

IHG Supplementary Information – Q3 2022

Comparable RevPAR: as at 30 September 2022	2
System size: hotel and room count as at 30 September 2022	4
Pipeline: hotel and room count as at 30 September 2022.....	5
System size and pipeline movement	6

Definitions and notes

RevPAR (revenue per available room), ADR (average daily rate) and occupancy are on a comparable basis, based on comparability as at 30 September 2022 and includes hotels that have traded in all months in both the current and prior year. RevPAR, ADR and occupancy data presented relative to 2019 include hotels that traded in both the current year and in 2019. The principal exclusions in deriving these measures are new openings, properties under major refurbishment and removals. These measures include the adverse impact of hotels temporarily closed as a result of Covid 19.

All RevPAR and ADR data is quoted at US dollar constant exchange rates.

Analysis for the Fee Business is provided by major brand in each region.

IHG's pipeline comprises hotels in planning and under construction but not yet opened; a contract for these has been signed and the appropriate fees paid.

Comparable RevPAR - 3 months to 30 September 2022

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2022	Growth	2022	Growth	2022	%Pts	Growth vs 2019		
InterContinental	41	150.84	59.1%	226.12	16.9%	66.7%	17.7	2.6%	12.6%	(6.5)
Kimpton	55	196.84	33.8%	272.93	11.3%	72.1%	12.1	1.4%	14.5%	(9.2)
Hotel Indigo	60	131.20	21.2%	187.82	7.1%	69.9%	8.1	9.2%	14.6%	(3.5)
Crowne Plaza	105	80.09	31.1%	135.26	13.6%	59.2%	7.9	(9.8%)	7.4%	(11.2)
EVEN Hotels	14	126.51	60.2%	168.59	27.7%	75.0%	15.2	6.2%	11.2%	(3.6)
Holiday Inn	650	87.08	19.9%	132.27	8.2%	65.8%	6.4	4.9%	13.0%	(5.1)
Holiday Inn Express	2,342	96.03	11.0%	132.69	7.1%	72.4%	2.5	10.1%	13.0%	(1.9)
Staybridge Suites	275	102.81	10.4%	128.49	9.2%	80.0%	0.9	9.2%	8.6%	0.4
Candlewood Suites	351	77.28	5.1%	99.01	8.1%	78.1%	(2.2)	10.7%	10.6%	0.1
Americas	3,914	96.82	16.6%	136.98	9.6%	70.7%	4.2	6.8%	11.9%	(3.4)
InterContinental	90	146.83	94.1%	234.75	29.4%	62.5%	20.8	(5.4%)	11.5%	(11.3)
Hotel Indigo	42	129.94	79.4%	169.72	28.3%	76.6%	21.8	4.2%	11.7%	(5.7)
Crowne Plaza	160	87.02	79.6%	131.49	24.6%	66.2%	20.3	(3.9%)	10.9%	(10.2)
Holiday Inn	336	76.21	69.5%	109.95	24.0%	69.3%	18.6	2.0%	13.3%	(7.8)
Holiday Inn Express	305	78.78	59.3%	105.37	24.1%	74.8%	16.5	6.1%	16.2%	(7.2)
Staybridge Suites	13	99.35	34.7%	124.05	16.4%	80.1%	10.9	22.4%	16.6%	4.0
EMEA	972	93.41	75.4%	135.00	27.8%	69.2%	18.8	0.1%	12.3%	(8.5)
InterContinental	47	72.88	9.9%	128.32	(2.4%)	56.8%	6.3	(17.2%)	(1.0%)	(11.1)
Hotel Indigo	10	83.80	24.2%	154.72	10.2%	54.2%	6.1	(15.8%)	10.7%	(16.9)
HUALUXE	10	43.84	16.1%	76.68	1.7%	57.2%	7.1	9.3%	2.3%	4.0
Crowne Plaza	96	43.97	17.6%	79.56	(0.1%)	55.3%	8.3	(16.1%)	(3.2%)	(8.6)
Holiday Inn	89	29.78	7.9%	57.62	0.9%	51.7%	3.3	(29.1%)	(11.7%)	(13.2)
Holiday Inn Express	193	23.19	5.8%	44.78	4.8%	51.8%	0.5	(24.2%)	(5.0%)	(13.5)
Greater China	453	40.30	11.7%	74.94	2.2%	53.8%	4.6	(20.0%)	(3.8%)	(11.2)
Total IHG	5,339	86.83	27.4%	128.49	12.6%	67.6%	7.8	2.7%	11.3%	(5.7)

