

Supplementary Information

31 March 2020





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- RevPAR 31 March 2020
- 2020 Current Trading RevPAR, ADR & Occupancy
- Hotel & Room Count at 31 March 2020
- Pipeline at 31 March 2020
- Room Count & Pipeline Growth Drivers



Explanatory Notes – RevPAR & Pipeline

We have disclosed fee business (franchised & managed) and owned, leased & managed lease RevPAR, occupancy and ADR on a comparable basis, based on comparability as at 31 March 2020.

Fee business comparable RevPAR, occupancy and ADR reflects performance this year compared to the same period last year for hotels that have traded in both years.

Owned, leased & managed lease comparable RevPAR, occupancy and ADR reflects performance this year compared to the same period last year for owned, leased & managed leased hotels that have traded in both years. This excludes new builds, brand changes, properties closed for major refurbishment and completed disposals.

All RevPAR and ADR data is quoted at a constant US dollar conversion rate to avoid distortions created by the fluctuations in the year on year exchange rate.

IHG's pipeline comprises hotels in planning and under construction but not yet opened; a contract for these has been signed and the appropriate fees paid.



Comparable RevPAR – 3 Months to 31 March 2020 Fee Business and Owned, Leased & Managed Leases

			Fe	e Busin	ess			Owned, Leased & Managed Leases							
Constant US\$	Hotels	Rev	PAR	Α[DR	Oc	с %	Hotels	Rev	/PAR	Al	DR	Oc	с %	
		2020	Growth	2020	Growth	2020	%Pts		2020	Growth	2020	Growth	2020	%Pts	
InterContinental	46	108.91	(22.3%)	199.75	(2.2%)	54.5%	(14.1)								
Kimpton	53	135.28	(24.8%)	235.19	(3.5%)	57.5%	(16.2)								
Crowne Plaza	138	59.58	(23.6%)	121.84	(3.8%)	48.9%	(12.7)								
Hotel Indigo	55	77.88	(25.1%)	146.39	(5.9%)	53.2%	(13.7)								
EVEN Hotels	7	74.46	(20.3%)	126.60	(10.6%)	58.8%	(7.2)	3	54.68	(30.8%)	111.96	(11.5%)	48.8%	(13.6)	
Holiday Inn	674	53.63	(20.2%)	106.11	(3.3%)	50.5%	(10.7)	2	158.36	(19.7%)	220.76	1.6%	71.7%	(19.0)	
Holiday Inn Express	2,155	57.60	(17.9%)	107.59	(2.9%)	53.5%	(9.8)								
Staybridge Suites	255	71.12	(16.4%)	113.87	(3.5%)	62.5%	(9.7)								
Candlewood Suites	376	51.38	(12.4%)	82.08	(3.5%)	62.6%	(6.4)								
Americas	3,760	61.17	(19.3%)	113.70	(3.8%)	53.8%	(10.4)	5	121.77	(21.5%)	191.30	(0.5%)	63.7%	(17.0)	
- Indirector	0,. 00	V	(101070)		(0.070)	00.070	(,		.=	(=11070)	101100	(0.070)	0011 70	(1110)	
InterContinental	88	93.62	(28.6%)	180.94	(3.4%)	51.7%	(18.3)	3	102.95	(26.3%)	245.23	3.8%	42.0%	-17.1	
Crowne Plaza	164	60.66	(26.3%)	113.07	(3.8%)	53.6%	(16.4)		.02.00	(20.070)		0.070	.=.070		
Hotel Indigo	33	70.40	(22.9%)	125.45	(5.0%)	56.1%	(13.0)								
Holiday Inn	366	49.39	(24.5%)	92.79	(4.1%)	53.2%	(14.4)								
Holiday Inn Express	279	43.75	(24.6%)	78.19	(4.7%)	56.0%	(14.8)								
Staybridge Suites	14	67.84	(15.0%)	113.92	(4.5%)	59.6%	(7.3)								
EMEAA	953	56.57	(25.7%)	105.28	(6.1%)	53.7%	(14.2)	6	105.55	(26.1%)	238.59	2.7%	44.2%	(17.3)	
	40	24.05	(07.00()	110.15	(45.40()	00.70/	(0.5.0)								
InterContinental	43	24.95	(67.2%)	110.15	(15.4%)	22.7%	(35.8)								
HUALUXE	7	12.35	(58.3%)	63.18	(8.1%)	19.5%	(23.6)								
Crowne Plaza	81	14.70	(65.1%)	71.91	(9.9%)	20.4%	(32.3)								
Hotel Indigo	10	26.83	(65.2%)	116.07	(17.7%)	23.1%	(31.5)								
Holiday Inn	77	12.55	(66.6%)	57.66	(15.2%)	21.8%	(33.6)								
Holiday Inn Express	125	9.15	(63.9%)	42.35	(14.0%)	21.6%	(29.8)								
Greater China	346	15.03	(65.3%)	69.65	(13.2%)	21.6%	(32.4)	-	0.00	0.0%	0.00	0.0%	0.0%	0.0	
Total IHG	5.059	53.67	(24.9%)	108.72	(3.0%)	49.4%	(14.4)	11	113.22	(23.9%)	211.93	0.7%	53.4%	(17.3)	



