

IHG Supplementary Information – Q4 2021

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Definitions and notes

RevPAR (revenue per available room), ADR (average daily rate) and occupancy are on a comparable basis, based on comparability as at 31 Dec 2021 and includes hotels that have traded in all months in both the current and prior year. RevPAR, ADR and occupancy data presented relative to 2019 include hotels that traded in both the current year and in 2019. The principal exclusions in deriving these measures are new openings, properties under major refurbishment and removals. These measures include the adverse impact of hotels temporarily closed as a result of Covid 19.

All RevPAR and ADR data is quoted at US dollar constant exchange rates.

Analysis for the Fee Business is provided by major brand in each region.

IHG's pipeline comprises hotels in planning and under construction but not yet opened; a contract for these has been signed and the appropriate fees paid.

Comparable RevPAR - 3 months to 31 Dec 2021

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2021	Growth	2021	Growth	2021	%Pts	Growth vs 2019		
InterContinental	42	109.69	269.3%	200.24	34.9%	54.8%	34.8	(26.8%)	(5.1%)	(16.3)
Kimpton	45	156.95	223.8%	258.29	49.7%	60.8%	32.7	(19.3%)	2.8%	(16.5)
Hotel Indigo	58	97.83	118.9%	165.10	42.5%	59.3%	20.7	(8.1%)	4.9%	(8.7)
Crowne Plaza	105	55.76	122.7%	119.17	26.5%	46.8%	20.2	(29.1%)	(2.7%)	(17.2)
EVEN Hotels	14	90.78	289.0%	140.14	70.9%	64.8%	36.3	(19.8%)	(11.4%)	(7.4)
Holiday Inn	640	58.97	88.4%	109.61	24.8%	53.8%	18.2	(11.8%)	1.5%	(8.1)
Holiday Inn Express	2,267	71.52	65.5%	114.32	22.1%	62.6%	16.4	1.2%	4.6%	(2.1)
Staybridge Suites	258	80.94	49.5%	111.77	18.2%	72.4%	15.1	3.1%	0.3%	1.9
Candlewood Suites	334	63.98	33.7%	88.93	16.7%	72.0%	9.1	11.9%	4.7%	4.7
Americas	3,771	71.14	79.1%	117.91	26.8%	60.3%	17.6	(6.4%)	1.0%	(4.8)
InterContinental	94	94.72	69.8%	193.43	13.5%	49.0%	16.2	(38.9%)	(9.1%)	(24.6)
Hotel Indigo	40	81.17	491.8%	140.97	58.1%	57.6%	42.2	(28.5%)	(4.9%)	(19.9)
Crowne Plaza	161	62.27	99.8%	118.51	17.3%	52.5%	21.7	(31.5%)	(4.2%)	(21.0)
Holiday Inn	346	49.83	144.5%	95.62	36.2%	52.1%	23.1	(33.7%)	(5.5%)	(22.2)
Holiday Inn Express	294	48.10	159.2%	84.89	45.5%	56.7%	24.9	(28.2%)	(3.3%)	(19.9)
Staybridge Suites	14	90.01	80.7%	137.14	13.1%	65.6%	24.6	(4.6%)	10.3%	(10.1)
EMEA	974	59.70	115.7%	115.18	23.9%	51.8%	22.1	(33.2%)	(5.2%)	(21.8)
InterContinental	45	54.83	(20.0%)	116.81	0.1%	46.9%	(11.8)	(31.7%)	(4.8%)	(18.4)
Hotel Indigo	11	69.13	1.8%	137.13	15.9%	50.4%	(7.0)	(29.4%)	(3.8%)	(18.1)
HUALUXE	9	33.65	(22.5%)	67.18	(4.3%)	50.1%	(11.7)	(21.8%)	(7.6%)	(9.0)
Crowne Plaza	87	34.43	(17.3%)	75.27	0.2%	45.7%	(9.7)	(29.5%)	(6.5%)	(15.1)
Holiday Inn	86	25.69	(17.1%)	57.14	1.6%	45.0%	(10.2)	(39.5%)	(11.3%)	(20.9)
Holiday Inn Express	158	19.69	(15.9%)	41.96	3.0%	46.9%	(10.5)	(30.3%)	(8.7%)	(14.8)
Greater China	401	32.52	(17.4%)	70.42	1.5%	46.2%	(10.5)	(32.9%)	(8.2%)	(17.2)
Total IHG	5,146	62.24	70.3%	111.24	26.4%	56.0%	14.4	(17.0%)	(0.8%)	(11.0)

