

IHG Supplementary Information – Q4 2022

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Definitions and notes

RevPAR (revenue per available room), ADR (average daily rate) and occupancy are on a comparable basis, based on comparability as at 31 December 2022 and includes hotels that have traded in all months in both the current and prior year. RevPAR, ADR and occupancy data presented relative to 2019 include hotels that traded in both the current year and in 2019. The principal exclusions in deriving these measures are new openings, properties under major refurbishment and removals. These measures include the adverse impact of hotels temporarily closed as a result of Covid 19.

All RevPAR and ADR data is quoted at US dollar constant exchange rates.

Analysis for the Fee Business is provided by major brand in each region.

IHG's pipeline comprises hotels in planning and under construction but not yet opened; a contract for these has been signed and the appropriate fees paid.

Comparable RevPAR - 3 months to 31 December 2022

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2022	Growth	2022	Growth	2022	%Pts	Growth vs 2019		
InterContinental	41	155.90	43.0%	238.18	20.0%	65.5%	10.5	4.8%	14.1%	(5.8)
Kimpton	49	201.47	31.9%	300.28	17.2%	67.1%	7.5	7.7%	23.7%	(9.9)
Hotel Indigo	60	113.45	16.0%	181.55	8.7%	62.5%	3.9	5.2%	15.4%	(6.2)
Crowne Plaza	103	72.52	29.8%	132.68	12.3%	54.7%	7.4	(7.4%)	8.8%	(9.4)
EVEN Hotels	14	122.75	35.2%	176.82	26.2%	69.4%	4.6	11.1%	16.4%	(3.5)
Holiday Inn	650	70.73	20.4%	119.73	9.8%	59.1%	5.2	6.1%	11.4%	(3.0)
Holiday Inn Express	2,339	79.61	11.8%	122.85	7.7%	64.8%	2.4	12.6%	12.6%	0.0
Staybridge Suites	273	89.19	10.0%	122.54	9.1%	72.8%	0.6	12.4%	9.0%	2.2
Candlewood Suites	352	66.89	3.6%	95.52	6.7%	70.0%	(2.1)	15.3%	11.4%	2.4
Americas	3,902	82.50	16.5%	129.40	10.3%	63.8%	3.4	9.1%	11.7%	(1.5)
InterContinental	90	167.46	83.5%	246.07	32.4%	68.1%	18.9	11.5%	20.7%	(5.8)
Hotel Indigo	42	131.87	53.1%	178.07	21.0%	74.1%	15.5	8.5%	15.7%	(5.0)
Crowne Plaza	159	96.59	58.5%	141.43	22.2%	68.3%	15.6	6.6%	15.8%	(5.9)
Holiday Inn	333	75.96	58.8%	111.61	20.5%	68.1%	16.4	5.3%	14.2%	(5.8)
Holiday Inn Express	304	74.47	61.6%	100.83	21.3%	73.9%	18.4	12.2%	16.3%	(2.8)
Staybridge Suites	13	110.46	40.5%	132.70	18.8%	83.2%	12.9	24.0%	21.3%	1.8
EMEA	968	98.31	64.9%	140.84	24.6%	69.8%	17.1	8.8%	16.6%	(5.0)
InterContinental	47	45.12	(20.2%)	111.57	(8.0%)	40.4%	(6.2)	(45.2%)	(11.3%)	(25.0)
Hotel Indigo	10	63.84	(6.5%)	129.43	(6.3%)	49.3%	(0.1)	(33.7%)	(10.7%)	(18.0)
HUALUXE	10	35.97	12.6%	67.45	(5.2%)	53.3%	8.4	(25.7%)	(13.1%)	(8.5)
Crowne Plaza	95	29.98	(15.9%)	72.35	(6.9%)	41.4%	(4.5)	(41.9%)	(12.8%)	(20.7)
Holiday Inn	89	24.93	(5.2%)	54.88	(6.5%)	45.4%	0.6	(41.4%)	(17.2%)	(19.3)
Holiday Inn Express	192	18.17	(11.4%)	42.42	(0.9%)	42.8%	(5.1)	(38.9%)	(11.2%)	(20.1)
Greater China	451	28.99	(12.6%)	67.31	(6.0%)	43.1%	(3.3)	(42.1%)	(14.3%)	(21.0)
Total IHG	5,321	77.72	25.3%	125.58	13.9%	61.9%	5.6	4.1%	12.6%	(5.1)