Comparable RevPAR – 3 Months to 31 March 2020 Total

			Total	Compa	rable		
Constant US\$	Hotels	Rev	PAR	AI	DR	Oc	c %
		2020	Growth	2020	Growth	2020	%Pts
InterContinental	46	108.91	(22.3%)	199.75	(2.20/)	54.5%	(4.4.4)
	53	135.28	(24.8%)	235.19	(2.2%) (3.5%)	54.5% 57.5%	(14.1) (16.2)
Kimpton Crowne Plaza			1 '				
	138	59.58	(23.6%)	121.84	(3.8%)	48.9%	(12.7)
Hotel Indigo	55	77.88	(25.1%)	146.39	(5.9%)	53.2%	(13.7)
EVEN Hotels	10	68.16	(23.3%)	122.51	(10.6%)	55.6%	(9.2)
Holiday Inn	676	54.46	(20.2%)	107.40	(3.2%)	50.7%	(10.8)
Holiday Inn Express	2,155	57.60	(17.9%)	107.59	(2.9%)	53.5%	(9.8)
Staybridge Suites	255	71.12	(16.4%)	113.87	(3.5%)	62.5%	(9.7)
Candlewood Suites	376	51.38	(12.4%)	82.08	(3.5%)	62.6%	(6.4)
Americas	3,765	61.36	(19.3%)	113.99	(3.8%)	53.8%	(10.4)
					, ,		,
InterContinental	91	93.92	(28.6%)	182.64	(3.2%)	51.4%	-18.3
Crowne Plaza	164	60.66	(26.3%)	113.07	(3.8%)	53.6%	(16.4)
Hotel Indigo	33	70.40	(22.9%)	125.45	(5.0%)	56.1%	(13.0)
Holiday Inn	366	49.39	(24.5%)	92.79	(4.1%)	53.2%	-14.4
Holiday Inn Express	279	43.75	(24.6%)	78.19	(4.7%)	56.0%	-14.8
Staybridge Suites	14	67.84	(15.0%)	113.92	(4.5%)	59.6%	-7.3
EMEAA	959	56.98	(25.7%)	106.19	(6.0%)	53.7%	(14.2)
LIVILAA	303	00.00	(20.1 /0)	100.13	(0.070)	00.1 /0	(14.2)
InterContinental	43	24.95	(67.2%)	110.15	(15.4%)	22.7%	-35.8
HUALUXE	7	12.35	(58.3%)	63.18	(8.1%)	19.5%	-23.6
Crowne Plaza	81	14.70	(65.1%)	71.91	(9.9%)	20.4%	-32.3
Hotel Indigo	10	26.83	(65.2%)	116.07	(17.7%)	23.1%	-31.5
Holiday Inn	77	12.55	(66.6%)	57.66	(15.2%)	21.8%	-33.6
Holiday Inn Express	125	9.15	(63.9%)	42.35	(14.0%)	21.6%	-29.8
Greater China	346	15.03	(65.3%)	69.65	(13.2%)	21.6%	(32.4)
Total IHG	5,070	53.91	(24.9%)	109.17	(3.0%)	49.4%	(14.4)