Owned, Leased and Managed Leases:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2021	Growth	2021	Growth	2021	%Pts	Growth vs 2019		
Americas	3	132.56	228.3%	225.02	54.5%	58.9%	31.2	(22.9%)	6.3%	(22.0)
EMEA	14	114.36	275.4%	262.50	3.8%	43.6%	31.5	(49.8%)	6.1%	(42.1)
Total IHG	17	120.22	257.2%	247.84	25.9%	48.5%	31.4	(39.9%)	0.7%	(32.2)

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2021	Growth	2021	Growth	2021	%Pts	Growth vs 2019		
Americas	3,774	71.33	79.6%	118.24	27.0%	60.3%	17.7	(6.5%)	1.0%	(4.8)
EMEA	988	60.49	118.3%	116.99	24.5%	51.7%	22.2	(33.4%)	(5.4%)	(21.9)
Greater China	401	32.52	(17.4%)	70.42	1.5%	46.2%	(10.5)	(32.9%)	(8.2%)	(17.2)
Total IHG	5,163	62.57	71.3%	111.91	26.7%	55.9%	14.5	(17.1%)	(0.9%)	(11.0)

Comparable RevPAR - 12 months to 31 Dec 2021

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2021	Growth	2021	Growth	2021	%Pts	Growth vs 2019		
InterContinental	42	75.55	73.0%	185.22	6.4%	40.8%	15.7	(49.3%)	(10.6%)	(31.0)
Kimpton	45	120.04	90.1%	233.27	10.7%	51.5%	21.5	(40.5%)	(7.5%)	(28.2)
Hotel Indigo	58	85.44	82.4%	153.25	20.7%	55.8%	18.9	(22.4%)	(4.6%)	(13.5)
Crowne Plaza	105	48.72	54.4%	112.91	7.2%	43.1%	13.2	(42.6%)	(10.1%)	(24.1)
EVEN Hotels	14	65.74	112.4%	122.17	19.8%	53.8%	23.5	(40.1%)	(20.9%)	(18.3)
Holiday Inn	640	56.42	56.8%	109.76	11.7%	51.4%	14.8	(25.1%)	(3.3%)	(15.0)
Holiday Inn Express	2,267	69.79	53.3%	112.18	12.1%	62.2%	16.7	(10.7%)	(1.4%)	(6.5)
Staybridge Suites	258	79.02	40.4%	108.68	7.7%	72.7%	16.9	(8.1%)	(5.6%)	(2.0)
Candlewood Suites	334	63.61	30.5%	85.73	8.2%	74.2%	12.7	0.3%	(2.2%)	1.9
Americas	3,771	66.80	53.8%	113.75	12.2%	58.7%	15.9	(19.7%)	(5.5%)	(10.4)
InterContinental	94	69.65	26.9%	180.87	6.1%	38.5%	6.3	(54.2%)	(16.7%)	(32.9)
Hotel Indigo	40	47.37	62.6%	128.23	9.9%	36.9%	12.0	(57.2%)	(16.4%)	(38.4)
Crowne Plaza	161	44.27	34.3%	109.31	3.1%	40.5%	9.4	(50.9%)	(10.4%)	(33.2)
Holiday Inn	346	36.01	34.4%	85.65	3.9%	42.0%	9.6	(52.0%)	(15.3%)	(32.1)
Holiday Inn Express	294	36.01	46.2%	76.22	9.0%	47.2%	12.0	(47.8%)	(15.2%)	(29.8)
Staybridge Suites	14	78.21	46.2%	135.00	18.3%	57.9%	11.0	(17.6%)	8.2%	(17.8)
EMEA	974	43.23	34.8%	104.43	5.2%	41.4%	9.1	(51.6%)	(14.0%)	(32.3)
InterContinental	45	60.85	20.8%	119.19	6.2%	51.1%	6.2	(24.4%)	(4.8%)	(13.2)
Hotel Indigo	11	64.28	33.4%	130.82	16.4%	49.1%	6.3	(27.6%)	(9.2%)	(12.8)
HUALUXE	9	34.84	13.1%	68.77	0.4%	50.7%	5.7	(11.9%)	(8.2%)	(2.1)
Crowne Plaza	87	35.96	20.4%	74.90	2.6%	48.0%	7.1	(26.2%)	(8.9%)	(11.3)
Holiday Inn	86	26.56	21.8%	55.64	1.6%	47.7%	7.9	(37.0%)	(16.8%)	(15.4)
Holiday Inn Express	158	20.58	20.9%	41.73	4.5%	49.3%	6.7	(28.1%)	(13.3%)	(10.4)
Greater China	401	34.30	20.6%	70.26	3.6%	48.8%	6.9	(28.7%)	(10.7%)	(12.4)
Total IHG	5,146	55.70	45.9%	105.68	10.6%	52.7%	12.7	(29.6%)	(7.8%)	(16.4)

