

IHG Supplementary Information – Q2 2021

Comparable RevPAR: as at 30 June 2021	2
System size: hotel and room count as at 30 June 2021	4
Pipeline: hotel and room count as at 30 June 2021	5
System size and pipeline movement	6

Definitions and notes

RevPAR (revenue per available room), ADR (average daily rate) and occupancy are on a comparable basis, based on comparability as at 30 June 2021 and includes hotels that have traded in all months in both the current and prior year. RevPAR, ADR and occupancy data presented relative to 2019 include hotels that traded in both the current year and in 2019. The principal exclusions in deriving these measures are new openings, properties under major refurbishment and removals. These measures include the adverse impact of hotels temporarily closed as a result of Covid 19.

All RevPAR and ADR data is quoted at US dollar constant exchange rates.

Analysis for the Fee Business is provided by major brand in each region.

IHG's pipeline comprises hotels in planning and under construction but not yet opened; a contract for these has been signed and the appropriate fees paid.

Comparable RevPAR - 3 months to 30 June 2021

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2021	Growth	2021	Growth	2021	%Pts	Growth vs 2019		
InterContinental	42	63.62	430.7%	171.32	31.8%	37.1%	27.9	(60.2%)	(20.1%)	(37.3)
Kimpton	49	110.58	842.3%	217.29	24.7%	50.9%	44.2	(49.9%)	(16.8%)	(33.0)
Hotel Indigo	62	84.61	287.7%	146.45	28.3%	57.8%	38.7	(27.8%)	(11.2%)	(14.3)
Crowne Plaza	120	42.35	201.7%	108.33	17.3%	39.1%	23.9	(56.6%)	(18.6%)	(33.5)
EVEN Hotels	11	57.17	479.7%	115.65	45.0%	49.4%	37.1	(52.3%)	(30.6%)	(24.2)
Holiday Inn	697	56.55	178.8%	109.54	17.3%	51.6%	29.9	(31.8%)	(7.5%)	(18.5)
Holiday Inn Express	2,308	72.44	144.7%	111.02	16.5%	65.2%	34.2	(14.7%)	(5.0%)	(7.5)
Staybridge Suites	261	80.97	96.1%	107.16	11.0%	75.6%	32.8	(11.6%)	(8.6%)	(2.5)
Candlewood Suites	340	65.37	58.0%	84.54	9.6%	77.3%	23.7	(4.8%)	(5.7%)	0.7
Americas	3,898	66.88	153.1%	111.66	19.3%	59.9%	31.7	(26.3%)	(10.2%)	(13.1)
InterContinental	95	58.43	186.5%	172.37	36.7%	33.9%	17.7	(63.3%)	(25.1%)	(37.0)
Hotel Indigo	41	27.01	543.3%	109.68	11.9%	24.6%	20.3	(77.7%)	(33.0%)	(54.0)
Crowne Plaza	165	35.25	222.0%	105.51	10.2%	33.4%	22.0	(62.7%)	(15.6%)	(41.3)
Holiday Inn	366	25.86	146.3%	76.29	7.6%	33.9%	19.1	(67.2%)	(26.9%)	(41.3)
Holiday Inn Express	302	26.24	198.6%	66.49	11.0%	39.5%	24.8	(64.0%)	(29.1%)	(38.7)
Staybridge Suites	15	67.51	110.2%	128.83	29.5%	52.4%	20.1	(30.8%)	1.5%	(23.6)
EMEA	1,010	33.06	176.8%	96.22	13.3%	34.4%	20.3	(64.6%)	(23.0%)	(40.5)
InterContinental	45	75.20	113.2%	119.68	19.4%	62.8%	27.6	(7.2%)	(3.9%)	(2.3)
Hotel Indigo	12	68.75	135.8%	129.53	35.3%	53.1%	22.6	(15.5%)	(10.3%)	(3.5)
HUALUXE	9	42.17	86.9%	70.98	9.6%	59.4%	24.6	18.5%	(3.2%)	10.3
Crowne Plaza	91	42.75	109.3%	74.70	10.9%	57.2%	26.9	(13.3%)	(9.0%)	(2.8)
Holiday Inn	92	32.17	105.4%	55.52	6.1%	58.0%	28.0	(25.2%)	(16.9%)	(6.4)
Holiday Inn Express	168	24.92	98.3%	42.48	11.9%	58.7%	25.6	(18.9%)	(13.2%)	(4.3)
Greater China	422	40.94	106.7%	69.91	12.4%	58.6%	26.7	(15.9%)	(10.3%)	(3.9)
Total IHG	5,330	54.22	149.9%	102.04	18.3%	53.1%	28.0	(36.1%)	(13.3%)	(18.9)

