

IHG Supplementary Information – Q2 2022

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Definitions and notes

RevPAR (revenue per available room), ADR (average daily rate) and occupancy are on a comparable basis, based on comparability as at 30 June 2022 and includes hotels that have traded in all months in both the current and prior year. RevPAR, ADR and occupancy data presented relative to 2019 include hotels that traded in both the current year and in 2019. The principal exclusions in deriving these measures are new openings, properties under major refurbishment and removals. These measures include the adverse impact of hotels temporarily closed as a result of Covid 19.

All RevPAR and ADR data is quoted at US dollar constant exchange rates.

Analysis for the Fee Business is provided by major brand in each region.

IHG's pipeline comprises hotels in planning and under construction but not yet opened; a contract for these has been signed and the appropriate fees paid.

Comparable RevPAR - 3 months to 30 June 2022

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2022	Growth	2022	Growth	2022	%Pts	Growth vs 2019		
InterContinental	42	152.01	141.1%	232.15	36.7%	65.5%	28.3	(2.9%)	9.5%	(8.4)
Kimpton	55	213.63	79.8%	296.95	32.0%	71.9%	19.1	(1.6%)	13.5%	(11.0)
Hotel Indigo	61	131.38	51.5%	185.30	27.0%	70.9%	11.5	8.9%	13.5%	(3.1)
Crowne Plaza	107	78.32	72.6%	134.62	26.7%	58.2%	15.5	(13.9%)	5.6%	(13.2)
EVEN Hotels	14	121.17	104.6%	163.17	43.4%	74.3%	22.2	0.6%	0.2%	0.3
Holiday Inn	653	81.64	41.9%	126.44	16.0%	64.6%	11.8	(0.1%)	9.3%	(6.1)
Holiday Inn Express	2,343	91.47	25.9%	128.80	15.9%	71.0%	5.6	7.8%	10.4%	(1.7)
Staybridge Suites	276	99.36	22.8%	125.49	17.0%	79.2%	3.8	7.6%	6.5%	0.8
Candlewood Suites	352	76.23	15.2%	97.66	14.2%	78.1%	0.6	9.5%	7.9%	1.2
Americas	3,924	93.28	36.7%	134.10	20.0%	69.6%	8.5	3.6%	9.0%	(3.6)
InterContinental	92	130.06	128.7%	224.08	34.1%	58.0%	24.0	(13.1%)	4.7%	(12.4)
Hotel Indigo	43	110.79	300.0%	157.20	48.6%	70.5%	44.3	(6.6%)	1.6%	(6.6)
Crowne Plaza	161	79.45	126.5%	127.31	24.3%	62.4%	28.1	(11.7%)	5.0%	(11.7)
Holiday Inn	339	65.32	156.6%	102.79	38.0%	63.5%	29.4	(10.8%)	4.0%	(10.7)
Holiday Inn Express	305	67.08	163.8%	96.94	47.5%	69.2%	30.5	(5.4%)	5.5%	(8.1)
Staybridge Suites	13	84.94	48.8%	112.53	18.0%	75.5%	15.6	15.0%	3.9%	7.9
EMEA	980	81.53	143.8%	127.35	35.0%	64.0%	28.6	(10.1%)	4.1%	(10.3)
InterContinental	47	37.91	(51.5%)	106.06	(14.9%)	35.7%	(27.0)	(57.4%)	(20.4%)	(30.1)
Hotel Indigo	10	44.67	(39.6%)	119.58	(9.8%)	37.4%	(18.4)	(60.0%)	(25.3%)	(30.3)
HUALUXE	11	26.89	(41.1%)	64.86	(18.5%)	41.5%	(15.9)	(26.4%)	(14.6%)	(6.4)
Crowne Plaza	97	27.25	(37.0%)	72.07	(6.6%)	37.8%	(18.2)	(44.3%)	(13.0%)	(21.7)
Holiday Inn	88	23.19	(32.0%)	54.20	(5.6%)	42.8%	(16.6)	(46.6%)	(19.3%)	(22.2)
Holiday Inn Express	193	17.25	(33.2%)	44.15	1.9%	39.1%	(20.6)	(39.9%)	(9.3%)	(21.7)
Greater China	454	25.68	(39.5%)	65.75	(8.9%)	39.0%	(19.8)	(48.9%)	(18.7%)	(23.5)
Total IHG	5,358	79.45	43.1%	125.60	23.1%	63.3%	8.8	(4.5%)	7.4%	(8.0)

