.0)
Holiday Inn Express	2,149	29.77	(65.0%)	95.41	(18.5%)	31.2%	(41.6)
Staybridge Suites	255	41.07	(57.5%)	96.22	(21.3%)	42.7%	(36.4)
Candlewood Suites	376	40.57	(40.7%)	74.10	(15.8%)	54.8%	(23.0)
Americas	3,752	26.25	(71.2%)	92.35	(25.9%)	28.4%	(44.7)
InterContinental	90	20.05	(86.6%)	126.45	(39.9%)	15.9%	(55.4)
Crowne Plaza	162	10.14	(88.9%)	92.12	(25.0%)	11.0%	(63.2)
Hotel Indigo	33	4.77	(96.1%)	92.73	(38.6%)	5.1%	(75.7)
Holiday Inn	365	10.19	(86.4%)	68.80	(31.3%)	14.8%	(59.8)
Holiday Inn Express	278	7.66	(89.2%)	54.72	(39.2%)	14.0%	(64.7)
Staybridge Suites	14	27.09	(71.3%)	98.99	(24.4%)	27.4%	(44.8)
EMEA	954	11.00	(87.6%)	81.25	(31.8%)	13.5%	(61.0)
InterContinental	42	32.53	(56.8%)	91.92	(21.0%)	35.4%	(29.4)
HUALUXE	7	19.94	(31.0%)	57.21	(8.4%)	34.8%	(11.4)
Crowne Plaza	80	19.21	(57.7%)	62.60	(18.1%)	30.7%	(28.8)
Hotel Indigo	10	28.69	(65.6%)	92.97	(31.7%)	30.9%	(30.5)
Holiday Inn	76	14.81	(63.6%)	50.32	(20.4%)	29.4%	(34.9)
Holiday Inn Express	122	12.16	(58.0%)	35.35	(21.7%)	34.4%	(29.8)
Greater China	340	18.93	(59.2%)	58.73	(20.6%)	32.2%	(30.5)
Total IHG	5,046	21.34	(74.7%)	84.98	(27.5%)	25.1%	(47.0)

Comparable RevPAR – 6 months to 30 June 2020

Fee business and owned, leased & managed leases

Constant US\$	Fee Business							Owned, Leased & Managed Leases						
	Hotels	RevPAR		ADR		Occ %		Hotels	RevPAR		ADR		Occ %	
		2020	Growth	2020	Growth	2020	%Pts		2020	Growth	2020	Growth	2020	%Pts
InterContinental	45	60.45	(60.1%)	190.54	(10.0%)	31.7%	(39.8)							
Kimpton	52	73.24	(62.9%)	230.74	(8.0%)	31.7%	(46.9)							
Crowne Plaza	137	37.18	(56.5%)	114.67	(11.5%)	32.4%	(33.5)							
Hotel Indigo	55	50.43	(56.5%)	136.55	(15.5%)	36.9%	(34.8)							
EVEN Hotels	7	42.95	(62.4%)	116.81	(26.6%)	36.8%	(34.9)	3	47.85	(55.3%)	115.39	(20.8%)	41.5%	(32.0)
Holiday Inn	670	36.86	(50.8%)	102.08	(10.1%)	36.1%	(29.8)	2	82.01	(51.4%)	213.02	9.4%	38.5%	(48.1)
Holiday Inn Express	2,149	43.76	(43.7%)	103.19	(9.6%)	42.4%	(25.7)							
Staybridge Suites	255	56.09	(38.3%)	106.70	(11.2%)	52.6%	(23.0)							
Candlewood Suites	376	46.02	(27.6%)	78.44	(9.5%)	58.7%	(14.7)							
Americas	3,747	43.81	(47.5%)	106.39	(12.5%)	41.2%	(27.5)	5	69.96	(52.3%)	176.90	(1.2%)	39.5%	(42.4)
InterContinental	87	57.13	(59.4%)	167.98	(15.5%)	34.0%	(36.8)	3	59.98	(59.5%)	251.05	1.9%	23.9%	(36.2)
Crowne Plaza	162	35.44	(59.2%)	109.36	(9.1%)	32.4%	(39.8)							
Hotel Indigo	33	37.55	(64.8%)	122.59	(13.9%)	30.6%	(44.4)							
Holiday Inn	365	29.81	(57.5%)	87.48	(11.2%)	34.1%	(37.1)							
Holiday Inn Express	278	25.88	(59.9%)	73.63	(14.7%)	35.1%	(39.7)							
Staybridge Suites	14	47.47	(45.6%)	109.36	(12.8%)	43.4%	(26.1)							
EMEA	948	33.85	(58.8%)	100.25	(13.1%)	33.8%	(37.5)	6	57.64	(63.6%)	242.25	(0.5%)	23.8%	(41.4)
InterContinental	42	28.28	(60.6%)	97.34	(17.2%)	29.1%	(32.1)							
HUALUXE	7	16.14	(44.8%)	59.36	(9.4%)	27.2%	(17.5)							
Crowne Plaza	80	16.98	(61.2%)	66.39	(15.0%)	25.6%	(30.5)							
Hotel Indigo	10	27.76	(65.4%)	102.86	(25.7%)	27.0%	(31.0)							
Holiday Inn	76	13.66	(64.9%)	53.38	(18.3%)	25.6%	(34.1)							
Holiday Inn Express	122	10.59	(60.2%)	37.81	(18.2%)	28.0%	(29.5)							
Greater China	340	16.89	(61.7%)	62.74	(17.1%)	26.9%	(31.3)	0	0.00	0.0%	0.00	0.0%	0.0%	0.0
Total IHG	5,035	37.61	(51.7%)	100.70	(12.1%)	37.3%	(30.6)	11	63.47	(58.5%)	203.12	(2.8%)	31.2%	(41.9)