Owned, Leased and Managed Leases:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2021	Growth	2021	Growth	2021	%Pts	Growth vs 2019		
Americas	6	86.44	522.2%	150.53	28.2%	57.4%	45.6	(38.6%)	(17.6%)	(21.2)
EMEA	15	36.03	460.2%	225.14	(12.3%)	16.0%	13.5	(82.5%)	(8.2%)	(61.7)
Total IHG	21	54.77	495.3%	174.41	13.2%	31.4%	25.4	(64.1%)	(28.0%)	(40.2)

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2021	Growth	2021	Growth	2021	%Pts	Growth vs 2019		
Americas	3,904	66.96	153.9%	111.81	19.4%	59.9%	31.7	(26.4%)	(10.2%)	(13.2)
EMEA	1,025	33.10	179.2%	97.16	13.8%	34.1%	20.2	(64.9%)	(23.3%)	(40.6)
Greater China	422	40.94	106.7%	69.91	12.4%	58.6%	26.7	(15.9%)	(10.3%)	(3.9)
Total IHG	5,351	54.22	150.9%	102.31	18.5%	53.0%	28.0	(36.3%)	(13.5%)	(19.0)

Comparable RevPAR - 6 months to 30 June 2021

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2021	Growth	2021	Growth	2021	%Pts	Growth vs 2019		
InterContinental	42	48.27	(17.5%)	163.14	(12.5%)	29.6%	(1.8)	(67.6%)	(21.6%)	(41.8)
Kimpton	49	84.83	8.8%	204.98	(13.1%)	41.4%	8.3	(59.6%)	(20.2%)	(39.0)
Hotel Indigo	62	65.76	39.6%	134.02	(1.5%)	49.1%	14.4	(37.9%)	(16.7%)	(18.3)
Crowne Plaza	120	34.87	(5.8%)	104.24	(9.0%)	33.5%	1.1	(60.8%)	(19.8%)	(34.3)
EVEN Hotels	11	44.17	27.6%	103.87	(9.2%)	42.5%	12.3	(56.6%)	(31.8%)	(26.0)
Holiday Inn	697	45.90	26.2%	101.66	(0.5%)	45.1%	9.6	(38.8%)	(11.3%)	(20.4)
Holiday Inn Express	2,308	59.95	38.6%	103.62	0.6%	57.9%	15.8	(22.6%)	(9.1%)	(10.1)
Staybridge Suites	261	70.76	30.3%	102.04	(2.7%)	69.3%	17.6	(18.0%)	(11.8%)	(5.3)
Candlewood Suites	340	58.32	26.5%	80.91	0.7%	72.1%	14.7	(8.3%)	(8.0%)	(0.3)
Americas	3,898	55.25	28.1%	104.21	(2.0%)	53.0%	12.5	(33.5%)	(14.1%)	(15.5)
InterContinental	95	51.42	(12.6%)	163.64	(6.2%)	31.4%	(2.3)	(65.6%)	(25.3%)	(38.5)
Hotel Indigo	41	17.49	(52.6%)	101.71	(21.3%)	17.2%	(11.4)	(83.5%)	(34.8%)	(56.1)
Crowne Plaza	165	30.72	(17.6%)	100.60	(12.2%)	30.5%	(2.0)	(65.7%)	(17.9%)	(41.9)
Holiday Inn	366	22.36	(27.9%)	72.37	(20.8%)	30.9%	(3.0)	(69.5%)	(29.0%)	(40.9)
Holiday Inn Express	302	21.61	(23.4%)	61.23	(24.9%)	35.3%	0.7	(67.7%)	(32.2%)	(39.2)
Staybridge Suites	15	57.30	11.5%	121.59	12.4%	47.1%	(0.4)	(36.4%)	0.2%	(25.9)
EMEA	1,010	28.48	(21.3%)	91.47	(14.8%)	31.1%	(2.5)	(67.4%)	(25.2%)	(40.3)
InterContinental	45	62.17	105.2%	116.60	10.9%	53.3%	24.5	(19.7%)	(7.5%)	(8.1)
Hotel Indigo	12	59.29	113.9%	124.86	17.6%	47.5%	21.4	(24.8%)	(14.0%)	(7.3)
HUALUXE	9	35.68	91.6%	69.76	3.1%	51.1%	23.6	(1.6%)	(9.4%)	3.9
Crowne Plaza	91	35.74	96.1%	73.14	2.8%	48.9%	23.2	(23.7%)	(12.8%)	(6.9)
Holiday Inn	92	26.55	88.2%	55.39	(0.2%)	47.9%	22.5	(36.4%)	(20.2%)	(12.2)
Holiday Inn Express	168	20.66	90.5%	41.64	3.1%	49.6%	22.8	(26.6%)	(17.0%)	(6.7)
Greater China	422	34.08	94.5%	68.76	4.0%	49.6%	23.1	(26.1%)	(13.9%)	(8.3)
Total IHG	5,330	45.13	20.6%	96.30	(5.7%)	46.9%	10.2	(42.3%)	(16.6%)	(20.9)