Owned, Leased and Managed Leases:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2022	Growth	2022	Growth	2022	%Pts	Growth vs 2019		
Americas	3	191.75	103.5%	264.17	58.0%	72.6%	16.2	(1.7%)	18.0%	(13.8)
EMEA	12	155.00	343.2%	267.40	23.6%	58.0%	41.8	(27.2%)	8.1%	(26.8)
Total IHG	15	167.22	205.8%	266.16	43.8%	62.8%	33.3	(17.6%)	9.6%	(20.4)

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2022	Growth	2022	Growth	2022	%Pts	Growth vs 2019		
Americas	3,927	93.58	37.0%	134.51	20.2%	69.6%	8.5	3.5%	9.0%	(3.7)
EMEA	992	82.59	146.8%	129.17	35.8%	63.9%	28.8	(10.3%)	4.0%	(10.4)
Greater China	454	25.68	(39.5%)	65.75	(8.9%)	39.0%	(19.8)	(48.9%)	(18.7%)	(23.5)
Total IHG	5,373	79.92	43.9%	126.34	23.5%	63.3%	9.0	(4.5%)	7.4%	(8.1)

Comparable RevPAR - 6 months to 30 June 2022

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2022	Growth	2022	Growth	2022	%Pts	Growth vs 2019		
InterContinental	42	125.28	162.3%	217.62	34.8%	57.6%	28.0	(14.1%)	5.8%	(13.4)
Kimpton	55	184.73	101.0%	288.91	36.2%	63.9%	20.6	(11.6%)	10.9%	(16.0)
Hotel Indigo	61	109.81	62.8%	171.83	28.7%	63.9%	13.4	(0.1%)	8.3%	(5.6)
Crowne Plaza	107	68.35	83.2%	129.13	26.2%	52.9%	16.5	(17.9%)	3.2%	(13.6)
EVEN Hotels	14	96.84	108.9%	146.39	42.8%	66.2%	21.0	(2.9%)	(2.7%)	(0.1)
Holiday Inn	653	69.97	50.0%	119.85	18.6%	58.4%	12.2	(5.9%)	6.5%	(7.7)
Holiday Inn Express	2,343	80.49	34.2%	122.40	18.0%	65.8%	7.9	3.9%	7.5%	(2.3)
Staybridge Suites	276	91.12	29.1%	120.94	18.2%	75.3%	6.3	4.8%	4.0%	0.6
Candlewood Suites	352	70.51	20.1%	94.16	15.2%	74.9%	3.0	9.3%	6.0%	2.2
Americas	3,924	81.56	44.9%	127.19	21.9%	64.1%	10.2	(1.4%)	5.6%	(4.6)
InterContinental	92	107.73	115.8%	212.10	34.2%	50.8%	19.2	(23.4%)	4.0%	(18.8)
Hotel Indigo	43	89.18	375.6%	147.07	48.3%	60.6%	41.7	(17.7%)	(1.6%)	(12.3)
Crowne Plaza	161	68.41	120.7%	123.51	25.3%	55.4%	23.9	(22.0%)	2.4%	(17.1)
Holiday Inn	339	53.86	143.5%	97.43	36.9%	55.3%	24.2	(21.4%)	0.4%	(15.6)
Holiday Inn Express	305	53.93	157.6%	89.32	47.3%	60.4%	25.9	(16.0%)	1.4%	(12.9)
Staybridge Suites	13	79.41	53.9%	106.39	11.6%	74.6%	20.5	9.1%	1.2%	5.6
EMEA	980	68.00	135.1%	121.14	34.5%	56.1%	24.0	(20.6%)	1.0%	(15.6)
InterContinental	47	38.31	(40.3%)	111.08	(8.3%)	34.5%	(18.5)	(53.1%)	(15.5%)	(27.2)
Hotel Indigo	10	46.53	(23.8%)	125.31	(1.1%)	37.1%	(11.1)	(55.8%)	(22.8%)	(26.4)
HUALUXE	11	26.94	(28.5%)	68.49	(11.5%)	39.3%	(9.3)	(27.0%)	(16.0%)	(5.9)
Crowne Plaza	97	27.57	(23.9%)	76.12	1.0%	36.2%	(11.8)	(40.6%)	(10.1%)	(19.3)
Holiday Inn	88	22.60	(18.5%)	55.29	(2.8%)	40.9%	(7.9)	(46.8%)	(22.3%)	(19.2)
Holiday Inn Express	193	16.67	(21.8%)	43.36	2.0%	38.5%	(11.7)	(38.0%)	(13.9%)	(16.3)
Greater China	454	25.55	(27.2%)	67.69	(4.3%)	37.7%	(11.9)	(45.9%)	(17.9%)	(20.1)
Total IHG	5,358	69.16	49.9%	119.47	24.0%	57.9%	10.0	(10.4%)	4.0%	(9.5)