Comparable RevPAR – 6 months to 30 June 2020 total

Constant US\$	Total Comparable						
	Hotels	RevPAR		ADR		Occ %	
		2020	Growth	2020	Growth	2020	%Pts
InterContinental	45	60.45	(60.1%)	190.54	(10.0%)	31.7%	(39.8)
Kimpton	52	73.24	(62.9%)	230.74	(8.0%)	31.7%	(46.9)
Crowne Plaza	137	37.18	(56.5%)	114.67	(11.5%)	32.4%	(33.5)
Hotel Indigo	55	50.43	(56.5%)	136.55	(15.5%)	36.9%	(34.8)
EVEN Hotels	10	44.51	(60.2%)	116.32	(24.9%)	38.3%	(34.0)
Holiday Inn	672	37.22	(50.8%)	103.02	(10.0%)	36.1%	(29.9)
Holiday Inn Express	2,149	43.76	(43.7%)	103.19	(9.6%)	42.4%	(25.7)
avid hotels	1	13.78	(69.1%)	72.41	(8.2%)	19.0%	(37.5)
Staybridge Suites	255	56.09	(38.3%)	106.70	(11.2%)	52.6%	(23.0)
Candlewood Suites	376	46.02	(27.6%)	78.44	(9.5%)	58.7%	(14.7)
Americas	3,752	43.89	(47.6%)	106.61	(12.5%)	41.2%	(27.6)
Regent	3	48.79	(59.0%)	172.28	(10.5%)	28.3%	(33.4)
InterContinental	90	57.23	(59.4%)	169.92	(15.1%)	33.7%	(36.8)
Kimpton	2	59.80	(70.7%)	222.69	(13.8%)	26.9%	(52.0)
Crowne Plaza	162	35.44	(59.2%)	109.36	(9.1%)	32.4%	(39.8)
Hotel Indigo	33	37.55	(64.8%)	122.59	(13.9%)	30.6%	(44.4)
voco Hotels	4	46.44	(33.1%)	101.99	(7.7%)	45.5%	(17.3)
Holiday Inn	365	29.81	(57.5%)	87.48	(11.2%)	34.1%	(37.1)
Holiday Inn Express	278	25.88	(59.9%)	73.63	(14.7%)	35.1%	(39.7)
Staybridge Suites	14	47.47	(45.6%)	109.36	(12.8%)	43.4%	(26.1)
Other	3	5.18	(70.3%)	19.90	(50.8%)	26.0%	-17.1
EMEA	954	34.05	(58.9%)	101.08	(13.1%)	33.7%	(37.6)
Regent	3	41.58	(64.9%)	150.24	(1.2%)	27.7%	-50.3
InterContinental	42	28.28	(60.6%)	97.34	(17.2%)	29.1%	(32.1)
HUALUXE	7	16.14	(44.8%)	59.36	(9.4%)	27.2%	(17.5)
Crowne Plaza	80	16.98	(61.2%)	66.39	(15.0%)	25.6%	(30.5)
Hotel Indigo	10	27.76	(65.4%)	102.86	(25.7%)	27.0%	(31.0)
Holiday Inn	76	13.66	(64.9%)	53.38	(18.3%)	25.6%	(34.1)
Holiday Inn Express	122	10.59	(60.2%)	37.81	(18.2%)	28.0%	(29.5)
Greater China	340	16.89	(61.7%)	62.74	(17.1%)	26.9%	(31.3)
Total IHG	5,046	37.72	(51.7%)	101.05	(12.1%)	37.3%	(30.6)