Owned, Leased and Managed Leases:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2021	Growth	2021	Growth	2021	%Pts	Growth vs 2019		
Americas	3	103.17	91.6%	193.62	3.1%	53.3%	24.6	(41.0%)	(10.5%)	(28.4)
EMEA	14	65.58	46.6%	246.44	8.1%	26.6%	7.0	(68.9%)	4.7%	(55.4)
Total IHG	17	77.68	63.0%	220.69	4.3%	35.2%	12.7	(57.9%)	(12.1%)	(42.2)

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2021	Growth	2021	Growth	2021	%Pts	Growth vs 2019		
Americas	3,774	66.91	54.0%	113.98	12.2%	58.7%	15.9	(19.8%)	(5.5%)	(10.4)
EMEA	988	43.56	35.0%	105.77	5.3%	41.2%	9.1	(51.8%)	(14.2%)	(32.4)
Greater China	401	34.30	20.6%	70.26	3.6%	48.8%	6.9	(28.7%)	(10.7%)	(12.4)
Total IHG	5,163	55.83	46.0%	106.11	10.6%	52.6%	12.7	(29.8%)	(8.0%)	(16.5)

System size: hotel and room count as at 31 Dec 2021

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	1	20	-	-	1	20
InterContinental	23	6,665	19	8,562	1	424	43	15,651
Kimpton	8	1,270	56	9,738	-	-	64	11,008
Hotel Indigo	61	7,613	5	1,132	-	-	66	8,745
Crowne Plaza	107	26,705	5	1,225	-	-	112	27,930
EVEN Hotels	14	1,948	5	795	-	-	19	2,743
voco Hotels	5	469	-	-	-	-	5	469
Holiday Inn	705	117,290	9	2,657	2	903	716	120,850
Holiday Inn Express	2,435	221,475	1	252	-	-	2,436	221,727
avid hotels	48	4,280	-	-	-	-	48	4,280
Staybridge Suites	294	30,768	2	329	-	-	296	31,097
Candlewood Suites	361	32,025	-	-	-	-	361	32,025
Other ¹	26	9,749	75	12,795	-	-	101	22,544
Americas	4,087	460,257	178	37,505	3	1,327	4,268	499,089
Six Senses	-	-	18	1,214	1	56	19	1,270
Regent	1	440	1	136	1	195	3	771
InterContinental	18	5,431	87	26,062	3	1,068	108	32,561
Kimpton	1	274	5	956	4	916	10	2,146
Vignette Collection	1	146	-	-	-	-	1	146
Hotel Indigo	38	3,695	10	1,488	-	-	48	5,183
Crowne Plaza	103	22,914	79	21,914	-	-	182	44,828
voco Hotels	9	1,437	8	3,788	4	657	21	5,882
Holiday Inn	293	49,334	87	21,490	-	-	380	70,824
Holiday Inn Express	288	39,483	45	9,065	-	-	333	48,548
Staybridge Suites	14	2,337	5	872	-	-	19	3,209
Other ¹	1	216	9	8,214	3	402	13	8,832
EMEA	767	125,707	354	95,199	16	3,294	1,137	224,200
Six Senses	-	-	1	122	-	-	1	122
Regent	1	538	3	881	-	-	4	1,419
InterContinental	1	572	52	20,618	-	-	53	21,190
Kimpton	-	-	1	129	-	-	1	129
Hotel Indigo	1	184	15	2,231	-	-	16	2,415
HUALUXE	1	169	15	4,434	-	-	16	4,603
Crowne Plaza	14	4,841	96	33,579	-	-	110	38,420
EVEN Hotels	-	-	2	251	-	-	2	251
voco Hotels	-	-	5	1,094	-	-	5	1,094
Holiday Inn	22	5,228	100	27,782	-	-	122	33,010
Holiday Inn Express	134	22,050	113	25,004	-	-	247	47,054
Other ¹	5	6,569	4	762	-	-	9	7,331
Greater China	179	40,151	407	116,887	-	-	586	157,038
Six Senses	-	-	20	1,356	1	56	21	1,412
Regent	2	978	4	1,017	1	195	7	2,190
InterContinental	42	12,668	158	55,242	4	1,492	204	69,402
Kimpton	9	1,544	62	10,823	4	916	75	13,283
Vignette Collection	1	146	-	-	-	-	1	146
Hotel Indigo	100	11,492	30	4,851	-	-	130	16,343
HUALUXE	1	169	15	4,434	-	-	16	4,603
Crowne Plaza	224	54,460	180	56,718	-	-	404	111,178
EVEN Hotels	14	1,948	7	1,046	-	-	21	2,994
voco Hotels	14	1,906	13	4,882	4	657	31	7,445
Holiday Inn	1,020	171,852	196	51,929	2	903	1,218	224,684
Holiday Inn Express	2,857	283,008	159	34,321	-	-	3,016	317,329
avid hotels	48	4,280	-	-	-	-	48	4,280
Staybridge Suites	308	33,105	7	1,201	-	-	315	34,306
Candlewood Suites	361	32,025	-	-	-	-	361	32,025
Other ¹	32	16,534	88	21,771	3	402	123	38,707
Total System Size	5,033	626,115	939	249,591	19	4,621	5,991	880,327