Owned, Leased and Managed Leases:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2021	Growth	2021	Growth	2021	%Pts	Growth vs 2019		
Americas	6	66.10	0.7%	141.10	(24.5%)	46.8%	11.7	(54.7%)	(27.0%)	(31.1)
EMEA	15	23.17	(61.4%)	233.73	(2.2%)	9.9%	(15.2)	(86.2%)	0.1%	(62.2)
Total IHG	21	39.13	(37.0%)	165.49	(23.2%)	23.6%	(5.2)	(71.9%)	(31.4%)	(45.7)

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2021	Growth	2021	Growth	2021	%Pts	Growth vs 2019		
Americas	3,904	55.29	27.9%	104.34	(2.1%)	53.0%	12.4	(33.6%)	(14.2%)	(15.6)
EMEA	1,025	28.40	(22.3%)	92.18	(15.4%)	30.8%	(2.7)	(67.7%)	(25.5%)	(40.5)
Greater China	422	34.08	94.5%	68.76	4.0%	49.6%	23.1	(26.1%)	(13.9%)	(8.3)
Total IHG	5,351	45.09	20.0%	96.52	(6.0%)	46.7%	10.1	(42.6%)	(16.8%)	(21.0)

System size: hotel and room count as at 30 June 2021

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	1	20	-	-	1	20
InterContinental	23	6,665	21	9,448	1	424	45	16,537
Kimpton	8	1,134	58	10,093	-	-	66	11,227
Hotel Indigo	62	7,641	5	1,132	-	-	67	8,773
Crowne Plaza	117	30,139	5	1,225	-	-	122	31,364
EVEN Hotels	10	1,339	5	795	3	497	18	2,631
voco Hotels	1	49	-	-	-	-	1	49
Holiday Inn	743	124,356	9	2,657	2	903	754	127,916
Holiday Inn Express	2,439	221,774	1	252	-	-	2,440	222,026
avid hotels	38	3,385	-	-	-	-	38	3,385
Staybridge Suites	292	30,467	3	526	-	-	295	30,993
Candlewood Suites	360	31,916	-	-	-	-	360	31,916
Other*	25	10,321	77	13,191	-	-	102	23,512
Americas	4,118	469,186	185	39,339	6	1,824	4,309	510,349
Six Senses	-	-	14	951	1	56	15	1,007
Regent	1	440	1	136	1	195	3	771
InterContinental	18	5,424	87	25,932	4	1,355	109	32,711
Kimpton	1	274	3	669	4	916	8	1,859
Hotel Indigo	38	3,767	9	1,442	-	-	47	5,209
Crowne Plaza	101	22,375	79	21,711	-	-	180	44,086
voco Hotels	6	789	7	3,584	4	657	17	5,030
Holiday Inn	305	50,498	85	22,467	-	-	390	72,965
Holiday Inn Express	290	39,258	43	8,556	-	-	333	47,814
Staybridge Suites	12	1,802	5	872	-	-	17	2,674
Other*	3	522	9	8,445	3	402	15	9,369
EMEA	775	125,149	342	94,765	17	3,581	1,134	223,495
Six Senses	-	-	1	122	-	-	1	122
Regent	1	538	3	881	-	-	4	1,419
InterContinental	1	572	51	20,406	-	-	52	20,978
Kimpton	-	-	1	129	-	-	1	129
Hotel Indigo	-	-	14	2,117	-	-	14	2,117
HUALUXE	1	169	13	3,774	-	-	14	3,943
Crowne Plaza	10	3,465	95	33,484	-	-	105	36,949
EVEN Hotels	-	-	2	251	-	-	2	251
voco Hotels	-	-	1	148	-	-	1	148
Holiday Inn	18	4,237	100	28,416	-	-	118	32,653
Holiday Inn Express	120	19,980	111	24,988	-	-	231	44,968
Other	4	6,201	4	762	-	-	8	6,963
Greater China	155	35,162	396	115,478	-	-	551	150,640
Six Senses	-	-	16	1,093	1	56	17	1,149
Regent	2	978	4	1,017	1	195	7	2,190
InterContinental	42	12,661	159	55,786	5	1,779	206	70,226
Kimpton	9	1,408	62	10,891	4	916	75	13,215
Hotel Indigo	100	11,408	28	4,691	-	-	128	16,099
HUALUXE	1	169	13	3,774	-	-	14	3,943
Crowne Plaza	228	55,979	179	56,420	-	-	407	112,399
EVEN Hotels	10	1,339	7	1,046	3	497	20	2,882
voco Hotels	7	838	8	3,732	4	657	19	5,227
Holiday Inn	1,066	179,091	194	53,540	2	903	1,262	233,534
Holiday Inn Express	2,849	281,012	155	33,796	-	-	3,004	314,808
avid hotels	38	3,385	-	-	-	-	38	3,385
Staybridge Suites	304	32,269	8	1,398	-	-	312	33,667
Candlewood Suites	360	31,916	-	-	-	-	360	31,916
Other*	32	17,044	90	22,398	3	402	125	39,844
Total System Size	5,048	629,497	923	249,582	23	5,405	5,994	884,484