2020 current trading

Comparable RevPAR, ADR & occupancy growth

Constant US\$	Second Qtr			Jun YTD		
	RevPAR %	ADR %	Occupancy %pts	RevPAR %	ADR %	Occupancy %pts
Americas	(71.2%)	(25.9%)	(44.7%)	(47.6%)	(12.5%)	(27.6%)
EMEAA	(87.6%)	(31.8%)	(61.0%)	(58.9%)	(13.1%)	(37.6%)
Greater China	(59.2%)	(20.6%)	(30.5%)	(61.7%)	(17.1%)	(31.3%)
Total IHG	(74.7%)	(27.5%)	(47.0%)	(51.7%)	(12.1%)	(30.6%)
United States:						
InterContinental	(91.8%)	(42.7%)	(70.0%)	(61.2%)	(11.4%)	(43.1%)
Kimpton	(94.9%)	(29.1%)	(77.7%)	(63.8%)	(10.4%)	(47.0%)
Crowne Plaza	(83.6%)	(31.6%)	(54.4%)	(56.2%)	(12.4%)	(33.5%)
Hotel Indigo	(82.3%)	(34.3%)	(56.0%)	(56.5%)	(15.8%)	(34.7%)
EVEN Hotels	(84.5%)	(41.0%)	(58.7%)	(60.2%)	(24.9%)	(34.0%)
Holiday Inn	(73.7%)	(22.8%)	(47.1%)	(50.1%)	(11.2%)	(29.1%)
Holiday Inn Express	(63.6%)	(19.5%)	(40.3%)	(43.0%)	(10.2%)	(25.0%)
Staybridge Suites	(56.8%)	(22.0%)	(35.8%)	(37.9%)	(11.6%)	(22.8%)
Candlewood Suites	(40.3%)	(15.9%)	(22.5%)	(27.3%)	(9.6%)	(14.4%)
All Brands	(69.3%)	(26.7%)	(43.2%)	(46.8%)	(13.4%)	(26.8%)