Owned, Leased and Managed Leases:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2022	Growth	2022	Growth	2022	%Pts	Growth vs 2019		
Americas	3	174.09	31.3%	258.18	14.7%	67.4%	8.5	0.9%	21.3%	(13.4)
EMEA	12	185.18	63.9%	293.78	12.0%	63.0%	20.0	7.2%	29.2%	(13.6)
Total IHG	15	181.49	51.9%	281.40	13.8%	64.5%	16.2	4.8%	26.2%	(13.5)

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2022	Growth	2022	Growth	2022	%Pts	Growth vs 2019		
Americas	3,905	82.77	16.6%	129.81	10.4%	63.8%	3.4	9.0%	11.7%	(1.5)
EMEA	980	99.57	64.9%	142.86	24.4%	69.7%	17.1	8.8%	16.7%	(5.1)
Greater China	451	28.99	(12.6%)	67.31	(6.0%)	43.1%	(3.3)	(42.1%)	(14.3%)	(21.0)
Total IHG	5,336	78.28	25.6%	126.45	14.1%	61.9%	5.7	4.1%	12.7%	(5.1)

Comparable RevPAR - 12 months to 31 December 2022

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2022	Growth	2022	Growth	2022	%Pts	Growth vs 2019		
InterContinental	41	139.63	85.7%	225.40	22.7%	61.9%	21.0	(5.1%)	9.7%	(9.7)
Kimpton	49	192.07	58.7%	288.11	21.9%	66.7%	15.5	(3.2%)	15.3%	(12.6)
Hotel Indigo	60	116.64	36.1%	179.16	15.9%	65.1%	9.7	3.7%	11.7%	(5.2)
Crowne Plaza	103	73.32	51.4%	131.97	17.8%	55.6%	12.3	(12.4%)	5.5%	(11.3)
EVEN Hotels	14	110.85	68.6%	160.15	31.1%	69.2%	15.4	3.3%	5.9%	(1.9)
Holiday Inn	650	74.51	32.3%	123.25	12.7%	60.5%	9.0	(0.2%)	9.4%	(5.8)
Holiday Inn Express	2,339	84.18	21.2%	125.29	11.8%	67.2%	5.2	7.7%	10.2%	(1.6)
Staybridge Suites	273	93.81	18.7%	123.47	13.2%	76.0%	3.5	7.9%	6.4%	1.0
Candlewood Suites	352	71.41	11.6%	95.83	11.0%	74.5%	0.4	11.0%	8.4%	1.7
Americas	3,902	85.55	28.3%	130.11	14.7%	65.7%	7.0	3.4%	8.8%	(3.4)
InterContinental	90	133.66	99.1%	229.30	32.1%	58.3%	19.6	(9.4%)	11.2%	(13.6)
Hotel Indigo	42	109.74	122.8%	161.12	24.1%	68.1%	30.2	(4.4%)	7.2%	(8.6)
Crowne Plaza	159	80.22	86.5%	130.76	23.1%	61.4%	20.9	(10.1%)	8.6%	(12.6)
Holiday Inn	333	65.56	90.3%	105.09	26.0%	62.4%	21.1	(7.9%)	8.0%	(11.0)
Holiday Inn Express	304	65.57	90.3%	97.09	28.9%	67.5%	21.8	(2.6%)	9.8%	(8.8)
Staybridge Suites	13	92.28	44.2%	118.03	14.4%	78.2%	16.2	16.7%	10.5%	4.2
EMEA	968	82.43	92.2%	130.73	28.0%	63.1%	21.1	(7.4%)	8.7%	(11.1)
InterContinental	47	48.75	(22.4%)	117.13	(5.3%)	41.6%	(9.1)	(41.6%)	(9.7%)	(22.6)
Hotel Indigo	10	60.24	(6.6%)	135.43	1.8%	44.5%	(4.0)	(39.8%)	(10.0%)	(21.9)
HUALUXE	10	31.89	(8.5%)	68.98	(6.3%)	46.2%	(1.1)	(17.2%)	(9.6%)	(4.3)
Crowne Plaza	95	32.79	(11.0%)	76.57	(1.1%)	42.8%	(4.8)	(34.4%)	(8.8%)	(16.9)
Holiday Inn	89	24.98	(8.7%)	55.84	(2.6%)	44.7%	(2.9)	(41.0%)	(18.2%)	(17.7)
Holiday Inn Express	192	18.77	(11.9%)	43.56	2.1%	43.1%	(6.9)	(34.5%)	(10.7%)	(16.5)
Greater China	451	30.25	(13.5%)	69.88	(2.5%)	43.3%	(5.5)	(38.1%)	(12.8%)	(18.0)
Total IHG	5,321	75.87	36.1%	123.42	17.5%	61.5%	8.4	(3.2%)	8.2%	(7.3)

