

IHG Supplementary Information – Q3 2021

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Definitions and notes

RevPAR (revenue per available room), ADR (average daily rate) and occupancy are on a comparable basis, based on comparability as at 30 Sept 2021 and includes hotels that have traded in all months in both the current and prior year. RevPAR, ADR and occupancy data presented relative to 2019 include hotels that traded in both the current year and in 2019. The principal exclusions in deriving these measures are new openings, properties under major refurbishment and removals. These measures include the adverse impact of hotels temporarily closed as a result of Covid 19.

All RevPAR and ADR data is quoted at US dollar constant exchange rates.

Analysis for the Fee Business is provided by major brand in each region.

IHG's pipeline comprises hotels in planning and under construction but not yet opened; a contract for these has been signed and the appropriate fees paid.

Comparable RevPAR - 3 months to 30 Sept 2021

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2021	Growth	2021	Growth	2021	%Pts	Growth vs 2019		
InterContinental	42	95.24	236.2%	195.02	21.7%	48.8%	31.2	(36.0%)	(3.8%)	(24.6)
Kimpton	49	142.25	214.0%	238.11	32.6%	59.7%	34.5	(27.9%)	(1.5%)	(21.9)
Hotel Indigo	61	104.59	114.4%	174.70	38.6%	59.9%	21.2	(8.9%)	7.2%	(11.2)
Crowne Plaza	116	59.01	133.5%	119.91	24.7%	49.2%	22.9	(37.2%)	(8.0%)	(22.5)
EVEN Hotels	11	76.77	305.7%	131.30	49.9%	58.5%	36.9	(37.0%)	(17.3%)	(19.5)
Holiday Inn	685	72.03	82.1%	122.89	21.1%	58.6%	19.6	(13.9%)	3.8%	(12.1)
Holiday Inn Express	2,299	86.27	65.7%	123.62	22.4%	69.8%	18.2	(1.1%)	5.2%	(4.5)
Staybridge Suites	261	92.50	50.0%	116.98	17.3%	79.1%	17.2	0.0%	(0.1%)	0.1
Candlewood Suites	337	72.78	34.3%	90.66	14.2%	80.3%	12.1	5.5%	1.8%	2.8
Americas	3,869	81.97	75.8%	124.84	24.0%	65.7%	19.3	(9.9%)	1.3%	(8.2)
InterContinental	95	79.41	75.4%	190.24	19.0%	41.7%	13.4	(48.8%)	(13.0%)	(30.8)
Hotel Indigo	41	70.98	142.5%	131.52	27.6%	54.0%	25.6	(40.8%)	(16.4%)	(24.8)
Crowne Plaza	164	50.98	79.7%	111.13	9.1%	45.9%	18.0	(46.8%)	(10.4%)	(31.0)
Holiday Inn	362	46.72	88.2%	92.20	17.6%	50.7%	19.0	(40.3%)	(7.9%)	(27.4)
Holiday Inn Express	298	50.74	89.5%	85.51	25.5%	59.3%	20.0	(32.3%)	(6.3%)	(23.0)
Staybridge Suites	15	95.62	79.7%	152.02	29.5%	62.9%	17.6	(3.5%)	23.9%	(17.8)
EMEA	1,000	53.73	84.4%	109.48	17.8%	49.1%	17.7	(42.9%)	(9.3%)	(29.1)
InterContinental	45	64.23	(10.7%)	126.77	10.6%	50.7%	(12.1)	(26.2%)	0.7%	(18.1)
Hotel Indigo	11	75.19	11.3%	142.64	27.7%	52.7%	(7.8)	(19.9%)	4.5%	(15.9)
HUALUXE	9	34.38	(18.7%)	68.38	1.4%	50.3%	(12.5)	(18.3%)	(7.3%)	(6.9)
Crowne Plaza	91	36.17	(10.0%)	77.30	6.4%	46.8%	(8.5)	(28.5%)	(3.7%)	(16.2)
Holiday Inn	92	26.22	(6.3%)	55.22	4.2%	47.5%	(5.3)	(37.2%)	(14.6%)	(17.2)
Holiday Inn Express	166	21.27	(5.8%)	42.02	7.8%	50.6%	(7.3)	(30.1%)	(11.1%)	(14.2)
Greater China	419	34.86	(8.4%)	71.49	6.7%	48.8%	(8.1)	(29.9%)	(6.6%)	(16.3)
Total IHG	5,288	67.45	65.2%	114.71	24.0%	58.8%	14.7	(20.8%)	(1.1%)	(14.7)