Hotel & room count as at 30 June 2020

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
InterContinental	24	6,845	24	10,102	2	822	50	17,769
Kimpton	4	522	61	11,336	-	-	65	11,858
Crowne Plaza	131	34,098	16	5,252	-	-	147	39,350
Hotel Indigo	59	7,142	5	1,132	-	-	64	8,274
EVEN Hotels	6	749	5	795	3	492	14	2,036
Holiday Inn	759	128,901	13	3,654	2	903	774	133,458
Holiday Inn Express	2,378	215,902	1	252	-	-	2,379	216,154
avid hotels	14	1,259	-	-	-	-	14	1,259
Staybridge Suites	269	28,197	25	3,219	-	-	294	31,416
Candlewood Suites	354	31,157	61	7,553	-	-	415	38,710
Other	27	10,477	74	12,737	-	-	101	23,214
Americas	4,025	465,249	285	56,032	7	2,217	4,317	523,498
Six Senses	-	-	13	905	1	56	14	961
Regent	1	440	1	136	-	195	3	771
InterContinental	15	4,578	91	26,771	5	1,681	111	33,030
Kimpton	1	274	1	126	4	916	6	1,316
Crowne Plaza	106	24,309	78	21,542	-	-	184	45,851
Hotel Indigo	37	3,611	7	1,028	-	-	44	4,639
voco Hotels*	2	282	7	3,584	3	427	12	4,293
Holiday Inn	312	51,632	81	21,920	-	-	393	73,552
Holiday Inn Express	275	36,993	40	8,060	-	-	315	45,053
Staybridge Suites	11	1,540	6	1,036	-	-	17	2,576
Other	2	599	8	7,919	4	632	14	9,150
EMEA	762	124,258	333	93,027	18	3,907	1,113	221,192
Six Senses	-	-	1	122	-	-	1	122
Regent	1	538	3	881	-	-	4	1,419
InterContinental	1	572	48	19,441	-	-	49	20,013
Kimpton	-	-	1	129	-	-	1	129
HUALUXE	-	-	11	3,263	-	-	11	3,263
Crowne Plaza	5	1,754	92	32,717	-	-	97	34,471
Hotel Indigo	-	-	13	1,868	-	-	13	1,868
EVEN Hotels	-	-	1	172	-	-	1	172
Holiday Inn	7	1,657	100	28,694	-	-	107	30,351
Holiday Inn Express	82	14,249	112	25,390	-	-	194	39,639
Other	4	6,201	6	1,026	-	-	10	7,227
Greater China	100	24,971	388	113,703	-	-	488	138,674
Six Senses	-	-	14	1,027	1	56	15	1,083
Regent	2	978	4	1,017	1	195	7	2,190
InterContinental	40	11,995	163	56,314	7	2,503	210	70,812
Kimpton	5	796	63	11,591	4	916	72	13,303
HUALUXE	-	-	11	3,263	-	-	11	3,263
Crowne Plaza	242	60,161	186	59,511	-	-	428	119,672
Hotel Indigo	96	10,753	25	4,028	-	-	121	14,781
EVEN Hotels	6	749	6	967	3	492	15	2,208
voco Hotels*	2	282	7	3,584	3	427	12	4,293
Holiday Inn	1,078	182,190	194	54,268	2	903	1,274	237,361
Holiday Inn Express	2,735	267,144	153	33,702	-	-	2,888	300,846
avid hotels	14	1,259	-	-	-	-	14	1,259
Staybridge Suites	280	29,737	31	4,255	-	-	311	33,992
Candlewood Suites	354	31,157	61	7,553	-	-	415	38,710
Other	33	17,277	88	21,682	4	632	125	39,591
Total System Size	4,887	614,478	1,006	262,762	25	6,124	5,918	883,364

*Does not include three open hotels that will be re-branded to voco.