Owned, Leased and Managed Leases:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2022	Growth	2022	Growth	2022	%Pts	Growth vs 2019		
Americas	3	189.53	38.2%	259.27	23.3%	73.1%	7.9	(3.2%)	19.1%	(15.0)
EMEA	12	184.72	102.7%	290.30	24.3%	63.6%	24.6	(13.8%)	16.6%	(21.6)
Total IHG	15	186.32	75.0%	279.00	25.1%	66.8%	19.0	(9.9%)	16.3%	(18.4)

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2022	Growth	2022	Growth	2022	%Pts	Growth vs 2019		
Americas	3,917	97.10	16.7%	137.36	9.7%	70.7%	4.2	6.8%	11.9%	(3.4)
EMEA	984	94.73	76.1%	137.07	28.0%	69.1%	18.9	(0.1%)	12.2%	(8.6)
Greater China	453	40.30	11.7%	74.94	2.2%	53.8%	4.6	(20.0%)	(3.8%)	(11.2)
Total IHG	5,354	87.37	27.8%	129.29	12.8%	67.6%	7.9	2.7%	11.3%	(5.8)

Comparable RevPAR - 9 months to 30 September 2022

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2022	Growth	2022	Growth	2022	%Pts	Growth vs 2019		
InterContinental	41	134.14	110.3%	220.76	25.3%	60.8%	24.6	(8.5%)	8.0%	(11.0)
Kimpton	55	188.81	70.8%	283.09	25.4%	66.7%	17.7	(7.3%)	11.9%	(13.7)
Hotel Indigo	60	117.73	44.2%	178.40	18.9%	66.0%	11.6	3.2%	10.6%	(4.9)
Crowne Plaza	105	72.81	59.9%	131.51	20.1%	55.4%	13.8	(14.8%)	4.7%	(12.6)
EVEN Hotels	14	106.84	86.3%	154.51	35.1%	69.1%	19.0	0.5%	2.2%	(1.3)
Holiday Inn	650	75.79	36.6%	124.42	13.6%	60.9%	10.2	(2.0%)	8.9%	(6.8)
Holiday Inn Express	2,342	85.73	24.4%	126.05	13.2%	68.0%	6.1	6.2%	9.5%	(2.2)
Staybridge Suites	275	95.19	21.6%	123.69	14.6%	77.0%	4.4	6.4%	5.7%	0.5
Candlewood Suites	351	72.86	14.3%	95.87	12.4%	76.0%	1.3	9.8%	7.6%	1.5
Americas	3,914	86.78	32.8%	130.72	16.4%	66.4%	8.2	1.6%	7.9%	(4.1)
InterContinental	90	121.79	106.5%	221.64	32.1%	55.0%	19.8	(17.0%)	7.0%	(16.3)
Hotel Indigo	42	103.38	180.7%	156.37	31.7%	66.1%	35.1	(8.9%)	4.1%	(9.8)
Crowne Plaza	160	74.82	102.4%	126.57	24.6%	59.1%	22.7	(15.7%)	5.6%	(14.8)
Holiday Inn	336	61.63	107.5%	102.32	29.5%	60.2%	22.6	(12.6%)	5.5%	(12.7)
Holiday Inn Express	305	62.55	104.8%	95.70	33.2%	65.4%	22.9	(7.6%)	7.5%	(10.9)
Staybridge Suites	13	86.14	45.8%	112.63	12.9%	76.5%	17.3	14.0%	6.7%	5.0
EMEA	972	76.85	106.9%	126.58	30.5%	60.7%	22.4	(13.0%)	5.5%	(13.1)
InterContinental	47	49.97	(23.0%)	118.94	(4.5%)	42.0%	(10.1)	(40.4%)	(9.2%)	(21.8)
Hotel Indigo	10	59.02	(6.7%)	137.77	4.9%	42.8%	(5.3)	(42.0%)	(9.5%)	(23.2)
HUALUXE	10	30.78	(14.1%)	69.81	(6.1%)	44.1%	(4.1)	(12.9%)	(8.1%)	(2.6)
Crowne Plaza	96	33.25	(9.6%)	77.65	1.0%	42.8%	(5.0)	(32.0%)	(7.5%)	(15.7)
Holiday Inn	89	25.03	(9.6%)	56.20	(1.3%)	44.5%	(4.1)	(40.8%)	(18.4%)	(17.1)
Holiday Inn Express	193	18.88	(12.3%)	43.94	3.2%	43.0%	(7.6)	(33.0%)	(10.6%)	(15.3)
Greater China	453	30.52	(13.9%)	70.69	(1.3%)	43.2%	(6.3)	(36.8%)	(12.4%)	(17.1)
Total IHG	5,339	75.25	40.3%	122.87	19.0%	61.2%	9.3	(5.6%)	6.8%	(8.1)