*Includes five open hotels that will be re-branded to voco (three Americas & two EMEA).

Pipeline: hotel and room count as at 30 June 2021

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	6	471	-	-	6	471
InterContinental	3	838	5	1,264	-	-	8	2,102
Kimpton	4	893	13	2,071	-	-	17	2,964
Hotel Indigo	28	3,825	1	78	-	-	29	3,903
Crowne Plaza	6	1,250	-	-	-	-	6	1,250
EVEN Hotels	11	1,284	1	184	-	-	12	1,468
voco Hotels	3	402	-	-	-	-	3	402
Holiday Inn	75	9,881	1	186	-	-	76	10,067
Holiday Inn Express	356	34,418	-	-	-	-	356	34,418
avid hotels	174	15,573	-	-	-	-	174	15,573
Atwell Suites	19	1,877	-	-	-	-	19	1,877
Staybridge Suites	130	13,407	-	-	-	-	130	13,407
Candlewood Suites	82	7,014	-	-	-	-	82	7,014
Other	-	-	11	1,771	-	-	11	1,771
America	891	90,662	38	6,025	-	-	929	96,687
Six Senses	-	-	23	1,748	-	-	23	1,748
Regent	-	-	6	1,341	-	-	6	1,341
InterContinental	5	865	32	7,385	-	-	37	8,250
Kimpton	1	172	7	1,394	1	155	9	1,721
Hotel Indigo	16	1,810	29	5,084	-	-	45	6,894
Crowne Plaza	17	3,639	24	6,938	-	-	41	10,577
voco Hotels	14	2,421	13	5,805	-	-	27	8,226
Holiday Inn	29	5,909	73	15,791	-	-	102	21,700
Holiday Inn Express	67	10,752	25	4,439	-	-	92	15,191
avid hotels	1	215	-	-	-	-	1	215
Staybridge Suites	10	1,476	12	2,187	-	-	22	3,663
Other	-	-	2	415	-	-	2	415
EMEA	160	27,259	246	52,527	1	155	407	79,941
Six Senses	-	-	5	275	-	-	5	275
Regent	-	-	1	280	-	-	1	280
InterContinental	-	-	28	8,253	-	-	28	8,253
Kimpton	-	-	6	1,637	-	-	6	1,637
Hotel Indigo	-	-	36	6,074	-	-	36	6,074
HUALUXE	1	220	23	6,125	-	-	24	6,345
Crowne Plaza	14	3,986	41	11,489	-	-	55	15,475
EVEN Hotels	2	348	16	3,394	-	-	18	3,742
voco Hotels	3	768	1	131	-	-	4	899
Holiday Inn	31	7,016	41	10,758	-	-	72	17,774
Holiday Inn Express	183	29,395	36	7,110	-	-	219	36,505
Other*	-	-	1	297	-	-	1	297
Greater China	234	41,733	235	55,823	-	-	469	97,556
Six Senses	-	-	34	2,494	-	-	34	2,494
Regent	-	-	7	1,621	-	-	7	1,621
InterContinental	8	1,703	65	16,902	-	-	73	18,605
Kimpton	5	1,065	26	5,102	1	155	32	6,322
Hotel Indigo	44	5,635	66	11,236	-	-	110	16,871
HUALUXE	1	220	23	6,125	-	-	24	6,345
Crowne Plaza	37	8,875	65	18,427	-	-	102	27,302
EVEN Hotels	13	1,632	17	3,578	-	-	30	5,210
voco Hotels	20	3,591	14	5,936	-	-	34	9,527
Holiday Inn	135	22,806	115	26,735	-	-	250	49,541
Holiday Inn Express	606	74,565	61	11,549	-	-	667	86,114
avid hotels	175	15,788	-	-	-	-	175	15,788
Atwell Suites	19	1,877	-	-	-	-	19	1,877
Staybridge Suites	140	14,883	12	2,187	-	-	152	17,070
Candlewood Suites	82	7,014	-	-	-	-	82	7,014
Other*	-	-	14	2,483	-	-	14	2,483
Total Pipeline	1,285	159,654	519	114,375	1	155	1,805	274,184