Pipeline as at 30 June 2020

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	5	422	-	-	5	422
InterContinental	4	1,041	4	854	-	-	8	1,895
Kimpton	5	1,115	16	2,478	-	-	21	3,593
Crowne Plaza	6	1,250	-	-	-	-	6	1,250
Hotel Indigo	35	4,845	1	78	-	-	36	4,923
EVEN Hotels	16	1,912	1	184	-	-	17	2,096
voco Hotels	1	50	-	-	-	-	1	50
Holiday Inn	95	12,239	2	346	-	-	97	12,585
Holiday Inn Express	441	42,615	-	-	-	-	441	42,615
avid hotels	207	18,882	-	-	-	-	207	18,882
Staybridge Suites	149	15,512	-	-	-	-	149	15,512
Candlewood Suites	83	7,471	-	-	-	-	83	7,471
Atwell Suites	17	1,667	-	-	-	-	17	1,667
Other	2	200	16	2,779	-	-	18	2,979
America	1,061	108,799	45	7,141	-	-	1,106	115,940
Six Senses	-	-	19	1,331	-	-	19	1,331
Regent	-	-	4	861	-	-	4	861
InterContinental	3	539	30	7,627	-	-	33	8,166
Kimpton	-	-	6	1,437	1	155	7	1,592
Crowne Plaza	11	2,413	23	6,689	-	-	34	9,102
Hotel Indigo	14	1,601	24	3,995	-	-	38	5,596
voco Hotels*	9	1,508	9	4,749	-	-	18	6,257
Holiday Inn	35	6,787	79	18,142	-	-	114	24,929
Holiday Inn Express	74	11,665	31	5,971	-	-	105	17,636
avid hotels	1	215	-	-	-	-	1	215
Staybridge Suites	10	1,657	9	1,881	-	-	19	3,538
Other	2	239	1	536	-	-	3	775
EMEA	159	26,624	235	53,219	1	155	395	79,998
Six Senses	-	-	3	169	-	-	3	169
Regent	-	-	1	280	-	-	1	280
InterContinental	-	-	29	8,364	-	-	29	8,364
Kimpton	-	-	6	1,654	-	-	6	1,654
HUALUXE	1	220	22	6,267	-	-	23	6,487
Crowne Plaza	7	1,941	44	12,798	-	-	51	14,739
Hotel Indigo	-	-	28	4,930	-	-	28	4,930
EVEN Hotels	-	-	12	2,585	-	-	12	2,585
voco Hotels	-	-	2	445	-	-	2	445
Holiday Inn	24	5,011	43	11,233	-	-	67	16,244
Holiday Inn Express	168	27,279	41	8,411	-	-	209	35,690
Greater China	200	34,451	231	57,136	-	-	431	91,587
Six Senses	-	-	27	1,922	-	-	27	1,922
Regent	-	-	5	1,141	-	-	5	1,141
InterContinental	7	1,580	63	16,845	-	-	70	18,425
Kimpton	5	1,115	28	5,569	1	155	34	6,839
HUALUXE	1	220	22	6,267	-	-	23	6,487
Crowne Plaza	24	5,604	67	19,487	-	-	91	25,091
Hotel Indigo	49	6,446	53	9,003	-	-	102	15,449
EVEN Hotels	16	1,912	13	2,769	-	-	29	4,681
voco Hotels*	10	1,558	11	5,194	-	-	21	6,752
Holiday Inn	154	24,037	124	29,721	-	-	278	53,758
Holiday Inn Express	683	81,559	72	14,382	-	-	755	95,941
avid hotels	208	19,097	-	-	-	-	208	19,097
Staybridge Suites	159	17,169	9	1,881	-	-	168	19,050
Candlewood Suites	83	7,471	-	-	-	-	83	7,471
Atwell Suites	17	1,667	-	-	-	-	17	1,667
Other	4	439	17	3,315	-	-	21	3,754
Total Pipeline	1,420	169,874	511	117,496	1	155	1,932	287,525

*Does not include one pipeline hotel that will be re-branded to voco.

Americas future growth drivers

Room Count	Total	Six Senses	InterContinental	Kimpton	Crowne Plaza	Hotel Indigo	EVEN Hotels	voco Hotels	Holiday Inn	Holiday Inn Express	avid hotels	Staybridge Suites	Candlewood Suites	Atwell Suites	Other
1 January 2020	524,647	0	17,896	11,997	39,875	8,267	1,949	0	135,286	214,993	635	30,244	38,332	0	25,173
Openings	4,990	0	0	96	0	0	0	0	598	2,189	624	991	492	0	0
Brand Conversions	0	0	0	420	235	0	92	0	105	198	0	184	0	0	(1,234)
Removals	(6,139)	0	(127)	(655)	(760)	7	(5)	0	(2,531)	(1,226)	0	(3)	(114)	0	(725)
30 June 2020	523,498	0	17,769	11,858	39,350	8,274	2,036	0	133,458	216,154	1,259	31,416	38,710	0	23,214
% Growth	0%	N/A	(1%)	(1%)	(1%)	0%	4%	N/A	(1%)	1%	98%	4%	1%	N/A	(8%)