Owned, Leased and Managed Leases:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2021	Growth	2021	Growth	2021	%Pts	Growth vs 2019		
Americas	6	123.20	258.4%	189.72	52.3%	64.9%	37.3	(24.2%)	(4.4%)	(16.5)
EMEA	15	97.24	163.2%	236.40	14.9%	41.1%	23.2	(57.2%)	(0.6%)	(44.4)
Total IHG	21	106.89	197.0%	213.85	27.9%	50.0%	28.5	(44.1%)	(10.6%)	(29.6)

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2021	Growth	2021	Growth	2021	%Pts	Growth vs 2019		
Americas	3,875	82.14	76.3%	125.10	24.2%	65.7%	19.4	(9.9%)	1.3%	(8.2)
EMEA	1,015	54.41	86.0%	111.16	18.3%	48.9%	17.8	(43.1%)	(9.5%)	(29.2)
Greater China	419	34.86	(8.4%)	71.49	6.7%	48.8%	(8.1)	(29.9%)	(6.6%)	(16.3)
Total IHG	5,309	67.70	65.9%	115.26	24.2%	58.7%	14.8	(20.9%)	(1.2%)	(14.8)

Comparable RevPAR - 9 months to 30 Sept 2021

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2021	Growth	2021	Growth	2021	%Pts	Growth vs 2019		
InterContinental	42	64.10	32.5%	177.68	(1.6%)	36.1%	9.3	(56.9%)	(13.8%)	(36.0)
Kimpton	49	104.17	55.5%	219.00	(0.6%)	47.6%	17.1	(49.2%)	(12.9%)	(33.2)
Hotel Indigo	61	78.81	65.3%	149.56	12.9%	52.7%	16.7	(27.8%)	(7.6%)	(15.9)
Crowne Plaza	116	44.08	30.7%	110.55	0.9%	39.9%	9.1	(51.9%)	(15.5%)	(29.6)
EVEN Hotels	11	55.15	88.0%	115.15	7.3%	47.9%	20.5	(49.3%)	(25.8%)	(23.8)
Holiday Inn	685	55.05	46.5%	110.12	8.0%	50.0%	13.1	(29.3%)	(4.8%)	(17.4)
Holiday Inn Express	2,299	68.91	49.0%	111.17	8.7%	62.0%	16.8	(14.7%)	(3.5%)	(8.1)
Staybridge Suites	261	78.09	37.5%	107.52	4.4%	72.6%	17.5	(11.6%)	(7.4%)	(3.5)
Candlewood Suites	337	63.27	29.4%	84.48	5.5%	74.9%	13.8	(3.4%)	(4.4%)	0.8
Americas	3,869	64.54	45.2%	112.14	7.5%	57.5%	14.9	(24.8%)	(8.1%)	(12.8)
InterContinental	95	60.86	12.1%	174.29	2.5%	34.9%	3.0	(59.6%)	(20.2%)	(35.8)
Hotel Indigo	41	35.34	2.9%	119.41	(0.9%)	29.6%	1.1	(67.8%)	(23.3%)	(45.5)
Crowne Plaza	164	37.71	11.6%	105.03	(3.7%)	35.9%	4.9	(58.8%)	(14.7%)	(37.9)
Holiday Inn	362	30.73	7.5%	81.33	(5.4%)	37.8%	4.5	(58.7%)	(19.3%)	(36.0)
Holiday Inn Express	298	31.64	19.2%	72.21	(1.4%)	43.8%	7.6	(54.5%)	(20.0%)	(33.5)
Staybridge Suites	15	70.51	35.6%	133.73	20.3%	52.7%	5.9	(23.9%)	10.0%	(22.9)
EMEAA	1,000	37.14	11.3%	99.35	(1.9%)	37.4%	4.4	(58.3%)	(18.1%)	(36.3)
InterContinental	45	62.88	42.0%	119.92	8.9%	52.4%	12.2	(22.0%)	(4.8%)	(11.4)
Hotel Indigo	11	66.92	61.1%	131.03	19.8%	51.1%	13.1	(21.3%)	(9.1%)	(8.3)
HUALUXE	9	35.24	32.7%	69.30	2.6%	50.8%	11.5	(8.1%)	(8.6%)	0.2
Crowne Plaza	91	35.89	40.3%	74.51	3.6%	48.2%	12.6	(25.4%)	(9.8%)	(10.1)
Holiday Inn	92	26.47	40.8%	55.34	2.1%	47.8%	13.2	(36.6%)	(18.3%)	(13.8)
Holiday Inn Express	166	20.87	41.1%	41.76	5.3%	50.0%	12.7	(27.9%)	(14.9%)	(9.3)
Greater China	419	34.38	40.7%	69.69	4.7%	49.3%	12.6	(27.4%)	(11.4%)	(10.9)
Total IHG	5,288	52.86	37.3%	103.41	5.3%	51.1%	11.9	(34.3%)	(10.5%)	(18.6)