Owned, Leased and Managed Leases:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2022	Growth	2022	Growth	2022	%Pts	Growth vs 2019		
Americas	3	167.13	79.2%	256.54	41.3%	65.2%	13.8	(17.5%)	13.1%	(22.9)
EMEA	12	140.54	207.6%	272.99	19.0%	51.5%	31.6	(28.0%)	14.5%	(29.1)
Total IHG	15	149.39	142.8%	266.63	31.7%	56.0%	25.6	(23.5%)	12.5%	(26.1)

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2022	Growth	2022	Growth	2022	%Pts	Growth vs 2019		
Americas	3,917	87.03	33.0%	131.09	16.6%	66.4%	8.2	1.5%	7.9%	(4.2)
EMEA	984	77.77	108.7%	128.38	31.0%	60.6%	22.6	(13.2%)	5.4%	(13.2)
Greater China	453	30.52	(13.9%)	70.69	(1.3%)	43.2%	(6.3)	(36.8%)	(12.4%)	(17.1)
Total IHG	5,354	75.65	40.9%	123.57	19.3%	61.2%	9.4	(5.7%)	6.7%	(8.2)

System size: hotel and room count as at 30 September 2022

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	1	20	-	-	1	20
Regent	-	-	-	-	-	-	-	-
InterContinental	22	6,554	19	8,562	1	424	42	15,540
Vignette Collection	-	-	-	-	-	-	-	-
Kimpton	11	1,874	52	9,012	-	-	63	10,886
Hotel Indigo	64	8,044	5	1,132	-	-	69	9,176
voco hotels	6	762	-	-	-	-	6	762
HUALUXE	-	-	-	-	-	-	-	-
Crowne Plaza	107	26,726	4	1,177	-	-	111	27,903
EVEN Hotels	14	1,948	5	795	-	-	19	2,743
Holiday Inn	706	117,396	9	2,657	2	903	717	120,956
Holiday Inn Express	2,454	223,188	1	252	-	-	2,455	223,440
avid hotels	55	4,967	-	-	-	-	55	4,967
Atwell Suites	2	186	-	-	-	-	2	186
Staybridge Suites	295	30,777	2	329	-	-	297	31,106
Candlewood Suites	367	32,662	-	-	-	-	367	32,662
Other ¹	27	9,792	74	12,496	-	-	101	22,288
Americas	4,130	464,876	172	36,432	3	1,327	4,305	502,635
Six Senses	-	-	17	1,170	1	56	18	1,226
Regent	1	440	2	478	1	195	4	1,113
InterContinental	19	5,808	89	25,971	3	1,068	111	32,847
Vignette Collection	1	146	1	393	-	-	2	539
Kimpton	2	446	5	956	4	916	11	2,318
Hotel Indigo	38	3,904	12	1,799	-	-	50	5,703
voco hotels	15	2,494	10	4,775	4	657	29	7,926
HUALUXE	-	-	-	-	-	-	-	-
Crowne Plaza	102	22,197	77	21,414	-	-	179	43,611
EVEN Hotels	-	-	-	-	-	-	-	-
Holiday Inn	290	47,819	80	19,402	-	-	370	67,221