¹Includes three open hotels that will be re-branded to voco (one Americas, one EMEA and one Greater China) and one open hotel will be re-branded to Vignette collection (one EMEA).

Pipeline: hotel and room count as at 31 Dec 2021

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	6	471	-	-	6	471
InterContinental	3	838	6	1,414	-	-	9	2,252
Kimpton	7	1,480	12	1,951	-	-	19	3,431
Hotel Indigo	28	3,992	1	78	-	-	29	4,070
Crowne Plaza	8	1,643	-	-	-	-	8	1,643
EVEN Hotels	10	1,166	-	-	-	-	10	1,166
voco Hotels	5	1,045	-	-	-	-	5	1,045
Holiday Inn	73	9,282	1	186	-	-	74	9,468
Holiday Inn Express	338	32,701	-	-	-	-	338	32,701
avid hotels	164	14,495	-	-	-	-	164	14,495
Atwell Suites	23	2,275	-	-	-	-	23	2,275
Staybridge Suites	137	14,050	-	-	-	-	137	14,050
Candlewood Suites	93	7,765	-	-	-	-	93	7,765
Other	-	-	11	1,771	-	-	11	1,771
America	889	90,732	37	5,871	-	-	926	96,603
Six Senses	-	-	23	1,720	-	-	23	1,720
Regent	-	-	6	1,341	-	-	6	1,341
InterContinental	7	1,320	36	8,200	-	-	43	9,520
Kimpton	1	185	7	1,334	1	155	9	1,674
Hotel Indigo	16	1,891	28	5,113	-	-	44	7,004
Crowne Plaza	17	3,280	23	7,181	-	-	40	10,461
voco Hotels	18	2,528	13	6,225	-	-	31	8,753
Holiday Inn	31	5,128	67	15,886	-	-	98	21,014
Holiday Inn Express	73	11,028	26	4,565	-	-	99	15,593
avid hotels	-	-	-	-	-	-	-	-
Staybridge Suites	8	923	11	1,870	-	-	19	2,793
Other	4	762	2	297	-	-	6	1,059
EMEA	175	27,045	242	53,732	1	155	418	80,932
Six Senses	-	-	4	233	-	-	4	233
Regent	-	-	2	597	-	-	2	597
InterContinental	-	-	27	7,907	-	-	27	7,907
Kimpton	-	-	7	1,747	-	-	7	1,747
Hotel Indigo	-	-	41	7,378	-	-	41	7,378
HUALUXE	1	220	22	5,825	-	-	23	6,045
Crowne Plaza	13	3,553	35	9,604	-	-	48	13,157
EVEN Hotels	2	348	17	3,393	-	-	19	3,741
voco Hotels	-	-	2	292	-	-	2	292
Holiday Inn	34	7,640	38	9,956	-	-	72	17,596
Holiday Inn Express	176	28,294	32	6,438	-	-	208	34,732
Other ¹	-	-	-	-	-	-	-	-
Greater China	226	40,055	227	53,370	-	-	453	93,425
Six Senses	-	-	33	2,424	-	-	33	2,424
Regent	-	-	8	1,938	-	-	8	1,938
InterContinental	10	2,158	69	17,521	-	-	79	19,679
Kimpton	8	1,665	26	5,032	1	155	35	6,852
Hotel Indigo	44	5,883	70	12,569	-	-	114	18,452
HUALUXE	1	220	22	5,825	-	-	23	6,045
Crowne Plaza	38	8,476	58	16,785	-	-	96	25,261
EVEN Hotels	12	1,514	17	3,393	-	-	29	4,907
voco Hotels	23	3,573	15	6,517	-	-	38	10,090
Holiday Inn	138	22,050	106	26,028	-	-	244	48,078
Holiday Inn Express	587	72,023	58	11,003	-	-	645	83,026
avid hotels	164	14,495	-	-	-	-	164	14,495
Atwell Suites	23	2,275	-	-	-	-	23	2,275
Staybridge Suites	145	14,973	11	1,870	-	-	156	16,843
Candlewood Suites	93	7,765	-	-	-	-	93	7,765
Other ¹	4	762	13	2,068	-	-	17	2,830
Total Pipeline	1,290	157,832	506	112,973	1	155	1,797	270,960