Owned, Leased and Managed Leases:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2022	Growth	2022	Growth	2022	%Pts	Growth vs 2019		
Americas	3	168.89	63.7%	256.96	32.7%	65.7%	12.4	(13.2%)	15.1%	(20.5)
EMEA	12	151.79	142.3%	279.06	14.7%	54.4%	28.6	(18.8%)	19.3%	(25.2)
Total IHG	15	157.48	106.8%	270.76	24.2%	58.2%	23.3	(16.4%)	16.5%	(22.9)

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %		RevPAR	ADR	Occ %
		2022	Growth	2022	Growth	2022	%Pts	Growth vs 2019		
Americas	3,905	85.80	28.5%	130.50	14.8%	65.7%	7.0	3.3%	8.8%	(3.5)
EMEA	980	83.44	93.2%	132.59	28.2%	62.9%	21.2	(7.5%)	8.7%	(11.1)
Greater China	451	30.25	(13.5%)	69.88	(2.5%)	43.3%	(5.5)	(38.1%)	(12.8%)	(18.0)
Total IHG	5,336	76.30	36.6%	124.17	17.8%	61.4%	8.5	(3.3%)	8.2%	(7.4)

System size: hotel and room count as at 31 December 2022

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	-	-	-	-	-	-
Regent	-	-	-	-	-	-	-	-
InterContinental	22	6,554	19	8,563	1	424	42	15,541
Vignette Collection	-	-	-	-	-	-	-	-
Kimpton	12	2,063	50	8,541	-	-	62	10,604
Hotel Indigo	68	8,615	5	1,132	-	-	73	9,747
voco hotels	8	923	-	-	-	-	8	923
HUALUXE	-	-	-	-	-	-	-	-
Crowne Plaza	106	27,157	4	1,177	-	-	110	28,334
EVEN Hotels	14	1,948	5	795	-	-	19	2,743
Holiday Inn	713	118,629	9	2,657	2	903	724	122,189
Holiday Inn Express	2,471	224,832	1	252	-	-	2,472	225,084
avid hotels	59	5,353	-	-	-	-	59	5,353
Atwell Suites	2	186	-	-	-	-	2	186
Staybridge Suites	294	30,700	2	329	-	-	296	31,029
Candlewood Suites	368	32,753	-	-	-	-	368	32,753
Iberostar Beachfront Resorts ¹	23	9,027	-	-	-	-	23	9,027
Other ²	25	9,708	73	12,275	-	-	98	21,983
Americas	4,185	478,448	168	35,721	3	1,327	4,356	515,496
Six Senses	-	-	17	1,180	1	56	18	1,236
Regent	1	440	2	478	1	195	4	1,113
InterContinental	19	5,808	89	25,985	3	1,068	111	32,861
Vignette Collection	2	186	1	393	-	-	3	579
Kimpton	2	446	6	1,035	4	916	12	2,397
Hotel Indigo	39	3,934	12	1,799	-	-	51	5,733
voco hotels	15	2,494	10	4,775	4	657	29	7,926
HUALUXE	-	-	-	-	-	-	-	-
Crowne Plaza	107	23,174	75	20,768	-	-	182	43,942
EVEN Hotels	-	-	-	-	-	-	-	-
Holiday Inn	291	47,637	83	20,230	-	-	374	67,867
Holiday Inn Express	300	41,811	41	8,064	-	-	341	49,875
avid hotels	-	-	-	-	-	-	-	-