Holiday Inn Express	294	40,788	41	8,167	-	-	335	48,955
avid hotels	-	-	-	-	-	-	-	-
Atwell Suites	-	-	-	-	-	-	-	-
Staybridge Suites	12	1,992	6	940	-	-	18	2,932
Candlewood Suites	-	-	-	-	-	-	-	-
Other ^{1,2}	3	559	8	7,574	-	-	11	8,133
EMEA	777	126,593	348	93,039	13	2,892	1,138	222,524
Six Senses	-	-	1	130	-	-	1	130
Regent	1	538	3	881	-	-	4	1,419
InterContinental	1	572	54	21,328	-	-	55	21,900
Vignette Collection	-	-	-	-	-	-	-	-
Kimpton	-	-	2	308	-	-	2	308
Hotel Indigo	1	184	15	2,238	-	-	16	2,422
voco hotels	-	-	6	1,220	-	-	6	1,220
HUALUXE	1	169	18	5,290	-	-	19	5,459
Crowne Plaza	15	5,322	96	33,160	-	-	111	38,482
EVEN Hotels	-	-	3	437	-	-	3	437
Holiday Inn	22	5,131	101	28,048	-	-	123	33,179
Holiday Inn Express	152	24,794	117	25,907	-	-	269	50,701
avid hotels	-	-	-	-	-	-	-	-
Atwell Suites	-	-	-	-	-	-	-	-
Staybridge Suites	-	-	-	-	-	-	-	-
Candlewood Suites	-	-	-	-	-	-	-	-
Other ¹	5	6,569	4	762	-	-	9	7,331
Greater China	198	43,279	420	119,709	-	-	618	162,988
Six Senses	-	-	19	1,320	1	56	20	1,376
Regent	2	978	5	1,359	1	195	8	2,532
InterContinental	42	12,934	162	55,861	4	1,492	208	70,287
Vignette Collection	1	146	1	393	-	-	2	539
Kimpton	13	2,320	59	10,276	4	916	76	13,512
Hotel Indigo	103	12,132	32	5,169	-	-	135	17,301
voco hotels	21	3,256	16	5,995	4	657	41	9,908
HUALUXE	1	169	18	5,290	-	-	19	5,459
Crowne Plaza	224	54,245	177	55,751	-	-	401	109,996
EVEN Hotels	14	1,948	8	1,232	-	-	22	3,180
Holiday Inn	1,018	170,346	190	50,107	2	903	1,210	221,356
Holiday Inn Express	2,900	288,770	159	34,326	-	-	3,059	323,096
avid hotels	55	4,967	-	-	-	-	55	4,967
Atwell Suites	2	186	-	-	-	-	2	186
Staybridge Suites	307	32,769	8	1,269	-	-	315	34,038
Candlewood Suites	367	32,662	-	-	-	-	367	32,662
Other ^{1,2}	35	16,920	86	20,832	-	-	121	37,752
Total System Size	5,105	634,748	940	249,180	16	4,219	6,061	888,147

¹Includes five open hotels that will be re-branded to voco (three Americas, one EMEA and one Greater China).²Includes one open hotel that will be re-branded to Vignette Collection.