Owned, Leased and Managed Leases:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2022	Growth	2022	Growth	2022	%Pts	Growth vs 2019		
Americas	3	155.75	119.5%	254.88	59.3%	61.1%	16.8	(23.1%)	11.4%	(26.8)
EMEA	12	118.09	422.6%	260.64	17.7%	45.3%	35.1	(35.9%)	12.7%	(32.9)
Total IHG	15	130.62	237.7%	258.32	44.0%	50.6%	29.0	(30.1%)	10.6%	(30.0)

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2022	Growth	2022	Growth	2022	%Pts	Growth vs 2019		
Americas	3,927	81.78	45.2%	127.55	22.1%	64.1%	10.2	(1.6%)	5.6%	(4.7)
EMEA	992	68.72	138.4%	122.76	35.3%	56.0%	24.2	(20.9%)	1.0%	(15.7)
Greater China	454	25.55	(27.2%)	67.69	(4.3%)	37.7%	(11.9)	(45.9%)	(17.9%)	(20.1)
Total IHG	5,373	69.49	50.7%	120.11	24.4%	57.9%	10.1	(10.5%)	3.9%	(9.5)

System size: hotel and room count as at 30 June 2022

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	1	20	-	-	1	20
Regent	-	-	-	-	-	-	-	-
InterContinental	23	6,666	19	8,562	1	424	43	15,652
Vignette Collection	-	-	-	-	-	-	-	-
Kimpton	11	1,874	52	8,983	-	-	63	10,857
Hotel Indigo	65	8,150	5	1,132	-	-	70	9,282
voco hotels	5	469	-	-	-	-	5	469
HUALUXE	-	-	-	-	-	-	-	-
Crowne Plaza	108	26,858	4	1,177	-	-	112	28,035
EVEN Hotels	14	1,948	5	795	-	-	19	2,743
Holiday Inn	705	117,351	9	2,657	2	903	716	120,911
Holiday Inn Express	2,450	222,692	1	252	-	-	2,451	222,944
avid hotels	53	4,771	-	-	-	-	53	4,771
Atwell Suites	2	186	-	-	-	-	2	186
Staybridge Suites	294	30,663	2	329	-	-	296	30,992
Candlewood Suites	363	32,222	-	-	-	-	363	32,222
Other ¹	25	9,580	74	12,524	-	-	99	22,104
Americas	4,118	463,430	172	36,431	3	1,327	4,293	501,188
Six Senses	-	-	18	1,233	1	56	19	1,289
Regent	1	440	2	478	1	195	4	1,113
InterContinental	19	5,801	87	25,798	3	1,068	109	32,667
Vignette Collection	1	146	1	393	-	-	2	539
Kimpton	2	446	5	956	4	916	11	2,318
Hotel Indigo	37	3,689	12	1,799	-	-	49	5,488
voco hotels	14	2,242	11	4,859	4	657	29	7,758
HUALUXE	-	-	-	-	-	-	-	-
Crowne Plaza	102	22,255	77	21,416	-	-	179	43,671
EVEN Hotels	-	-	-	-	-	-	-	-