2020 Current Trading Comparable RevPAR, ADR & Occupancy Growth



		First Qtr	
Constant US\$	RevPAR %	ADR %	Occupancy %pts
Americas	(19.3%)	(3.8%)	(10.4%)
EMEAA	(25.7%)	(6.0%)	(14.2%)
Greater China	(65.3%)	(13.2%)	(32.4%)
Total IHG	(24.9%)	(3.0%)	(14.4%)

United States:			
InterContinental	(24.7%)	(3.0%)	(16.1%)
Kimpton	(25.6%)	(4.4%)	(16.4%)
Crowne Plaza	(23.6%)	(4.2%)	(12.6%)
Hotel Indigo	(25.1%)	(6.0%)	(13.7%)
EVEN Hotels	(23.3%)	(10.6%)	(9.2%)
Holiday Inn	(21.0%)	(3.6%)	(11.0%)
Holiday Inn Express	(17.9%)	(3.0%)	(9.8%)
Staybridge Suites	(16.4%)	(3.4%)	(9.8%)
Candlewood Suites	(12.3%)	(3.6%)	(6.2%)
All Brands	(19.6%)	(4.2%)	(10.4%)





	Franc	chised	Man	aged	Owned, Leased &	k Managed Leases	To	otal
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
InterContinental	25	6,972	24	10,102	2	822	51	17,896
Kimpton	4	522	62	11,534	-	-	66	12,056
Crowne Plaza	131	34,155	16	5,252	-	-	147	39,407
Hotel Indigo	59	7,142	5	1,132	-	-	64	8,274
EVEN Hotels	6	749	5	795	3	493	14	2,037
Holiday Inn	761	129,701	13	3,654	2	903	776	134,258
Holiday Inn Express	2,371	215,298	1	252	-	-	2,372	215,550
avid hotels	11	975	-	-	-	-	11	975
Staybridge Suites	263	27,567	26	3,333	-	-	289	30,900
Candlewood Suites	349	30,762	61	7,553	-	-	410	38,315
Other	32	11,245	74	12,737	-	-	106	23,982
Americas	4,012	465,088	287	56,344	7	2,218	4,306	523,650
Six Senses	1	196	15	1,074	1	56	17	1,326
Regent	1	440	1	136	1	195	3	771
InterContinental	16	4,950	92	26,901	5	1,681	113	33,532
Kimpton	1	274	1	126	4	916	6	1,316
Crowne Plaza	105	24,165	78	21,542	-	-	183	45,707
Hotel Indigo	35	3,509	7	1,028	-	-	42	4,537
voco Hotels	2	282	7	3,584	3	427	12	4,293
Holiday Inn	313	51,714	80	21,703	1	207	394	73,624
Holiday Inn Express	272	36,230	41	8,230	-	-	313	44,460
Staybridge Suites	11	1,540	6	1,036	-	-	17	2,576
Other	2	599	8	7,919	4	632	14	9,150
EMEAA	759	123,899	336	93,279	19	4,114	1,114	221,292
Six Senses	-	-	1	122	-	-	1	122
Regent	1	538	2	694	-	-	3	1,232
InterContinental	1	572	48	19,431	-	-	49	20,003
Kimpton	-	-	1	129	-	-	1	129
HUALUXE	-	-	10	3,105	-	-	10	3,105
Crowne Plaza	5	1,754	92	32,697	-	-	97	34,451
Hotel Indigo	-	-	13	1,868	-	-	13	1,868
EVEN Hotels	-	-	1	172	-	-	1	172
Holiday Inn	6	1,560	98	28,263	-	-	104	29,823
Holiday Inn Express Other	75 4	13,183 6,201	112 5	25,474 857	-	-	187 9	38,657 7,058
Greater China	92	23.808	383	112,812	-	-	475	136.620
		.,						
Six Senses	1	196	16	1,196	1	56	18	1,448
Regent	2	978	3	830	1	195	6	2,003
InterContinental	42	12,494	164	56,434	7	2,503	213	71,431
Kimpton HUALUXE	5	796	64 10	11,789 3,105	4	916	73 10	13,501 3,105
Crowne Plaza	241	60,074	186	59,491	-	-	427	119,565
Hotel Indigo	94	10.651	25	4,028			119	14.679
EVEN Hotels	6	749	6	967	3	493	15	2,209
voco Hotels	2	282	7	3,584	3	427	12	4,293
Holiday Inn	1,080	182,975	191	53,620	3	1,110	1,274	237,705
Holiday Inn Express	2,718	264,711	154	33,956	-	-	2,872	298,667
avid hotels	11	975	-	-		_	11	975
Staybridge Suites	274	29,107	32	4,369	_	_	306	33,476
Candlewood Suites	349	30,762	61	7,553	_	_	410	38,315
Other	38	18,045	87	21,513	4	632	129	40,190
Total System Size	4,863	612,795	1,006	262,435	26	6,332	5,895	881,562