Atwell Suites	-	-	-	-	-	-	-	-
Staybridge Suites	12	1,992	6	940	-	-	18	2,932
Candlewood Suites	-	-	-	-	-	-	-	-
Iberostar Beachfront Resorts ¹	10	3,375	-	-	-	-	10	3,375
Other ²	4	619	12	9,209	-	-	16	9,828
EMEA	802	131,916	354	94,856	13	2,892	1,169	229,664
Six Senses	-	-	1	130	-	-	1	130
Regent	1	538	4	1,377	-	-	5	1,915
InterContinental	1	572	53	20,832	-	-	54	21,404
Vignette Collection	-	-	-	-	-	-	-	-
Kimpton	-	-	2	307	-	-	2	307
Hotel Indigo	1	184	18	2,790	-	-	19	2,974
voco hotels	2	355	6	1,220	-	-	8	1,575
HUALUXE	1	169	20	5,814	-	-	21	5,983
Crowne Plaza	16	5,558	95	32,585	-	-	111	38,143
EVEN Hotels	-	-	3	437	-	-	3	437
Holiday Inn	26	5,964	102	28,361	-	-	128	34,325
Holiday Inn Express	162	26,158	116	25,785	-	-	278	51,943
avid hotels	-	-	-	-	-	-	-	-
Atwell Suites	-	-	-	-	-	-	-	-
Staybridge Suites	-	-	-	-	-	-	-	-
Candlewood Suites	-	-	-	-	-	-	-	-
Iberostar Beachfront Resorts ¹	-	-	-	-	-	-	-	-
Other ²	5	6,569	4	762	-	-	9	7,331
Greater China	215	46,067	424	120,400	-	-	639	166,467
Six Senses	-	-	18	1,310	1	56	19	1,366
Regent	2	978	6	1,855	1	195	9	3,028
InterContinental	42	12,934	161	55,380	4	1,492	207	69,806
Vignette Collection	2	186	1	393	-	-	3	579
Kimpton	14	2,509	58	9,883	4	916	76	13,308
Hotel Indigo	108	12,733	35	5,721	-	-	143	18,454
voco hotels	25	3,772	16	5,995	4	657	45	10,424
HUALUXE	1	169	20	5,814	-	-	21	5,983
Crowne Plaza	229	55,889	174	54,530	-	-	403	110,419
EVEN Hotels	14	1,948	8	1,232	-	-	22	3,180
Holiday Inn	1,030	172,230	194	51,248	2	903	1,226	224,381
Holiday Inn Express	2,933	292,801	158	34,101	-	-	3,091	326,902
avid hotels	59	5,353	-	-	-	-	59	5,353
Atwell Suites	2	186	-	-	-	-	2	186
Staybridge Suites	306	32,692	8	1,269	-	-	314	33,961
Candlewood Suites	368	32,753	-	-	-	-	368	32,753
Iberostar Beachfront Resorts ¹	33	12,402	-	-	-	-	33	12,402
Other ²	34	16,896	89	22,246	-	-	123	39,142
Total System Size	5,202	656,431	946	250,977	16	4,219	6,164	911,627

¹ Iberostar Beachfront Resorts joined IHG's system as part of a long-term commercial agreement.

² Includes eight open hotels that will be re-branded to voco (four Americas, three EMEA and one Greater China) and includes two open hotels that will be re-branded to Vignette Collection (two EMEA).