Pipeline: hotel and room count as at 30 September 2022

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	4	202	-	-	4	202
Regent	-	-	-	-	-	-	-	-
InterContinental	3	838	6	1,414	-	-	9	2,252
Vignette Collection	1	83	-	-	-	-	1	83
Kimpton	11	2,472	13	2,111	-	-	24	4,583
Hotel Indigo	27	3,762	2	360	-	-	29	4,122
voco Hotels	4	743	-	-	-	-	4	743
HUALUXE	-	-	-	-	-	-	-	-
Crowne Plaza	7	1,484	-	-	-	-	7	1,484
EVEN Hotels	10	1,171	-	-	-	-	10	1,171
Holiday Inn	71	9,037	-	-	-	-	71	9,037
Holiday Inn Express	350	34,001	-	-	-	-	350	34,001
avid hotels	150	12,920	-	-	-	-	150	12,920
Atwell Suites	27	2,711	-	-	-	-	27	2,711
Staybridge Suites	139	14,566	-	-	-	-	139	14,566
Candlewood Suites	116	9,635	-	-	-	-	116	9,635
Other ¹	1	148	11	1,771	-	-	12	1,919
Americas	917	93,571	36	5,858	-	-	953	99,429
Six Senses	-	-	26	1,961	-	-	26	1,961
Regent	-	-	5	999	-	-	5	999
InterContinental	8	1,621	39	9,540	-	-	47	11,161
Vignette Collection	1	40	-	-	-	-	1	40
Kimpton	-	13	8	1,458	1	155	9	1,626
Hotel Indigo	16	1,604	29	5,863	-	-	45	7,467
voco Hotels	14	1,800	12	5,743	-	-	26	7,543
HUALUXE	-	-	-	-	-	-	-	-
Crowne Plaza	18	3,298	26	7,797	-	-	44	11,095
EVEN Hotels	-	-	-	-	-	-	-	-
Holiday Inn	25	3,790	68	14,835	-	-	93	18,625
Holiday Inn Express	68	9,831	30	5,133	-	-	98	14,964
avid hotels	-	-	-	-	-	-	-	-
Atwell Suites	-	-	-	-	-	-	-	-
Staybridge Suites	9	1,023	13	2,307	-	-	22	3,330
Candlewood Suites	-	-	-	-	-	-	-	-
Other ²	8	1,473	3	384	-	-	11	1,857
EMEA	167	24,493	259	56,020	1	155	427	80,668
Six Senses	-	-	4	233	-	-	4	233
Regent	-	-	3	807	-	-	3	807
InterContinental	-	-	28	8,120	-	-	28	8,120
Vignette Collection	-	-	-	-	-	-	-	-
Kimpton	-	-	8	2,116	-	-	8	2,116
Hotel Indigo	-	-	50	8,850	-	-	50	8,850
voco Hotels	2	355	2	391	-	-	4	746
HUALUXE	1	220	20	5,219	-	-	21	5,439
Crowne Plaza	25	6,678	38	10,597	-	-	63	17,275
EVEN Hotels	2	348	17	3,465	-	-	19	3,813
Holiday Inn	41	9,174	37	9,851	-	-	78	19,025
Holiday Inn Express	167	26,303	28	5,365	-	-	195	31,668
avid hotels	-	-	-	-	-	-	-	-
Atwell Suites	-	-	-	-	-	-	-	-
Staybridge Suites	-	-	-	-	-	-	-	-
Candlewood Suites	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Greater China	238	43,078	235	55,014	-	-	473	98,092
Six Senses	-	-	34	2,396	-	-	34	2,396
Regent	-	-	8	1,806	-	-	8	1,806
InterContinental	11	2,459	73	19,074	-	-	84	21,533
Vignette Collection	2	123	-	-	-	-	2	123
Kimpton	11	2,485	29	5,685	1	155	41	8,325
Hotel Indigo	43	5,366	81	15,073	-	-	124	20,439
voco Hotels	20	2,898	14	6,134	-	-	34	9,032
HUALUXE	1	220	20	5,219	-	-	21	5,439
Crowne Plaza	50	11,460	64	18,394	-	-	114	29,854
EVEN Hotels	12	1,519	17	3,465	-	-	29	4,984
Holiday Inn	137	22,001	105	24,686	-	-	242	46,687
Holiday Inn Express	585	70,135	58	10,498	-	-	643	80,633
avid hotels	150	12,920	-	-	-	-	150	12,920
Atwell Suites	27	2,711	-	-	-	-	27	2,711
Staybridge Suites	148	15,589	13	2,307	-	-	161	17,896
Candlewood Suites	116	9,635	-	-	-	-	116	9,635
Other ^{1 2}	9	1,621	14	2,155	-	-	23	3,776
Total Pipeline	1,322	161,142	530	116,892	1	155	1,853	278,189

¹ Includes one voco pipeline hotel (one America).

² Includes two voco pipeline hotels (two EMEA) and four Vignette Collection pipeline hotels (four EMEA).