Pipeline as at 31 March 2020



	Franc	hised	Man	aged	Owned, Leased 8	Managed Leases	То	otal
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	_ '	_	5	422	_	_	5	422
nterContinental	3	685	4	854	-	-	7	1,539
Kimpton	5	1,115	16	2,477	-	-	21	3,592
Crowne Plaza	4	928	-	-	-	-	4	928
Hotel Indigo	36	5,094	1	78	-	-	37	5,172
EVEN Hotels	15	1,799	1	184	-	-	16	1,983
Holiday Inn	99	12,560	2	346	-	-	101	12,906
Holiday Inn Express	453	43,683	-	-	-	-	453	43,683
avid hotels	211	19,248	-	-	-	-	211	19,248
Staybridge Suites	160	16,663	_	-	-	-	160	16,663
Candlewood Suites	91	8,123	_	-	-	-	91	8,123
Atwell Suites	15	1,452	_	_	_	_	15	1,452
Other	1		16	2,779	_	_	16	2,779
America	1,092	111,350	45	7,140	_		1,137	118,490
Hillionea	1,032	111,550	40	7,140	-		1,107	110,430
Six Senses	-	-	19	1,331	-	-	19	1,331
Regent	-	-	4	664	-	-	4	664
InterContinental	3	430	30	7,760	-	-	33	8,190
Kimpton	-	-	6	1,437	1	155	7	1,592
Crowne Plaza	12	2,541	24	7,332	-	-	36	9,873
Hotel Indigo	15	1,571	27	4,427	-	-	42	5,998
voco Hotels*	9	1,508	9	4,756	-	-	18	6,264
Holiday Inn	37	7,042	81	18,573	-	-	118	25,615
Holiday Inn Express	76	12,428	32	6,197	-	-	108	18,625
avid hotels	1	215	-	-	-	-	1	215
Staybridge Suites	9	1,538	10	2,031	-	-	19	3,569
Other	1	160	-	2	-	-	1	162
EMEAA	163	27,433	242	54,510	1	155	406	82,098
Six Senses	ļ ļ		3	169			3	169
	_ · ·	-			-	l		
Regent	- '	-	1 28	280 8,066	-	-	1 28	280 8,066
InterContinental	- '	-			-	-		
Kimpton		-	5	1,497	-	-	5	1,497
HUALUXE		220	21	5,776	-	-	22	5,996
0 51	1	4.044		12,844	-		51	14,785
Crowne Plaza	7	1,941	44				0.5	
Hotel Indigo		-	25	4,426	-	-	25	4,426
Hotel Indigo EVEN Hotels	7 - -	-	25 12	4,426 2,558	-	-	12	4,426 2,558
Hotel Indigo EVEN Hotels Holiday Inn	7 - - 20	- - 4,025	25 12 44	4,426 2,558 11,504	-	- - -	12 64	4,426 2,558 15,529
Hotel Indigo EVEN Hotels Holiday Inn Holiday Inn Express	7 - - 20 158	4,025 25,994	25 12 44 42	4,426 2,558 11,504 8,433	-	: : :	12 64 200	4,426 2,558 15,529 34,427
Hotel Indigo EVEN Hotels Holiday Inn Holiday Inn Express	7 - - 20	- - 4,025	25 12 44	4,426 2,558 11,504		_	12 64	4,426 2,558 15,529
Hotel Indigo EVEN Hotels Holiday Inn Holiday Inn Express Greater China	7 - - 20 158	4,025 25,994	25 12 44 42 225	4,426 2,558 11,504 8,433 55,553	-	_	12 64 200 411	4,426 2,558 15,529 34,427 87,733