Pipeline: hotel and room count as at 31 December 2022

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	6	323	-	-	6	323
Regent	-	-	-	-	-	-	-	-
InterContinental	3	838	7	1,565	-	-	10	2,403
Vignette Collection	2	175	-	-	-	-	2	175
Kimpton	11	2,472	13	2,111	-	-	24	4,583
Hotel Indigo	24	3,287	2	360	-	-	26	3,647
voco Hotels	4	747	-	-	-	-	4	747
HUALUXE	-	-	-	-	-	-	-	-
Crowne Plaza	7	1,318	-	-	-	-	7	1,318
EVEN Hotels	10	1,171	-	-	-	-	10	1,171
Holiday Inn	66	8,122	-	-	-	-	66	8,122
Holiday Inn Express	340	32,892	-	-	-	-	340	32,892
avid hotels	145	12,385	-	-	-	-	145	12,385
Atwell Suites	30	3,001	-	-	-	-	30	3,001
Staybridge Suites	142	14,923	-	-	-	-	142	14,923
Candlewood Suites	124	10,268	-	-	-	-	124	10,268
Iberostar Beachfront Resorts ¹	5	2,391	-	-	-	-	5	2,391
Other ²	3	268	10	1,702	-	-	13	1,970
Americas	916	94,258	38	6,061	-	-	954	100,319
Six Senses	-	-	28	2,075	-	-	28	2,075
Regent	-	-	6	1,368	-	-	6	1,368
InterContinental	8	1,621	43	10,175	-	-	51	11,796
Vignette Collection	4	326	1	99	-	-	5	425
Kimpton	-	-	7	1,379	1	155	8	1,534
Hotel Indigo	16	1,949	30	6,095	-	-	46	8,044
voco Hotels	14	1,879	18	6,948	-	-	32	8,827
HUALUXE	-	-	-	-	-	-	-	-
Crowne Plaza	16	3,095	24	7,282	-	-	40	10,377
EVEN Hotels	-	-	-	-	-	-	-	-
Holiday Inn	24	3,869	60	12,567	-	-	84	16,436
Holiday Inn Express	56	7,881	32	5,318	-	-	88	13,199
avid hotels	-	-	-	-	-	-	-	-
Atwell Suites	-	-	-	-	-	-	-	-
Staybridge Suites	7	765	13	2,307	-	-	20	3,072
Candlewood Suites	-	-	-	-	-	-	-	-
Iberostar Beachfront Resorts ¹	10	3,674	-	-	-	-	10	3,674
Other ²	9	1,629	7	954	-	-	16	2,583
EMEA	164	26,688	269	56,567	1	155	434	83,410
Six Senses	-	-	4	233	-	-	4	233
Regent	-	-	4	942	-	-	4	942
InterContinental	-	-	29	8,382	-	-	29	8,382
Vignette Collection	-	-	-	-	-	-	-	-
Kimpton	-	-	9	2,326	-	-	9	2,326
Hotel Indigo	-	-	47	8,160	-	-	47	8,160
voco Hotels	-	-	3	655	-	-	3	655
HUALUXE	1	220	20	5,130	-	-	21	5,350
Crowne Plaza	26	6,940	38	10,315	-	-	64	17,255
EVEN Hotels	3	493	18	3,615	-	-	21	4,108
Holiday Inn	42	9,413	38	10,271	-	-	80	19,684
Holiday Inn Express	161	25,299	28	5,345	-	-	189	30,644
avid hotels	-	-	-	-	-	-	-	-
Atwell Suites	-	-	-	-	-	-	-	-
Staybridge Suites	-	-	-	-	-	-	-	-
Candlewood Suites	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Greater China	233	42,365	238	55,374	-	-	471	97,739
Six Senses	-	-	38	2,631	-	-	38	2,631
Regent	-	-	10	2,310	-	-	10	2,310
InterContinental	11	2,459	79	20,122	-	-	90	22,581
Vignette Collection	6	501	1	99	-	-	7	600
Kimpton	11	2,472	29	5,816	1	155	41	8,443
Hotel Indigo	40	5,236	79	14,615	-	-	119	19,851
voco Hotels	18	2,626	21	7,603	-	-	39	10,229
HUALUXE	1	220	20	5,130	-	-	21	5,350
Crowne Plaza	49	11,353	62	17,597	-	-	111	28,950
EVEN Hotels	13	1,664	18	3,615	-	-	31	5,279
Holiday Inn	132	21,404	98	22,838	-	-	230	44,242
Holiday Inn Express	557	66,072	60	10,663	-	-	617	76,735
avid hotels	145	12,385	-	-	-	-	145	12,385
Atwell Suites	30	3,001	-	-	-	-	30	3,001
Staybridge Suites	149	15,688	13	2,307	-	-	162	17,995
Candlewood Suites	124	10,268	-	-	-	-	124	10,268
Iberostar Beachfront Resorts ¹	15	6,065	-	-	-	-	15	6,065
Other ²	12	1,897	17	2,656	-	-	29	4,553
Total Pipeline	1,313	163,311	545	118,002	1	155	1,859	281,468

¹ Iberostar Beachfront Resorts joined IHG's system as part of a long-term commercial agreement.

² Includes six voco pipeline hotels (one Americas and five EMEA) and five Vignette Collection pipeline hotels (five EMEA).