System size and pipeline movement

Americas – system size (by number of rooms)

Room Count	1 January 2022	Openings	Internal Rebrand	Removals	Net Movement	30 September 2022	% Growth
Six Senses	20	0	0	0	0	20	0%
Regent	0	0	0	0	0	0	N/A
InterContinental	15,651	0	0	(111)	(111)	15,540	(1%)
Vignette collection	0	0	0	0	0	0	N/A
Kimpton	11,008	230	0	(352)	(122)	10,886	(1%)
Hotel Indigo	8,745	538	0	(107)	431	9,176	5%
voco Hotels	469	293	0	0	293	762	62%
HUALUXE	0	0	0	0	0	0	N/A
Crowne Plaza	27,930	149	(137)	(39)	(27)	27,903	(0%)
EVEN Hotels	2,743	0	0	0	0	2,743	0%
Holiday Inn	120,850	785	512	(1,191)	106	120,956	0%
Holiday Inn Express	221,727	1,948	532	(767)	1,713	223,440	1%
avid hotels	4,280	681	0	6	687	4,967	16%
Atwell Suites	0	186	0	0	186	186	0%
Staybridge Suites	31,097	634	(89)	(536)	9	31,106	0%
Candlewood Suites	32,025	714	89	(166)	637	32,662	2%
Other ¹	22,544	949	(907)	(298)	(256)	22,288	(1%)
All Brands	499,089	7,107	0	(3,561)	3,546	502,635	1%

¹Includes three open hotels that will be re-branded to voco.

Americas – pipeline (by number of rooms)

Pipeline	1 January 2022	Signings	Terminations	Openings	Net Movement	30 September 2022	% Growth
Six Senses	471	0	(269)	0	(269)	202	(57%)
Regent	0	0	0	0	0	0	N/A
InterContinental	2,252	0	0	0	0	2,252	0%
Vignette collection	0	83	0	0	83	83	0%
Kimpton	3,431	1,358	24	(230)	1,152	4,583	34%
Hotel Indigo	4,070	590	0	(538)	52	4,122	1%
voco Hotels	1,045	157	(166)	(293)	(302)	743	(29%)
HUALUXE	0	0	0	0	0	0	N/A
Crowne Plaza	1,643	150	(160)	(149)	(159)	1,484	(10%)
EVEN Hotels	1,166	144	(139)	0	5	1,171	0%
Holiday Inn	9,468	1,314	(960)	(785)	(431)	9,037	(5%)
Holiday Inn Express	32,701	4,655	(1,407)	(1,948)	1,300	34,001	4%
avid hotels	14,495	956	(1,850)	(681)	(1,575)	12,920	(11%)
Atwell Suites	2,275	823	(201)	(186)	436	2,711	19%
Staybridge Suites	14,050	2,629	(1,479)	(634)	516	14,566	4%
Candlewood Suites	7,765	3,060	(476)	(714)	1,870	9,635	24%
Other ¹	1,771	931	166	(949)	148	1,919	8%
All Brands	96,603	16,850	(6,917)	(7,107)	2,826	99,429	3%

¹Includes one pipeline hotel that will be re-branded to voco.

EMEA – system size (by number of rooms)

Room Count	1 January 2022	Openings	Internal Rebrand	Removals	Net Movement	30 September 2022	% Growth
Six Senses	1,270	15	0	(59)	(44)	1,226	(3%)
Regent	771	342	0	0	342	1,113	44%
InterContinental	32,561	758	0	(472)	286	32,847	1%
Vignette Collection	146	0	393	0	393	539	269%
Kimpton	2,146	172	0	0	172	2,318	8%
Hotel Indigo	5,183	689	0	(169)	520	5,703	10%
voco Hotels	5,882	1,648	396	0	2,044	7,926	35%
HUALUXE	0	0	0	0	0	0	N/A
Crowne Plaza	44,828	776	0	(1,993)	(1,217)	43,611	(3%)
EVEN Hotels	0	0	0	0	0	0	N/A
Holiday Inn	70,824	1,528	0	(5,131)	(3,603)	67,221	(5%)
Holiday Inn Express	48,548	1,787	0	(1,380)	407	48,955	1%
avid hotels	0	0	0	0	0	0	N/A
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	3,209	68	0	(345)	(277)	2,932	(9%)
Candlewood Suites	0	0	0	0	0	0	N/A
Other ¹	8,832	492	(789)	(402)	(699)	8,133	(8%)
All Brands	224,200	8,275	0	(9,951)	(1,676)	222,524	(1%)

¹Includes one open hotel that will be re-branded to voco and one open hotel that will be re-branded to Vignette Collection.