Pipeline	Total	Six Senses	InterContinental	Kimpton	Crowne Plaza	Hotel Indigo	EVEN Hotels	voco Hotels	Holiday Inn	Holiday Inn Express	avid hotels	Staybridge Suites	Candlewood Suites	Atwell Suites	Other
1 January 2020	116,862	422	1,549	3,459	1,093	5,172	1,866	0	12,506	43,103	18,853	16,874	8,186	1,000	2,779
Signings	9,148	0	356	229	322	145	233	50	1,304	3,392	1,286	414	579	638	200
Terminations	(5,080)	0	(10)	1	(165)	(394)	(3)	0	(627)	(1,691)	(633)	(785)	(802)	29	0
Openings	(4,990)	0	0	(96)	0	0	0	0	(598)	(2,189)	(624)	(991)	(492)	0	0
30 June 2020	115,940	422	1,895	3,593	1,250	4,923	2,096	50	12,585	42,615	18,882	15,512	7,471	1,667	2,979

EMEAA future growth drivers

Room Count	Total	Six Senses	Regent	InterContinental	Kimpton	Crowne Plaza	Hotel Indigo	EVEN Hotels	voco Hotels*	avid hotels	Holiday Inn	Holiday Inn Express	Staybridge Suites	Other
1 January 2020	223,370	1,326	771	33,515	920	46,411	4,439	0	4,293	0	73,432	46,454	2,389	9,420
Openings	2,530	0	0	0	126	144	200	0	0	0	541	1,216	303	0
Brand Conversions	0	0	0	0	270	0	0	0	0	0	272	(272)	0	(270)
Removals	(4,708)	(365)	0	(485)	0	(704)	0	0	0	0	(693)	(2,345)	(116)	0
30 June 2020	221,192	961	771	33,030	1,316	45,851	4,639	0	4,293	0	73,552	45,053	2,576	9,150
% Growth	(1%)	(28%)	0%	(1%)	43%	(1%)	5%	N/A	0%	N/A	0%	(3%)	8%	(3%)

Pipeline	Total	Six Senses	Regent	InterContinental	Kimpton	Crowne Plaza	Hotel Indigo	EVEN Hotels	voco Hotels*	avid hotels	Holiday Inn	Holiday Inn Express	Staybridge Suites	Other
1 January 2020	81,106	1,179	664	7,507	1,247	9,415	5,652	0	6,220	215	25,936	19,049	3,860	162
Signings	4,372	152	0	952	471	578	571	0	44	0	223	649	119	613
Terminations	(2,950)	0	197	(293)	0	(747)	(427)	0	(7)	0	(689)	(846)	(138)	0
Openings	(2,530)	0	0	0	(126)	(144)	(200)	0	0	0	(541)	(1,216)	(303)	0
30 June 2020	79,998	1,331	861	8,166	1,592	9,102	5,596	0	6,257	215	24,929	17,636	3,538	775

*Does not include three open and one pipeline hotel that will be re-branded to voco.

Greater China future growth drivers

Room Count	Total	Six Senses	Regent	InterContinental	Kimpton	HUALUXE	Crowne Plaza	Hotel Indigo	EVEN Hotels	voco Hotels	Holiday Inn	Holiday Inn Express	Other
1 January 2020	135,546	122	1,232	19,570	129	2,710	34,296	1,868	0	0	31,176	37,787	6,656
Openings	4,362	0	187	432	0	564	298	0	172	0	528	2,012	169
Brand Conversions	0	0	0	0	0	0	163	0	0	0	(594)	0	431
Removals	(1,234)	0	0	11	0	(11)	(286)	0	0	0	(759)	(160)	(29)
30 June 2020	138,674	122	1,419	20,013	129	3,263	34,471	1,868	172	0	30,351	39,639	7,227
% Growth	2%	0%	15%	2%	N/A	20%	1%	0%	N/A	N/A	(3%)	5%	9%