*Includes one voco Pipeline hotel.

System size and pipeline movement

Americas – system size (by number of rooms)

Room Count	1 January 2021	Openings	Internal Rebrand	Removals	Net Movement	30 June 2021	% Growth YTD
Six Senses	0	18	0	2	20	20	0%
InterContinental	16,789	0	0	(252)	(252)	16,537	(2%)
Kimpton	11,097	539	0	(409)	130	11,227	1%
Hotel Indigo	8,793	247	0	(267)	(20)	8,773	(0%)
HUALUXE	0	0	0	0	0	0	N/A
Crowne Plaza	35,405	0	(40)	(4,001)	(4,041)	31,364	(11%)
EVEN Hotels	2,239	386	0	6	392	2,631	18%
voco Hotels	49	0	0	0	0	49	0%
Holiday Inn	130,942	401	571	(3,998)	(3,026)	127,916	(2%)
Holiday Inn Express	220,342	4,056	(48)	(2,324)	1,684	222,026	1%
avid hotels	2,156	1,229	0	0	1,229	3,385	57%
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	30,057	1,332	102	(498)	936	30,993	3%
Candlewood Suites	32,435	0	0	(519)	(519)	31,916	(2%)
Other*	23,708	563	(585)	(174)	(196)	23,512	(1%)
All Brands	514,012	8,771	0	(12,434)	(3,663)	510,349	(1%)

*Includes three open hotels that will be re-branded to voco.

Americas – pipeline (by number of rooms)

Pipeline	1 January 2021	Signings	Terminations	Openings	Net Movement	30 June 2021	% Growth YTD
Six Senses	519	0	(30)	(18)	(48)	471	(9%)
InterContinental	1,724	410	(32)	0	378	2,102	22%
Kimpton	3,483	210	(190)	(539)	(519)	2,964	(15%)
Hotel Indigo	4,155	0	(5)	(247)	(252)	3,903	(6%)
HUALUXE	0	0	0	0	0	0	N/A
Crowne Plaza	1,250	0	0	0	0	1,250	0%
EVEN Hotels	1,975	0	(121)	(386)	(507)	1,468	(26%)
voco Hotels	274	128	0	0	128	402	47%
Holiday Inn	10,446	701	(679)	(401)	(379)	10,067	(4%)
Holiday Inn Express	37,355	3,063	(1,944)	(4,056)	(2,937)	34,418	(8%)
avid hotels	17,311	453	(962)	(1,229)	(1,738)	15,573	(10%)
Atwell Suites	1,849	108	(80)	0	28	1,877	2%
Staybridge Suites	14,061	1,362	(684)	(1,332)	(654)	13,407	(5%)
Candlewood Suites	6,369	898	(253)	0	645	7,014	10%
Other	1,986	417	(69)	(563)	(215)	1,771	(11%)
All Brands	102,757	7,750	(5,049)	(8,771)	(6,070)	96,687	(6%)