Owned, Leased and Managed Leases:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2021	Growth	2021	Growth	2021	%Pts	Growth vs 2019		
Americas	6	85.34	54.7%	161.20	(4.7%)	52.9%	20.3	(45.3%)	(19.4%)	(26.2)
EMEAA	15	48.13	(7.9%)	235.54	2.3%	20.4%	(2.3)	(75.8%)	0.1%	(56.3)
Total IHG	21	61.97	16.2%	190.54	(5.7%)	32.5%	6.1	(62.5%)	(22.5%)	(40.2)

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2021	Growth	2021	Growth	2021	%Pts	Growth vs 2019		
Americas	3,875	64.62	45.3%	112.33	7.5%	57.5%	15.0	(24.9%)	(8.1%)	(12.9)
EMEAA	1,015	37.32	10.9%	100.53	(2.1%)	37.1%	4.3	(58.6%)	(18.3%)	(36.4)
Greater China	419	34.38	40.7%	69.69	4.7%	49.3%	12.6	(27.4%)	(11.4%)	(10.9)
Total IHG	5,309	52.92	37.1%	103.77	5.2%	51.0%	11.9	(34.6%)	(10.7%)	(18.7)

System size: hotel and room count as at 30 Sept 2021

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	1	20	-	-	1	20
InterContinental	23	6,665	20	8,925	1	424	44	16,014
Kimpton	7	1,022	58	10,093	-	-	65	11,115
Hotel Indigo	62	7,641	5	1,132	-	-	67	8,773
Crowne Plaza	114	29,049	5	1,225	-	-	119	30,274
EVEN Hotels	11	1,451	5	795	3	497	19	2,743
voco Hotels	2	99	-	-	-	-	2	99
Holiday Inn	735	122,849	9	2,657	2	903	746	126,409
Holiday Inn Express	2,443	222,052	1	252	-	-	2,444	222,304
avid hotels	43	3,817	-	-	-	-	43	3,817
Staybridge Suites	296	30,982	2	329	-	-	298	31,311
Candlewood Suites	359	31,856	-	-	-	-	359	31,856
Other ¹	24	9,852	76	12,934	-	-	100	22,786
Americas	4,119	467,335	182	38,362	6	1,824	4,307	507,521
Six Senses	-	-	16	1,132	1	56	17	1,188
Regent	1	440	1	136	1	195	3	771
InterContinental	18	5,431	87	25,942	4	1,355	109	32,728
Kimpton	1	274	4	774	4	916	9	1,964
Hotel Indigo	38	3,761	9	1,442	-	-	47	5,203
Crowne Plaza	102	22,626	81	22,359	-	-	183	44,985
voco Hotels	7	893	8	3,784	4	657	19	5,334
Holiday Inn	306	50,981	86	22,517	-	-	392	73,498
Holiday Inn Express	291	39,271	43	8,556	-	-	334	47,827
Staybridge Suites	15	2,460	5	872	-	-	20	3,332
Other ¹	3	522	10	8,500	3	402	16	9,424
EMEA	782	126,659	350	96,014	17	3,581	1,149	226,254
Six Senses	-	-	1	122	-	-	1	122
Regent	1	538	3	881	-	-	4	1,419
InterContinental	1	572	51	20,365	-	-	52	20,937
Kimpton	-	-	1	129	-	-	1	129
Hotel Indigo	-	-	15	2,307	-	-	15	2,307
HUALUXE	1	169	14	4,167	-	-	15	4,336
Crowne Plaza	11	3,855	96	33,778	-	-	107	37,633
EVEN Hotels	-	-	2	251	-	-	2	251
voco Hotels	1	174	1	148	-	-	2	322
Holiday Inn	21	4,982	102	28,733	-	-	123	33,715
Holiday Inn Express	130	21,512	114	25,375	-	-	244	46,887
Other ¹	5	6,569	4	762	-	-	9	7,331
Greater China	171	38,371	404	117,018	-	-	575	155,389
Six Senses	-	-	18	1,274	1	56	19	1,330
Regent	2	978	4	1,017	1	195	7	2,190
InterContinental	42	12,668	158	55,232	5	1,779	205	69,679
Kimpton	8	1,296	63	10,996	4	916	75	13,208
Hotel Indigo	100	11,402	29	4,881	-	-	129	16,283
HUALUXE	1	169	14	4,167	-	-	15	4,336
Crowne Plaza	227	55,530	182	57,362	-	-	409	112,892
EVEN Hotels	11	1,451	7	1,046	3	497	21	2,994
voco Hotels	10	1,166	9	3,932	4	657	23	5,755
Holiday Inn	1,062	178,812	197	53,907	2	903	1,261	233,622
Holiday Inn Express	2,864	282,835	158	34,183	-	-	3,022	317,018
avid hotels	43	3,817	-	-	-	-	43	3,817
Staybridge Suites	311	33,442	7	1,201	-	-	318	34,643
Candlewood Suites	359	31,856	-	-	-	-	359	31,856
Other ¹	32	16,943	90	22,196	3	402	125	39,541
Total System Size	5,072	632,365	936	251,394	23	5,405	6,031	889,164