System size and pipeline movement

Americas – system size (by number of rooms)

Room Count	1 January 2022	Openings	Internal Rebrand	Removals	Net Movement	31 December 2022	% Growth
Six Senses	20	0	0	(20)	(20)	0	0%
Regent	0	0	0	0	0	0	N/A
InterContinental	15,651	0	0	(110)	(110)	15,541	(1%)
Vignette Collection	0	0	0	0	0	0	N/A
Kimpton	11,008	230	0	(634)	(404)	10,604	(4%)
Hotel Indigo	8,745	1,109	0	(107)	1,002	9,747	11%
voco Hotels	469	454	0	0	454	923	97%
HUALUXE	0	0	0	0	0	0	N/A
Crowne Plaza	27,930	149	(137)	392	404	28,334	1%
EVEN Hotels	2,743	0	0	0	0	2,743	0%
Holiday Inn	120,850	1,951	735	(1,347)	1,339	122,189	1%
Holiday Inn Express	221,727	3,665	565	(873)	3,357	225,084	2%
avid hotels	4,280	1,067	0	6	1,073	5,353	25%
Atwell Suites	0	186	0	0	186	186	0%
Staybridge Suites	31,097	634	(89)	(613)	(68)	31,029	(0%)
Candlewood Suites	32,025	805	89	(166)	728	32,753	2%
Iberostar Beachfront Resorts	0	9,027	0	0	9,027	9,027	0%
Other ¹	22,544	1,291	(1,163)	(689)	(561)	21,983	(2%)
All Brands	499,089	20,568	0	(4,161)	16,407	515,496	3%

¹Includes four open hotels that will be re-branded to voco.

Americas – pipeline (by number of rooms)

Pipeline	1 January 2022	Signings	Terminations	Openings	Net Movement	31 December 2022	% Growth
Six Senses	471	121	(269)	0	(148)	323	(31%)
Regent	0	0	0	0	0	0	N/A
InterContinental	2,252	151	0	0	151	2,403	7%
Vignette Collection	0	175	0	0	175	175	0%
Kimpton	3,431	1,358	24	(230)	1,152	4,583	34%
Hotel Indigo	4,070	822	(136)	(1,109)	(423)	3,647	(10%)
voco Hotels	1,045	322	(166)	(454)	(298)	747	(29%)
HUALUXE	0	0	0	0	0	0	N/A
Crowne Plaza	1,643	282	(458)	(149)	(325)	1,318	(20%)
EVEN Hotels	1,166	144	(139)	0	5	1,171	0%
Holiday Inn	9,468	1,806	(1,201)	(1,951)	(1,346)	8,122	(14%)
Holiday Inn Express	32,701	5,683	(1,827)	(3,665)	191	32,892	1%
avid hotels	14,495	1,006	(2,049)	(1,067)	(2,110)	12,385	(15%)
Atwell Suites	2,275	1,113	(201)	(186)	726	3,001	32%
Staybridge Suites	14,050	2,959	(1,452)	(634)	873	14,923	6%
Candlewood Suites	7,765	3,780	(472)	(805)	2,503	10,268	32%
Iberostar Beachfront Resorts	0	11,418	0	(9,027)	2,391	2,391	0%
Other ¹	1,771	1,324	166	(1,291)	199	1,970	11%
All Brands	96,603	32,464	(8,180)	(20,568)	3,716	100,319	4%

¹Includes one pipeline hotel that will be re-branded to voco.

EMEA – system size (by number of rooms)

Room Count	1 January 2022	Openings	Internal Rebrand	Removals	Net Movement	31 December 2022	% Growth
Six Senses	1,270	15	0	(49)	(34)	1,236	(3%)
Regent	771	342	0	0	342	1,113	44%
InterContinental	32,561	758	0	(458)	300	32,861	1%
Vignette Collection	146	40	393	0	433	579	297%
Kimpton	2,146	251	0	0	251	2,397	12%
Hotel Indigo	5,183	719	0	(169)	550	5,733	11%
voco Hotels	5,882	1,648	396	0	2,044	7,926	35%
HUALUXE	0	0	0	0	0	0	N/A
Crowne Plaza	44,828	977	130	(1,993)	(886)	43,942	(2%)
EVEN Hotels	0	0	0	0	0	0	N/A
Holiday Inn	70,824	2,826	(130)	(5,653)	(2,957)	67,867	(4%)
Holiday Inn Express	48,548	3,005	0	(1,678)	1,327	49,875	3%
avid hotels	0	0	0	0	0	0	N/A
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	3,209	68	0	(345)	(277)	2,932	(9%)
Candlewood Suites	0	0	0	0	0	0	N/A
Iberostar Beachfront Resorts	0	3,375	0	0	3,375	3,375	0%
Other ¹	8,832	2,187	(789)	(402)	996	9,828	11%
All Brands	224,200	16,211	0	(10,747)	5,464	229,664	2%

¹Includes three open hotels that will be re-branded to voco and two open hotels that will be re-branded to Vignette Collection.