Hotel Indigo	7 - - 20 158	4,025 25,994 32,180	25 12 44 42 225	4,426 2,558 11,504 8,433 55,553	-	_	12 64 200 411	4,426 2,558 15,529 34,427 87,733
Hotel Indigo EVEN Hotels Holiday Inn Holiday Inn Express Greater China	7 - - 20 158	- 4,025 25,994 32,180	25 12 44 42 225	4,426 2,558 11,504 8,433 55,553	-	-	12 64 200 411	4,426 2,558 15,529 34,427 87,733
Hotel Indigo EVENEN Hotels Hotiday Inn Holiday Inn Express Greater China Six Senses Regent InterContinental Kimpton	7 - - 20 158 186	4,025 25,994 32,180 - - 1,115	25 12 44 42 225 27 5	4,426 2,558 11,504 8,433 55,553 1,922 944	-	-	12 64 200 411 27 5 68 33	4,426 2,558 15,529 34,427 87,733 1,922 944
Hotel Indigo EVEN Hotels Holiday Inn Holiday Inn Express Greater China Six Senses Regent InterContinental	7 - - 20 158 186	- 4,025 25,994 32,180 - - 1,115	25 12 44 42 225 27 5 62	4,426 2,558 11,504 8,433 55,553 1,922 944 16,680	- - - - -	-	12 64 200 411 27 5 68	4,426 2,558 15,529 34,427 87,733 1,922 944 17,795
Hotel Indigo EVENEN Hotels Hotiday Inn Holiday Inn Express Greater China Six Senses Regent InterContinental Kimpton	7 - - 20 158 186 - - 6 5	4,025 25,994 32,180 - - 1,115	25 12 44 42 225 27 5 62 27	4,426 2,558 11,504 8,433 55,553 1,922 944 16,680 5,411	- - - - -	- - - - - - 155	12 64 200 411 27 5 68 33	4,426 2,558 15,529 34,427 87,733 1,922 944 17,795 6,681
Hotel Indigo EVEN Hotels Holiday Inn Holiday Inn Express Greater China Six Senses Regent InterContinental Kimpton HUALUXE	7 - - 20 158 186 - - 6 5	4,025 25,994 32,180 - 1,115 1,115 220	25 12 44 42 225 27 5 62 27 21	4,426 2,558 11,504 8,433 55,553 1,922 944 16,680 5,411 5,776	- - - - -	- - - - - - 155	12 64 200 411 27 5 68 33 22	4,426 2,558 15,529 34,427 87,733 1,922 944 17,795 6,681 5,996
Hotel Indigo EVEN Hotels Holiday Inn Holiday Inn Express Greater China Six Senses Regent InterContinental Kimpton HUALUXE Crowne Plaza Hotel Indigo	7 	4,025 25,994 32,180 - 1,115 1,115 220 5,410	25 12 44 42 225 27 5 62 27 21 68	4,426 2,558 11,504 8,433 55,553 1,922 944 16,680 5,411 5,776 20,176	- - - - -	- - - - - - 155	12 64 2000 411 27 5 68 33 22 91	4,426 2,558 15,529 34,427 87,733 1,922 944 17,795 6,681 5,996 25,586