Holiday Inn	290	47,845	80	19,544	-	-	370	67,389
Holiday Inn Express	293	40,488	42	8,489	-	-	335	48,977
avid hotels	-	-	-	-	-	-	-	-
Atwell Suites	-	-	-	-	-	-	-	-
Staybridge Suites	12	1,992	6	940	-	-	18	2,932
Candlewood Suites	-	-	-	-	-	-	-	-
Other	1	216	7	7,425	3	402	11	8,043
EMEA	772	125,560	348	93,330	16	3,294	1,136	222,184
Six Senses	-	-	1	130	-	-	1	130
Regent	1	538	3	881	-	-	4	1,419
InterContinental	1	572	52	20,634	-	-	53	21,206
Vignette Collection	-	-	-	-	-	-	-	-
Kimpton	-	-	1	129	-	-	1	129
Hotel Indigo	1	184	14	2,102	-	-	15	2,286
voco hotels	-	-	6	1,220	-	-	6	1,220
HUALUXE	1	169	17	4,978	-	-	18	5,147
Crowne Plaza	15	5,322	96	33,289	-	-	111	38,611
EVEN Hotels	-	-	3	437	-	-	3	437
Holiday Inn	21	4,969	99	27,591	-	-	120	32,560
Holiday Inn Express	143	23,582	115	25,467	-	-	258	49,049
avid hotels	-	-	-	-	-	-	-	-
Atwell Suites	-	-	-	-	-	-	-	-
Staybridge Suites	-	-	-	-	-	-	-	-
Candlewood Suites	-	-	-	-	-	-	-	-
Other ¹	5	6,569	4	762	-	-	9	7,331
Greater China	188	41,905	411	117,620	-	-	599	159,525
Six Senses	-	-	20	1,383	1	56	21	1,439
Regent	2	978	5	1,359	1	195	8	2,532
InterContinental	43	13,039	158	54,994	4	1,492	205	69,525
Vignette Collection	1	146	1	393	-	-	2	539
Kimpton	13	2,320	58	10,068	4	916	75	13,304
Hotel Indigo	103	12,023	31	5,033	-	-	134	17,056
voco hotels	19	2,711	17	6,079	4	657	40	9,447
HUALUXE	1	169	17	4,978	-	-	18	5,147
Crowne Plaza	225	54,435	177	55,882	-	-	402	110,317
EVEN Hotels	14	1,948	8	1,232	-	-	22	3,180
Holiday Inn	1,016	170,165	188	49,792	2	903	1,206	220,860
Holiday Inn Express	2,886	286,762	158	34,208	-	-	3,044	320,970
avid hotels	53	4,771	-	-	-	-	53	4,771
Atwell Suites	2	186	-	-	-	-	2	186
Staybridge Suites	306	32,655	8	1,269	-	-	314	33,924
Candlewood Suites	363	32,222	-	-	-	-	363	32,222
Other ¹	31	16,365	85	20,711	3	402	119	37,478
Total System Size	5,078	630,895	931	247,381	19	4,621	6,028	882,897

¹Includes three open hotels that will be re-branded to voco (two Americas and one Greater China)