EMEA – pipeline (by number of rooms)

Pipeline	1 January 2022	Signings	Terminations	Openings	Net Movement	30 September 2022	% Growth
Six Senses	1,720	256	0	(15)	241	1,961	14%
Regent	1,341	0	0	(342)	(342)	999	(26%)
InterContinental	9,520	2,361	38	(758)	1,641	11,161	17%
Vignette Collection	0	40	0	0	40	40	0%
Kimpton	1,674	124	0	(172)	(48)	1,626	(3%)
Hotel Indigo	7,004	1,528	(376)	(689)	463	7,467	7%
voco Hotels	8,753	614	(176)	(1,648)	(1,210)	7,543	(14%)
HUALUXE	0	0	0	0	0	0	N/A
Crowne Plaza	10,461	2,051	(641)	(776)	634	11,095	6%
EVEN Hotels	0	0	0	0	0	0	N/A
Holiday Inn	21,014	1,322	(2,183)	(1,528)	(2,389)	18,625	(11%)
Holiday Inn Express	15,593	1,644	(486)	(1,787)	(629)	14,964	(4%)
avid hotels	0	0	0	0	0	0	N/A
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	2,793	603	2	(68)	537	3,330	19%
Candlewood Suites	0	0	0	0	0	0	N/A
Other ¹	1,059	60	1,230	(492)	798	1,857	75%
All Brands	80,932	10,603	(2,592)	(8,275)	(264)	80,668	(0%)

¹Includes two voco pipeline hotels and four Vignette Collection pipeline hotels.

Greater China – system size (by number of rooms)

Room Count	1 January 2022	Openings	Internal Rebrand	Removals	Net Movement	30 September 2022	% Growth
Six Senses	122	0	0	8	8	130	7%
Regent	1,419	0	0	0	0	1,419	0%
InterContinental	21,190	336	330	44	710	21,900	3%
Vignette Collection	0	0	0	0	0	0	N/A
Kimpton	129	179	0	0	179	308	139%
Hotel Indigo	2,415	136	0	(129)	7	2,422	0%
voco Hotels	1,094	126	0	0	126	1,220	12%
HUALUXE	4,603	857	0	(1)	856	5,459	19%
Crowne Plaza	38,420	818	(330)	(426)	62	38,482	0%
EVEN Hotels	251	186	0	0	186	437	74%
Holiday Inn	33,010	903	0	(734)	169	33,179	1%
Holiday Inn Express	47,054	4,044	0	(397)	3,647	50,701	8%
avid hotels	0	0	0	0	0	0	N/A
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	0	0	0	0	0	0	N/A
Candlewood Suites	0	0	0	0	0	0	N/A
Other ¹	7,331	0	0	0	0	7,331	0%
All Brands	157,038	7,585	0	(1,635)	5,950	162,988	4%

¹Includes one open hotel that will be re-branded to voco.

Greater China – pipeline (by number of rooms)

Pipeline	1 January 2022	Signings	Terminations	Openings	Net Movement	30 September 2022	% Growth
Six Senses	233	0	0	0	0	233	0%
Regent	597	210	0	0	210	807	35%
InterContinental	7,907	872	(323)	(336)	213	8,120	3%
Vignette Collection	0	0	0	0	0	0	N/A
Kimpton	1,747	549	(1)	(179)	369	2,116	21%
Hotel Indigo	7,378	1,645	(37)	(136)	1,472	8,850	20%
voco Hotels	292	584	(4)	(126)	454	746	155%
HUALUXE	6,045	520	(269)	(857)	(606)	5,439	(10%)
Crowne Plaza	13,157	5,377	(441)	(818)	4,118	17,275	31%
EVEN Hotels	3,741	378	(120)	(186)	72	3,813	2%
Holiday Inn	17,596	2,808	(476)	(903)	1,429	19,025	8%
Holiday Inn Express	34,732	3,554	(2,574)	(4,044)	(3,064)	31,668	(9%)
avid hotels	0	0	0	0	0	0	N/A
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	0	0	0	0	0	0	N/A
Candlewood Suites	0	0	0	0	0	0	N/A
Other	0	0	0	0	0	0	N/A
All Brands	93,425	16,497	(4,245)	(7,585)	4,667	98,092	5%