EMEA – pipeline (by number of rooms)

Pipeline	1 January 2022	Signings	Terminations	Openings	Net Movement	31 December 2022	% Growth
Six Senses	1,720	452	(82)	(15)	355	2,075	21%
Regent	1,341	0	369	(342)	27	1,368	2%
InterContinental	9,520	3,144	(110)	(758)	2,276	11,796	24%
Vignette Collection	0	789	(324)	(40)	425	425	0%
Kimpton	1,674	124	(13)	(251)	(140)	1,534	(8%)
Hotel Indigo	7,004	2,608	(849)	(719)	1,040	8,044	15%
voco Hotels	8,753	2,478	(756)	(1,648)	74	8,827	1%
HUALUXE	0	0	0	0	0	0	N/A
Crowne Plaza	10,461	2,306	(1,413)	(977)	(84)	10,377	(1%)
EVEN Hotels	0	0	0	0	0	0	N/A
Holiday Inn	21,014	3,830	(5,582)	(2,826)	(4,578)	16,436	(22%)
Holiday Inn Express	15,593	2,256	(1,645)	(3,005)	(2,394)	13,199	(15%)
avid hotels	0	0	0	0	0	0	N/A
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	2,793	603	(256)	(68)	279	3,072	10%
Candlewood Suites	0	0	0	0	0	0	N/A
Iberostar Beachfront Resorts	0	7,049	0	(3,375)	3,674	3,674	0%
Other ¹	1,059	208	3,503	(2,187)	1,524	2,583	144%
All Brands	80,932	25,847	(7,158)	(16,211)	2,478	83,410	3%

¹Includes five voco pipeline hotels and five Vignette Collection pipeline hotels.

Greater China – system size (by number of rooms)

Room Count	1 January 2022	Openings	Internal Rebrand	Removals	Net Movement	31 December 2022	% Growth
Six Senses	122	0	0	8	8	130	7%
Regent	1,419	0	496	0	496	1,915	35%
InterContinental	21,190	336	(166)	44	214	21,404	1%
Vignette Collection	0	0	0	0	0	0	N/A
Kimpton	129	179	0	(1)	178	307	138%
Hotel Indigo	2,415	915	0	(356)	559	2,974	23%
voco Hotels	1,094	481	0	0	481	1,575	44%
HUALUXE	4,603	1,381	0	(1)	1,380	5,983	30%
Crowne Plaza	38,420	1,538	(330)	(1,485)	(277)	38,143	(1%)
EVEN Hotels	251	186	0	0	186	437	74%
Holiday Inn	33,010	2,049	0	(734)	1,315	34,325	4%
Holiday Inn Express	47,054	5,599	0	(710)	4,889	51,943	10%
avid hotels	0	0	0	0	0	0	N/A
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	0	0	0	0	0	0	N/A
Candlewood Suites	0	0	0	0	0	0	N/A
Iberostar Beachfront Resorts	0	0	0	0	0	0	N/A
Other ¹	7,331	0	0	0	0	7,331	0%
All Brands	157,038	12,664	0	(3,235)	9,429	166,467	6%

¹Includes one open hotel that will be re-branded to voco.

Greater China – pipeline (by number of rooms)

Pipeline	1 January 2022	Signings	Terminations	Openings	Net Movement	31 December 2022	% Growth
Six Senses	233	0	0	0	0	233	0%
Regent	597	345	0	0	345	942	58%
InterContinental	7,907	1,134	(323)	(336)	475	8,382	6%
Vignette Collection	0	0	0	0	0	0	N/A
Kimpton	1,747	759	(1)	(179)	579	2,326	33%
Hotel Indigo	7,378	1,765	(68)	(915)	782	8,160	11%
voco Hotels	292	848	(4)	(481)	363	655	124%
HUALUXE	6,045	955	(269)	(1,381)	(695)	5,350	(11%)
Crowne Plaza	13,157	6,077	(441)	(1,538)	4,098	17,255	31%
EVEN Hotels	3,741	663	(110)	(186)	367	4,108	10%
Holiday Inn	17,596	4,613	(476)	(2,049)	2,088	19,684	12%
Holiday Inn Express	34,732	4,868	(3,357)	(5,599)	(4,088)	30,644	(12%)
avid hotels	0	0	0	0	0	0	N/A
Atwell Suites	0	0	0	0	0	0	N/A
Staybridge Suites	0	0	0	0	0	0	N/A
Candlewood Suites	0	0	0	0	0	0	N/A
Iberostar Beachfront Resorts	0	0	0	0	0	0	N/A
Other	0	0	0	0	0	0	N/A
All Brands	93,425	22,027	(5,049)	(12,664)	4,314	97,739	5%