Pipeline: hotel and room count as at 30 June 2022

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	5	338	-	-	5	338
Regent	-	-	-	-	-	-	-	-
InterContinental	3	838	6	1,414	-	-	9	2,252
Vignette Collection	-	-	-	-	-	-	-	-
Kimpton	10	2,149	13	2,151	-	-	23	4,300
Hotel Indigo	26	3,649	2	360	-	-	28	4,009
voco Hotels	4	920	-	-	-	-	4	920
HUALUXE	-	-	-	-	-	-	-	-
Crowne Plaza	8	1,644	-	-	-	-	8	1,644
EVEN Hotels	10	1,161	-	-	-	-	10	1,161
Holiday Inn	73	9,444	-	-	-	-	73	9,444
Holiday Inn Express	352	34,336	-	-	-	-	352	34,336
avid hotels	157	13,601	-	-	-	-	157	13,601
Atwell Suites	23	2,268	-	-	-	-	23	2,268
Staybridge Suites	143	14,910	-	-	-	-	143	14,910
Candlewood Suites	111	9,213	-	-	-	-	111	9,213
Other ¹	2	234	11	1,771	-	-	13	2,005
Americas	922	94,367	37	6,034	-	-	959	100,401
Six Senses	-	-	26	1,961	-	-	26	1,961
Regent	-	-	5	999	-	-	5	999
InterContinental	8	1,586	39	9,123	-	-	47	10,709
Vignette Collection	1	40	-	-	-	-	1	40
Kimpton	-	13	8	1,458	1	155	9	1,626
Hotel Indigo	18	1,917	27	5,151	-	-	45	7,068
voco Hotels	14	1,784	12	5,911	-	-	26	7,695
HUALUXE	-	-	-	-	-	-	-	-
Crowne Plaza	18	3,219	26	7,821	-	-	44	11,040
EVEN Hotels	-	-	-	-	-	-	-	-
Holiday Inn	25	3,997	69	14,806	-	-	94	18,803
Holiday Inn Express	66	9,722	30	5,133	-	-	96	14,855
avid hotels	-	-	-	-	-	-	-	-
Atwell Suites	-	-	-	-	-	-	-	-
Staybridge Suites	8	923	13	2,307	-	-	21	3,230
Candlewood Suites	-	-	-	-	-	-	-	-
Other ²	9	1,756	2	297	-	-	11	2,053
EMEA	167	24,957	257	54,967	1	155	425	80,079
Six Senses	-	-	4	233	-	-	4	233
Regent	-	-	3	807	-	-	3	807
InterContinental	-	-	27	7,898	-	-	27	7,898
Vignette Collection	-	-	-	-	-	-	-	-
Kimpton	-	-	8	2,026	-	-	8	2,026
Hotel Indigo	-	-	47	8,326	-	-	47	8,326
voco Hotels	2	354	2	391	-	-	4	745
HUALUXE	1	220	20	5,286	-	-	21	5,506
Crowne Plaza	23	6,217	39	10,547	-	-	62	16,764
EVEN Hotels	2	348	16	3,267	-	-	18	3,615
Holiday Inn	39	8,730	39	10,257	-	-	78	18,987
Holiday Inn Express	172	27,083	30	5,805	-	-	202	32,888
avid hotels	-	-	-	-	-	-	-	-
Atwell Suites	-	-	-	-	-	-	-	-
Staybridge Suites	-	-	-	-	-	-	-	-
Candlewood Suites	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Greater China	239	42,952	235	54,843	-	-	474	97,795
Six Senses	-	-	35	2,532	-	-	35	2,532
Regent	-	-	8	1,806	-	-	8	1,806
InterContinental	11	2,424	72	18,435	-	-	83	20,859
Vignette Collection	1	40	-	-	-	-	1	40
Kimpton	10	2,162	29	5,635	1	155	40	7,952
Hotel Indigo	44	5,566	76	13,837	-	-	120	19,403
voco Hotels	20	3,058	14	6,302	-	-	34	9,360
HUALUXE	1	220	20	5,286	-	-	21	5,506
Crowne Plaza	49	11,080	65	18,368	-	-	114	29,448
EVEN Hotels	12	1,509	16	3,267	-	-	28	4,776
Holiday Inn	137	22,171	108	25,063	-	-	245	47,234
Holiday Inn Express	590	71,141	60	10,938	-	-	650	82,079
avid hotels	157	13,601	-	-	-	-	157	13,601
Atwell Suites	23	2,268	-	-	-	-	23	2,268
Staybridge Suites	151	15,833	13	2,307	-	-	164	18,140
Candlewood Suites	111	9,213	-	-	-	-	111	9,213
Other ^{1 2}	11	1,990	13	2,068	-	-	24	4,058
Total Pipeline	1,328	162,276	529	115,844	1	155	1,858	278,275

¹Includes one voco pipeline hotel (one America).