Hotel Indigo EVEN Hotels Holiday Inn Holiday Inn Express Greater China Six Senses Regent InterContinental Kimpton HUALUXE Crowne Plaza Hotel Indigo EVEN Hotels	7 - - 20 158 186 - - 6 5 1 23 51	4,025 25,994 32,180 - 1,115 1,115 220 5,410 6,665	25 12 44 42 225 27 5 62 27 21 68 53	4,426 2,558 11,504 8,433 55,553 1,922 944 16,880 5,411 5,776 20,176 8,931	- - - - -	- - - - - - 155	12 64 200 411 27 5 68 33 22 91 104	4,426 2,558 15,529 34,427 87,733 1,922 944 17,795 6,681 5,996 25,586 15,596
-lotel Indigo EVEN Hotels -loilday Inn -loilday Inn Express Greater China Six Senses -Regent -nterContinental -limpton -luALUXE -crowne Plaza -lotel Indigo -EVEN Hotels -loce Hotels -loce Hotels -loce Hotels -loce Hotels	7 - - 20 158 186 - - 6 5 1 23 51 15	4,025 25,994 32,180 - 1,115 1,115 220 5,410 6,665 1,799	25 12 44 42 225 27 5 62 27 21 68 53 13	4,426 2,558 11,504 8,433 55,553 1,922 944 16,680 5,411 5,776 20,176 8,931 2,742	- - - - -	- - - - - - 155	12 64 200 411 27 5 68 33 22 91 104 28	4,426 2,558 15,529 34,427 87,733 1,922 944 17,795 6,681 5,996 25,586 15,596 4,541
otel Indigo EVEN Hotels Holiday Inn Holiday Inn Express Freater China Six Senses Regent InterContinental Kimpton HUALUXE Frowne Plaza Hotel Indigo EVEN Hotels Hotels Holiday Inn	7 	4,025 25,994 32,180 - 1,115 220 5,410 6,665 1,799 1,508 23,627	25 12 44 42 225 27 5 62 27 21 68 53 13 9	4,426 2,558 11,504 8,433 55,553 1,922 944 16,680 5,411 5,776 20,176 8,931 2,742 4,756 30,423	- - - - -	- - - - - - 155	12 64 2000 411 27 5 68 33 22 91 104 28 18	4,426 2,558 15,529 34,427 87,733 1,922 944 17,795 6,681 5,996 25,586 4,541 6,264 6,264
-lotel Indigo EVEN Hotels -loiliday Inn Express Greater China Six Senses -Regent	7 	4,025 25,994 32,180 	25 12 44 42 225 27 5 62 27 21 68 53 13 9 127	4,426 2,558 11,504 8,433 55,553 1,922 944 16,680 5,411 5,776 20,176 8,931 2,742 4,756	- - - - -	- - - - - - 155	12 64 200 411 27 5 68 33 22 91 104 28 18	4,426 2,558 15,529 34,427 87,733 1,922 944 17,795 6,681 5,996 25,586 15,596 4,541 6,264
otel Indigo EVEN Hotels Holiday Inn Holiday Inn Express Greater China Six Senses Regent Hotels	7 	4,025 25,994 32,180 - 1,115 1,115 220 5,410 6,665 1,799 1,508 23,627 82,105 19,463	25 12 44 42 225 27 5 62 27 21 68 53 13 9 127 74	4,426 2,558 11,504 8,433 55,553 1,922 944 16,880 5,411 5,776 20,176 8,931 2,742 4,756 30,423 14,630	- - - - -	- - - - - - 155	12 64 200 411 27 5 68 33 22 91 104 28 18 283 761 212	4,426 2,558 15,529 34,427 87,733 1,922 944 17,795 6,681 5,996 25,586 4,541 6,264 54,055 96,735 19,463