¹Includes four Vignette Collection pipeline hotels (four EMEA).

System size and pipeline movement

Americas – system size (by number of rooms)

Room Count	1 January 2021	Openings	Internal Rebrand	Removals	Net Movement	31 Dec 2021	% Growth YoY
Six Senses	0	18	0	2	20	20	0%
InterContinental	16,789	0	0	(1,138)	(1,138)	15,651	(7%)
Kimpton	11,097	539	0	(628)	(89)	11,008	(1%)
Hotel Indigo	8,793	621	0	(669)	(48)	8,745	(1%)
Crowne Plaza	35,405	172	(40)	(7,607)	(7,475)	27,930	(21%)
EVEN Hotels	2,239	498	0	6	504	2,743	23%
voco Hotels	49	134	286	0	420	469	857%
Holiday Inn	130,942	1,427	1,001	(12,520)	(10,092)	120,850	(8%)
Holiday Inn Express	220,342	6,939	(351)	(5,203)	1,385	221,727	1%
avid hotels	2,156	2,124	0	0	2,124	4,280	99%
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	30,057	1,748	102	(810)	1,040	31,097	3%
Candlewood Suites	32,435	400	108	(918)	(410)	32,025	(1%)
Other ¹	23,708	1,119	(1,106)	(1,177)	(1,164)	22,544	(5%)
All Brands	514,012	15,739	0	(30,662)	(14,923)	499,089	(3%)

¹Includes one open hotels that will be re-branded to voco.

Americas – pipeline (by number of rooms)

Pipeline	1 January 2021	Signings	Terminations	Openings	Net Movement	31 Dec 2021	% Growth YoY
Six Senses	519	0	(30)	(18)	(48)	471	(9%)
InterContinental	1,724	560	(32)	0	528	2,252	31%
Kimpton	3,483	797	(310)	(539)	(52)	3,431	(1%)
Hotel Indigo	4,155	448	88	(621)	(85)	4,070	(2%)
Crowne Plaza	1,250	107	458	(172)	393	1,643	31%
EVEN Hotels	1,975	110	(421)	(498)	(809)	1,166	(41%)
voco Hotels	274	880	25	(134)	771	1,045	281%
Holiday Inn	10,446	1,633	(1,184)	(1,427)	(978)	9,468	(9%)
Holiday Inn Express	37,355	5,860	(3,575)	(6,939)	(4,654)	32,701	(12%)
avid hotels	17,311	892	(1,584)	(2,124)	(2,816)	14,495	(16%)
Atwell Suites	1,849	523	(97)	0	426	2,275	23%
Staybridge Suites	14,061	2,827	(1,090)	(1,748)	(11)	14,050	(0%)
Candlewood Suites	6,369	2,319	(523)	(400)	1,396	7,765	22%
Other	1,986	691	213	(1,119)	(215)	1,771	(11%)
All Brands	102,757	17,647	(8,062)	(15,739)	(6,154)	96,603	(6%)