²Includes two voco pipeline hotels (two EMEA) and five Vignette Collection pipeline hotels (five EMEA).

System size and pipeline movement

Americas – system size (by number of rooms)

Room Count	1 January 2022	Openings	Internal Rebrand	Removals	Net Movement	30 June 2022	% Growth
Six Senses	20	0	0	0	0	20	0%
Regent	0	0	0	0	0	0	N/A
InterContinental	15,651	0	0	1	1	15,652	0%
Vignette collection	0	0	0	0	0	0	N/A
Kimpton	11,008	0	0	(151)	(151)	10,857	(1%)
Hotel Indigo	8,745	538	0	(1)	537	9,282	6%
voco Hotels	469	0	0	0	0	469	0%
HUALUXE	0	0	0	0	0	0	N/A
Crowne Plaza	27,930	149	0	(44)	105	28,035	0%
EVEN Hotels	2,743	0	0	0	0	2,743	0%
Holiday Inn	120,850	255	453	(647)	61	120,911	0%
Holiday Inn Express	221,727	1,646	162	(591)	1,217	222,944	1%
avid hotels	4,280	485	0	6	491	4,771	11%
Atwell Suites	0	186	0	0	186	186	0%
Staybridge Suites	31,097	302	0	(407)	(105)	30,992	(0%)
Candlewood Suites	32,025	280	0	(83)	197	32,222	1%
Other ¹	22,544	446	(615)	(271)	(440)	22,104	(2%)
All Brands	499,089	4,287	0	(2,188)	2,099	501,188	0%

¹Includes two open hotels that will be re-branded to voco.

Americas – pipeline (by number of rooms)

Pipeline	1 January 2022	Signings	Terminations	Openings	Net Movement	30 June 2022	% Growth
Six Senses	471	0	(133)	0	(133)	338	(28%)
Regent	0	0	0	0	0	0	N/A
InterContinental	2,252	0	0	0	0	2,252	0%
Vignette collection	0	0	0	0	0	0	N/A
Kimpton	3,431	913	(44)	0	869	4,300	25%
Hotel Indigo	4,070	477	0	(538)	(61)	4,009	(1%)
voco Hotels	1,045	(125)	0	0	(125)	920	(12%)
HUALUXE	0	0	0	0	0	0	N/A
Crowne Plaza	1,643	150	0	(149)	1	1,644	0%
EVEN Hotels	1,166	0	(5)	0	(5)	1,161	(0%)
Holiday Inn	9,468	851	(620)	(255)	(24)	9,444	(0%)
Holiday Inn Express	32,701	3,862	(581)	(1,646)	1,635	34,336	5%
avid hotels	14,495	662	(1,071)	(485)	(894)	13,601	(6%)
Atwell Suites	2,275	380	(201)	(186)	(7)	2,268	(0%)
Staybridge Suites	14,050	1,713	(551)	(302)	860	14,910	6%
Candlewood Suites	7,765	1,941	(213)	(280)	1,448	9,213	19%
Other ¹	1,771	680	0	(446)	234	2,005	13%
All Brands	96,603	11,504	(3,419)	(4,287)	3,798	100,401	4%

¹Includes one pipeline hotels that will be re-branded to voco.

EMEAA – system size (by number of rooms)

Room Count	1 January 2022	Openings	Internal Rebrand	Removals	Net Movement	30 June 2022	% Growth
Six Senses	1,270	15	0	4	19	1,289	1%
Regent	771	342	0	0	342	1,113	44%
InterContinental	32,561	586	0	(480)	106	32,667	0%
Vignette Collection	146	0	393	0	393	539	269%
Kimpton	2,146	172	0	0	172	2,318	8%
Hotel Indigo	5,183	477	0	(172)	305	5,488	6%
voco Hotels	5,882	1,480	396	0	1,876	7,758	32%
HUALUXE	0	0	0	0	0	0	N/A
Crowne Plaza	44,828	628	0	(1,785)	(1,157)	43,671	(3%)
EVEN Hotels	0	0	0	0	0	0	N/A
Holiday Inn	70,824	1,273	0	(4,708)	(3,435)	67,389	(5%)
Holiday Inn Express	48,548	1,787	0	(1,358)	429	48,977	1%
avid hotels	0	0	0	0	0	0	N/A
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	3,209	68	0	(345)	(277)	2,932	(9%)
Candlewood Suites	0	0	0	0	0	0	N/A
Other	8,832	0	(789)	0	(789)	8,043	(9%)
All Brands	224,200	6,828	0	(8,844)	(2,016)	222,184	(1%)