¹Includes seven open hotels that will be re-branded to voco (four Americas, two EMEA and one Greater China).

Pipeline: hotel and room count as at 30 Sept 2021

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	6	471	-	-	6	471
InterContinental	3	838	5	1,264	-	-	8	2,102
Kimpton	4	893	12	1,951	-	-	16	2,844
Hotel Indigo	28	3,831	1	78	-	-	29	3,909
Crowne Plaza	8	1,666	-	-	-	-	8	1,666
EVEN Hotels	10	1,172	1	184	-	-	11	1,356
voco Hotels	2	694	-	-	-	-	2	694
Holiday Inn	73	9,532	1	186	-	-	74	9,718
Holiday Inn Express	352	34,040	-	-	-	-	352	34,040
avid hotels	171	15,181	-	-	-	-	171	15,181
Atwell Suites	19	1,860	-	-	-	-	19	1,860
Staybridge Suites	131	13,532	-	-	-	-	131	13,532
Candlewood Suites	89	7,454	-	-	-	-	89	7,454
Other	1	103	11	1,771	-	-	12	1,874
America	891	90,796	37	5,905	-	-	928	96,701
Six Senses	-	-	22	1,632	-	-	22	1,632
Regent	-	-	6	1,341	-	-	6	1,341
InterContinental	5	865	32	7,388	-	-	37	8,253
Kimpton	1	185	7	1,416	1	155	9	1,756
Hotel Indigo	17	1,976	29	5,088	-	-	46	7,064
Crowne Plaza	17	3,527	23	6,758	-	-	40	10,285
voco Hotels	15	2,596	12	5,581	-	-	27	8,177
Holiday Inn	27	5,234	70	15,334	-	-	97	20,568
Holiday Inn Express	64	10,446	26	4,538	-	-	90	14,984
avid hotels	1	215	-	-	-	-	1	215
Staybridge Suites	7	818	10	1,735	-	-	17	2,553
Other	-	-	2	299	-	-	2	299
EMEA	154	25,862	239	51,110	1	155	394	77,127
Six Senses	-	-	6	348	-	-	6	348
Regent	-	-	1	280	-	-	1	280
InterContinental	-	-	28	8,063	-	-	28	8,063
Kimpton	-	-	7	1,817	-	-	7	1,817
Hotel Indigo	-	-	41	7,049	-	-	41	7,049
HUALUXE	1	220	22	5,676	-	-	23	5,896
Crowne Plaza	13	3,599	40	11,188	-	-	53	14,787
EVEN Hotels	2	348	17	3,532	-	-	19	3,880
voco Hotels	1	226	3	543	-	-	4	769
Holiday Inn	31	6,933	42	10,830	-	-	73	17,763
Holiday Inn Express	179	28,811	34	6,688	-	-	213	35,499
Other ¹	-	-	1	295	-	-	1	295
Greater China	227	40,137	242	56,309	-	-	469	96,446
Six Senses	-	-	34	2,451	-	-	34	2,451
Regent	-	-	7	1,621	-	-	7	1,621
InterContinental	8	1,703	65	16,715	-	-	73	18,418
Kimpton	5	1,078	26	5,184	1	155	32	6,417
Hotel Indigo	45	5,807	71	12,215	-	-	116	18,022
HUALUXE	1	220	22	5,676	-	-	23	5,896
Crowne Plaza	38	8,792	63	17,946	-	-	101	26,738
EVEN Hotels	12	1,520	18	3,716	-	-	30	5,236
voco Hotels	18	3,516	15	6,124	-	-	33	9,640
Holiday Inn	131	21,699	113	26,350	-	-	244	48,049
Holiday Inn Express	595	73,297	60	11,226	-	-	655	84,523
avid hotels	172	15,396	-	-	-	-	172	15,396
Atwell Suites	19	1,860	-	-	-	-	19	1,860
Staybridge Suites	138	14,350	10	1,735	-	-	148	16,085
Candlewood Suites	89	7,454	-	-	-	-	89	7,454
Other ¹	1	103	14	2,365	-	-	15	2,468
Total Pipeline	1,272	156,795	518	113,324	1	155	1,791	270,274