EMEA – system size (by number of rooms)

Room Count	1 January 2021	Openings	Internal Rebrand	Removals	Net Movement	31 Dec 2021	% Growth YoY
Six Senses	1,007	226	0	37	263	1,270	26%
Regent	771	0	0	0	0	771	0%
InterContinental	32,474	505	591	(1,009)	87	32,561	0%
Kimpton	1,859	287	0	0	287	2,146	15%
Vignette Collection	0	0	146	0	146	146	0%
Hotel Indigo	5,066	278	0	(161)	117	5,183	2%
Crowne Plaza	46,524	1,495	631	(3,822)	(1,696)	44,828	(4%)
voco Hotels	4,880	842	160	0	1,002	5,882	21%
Holiday Inn	74,984	2,876	(117)	(6,919)	(4,160)	70,824	(6%)
Holiday Inn Express	47,356	2,376	180	(1,364)	1,192	48,548	3%
avid hotels	0	0	0	0	0	0	N/A
Staybridge Suites	2,838	658	0	(287)	371	3,209	13%
Other ¹	10,090	619	(1,591)	(286)	(1,258)	8,832	(12%)
All Brands	227,849	10,162	0	(13,811)	(3,649)	224,200	(2%)

¹Includes two open hotels that will be re-branded to voco and Vignette Collection

EMEA – pipeline (by number of rooms)

Pipeline	1 January 2021	Signings	Terminations	Openings	Net Movement	31 Dec 2021	% Growth YoY
Six Senses	1,551	398	(3)	(226)	169	1,720	11%
Regent	1,255	86	0	0	86	1,341	7%
InterContinental	7,485	3,429	(889)	(505)	2,035	9,520	27%
Kimpton	1,128	833	0	(287)	546	1,674	48%
Vignette Collection	0	0	0	0	0	0	N/A
Hotel Indigo	6,047	1,837	(602)	(278)	957	7,004	16%
Crowne Plaza	9,101	2,638	217	(1,495)	1,360	10,461	15%
voco Hotels	7,774	2,015	(194)	(842)	979	8,753	13%
Holiday Inn	22,554	3,987	(2,651)	(2,876)	(1,540)	21,014	(7%)
Holiday Inn Express	15,233	3,429	(693)	(2,376)	360	15,593	2%
avid hotels	215	(215)	0	0	(215)	0	0%
Staybridge Suites	3,429	491	(469)	(658)	(636)	2,793	(19%)
Other	348	1,448	(118)	(619)	711	1,059	204%
All Brands	76,120	20,376	(5,402)	(10,162)	4,812	80,932	6%

¹Includes four Vignette Collection pipeline hotels.

Greater China – system size (by number of rooms)

Room Count	1 January 2021	Openings	Internal Rebrand	Removals	Net Movement	31 Dec 2021	% Growth YoY
Six Senses	122	0	0	0	0	122	0%
Regent	1,419	0	0	0	0	1,419	0%
InterContinental	20,678	563	0	(51)	512	21,190	2%
Kimpton	129	0	0	0	0	129	0%
Hotel Indigo	1,745	769	0	(99)	670	2,415	38%
HUALUXE	3,433	1,172	0	(2)	1,170	4,603	34%
Crowne Plaza	36,950	2,724	0	(1,254)	1,470	38,420	4%
EVEN Hotels	171	80	0	0	80	251	47%
voco Hotels	148	1,314	(368)	0	946	1,094	639%
Holiday Inn	30,628	4,605	0	(2,223)	2,382	33,010	8%
Holiday Inn Express	41,789	6,830	0	(1,565)	5,265	47,054	13%
Other ¹	6,963	0	368	0	368	7,331	5%
All Brands	144,175	18,057	0	(5,194)	12,863	157,038	9%

¹Includes one open hotel that will be re-branded to voco.