EMEAA – pipeline (by number of rooms)

Pipeline	1 January 2022	Signings	Terminations	Openings	Net Movement	30 June 2022	% Growth
Six Senses	1,720	256	0	(15)	241	1,961	14%
Regent	1,341	0	0	(342)	(342)	999	(26%)
InterContinental	9,520	1,771	4	(586)	1,189	10,709	12%
Vignette Collection	0	40	0	0	40	40	0%
Kimpton	1,674	124	0	(172)	(48)	1,626	(3%)
Hotel Indigo	7,004	914	(373)	(477)	64	7,068	1%
voco Hotels	8,753	582	(160)	(1,480)	(1,058)	7,695	(12%)
HUALUXE	0	0	0	0	0	0	N/A
Crowne Plaza	10,461	1,699	(492)	(628)	579	11,040	6%
EVEN Hotels	0	0	0	0	0	0	N/A
Holiday Inn	21,014	837	(1,775)	(1,273)	(2,211)	18,803	(11%)
Holiday Inn Express	15,593	1,383	(334)	(1,787)	(738)	14,855	(5%)
avid hotels	0	0	0	0	0	0	N/A
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	2,793	505	0	(68)	437	3,230	16%
Candlewood Suites	0	0	0	0	0	0	N/A
Other ¹	1,059	0	994	0	994	2,053	94%
All Brands	80,932	8,111	(2,136)	(6,828)	(853)	80,079	(1%)

¹Includes two voco pipeline hotels and five Vignette Collection pipeline hotels.

Greater China – system size (by number of rooms)

Room Count	1 January 2022	Openings	Internal Rebrand	Removals	Net Movement	30 June 2022	% Growth
Six Senses	122	0	0	8	8	130	7%
Regent	1,419	0	0	0	0	1,419	0%
InterContinental	21,190	0	0	16	16	21,206	0%
Vignette Collection	0	0	0	0	0	0	N/A
Kimpton	129	0	0	0	0	129	0%
Hotel Indigo	2,415	0	0	(129)	(129)	2,286	(5%)
voco Hotels	1,094	126	0	0	126	1,220	12%
HUALUXE	4,603	545	0	(1)	544	5,147	12%
Crowne Plaza	38,420	301	0	(110)	191	38,611	0%
EVEN Hotels	251	186	0	0	186	437	74%
Holiday Inn	33,010	284	0	(734)	(450)	32,560	(1%)
Holiday Inn Express	47,054	2,392	0	(397)	1,995	49,049	4%
avid hotels	0	0	0	0	0	0	N/A
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	0	0	0	0	0	0	N/A
Candlewood Suites	0	0	0	0	0	0	N/A
Other ¹	7,331	0	0	0	0	7,331	0%
All Brands	157,038	3,834	0	(1,347)	2,487	159,525	2%

¹Includes one open hotel that will be re-branded to voco.

Greater China – pipeline (by number of rooms)

Pipeline	1 January 2022	Signings	Terminations	Openings	Net Movement	30 June 2022	% Growth
Six Senses	233	0	0	0	0	233	0%
Regent	597	210	0	0	210	807	35%
InterContinental	7,907	305	(314)	0	(9)	7,898	(0%)
Vignette Collection	0	0	0	0	0	0	N/A
Kimpton	1,747	280	(1)	0	279	2,026	16%
Hotel Indigo	7,378	968	(20)	0	948	8,326	13%
voco Hotels	292	584	(5)	(126)	453	745	155%
HUALUXE	6,045	240	(234)	(545)	(539)	5,506	(9%)
Crowne Plaza	13,157	4,114	(206)	(301)	3,607	16,764	27%
EVEN Hotels	3,741	180	(120)	(186)	(126)	3,615	(3%)
Holiday Inn	17,596	1,902	(227)	(284)	1,391	18,987	8%
Holiday Inn Express	34,732	2,334	(1,786)	(2,392)	(1,844)	32,888	(5%)
avid hotels	0	0	0	0	0	0	N/A
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	0	0	0	0	0	0	N/A
Candlewood Suites	0	0	0	0	0	0	N/A
Other	0	0	0	0	0	0	N/A
All Brands	93,425	11,117	(2,913)	(3,834)	4,370	97,795	5%