¹Includes one voco Pipeline hotel

System size and pipeline movement

Americas – system size (by number of rooms)

Room Count	1 January 2021	Openings	Internal Rebrand	Removals	Net Movement	30 Sept 2021	% Growth YTD
Six Senses	0	18	0	2	20	20	0%
InterContinental	16,789	0	0	(775)	(775)	16,014	(5%)
Kimpton	11,097	539	0	(521)	18	11,115	0%
Hotel Indigo	8,793	247	0	(267)	(20)	8,773	(0%)
Crowne Plaza	35,405	0	(40)	(5,091)	(5,131)	30,274	(14%)
EVEN Hotels	2,239	498	0	6	504	2,743	23%
voco Hotels	49	134	(84)	0	50	99	102%
Holiday Inn	130,942	763	866	(6,162)	(4,533)	126,409	(3%)
Holiday Inn Express	220,342	5,415	(48)	(3,405)	1,962	222,304	1%
avid hotels	2,156	1,661	0	0	1,661	3,817	77%
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	30,057	1,651	102	(499)	1,254	31,311	4%
Candlewood Suites	32,435	106	0	(685)	(579)	31,856	(2%)
Other ¹	23,708	615	(796)	(741)	(922)	22,786	(4%)
All Brands	514,012	11,647	0	(18,138)	(6,491)	507,521	(1%)

¹Includes four open hotels that will be re-branded to voco.

Americas – pipeline (by number of rooms)

Pipeline	1 January 2021	Signings	Terminations	Openings	Net Movement	30 Sept 2021	% Growth YTD
Six Senses	519	0	(30)	(18)	(48)	471	(9%)
InterContinental	1,724	410	(32)	0	378	2,102	22%
Kimpton	3,483	210	(310)	(539)	(639)	2,844	(18%)
Hotel Indigo	4,155	0	1	(247)	(246)	3,909	(6%)
Crowne Plaza	1,250	107	309	0	416	1,666	33%
EVEN Hotels	1,975	0	(121)	(498)	(619)	1,356	(31%)
voco Hotels	274	529	25	(134)	420	694	153%
Holiday Inn	10,446	1,129	(1,094)	(763)	(728)	9,718	(7%)
Holiday Inn Express	37,355	4,893	(2,793)	(5,415)	(3,315)	34,040	(9%)
avid hotels	17,311	594	(1,063)	(1,661)	(2,130)	15,181	(12%)
Atwell Suites	1,849	108	(97)	0	11	1,860	1%
Staybridge Suites	14,061	1,874	(752)	(1,651)	(529)	13,532	(4%)
Candlewood Suites	6,369	1,444	(253)	(106)	1,085	7,454	17%
Other	1,986	572	(69)	(615)	(112)	1,874	(6%)
All Brands	102,757	11,870	(6,279)	(11,647)	(6,056)	96,701	(6%)