EMEAA – system size (by number of rooms)

Room Count	1 January 2021	Openings	Internal Rebrand	Removals	Net Movement	30 June 2021	% Growth YTD
Six Senses	1,007	0	0	0	0	1,007	0%
Regent	771	0	0	0	0	771	0%
InterContinental	32,474	128	591	(482)	237	32,711	1%
Kimpton	1,859	0	0	0	0	1,859	0%
Hotel Indigo	5,066	145	0	(2)	143	5,209	3%
HUALUXE	0	0	0	0	0	0	N/A
Crowne Plaza	46,524	129	213	(2,780)	(2,438)	44,086	(5%)
EVEN Hotels	0	0	0	0	0	0	N/A
voco Hotels	4,880	150	0	0	150	5,030	3%
Holiday Inn	74,984	295	(117)	(2,197)	(2,019)	72,965	(3%)
Holiday Inn Express	47,356	585	180	(307)	458	47,814	1%
avid hotels	0	0	0	0	0	0	N/A
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	2,838	0	0	(164)	(164)	2,674	(6%)
Candlewood Suites	0	0	0	0	0	0	N/A
Other*	10,090	146	(867)	0	(721)	9,369	(7%)
All Brands	227,849	1,578	0	(5,932)	(4,354)	223,495	(2%)

*Includes two open hotels that will be re-branded to voco.

EMEAA – pipeline (by number of rooms)

Pipeline	1 January 2021	Signings	Terminations	Openings	Net Movement	30 June 2021	% Growth YTD
Six Senses	1,551	195	2	0	197	1,748	13%
Regent	1,255	86	0	0	86	1,341	7%
InterContinental	7,485	1,785	(892)	(128)	765	8,250	10%
Kimpton	1,128	593	0	0	593	1,721	53%
Hotel Indigo	6,047	1,294	(302)	(145)	847	6,894	14%
HUALUXE	0	0	0	0	0	0	N/A
Crowne Plaza	9,101	1,604	1	(129)	1,476	10,577	16%
EVEN Hotels	0	0	0	0	0	0	N/A
voco Hotels	7,774	772	(170)	(150)	452	8,226	6%
Holiday Inn	22,554	942	(1,501)	(295)	(854)	21,700	(4%)
Holiday Inn Express	15,233	1,098	(555)	(585)	(42)	15,191	(0%)
avid hotels	215	0	0	0	0	215	0%
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	3,429	251	(17)	0	234	3,663	7%
Candlewood Suites	0	0	0	0	0	0	N/A
Other	348	213	0	(146)	67	415	19%
All Brands	76,120	8,833	(3,434)	(1,578)	3,821	79,941	5%

Greater China – system size (by number of rooms)

Room Count	1 January 2021	Openings	Internal Rebrand	Removals	Net Movement	30 June 2021	% Growth YTD
Six Senses	122	0	0	0	0	122	0%
Regent	1,419	0	0	0	0	1,419	0%
InterContinental	20,678	310	0	(10)	300	20,978	1%
Kimpton	129	0	0	0	0	129	0%
Hotel Indigo	1,745	375	0	(3)	372	2,117	21%
HUALUXE	3,433	514	0	(4)	510	3,943	15%
Crowne Plaza	36,950	0	0	(1)	(1)	36,949	(0%)
EVEN Hotels	171	80	0	0	80	251	47%
voco Hotels	148	0	0	0	0	148	0%
Holiday Inn	30,628	2,304	0	(279)	2,025	32,653	7%
Holiday Inn Express	41,789	3,428	0	(249)	3,179	44,968	8%
avid hotels	0	0	0	0	0	0	N/A
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	0	0	0	0	0	0	N/A
Candlewood Suites	0	0	0	0	0	0	N/A
Other	6,963	0	0	0	0	6,963	0%
All Brands	144,175	7,011	0	(546)	6,465	150,640	4%

Greater China – pipeline (by number of rooms)