Group – system size (by number of rooms)

Room Count	1 January 2022	Openings	Internal Rebrand	Removals	Net Movement	30 June 2022	% Growth
Six Senses	1,412	15	0	12	27	1,439	2%
Regent	2,190	342	0	0	342	2,532	16%
InterContinental	69,402	586	0	(463)	123	69,525	0%
Vignette Collection	146	0	393	0	393	539	269%
Kimpton	13,283	172	0	(151)	21	13,304	0%
Hotel Indigo	16,343	1,015	0	(302)	713	17,056	4%
voco Hotels	7,445	1,606	396	0	2,002	9,447	27%
HUALUXE	4,603	545	0	(1)	544	5,147	12%
Crowne Plaza	111,178	1,078	0	(1,939)	(861)	110,317	(1%)
EVEN Hotels	2,994	186	0	0	186	3,180	6%
Holiday Inn	224,684	1,812	453	(6,089)	(3,824)	220,860	(2%)
Holiday Inn Express	317,329	5,825	162	(2,346)	3,641	320,970	1%
avid hotels	4,280	485	0	6	491	4,771	11%
Atwell Suites	0	186	0	0	186	186	0%
Staybridge Suites	34,306	370	0	(752)	(382)	33,924	(1%)
Candlewood Suites	32,025	280	0	(83)	197	32,222	1%
Other ¹	38,707	446	(1,404)	(271)	(1,229)	37,478	(3%)
All Brands	880,327	14,949	0	(12,379)	2,570	882,897	0%

¹Includes three open hotels that will be re-branded to voco (two Americas and one Greater China).

Group – pipeline (by number of rooms)

Pipeline	1 January 2022	Signings	Terminations	Openings	Net Movement	30 June 2022	% Growth
Six Senses	2,424	256	(133)	(15)	108	2,532	4%
Regent	1,938	210	0	(342)	(132)	1,806	(7%)
InterContinental	19,679	2,076	(310)	(586)	1,180	20,859	6%
Vignette Collection	0	40	0	0	40	40	0%
Kimpton	6,852	1,317	(45)	(172)	1,100	7,952	16%
Hotel Indigo	18,452	2,359	(393)	(1,015)	951	19,403	5%
voco Hotels	10,090	1,041	(165)	(1,606)	(730)	9,360	(7%)
HUALUXE	6,045	240	(234)	(545)	(539)	5,506	(9%)
Crowne Plaza	25,261	5,963	(698)	(1,078)	4,187	29,448	17%
EVEN Hotels	4,907	180	(125)	(186)	(131)	4,776	(3%)
Holiday Inn	48,078	3,590	(2,622)	(1,812)	(844)	47,234	(2%)
Holiday Inn Express	83,026	7,579	(2,701)	(5,825)	(947)	82,079	(1%)
avid hotels	14,495	662	(1,071)	(485)	(894)	13,601	(6%)
Atwell Suites	2,275	380	(201)	(186)	(7)	2,268	(0%)
Staybridge Suites	16,843	2,218	(551)	(370)	1,297	18,140	8%
Candlewood Suites	7,765	1,941	(213)	(280)	1,448	9,213	19%
Other ¹	2,830	680	994	(446)	1,228	4,058	43%
All Brands	270,960	30,732	(8,468)	(14,949)	7,315	278,275	3%

¹ Includes three voco pipeline hotels (one Americas and two EMEAA) and five Vignette Collection pipeline hotels (five EMEAA).