EMEA – system size (by number of rooms)

Room Count	1 January 2021	Openings	Internal Rebrand	Removals	Net Movement	30 Sept 2021	% Growth YTD
Six Senses	1,007	178	0	3	181	1,188	18%
Regent	771	0	0	0	0	771	0%
InterContinental	32,474	128	591	(465)	254	32,728	1%
Kimpton	1,859	105	0	0	105	1,964	6%
Hotel Indigo	5,066	145	0	(8)	137	5,203	3%
Crowne Plaza	46,524	611	631	(2,781)	(1,539)	44,985	(3%)
voco Hotels	4,880	454	0	0	454	5,334	9%
Holiday Inn	74,984	1,687	(117)	(3,056)	(1,486)	73,498	(2%)
Holiday Inn Express	47,356	1,068	180	(777)	471	47,827	1%
Staybridge Suites	2,838	658	0	(164)	494	3,332	17%
Other ¹	10,090	619	(1,285)	0	(666)	9,424	(7%)
All Brands	227,849	5,653	0	(7,248)	(1,595)	226,254	(1%)

¹Includes two open hotels that will be re-branded to voco.

EMEA – pipeline (by number of rooms)

Pipeline	1 January 2021	Signings	Terminations	Openings	Net Movement	30 Sept 2021	% Growth YTD
Six Senses	1,551	262	(3)	(178)	81	1,632	5%
Regent	1,255	86	0	0	86	1,341	7%
InterContinental	7,485	1,785	(889)	(128)	768	8,253	10%
Kimpton	1,128	733	0	(105)	628	1,756	56%
Hotel Indigo	6,047	1,454	(292)	(145)	1,017	7,064	17%
Crowne Plaza	9,101	1,594	201	(611)	1,184	10,285	13%
voco Hotels	7,774	1,051	(194)	(454)	403	8,177	5%
Holiday Inn	22,554	1,769	(2,068)	(1,687)	(1,986)	20,568	(9%)
Holiday Inn Express	15,233	1,372	(553)	(1,068)	(249)	14,984	(2%)
avid hotels	215	0	0	0	0	215	0%
Staybridge Suites	3,429	251	(469)	(658)	(876)	2,553	(26%)
Other	348	686	(116)	(619)	(49)	299	(14%)
All Brands	76,120	11,043	(4,383)	(5,653)	1,007	77,127	1%

Greater China – system size (by number of rooms)

Room Count	1 January 2021	Openings	Internal Rebrand	Removals	Net Movement	30 Sept 2021	% Growth YTD
Six Senses	122	0	0	0	0	122	0%
Regent	1,419	0	0	0	0	1,419	0%
InterContinental	20,678	310	0	(51)	259	20,937	1%
Kimpton	129	0	0	0	0	129	0%
Hotel Indigo	1,745	661	0	(99)	562	2,307	32%
HUALUXE	3,433	907	0	(4)	903	4,336	26%
Crowne Plaza	36,950	947	0	(264)	683	37,633	2%
EVEN Hotels	171	80	0	0	80	251	47%
voco Hotels	148	542	(368)	0	174	322	118%
Holiday Inn	30,628	3,377	0	(290)	3,087	33,715	10%
Holiday Inn Express	41,789	5,501	0	(403)	5,098	46,887	12%
Other ¹	6,963	0	368	0	368	7,331	5%
All Brands	144,175	12,325	0	(1,111)	11,214	155,389	8%

¹Includes one open hotel that will be re-branded to voco.