Hotel Indigo EVEN Hotels Holiday Inn Express Greater China Six Senses Regent InterContinental Kimpton HUALUXE Crowne Plaza Hotel Indigo EVEN Hotels Woco Hotels* Holiday Inn Express aud hotels Staybridge Suites	7	4,025 25,994 32,180 - 1,115 1,115 220 5,410 6,665 1,799 1,508 23,627 82,105 19,463 18,201	25 12 44 42 225 27 5 62 27 21 68 53 13 9 127 74	4,426 2,558 11,504 8,433 55,553 1,922 944 16,680 5,411 5,776 20,176 8,931 2,742 4,756 30,423 14,630	- - - - -	- - - - - - 155	12 64 2000 4111 27 5 68 33 22 91 104 28 18 283 761 212	4,426 2,558 15,529 34,427 87,733 1,922 944 17,795 6,681 5,996 25,586 15,596 4,541 6,264 54,050 96,735 19,463 20,232
Hotel Indigo EVEN Hotels Holiday Inn Holiday Inn Express Greater China Six Senses Regent InterContinental Kimpton HUALUXE Crowne Plaza Hotel Indigo EVEN Hotels voco Hotels* Holiday Inn Express aud hotels Staybridge Suites Candlewood Suites	7	4,025 25,994 32,180 - 1,115 1,115 220 5,410 6,665 1,799 1,508 23,627 82,105 19,463 18,201 8,123	25 12 44 42 225 27 5 62 27 21 68 53 13 9 127 74	4,426 2,558 11,504 8,433 55,553 1,922 944 16,680 5,411 5,776 20,176 8,931 2,742 4,756 30,423 14,630	- - - - -	- - - - - - 155	12 64 2000 411 27 5 68 33 22 91 104 28 18 283 761 212 179 91	4,426 2,558 15,529 34,427 87,733 1,922 944 17,795 6,681 5,996 25,586 15,596 4,541 6,264 5,050 96,735 19,463 20,232 8,123
Hotel Indigo EVEN Hotels Holiday Inn Express Greater China Six Senses Regent InterContinental Kimpton HUALUXE Crowne Plaza Hotel Indigo EVEN Hotels Woco Hotels* Holiday Inn Express aud hotels Staybridge Suites	7	4,025 25,994 32,180 - 1,115 1,115 220 5,410 6,665 1,799 1,508 23,627 82,105 19,463 18,201	25 12 44 42 225 27 5 62 27 21 68 53 13 9 127 74 -	4,426 2,558 11,504 8,433 55,553 1,922 944 16,680 5,411 5,776 20,176 8,931 2,742 4,756 30,423 14,630 -	- - - - -	- - - - - - 155	12 64 2000 4111 27 5 68 33 22 91 104 28 18 283 761 212	4,426 2,558 15,529 34,427 87,733 1,922 944 17,795 6,681 5,996 25,586 15,596 4,541 6,264 54,050 96,735 19,463 20,232