Group – system size (by number of rooms)

Room Count	1 January 2022	Openings	Internal Rebrand	Removals	Net Movement	30 September 2022	% Growth
Six Senses	1,412	15	0	(51)	(36)	1,376	(3%)
Regent	2,190	342	0	0	342	2,532	16%
InterContinental	69,402	1,094	330	(539)	885	70,287	1%
Vignette Collection	146	0	393	0	393	539	269%
Kimpton	13,283	581	0	(352)	229	13,512	2%
Hotel Indigo	16,343	1,363	0	(405)	958	17,301	6%
voco Hotels	7,445	2,067	396	0	2,463	9,908	33%
HUALUXE	4,603	857	0	(1)	856	5,459	19%
Crowne Plaza	111,178	1,743	(467)	(2,458)	(1,182)	109,996	(1%)
EVEN Hotels	2,994	186	0	0	186	3,180	6%
Holiday Inn	224,684	3,216	512	(7,056)	(3,328)	221,356	(1%)
Holiday Inn Express	317,329	7,779	532	(2,544)	5,767	323,096	2%
avid hotels	4,280	681	0	6	687	4,967	16%
Atwell Suites	0	186	0	0	186	186	0%
Staybridge Suites	34,306	702	(89)	(881)	(268)	34,038	(1%)
Candlewood Suites	32,025	714	89	(166)	637	32,662	2%
Other ¹	38,707	1,441	(1,696)	(700)	(955)	37,752	(2%)
All Brands	880,327	22,967	0	(15,147)	7,820	888,147	1%

¹Includes five open hotels that will be re-branded to voco (three Americas, one EMEAA and one Greater China) and one open hotel that will be re-branded to Vignette Collection (one EMEAA).

Group – pipeline (by number of rooms)

Pipeline	1 January 2022	Signings	Terminations	Openings	Net Movement	30 September 2022	% Growth
Six Senses	2,424	256	(269)	(15)	(28)	2,396	(1%)
Regent	1,938	210	0	(342)	(132)	1,806	(7%)
InterContinental	19,679	3,233	(285)	(1,094)	1,854	21,533	9%
Vignette Collection	0	123	0	0	123	123	0%
Kimpton	6,852	2,031	23	(581)	1,473	8,325	21%
Hotel Indigo	18,452	3,763	(413)	(1,363)	1,987	20,439	11%
voco Hotels	10,090	1,355	(346)	(2,067)	(1,058)	9,032	(10%)
HUALUXE	6,045	520	(269)	(857)	(606)	5,439	(10%)
Crowne Plaza	25,261	7,578	(1,242)	(1,743)	4,593	29,854	18%
EVEN Hotels	4,907	522	(259)	(186)	77	4,984	2%
Holiday Inn	48,078	5,444	(3,619)	(3,216)	(1,391)	46,687	(3%)
Holiday Inn Express	83,026	9,853	(4,467)	(7,779)	(2,393)	80,633	(3%)
avid hotels	14,495	956	(1,850)	(681)	(1,575)	12,920	(11%)
Atwell Suites	2,275	823	(201)	(186)	436	2,711	19%
Staybridge Suites	16,843	3,232	(1,477)	(702)	1,053	17,896	6%
Candlewood Suites	7,765	3,060	(476)	(714)	1,870	9,635	24%
Other ¹	2,830	991	1,396	(1,441)	946	3,776	33%
All Brands	270,960	43,950	(13,754)	(22,967)	7,229	278,189	3%

¹ Includes three voco pipeline hotels (one Americas and two EMEAA) and four Vignette Collection pipeline hotels (four EMEAA).