Pipeline	Total	Six Senses	Regent	InterContinental	Kimpton	HUALUXE	Crowne Plaza	Hotel Indigo	EVEN Hotels	voco Hotels	Holiday Inn	Holiday Inn Express	Other
1 January 2020	85,075	169	280	7,962	1,497	6,180	13,998	4,324	2,476	0	14,467	33,722	0
Signings	12,716	0	187	835	157	860	1,262	612	254	445	2,586	5,347	171
Terminations	(1,842)	0	0	(1)	0	11	(223)	(6)	27	0	(281)	(1,367)	(2)
Openings	(4,362)	0	(187)	(432)	0	(564)	(298)	0	(172)	0	(528)	(2,012)	(169)
30 June 2020	91,587	169	280	8,364	1,654	6,487	14,739	4,930	2,585	445	16,244	35,690	0

Revenue & operating profit 2019-2020

Actual US\$	Total Revenue		Total Operating Profit	
	Half Year		Half Year	
	2020	2019	2020	2019
Fee Business	226	418	163	323
Owned, Leased & Managed Leases	36	102	(10)	21
Total Americas	262	520	153	344
Fee Business	57	158	(3)	93
Owned, Leased & Managed Leases	77	180	(13)	(5)
Total EMEAA	134	338	(16)	88
Fee Business	18	66	(5)	36
Total Greater China	18	66	(5)	36
Central Results	74	88	(58)	(58)
Total Reportable Segments	488	1,012	74	410
Reimbursement of Costs	375	593	-	-
System Fund	385	675	(52)	47
Total IHG	1,248	2,280	22	457

Free cash flow generation

\$m	6 months to 30 June 2020	6 months to 30 June 2019
Operating profit from reportable segments ¹	74	410
System Fund result ²	(52)	60
Depreciation & amortisation ³	85	81
Working capital & other movements ⁴	(30)	(266)
Loyalty programme deferred revenue net movement	(13)	35
Equity-settled share-based cost	15	20
Retirement benefit contributions, net of cost	(1)	(1)
Purchase of shares by employee share trusts	-	(3)
Cash flows relating to exceptional items	(30)	(30)
Net interest paid & similar charges	(33)	(31)
Tax paid ⁵	(3)	(67)
Lease payments	(20)	(22)
Capital expenditure: key money	(26)	(17)
Capital expenditure: maintenance	(32)	(28)
Free cash flow	(66)	141
1. Before System Fund result and exceptional items. 2. System Fund result stated before restructuring costs related to the comprehensive efficiency program of \$nil (6 months to 30 June 2019 \$13m). 3. Includes System Fund depreciation & amortisation of \$30m (6 months to 30 June 2019 \$25m). 4. Includes non-exceptional impairment loss on trade and other receivables of \$37m (6 months to 30 June 2019 \$12m). 5. Excludes tax paid on disposals.		

Uses of free cash flow

\$m	6 months to 30 June 2020	6 months to 30 June 2019
Free cash flow	(66)	141
Capital expenditure: Recyclable investments	(2)	(14)
Capital expenditure: System Fund investment	(25)	(42)
Acquisitions	-	(295)
Payment of contingent purchase consideration	-	(4)
Distributions from associates and joint ventures	5	-
Disposal of hotel assets, net of costs and cash disposed	1	-
Disposal receipts: Other	12	5
Tax paid – disposals	-	-
Ordinary dividend	-	(139)
Special dividend	-	(510)
Transaction costs relating to shareholder returns	-	(1)
Net cash inflow/(outflow)	(75)	(859)
Exchange, lease repayments & other non-cash items	225	(23)
Opening net debt	(2,665)	(1,965)
Closing net debt	(2,515)	(2,847)

Ordinary shares

Number of shares	At 30 June 2020	At 30 June 2019
Opening balance at 1 January	187.7	197.6
Share consolidation ¹	-	(9.9)
Closing balance at 30 June ²	187.7	187.7
Basic weighted average shares	182.4	183.1
Dilutive potential ordinary shares	-	1.2
Basic diluted average shares	182.4	184.3

1. The special dividend in January 2019 was accompanied by a 19 for 20 share consolidation.
2. The total number of shares held as treasury shares at 30 June 2020 was 5.1m (2019 5.7m).