Pipeline	1 January 2021	Signings	Terminations	Openings	Net Movement	30 June 2021	% Growth YTD
Six Senses	169	106	0	0	106	275	63%
Regent	280	0	0	0	0	280	0%
InterContinental	8,565	911	(913)	(310)	(312)	8,253	(4%)
Kimpton	1,654	0	(17)	0	(17)	1,637	(1%)
Hotel Indigo	5,502	948	(1)	(375)	572	6,074	10%
HUALUXE	6,907	728	(776)	(514)	(562)	6,345	(8%)
Crowne Plaza	13,877	2,673	(1,075)	0	1,598	15,475	12%
EVEN Hotels	3,071	751	0	(80)	671	3,742	22%
voco Hotels	131	768	0	0	768	899	586%
Holiday Inn	18,163	3,155	(1,240)	(2,304)	(389)	17,774	(2%)
Holiday Inn Express	34,564	5,944	(575)	(3,428)	1,941	36,505	6%
avid hotels	0	0	0	0	0	0	N/A
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	0	0	0	0	0	0	N/A
Candlewood Suites	0	0	0	0	0	0	N/A
Other*	297	0	0	0	0	297	0%
All Brands	93,180	15,984	(4,597)	(7,011)	4,376	97,556	5%

*Includes one open hotel that will be re-branded to voco.

Group – system size (by number of rooms)

Room Count	1 January 2021	Openings	Internal Rebrand	Removals	Net Movement	30 June 2021	% Growth YTD
Six Senses	1,129	18	0	2	20	1,149	2%
Regent	2,190	0	0	0	0	2,190	0%
InterContinental	69,941	438	591	(744)	285	70,226	0%
Kimpton	13,085	539	0	(409)	130	13,215	1%
Hotel Indigo	15,604	767	0	(272)	495	16,099	3%
HUALUXE	3,433	514	0	(4)	510	3,943	15%
Crowne Plaza	118,879	129	173	(6,782)	(6,480)	112,399	(5%)
EVEN Hotels	2,410	466	0	6	472	2,882	20%
voco Hotels	5,077	150	0	0	150	5,227	3%
Holiday Inn	236,554	3,000	454	(6,474)	(3,020)	233,534	(1%)
Holiday Inn Express	309,487	8,069	132	(2,880)	5,321	314,808	2%
avid hotels	2,156	1,229	0	0	1,229	3,385	57%
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	32,895	1,332	102	(662)	772	33,667	2%
Candlewood Suites	32,435	0	0	(519)	(519)	31,916	(2%)
Other*	40,761	709	(1,452)	(174)	(917)	39,844	(2%)
All Brands	886,036	17,360	0	(18,912)	(1,552)	884,484	(0%)

*Includes five open hotels that will be re-branded to voco (three Americas & two EMEA).

Group – pipeline (by number of rooms)

Pipeline	1 January 2021	Signings	Terminations	Openings	Net Movement	30 June 2021	% Growth YTD
Six Senses	2,239	301	(28)	(18)	255	2,494	11%
Regent	1,535	86	0	0	86	1,621	6%
InterContinental	17,774	3,106	(1,837)	(438)	831	18,605	5%
Kimpton	6,265	803	(207)	(539)	57	6,322	1%
Hotel Indigo	15,704	2,242	(308)	(767)	1,167	16,871	7%
HUALUXE	6,907	728	(776)	(514)	(562)	6,345	(8%)
Crowne Plaza	24,228	4,277	(1,074)	(129)	3,074	27,302	13%
EVEN Hotels	5,046	751	(121)	(466)	164	5,210	3%
voco Hotels	8,179	1,668	(170)	(150)	1,348	9,527	16%
Holiday Inn	51,163	4,798	(3,420)	(3,000)	(1,622)	49,541	(3%)
Holiday Inn Express	87,152	10,105	(3,074)	(8,069)	(1,038)	86,114	(1%)
avid hotels	17,526	453	(962)	(1,229)	(1,738)	15,788	(10%)
Atwell Suites	1,849	108	(80)	0	28	1,877	2%
Staybridge Suites	17,490	1,613	(701)	(1,332)	(420)	17,070	(2%)
Candlewood Suites	6,369	898	(253)	0	645	7,014	10%
Other*	2,631	630	(69)	(709)	(148)	2,483	(6%)
All Brands	272,057	32,567	(13,080)	(17,360)	2,127	274,184	1%

*Includes one open hotel that will be re-branded to voco.