^{*}Does not include three open and one pipeline hotel that will be re-branded to voco.

Americas Future Growth Drivers



Room Count	Total	Six Senses	InterContinental	Kimpton	Crowne Plaza	Hotel Indigo	EVEN Hotels	Holiday Inn	Express	avid hotels	Suites	Suites	Suites	Other
1 January 2020	524,647	0	17,896	11,997	39,875	8,267	1,949	135,286	214,993	635	30,244	38,332	0	25,173
Openings	2,522	0	0	96	0	0	0	306	1,208	340	475	97	0	0
Brand Conversions	0	0	0	420	0	0	92	21	19	0	184	0	0	(736)
Removals	(3,519)	0	0	(457)	(468)	7	(4)	(1,355)	(670)	0	(3)	(114)	0	(455)
31 March 2020	523,650	0	17,896	12,056	39,407	8,274	2,037	134,258	215,550	975	30,900	38,315	0	23,982
% Growth	0%	N/A	0%	0%	(1%)	0%	5%	(1%)	0%	54%	2%	0%	N/A	(5%)
Pipeline	Total	Six Senses	InterContinental	Kimpton	Crowne Plaza	Hotel Indigo	EVEN Hotels	Holiday Inn	Holiday Inn Express	avid hotels	Staybridge Suites	Candlewood Suites	Atwell Suites	Other
1 January 2020	116,862	422	1,549	3,459	1,093	5,172	1,866	12,506	43,103	18,853	16,874	8,186	1,000	2,779
Signings	6,108	0	0	229	0	110	117	973	2,365	1,041	414	407	452	0
31 March 2020	118,490	422	1,539	3,592	928	5,172	1,983	12,906	43,683	19,248	16,663	8,123	1,452	2,779

EMEAA Growth Drivers



Staybridge

Room Count	Total	Six Senses	Regent	InterContinental	Kimpton	Crowne Plaza	Hotel Indigo	EVEN Hotels	voco Hotels	avid hotels	Holiday Inn	Express	Suites	Other
1 January 2020	223,370	1,326	771	33,515	920	46,411	4,439	0	4,293	0	73,432	46,454	2,389	9,420
Openings	1,521	0	0	0	126	0	98	0	0	0	541	453	303	0
Brand Conversions	0	0	0	0	270	0	0	0	0	0	272	(272)	0	(270)
Removals	(3,599)	0	0	17	0	(704)	0	0	0	0	(621)	(2,175)	(116)	0
31 March 2020	221,292	1,326	771	33,532	1,316	45,707	4,537	0	4,293	0	73,624	44,460	2,576	9,150
% Growth	(1%)	0%	0%	0%	43%	(2%)	2%	N/A	0%	N/A	0%	(4%)	8%	(3%)
Pipeline	Total	0.0										Helidey lon	Otavalanialara	
	lotai	Six Senses	Regent	InterContinental	Kimpton	Crowne Plaza	Hotel Indigo	EVEN Hotels	voco Hotels [*]	avid hotels	Holiday Inn	Holiday Inn Express	Staybridge Suites	Other
1 January 2020	81,106	1,179	Regent 664	7,507	Kimpton 1,247	Crowne Plaza 9,415	Hotel Indigo 5,652	EVEN Hotels 0	voco Hotels* 6,220	avid hotels 215	Holiday Inn 25,936			Other
											Ť	Express	Suites	

^{*}Does not include three open and one pipeline hotel that will be re-branded to voco.





Room Count	Total	Six Senses	Regent	InterContinental	Kimpton	HUALUXE	Crowne Plaza	Hotel Indigo	EVEN Hotels	Holiday Inn	Holiday Inn Express	Other
1 January 2020	135,546	122	1,232	19,570	129	2,710	34,296	1,868	0	31,176	37,787	6,656
Openings	2,002	0	0	432	0	395	0	0	172	0	1,003	0
Brand Conversions	0	0	0	0	0	0	163	0	0	(594)	0	431
Removals	(928)	0	0	1	0	0	(8)	0	0	(759)	(133)	(29)
31 March 2020	136,620	122	1,232	20,003	129	3,105	34,451	1,868	172	29,823	38,657	7,058
% Growth	1%	0%	0%	2%	0%	15%	0%	0%	N/A	(4%)	2%	6%

Pipeline	Total	Six Senses	Regent	InterContinental	Kimpton	HUALUXE	Crowne Plaza	Hotel Indigo	EVEN Hotels	Holiday Inn	Holiday Inn Express	Other
1 January 2020	85,075	169	280	7,962	1,497	6,180	13,998	4,324	2,476	14,467	33,722	0
Signings	5,618	0	0	535	0	200	1,063	108	254	1,049	2,409	0
31 March 2020	87,733	169	280	8,066	1,497	5,996	14,785	4,426	2,558	15,529	34,427	0