Greater China – pipeline (by number of rooms)

Pipeline	1 January 2021	Signings	Terminations	Openings	Net Movement	30 Sept 2021	% Growth YTD
Six Senses	169	179	0	0	179	348	106%
Regent	280	0	0	0	0	280	0%
InterContinental	8,565	911	(1,103)	(310)	(502)	8,063	(6%)
Kimpton	1,654	180	(17)	0	163	1,817	10%
Hotel Indigo	5,502	2,357	(149)	(661)	1,547	7,049	28%
HUALUXE	6,907	1,231	(1,335)	(907)	(1,011)	5,896	(15%)
Crowne Plaza	13,877	3,173	(1,316)	(947)	910	14,787	7%
EVEN Hotels	3,071	1,115	(226)	(80)	809	3,880	26%
voco Hotels	131	1,182	(2)	(542)	638	769	487%
Holiday Inn	18,163	4,626	(1,649)	(3,377)	(400)	17,763	(2%)
Holiday Inn Express	34,564	7,330	(894)	(5,501)	935	35,499	3%
Other ¹	297	0	(2)	0	(2)	295	(1%)
All Brands	93,180	22,284	(6,693)	(12,325)	3,266	96,446	4%

¹Includes one voco pipeline hotel.

Group – system size (by number of rooms)

Room Count	1 January 2021	Openings	Internal Rebrand	Removals	Net Movement	30 Sept 2021	% Growth YTD
Six Senses	1,129	196	0	5	201	1,330	18%
Regent	2,190	0	0	0	0	2,190	0%
InterContinental	69,941	438	591	(1,291)	(262)	69,679	(0%)
Kimpton	13,085	644	0	(521)	123	13,208	1%
Hotel Indigo	15,604	1,053	0	(374)	679	16,283	4%
HUALUXE	3,433	907	0	(4)	903	4,336	26%
Crowne Plaza	118,879	1,558	591	(8,136)	(5,987)	112,892	(5%)
EVEN Hotels	2,410	578	0	6	584	2,994	24%
voco Hotels	5,077	1,130	(452)	0	678	5,755	13%
Holiday Inn	236,554	5,827	749	(9,508)	(2,932)	233,622	(1%)
Holiday Inn Express	309,487	11,984	132	(4,585)	7,531	317,018	2%
avid hotels	2,156	1,661	0	0	1,661	3,817	77%
Staybridge Suites	32,895	2,309	102	(663)	1,748	34,643	5%
Candlewood Suites	32,435	106	0	(685)	(579)	31,856	(2%)
Other ¹	40,761	1,234	(1,713)	(741)	(1,220)	39,541	(3%)
All Brands	886,036	29,625	0	(26,497)	3,128	889,164	0%

¹Includes seven open hotels that will be re-branded to voco (four Americas, two EMEA and one Greater China).

Group – pipeline (by number of rooms)

Pipeline	1 January 2021	Signings	Terminations	Openings	Net Movement	30 Sept 2021	% Growth YTD
Six Senses	2,239	441	(33)	(196)	212	2,451	9%
Regent	1,535	86	0	0	86	1,621	6%
InterContinental	17,774	3,106	(2,024)	(438)	644	18,418	4%
Kimpton	6,265	1,123	(327)	(644)	152	6,417	2%
Hotel Indigo	15,704	3,811	(440)	(1,053)	2,318	18,022	15%
HUALUXE	6,907	1,231	(1,335)	(907)	(1,011)	5,896	(15%)
Crowne Plaza	24,228	4,874	(806)	(1,558)	2,510	26,738	10%
EVEN Hotels	5,046	1,115	(347)	(578)	190	5,236	4%
voco Hotels	8,179	2,762	(171)	(1,130)	1,461	9,640	18%
Holiday Inn	51,163	7,524	(4,811)	(5,827)	(3,114)	48,049	(6%)
Holiday Inn Express	87,152	13,595	(4,240)	(11,984)	(2,629)	84,523	(3%)
avid hotels	17,526	594	(1,063)	(1,661)	(2,130)	15,396	(12%)
Atwell Suites	1,849	108	(97)	0	11	1,860	1%
Staybridge Suites	17,490	2,125	(1,221)	(2,309)	(1,405)	16,085	(8%)
Candlewood Suites	6,369	1,444	(253)	(106)	1,085	7,454	17%
Other ¹	2,631	1,258	(187)	(1,234)	(163)	2,468	(6%)
All Brands	272,057	45,197	(17,355)	(29,625)	(1,783)	270,274	(1%)

¹Includes one voco pipeline hotels.