Group – system size (by number of rooms)

Room Count	1 January 2022	Openings	Internal Rebrand	Removals	Net Movement	31 December 2022	% Growth
Six Senses	1,412	15	0	(61)	(46)	1,366	(3%)
Regent	2,190	342	496	0	838	3,028	38%
InterContinental	69,402	1,094	(166)	(524)	404	69,806	1%
Vignette Collection	146	40	393	0	433	579	297%
Kimpton	13,283	660	0	(635)	25	13,308	0%
Hotel Indigo	16,343	2,743	0	(632)	2,111	18,454	13%
voco Hotels	7,445	2,583	396	0	2,979	10,424	40%
HUALUXE	4,603	1,381	0	(1)	1,380	5,983	30%
Crowne Plaza	111,178	2,664	(337)	(3,086)	(759)	110,419	(1%)
EVEN Hotels	2,994	186	0	0	186	3,180	6%
Holiday Inn	224,684	6,826	605	(7,734)	(303)	224,381	(0%)
Holiday Inn Express	317,329	12,269	565	(3,261)	9,573	326,902	3%
avid hotels	4,280	1,067	0	6	1,073	5,353	25%
Atwell Suites	0	186	0	0	186	186	0%
Staybridge Suites	34,306	702	(89)	(958)	(345)	33,961	(1%)
Candlewood Suites	32,025	805	89	(166)	728	32,753	2%
Iberostar Beachfront Resorts	0	12,402	0	0	12,402	12,402	0%
Other ¹	38,707	3,478	(1,952)	(1,091)	435	39,142	1%
All Brands	880,327	49,443	0	(18,143)	31,300	911,627	4%

¹Includes eight open hotels that will be re-branded to voco (four Americas, three EMEAA and one Greater China) and two open hotel that will be re-branded to Vignette Collection (two EMEAA).

Group – pipeline (by number of rooms)

Pipeline	1 January 2022	Signings	Terminations	Openings	Net Movement	31 December 2022	% Growth
Six Senses	2,424	573	(351)	(15)	207	2,631	9%
Regent	1,938	345	369	(342)	372	2,310	19%
InterContinental	19,679	4,429	(433)	(1,094)	2,902	22,581	15%
Vignette Collection	0	964	(324)	(40)	600	600	0%
Kimpton	6,852	2,241	10	(660)	1,591	8,443	23%
Hotel Indigo	18,452	5,195	(1,053)	(2,743)	1,399	19,851	8%
voco Hotels	10,090	3,648	(926)	(2,583)	139	10,229	1%
HUALUXE	6,045	955	(269)	(1,381)	(695)	5,350	(11%)
Crowne Plaza	25,261	8,665	(2,312)	(2,664)	3,689	28,950	15%
EVEN Hotels	4,907	807	(249)	(186)	372	5,279	8%
Holiday Inn	48,078	10,249	(7,259)	(6,826)	(3,836)	44,242	(8%)
Holiday Inn Express	83,026	12,807	(6,829)	(12,269)	(6,291)	76,735	(8%)
avid hotels	14,495	1,006	(2,049)	(1,067)	(2,110)	12,385	(15%)
Atwell Suites	2,275	1,113	(201)	(186)	726	3,001	32%
Staybridge Suites	16,843	3,562	(1,708)	(702)	1,152	17,995	7%
Candlewood Suites	7,765	3,780	(472)	(805)	2,503	10,268	32%
Iberostar Beachfront Resorts	0	18,467	0	(12,402)	6,065	6,065	0%
Other ¹	2,830	1,532	3,669	(3,478)	1,723	4,553	61%
All Brands	270,960	80,338	(20,387)	(49,443)	10,508	281,468	4%

¹ Includes six voco pipeline hotels (one Americas and five EMEAA) and five Vignette Collection pipeline hotels (five EMEAA).