Greater China – pipeline (by number of rooms)

Pipeline	1 January 2021	Signings	Terminations	Openings	Net Movement	31 Dec 2021	% Growth YoY
Six Senses	169	179	(115)	0	64	233	38%
Regent	280	317	0	0	317	597	113%
InterContinental	8,565	1,813	(1,908)	(563)	(658)	7,907	(8%)
Kimpton	1,654	380	(287)	0	93	1,747	6%
Hotel Indigo	5,502	3,216	(571)	(769)	1,876	7,378	34%
HUALUXE	6,907	1,871	(1,561)	(1,172)	(862)	6,045	(12%)
Crowne Plaza	13,877	4,353	(2,349)	(2,724)	(720)	13,157	(5%)
EVEN Hotels	3,071	1,276	(526)	(80)	670	3,741	22%
voco Hotels	131	1,477	(2)	(1,314)	161	292	123%
Holiday Inn	18,163	6,508	(2,470)	(4,605)	(567)	17,596	(3%)
Holiday Inn Express	34,564	9,752	(2,754)	(6,830)	168	34,732	0%
Other	297	(295)	(2)	0	(297)	0	0%
All Brands	93,180	30,847	(12,545)	(18,057)	245	93,425	0%

Group – system size (by number of rooms)

Room Count	1 January 2021	Openings	Internal Rebrand	Removals	Net Movement	31 Dec 2021	% Growth YoY
Six Senses	1,129	244	0	39	283	1,412	25%
Regent	2,190	0	0	0	0	2,190	0%
InterContinental	69,941	1,068	591	(2,198)	(539)	69,402	(1%)
Kimpton	13,085	826	0	(628)	198	13,283	2%
Vignette Collection	0	0	146	0	146	146	0%
Hotel Indigo	15,604	1,668	0	(929)	739	16,343	5%
HUALUXE	3,433	1,172	0	(2)	1,170	4,603	34%
Crowne Plaza	118,879	4,391	591	(12,683)	(7,701)	111,178	(6%)
EVEN Hotels	2,410	578	0	6	584	2,994	24%
voco Hotels	5,077	2,290	78	0	2,368	7,445	47%
Holiday Inn	236,554	8,908	884	(21,662)	(11,870)	224,684	(5%)
Holiday Inn Express	309,487	16,145	(171)	(8,132)	7,842	317,329	3%
avid hotels	2,156	2,124	0	0	2,124	4,280	99%
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	32,895	2,406	102	(1,097)	1,411	34,306	4%
Candlewood Suites	32,435	400	108	(918)	(410)	32,025	(1%)
Other ¹	40,761	1,738	(2,329)	(1,463)	(2,054)	38,707	(5%)
All Brands	886,036	43,958	0	(49,667)	(5,709)	880,327	(1%)

¹Includes three open hotels that will be re-branded to voco (one Americas, one EMEAA and one Greater China) and one open hotel will be re-branded to Vignette collection (one EMEAA).

Group – pipeline (by number of rooms)

Pipeline	1 January 2021	Signings	Terminations	Openings	Net Movement	31 Dec 2021	% Growth YoY
Six Senses	2,239	577	(148)	(244)	185	2,424	8%
Regent	1,535	403	0	0	403	1,938	26%
InterContinental	17,774	5,802	(2,829)	(1,068)	1,905	19,679	11%
Kimpton	6,265	2,010	(597)	(826)	587	6,852	9%
Vignette Collection	0	0	0	0	0	0	N/A
Hotel Indigo	15,704	5,501	(1,085)	(1,668)	2,748	18,452	17%
HUALUXE	6,907	1,871	(1,561)	(1,172)	(862)	6,045	(12%)
Crowne Plaza	24,228	7,098	(1,674)	(4,391)	1,033	25,261	4%
EVEN Hotels	5,046	1,386	(947)	(578)	(139)	4,907	(3%)
voco Hotels	8,179	4,372	(171)	(2,290)	1,911	10,090	23%
Holiday Inn	51,163	12,128	(6,305)	(8,908)	(3,085)	48,078	(6%)
Holiday Inn Express	87,152	19,041	(7,022)	(16,145)	(4,126)	83,026	(5%)
avid hotels	17,526	677	(1,584)	(2,124)	(3,031)	14,495	(17%)
Atwell Suites	1,849	523	(97)	0	426	2,275	23%
Staybridge Suites	17,490	3,318	(1,559)	(2,406)	(647)	16,843	(4%)
Candlewood Suites	6,369	2,319	(523)	(400)	1,396	7,765	22%
Other ¹	2,631	1,844	93	(1,738)	199	2,830	8%
All Brands	272,057	68,870	(26,009)	(43,958)	(1,097)	270,960	(0%)

¹Includes four Vignette Collection pipeline hotels (four EMEAA).