

IHG Supplementary Information – Q2 2023

Comparable RevPAR: as at 30 June 2023	2
System size: hotel and room count as at 30 June 2023	4
Pipeline: hotel and room count as at 30 June 2023	5
System size and pipeline movement	6

Definitions and notes

RevPAR (revenue per available room), ADR (average daily rate) and occupancy are on a comparable basis, based on comparability as at 30 June 2023 and includes hotels that have traded in all months in both the current and prior year. The principal exclusions in deriving these measures are new openings, properties under major refurbishment and removals.

All RevPAR and ADR data is quoted at US dollar constant exchange rates.

Analysis for the Fee Business is provided by major brand in each region.

IHG's pipeline comprises hotels in planning and under construction but not yet opened; a contract for these has been signed and the appropriate fees paid.

Comparable RevPAR - 3 months to 30 June 2023

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2023	Growth	2023	Growth	2023	%Pts
InterContinental	37	154.65	3.4%	236.33	3.2%	65.4%	0.1
Kimpton	50	214.53	5.5%	288.14	0.1%	74.5%	3.8
Hotel Indigo	61	135.65	1.7%	189.53	0.5%	71.6%	0.8
Crowne Plaza	92	91.78	8.3%	144.28	3.7%	63.6%	2.7
EVEN Hotels	19	115.09	4.9%	166.38	8.8%	69.2%	(2.6)
Holiday Inn Express	2160	98.11	6.2%	133.69	3.9%	73.4%	1.6
Holiday Inn	589	86.26	5.8%	129.53	4.3%	66.6%	0.9
Staybridge Suites	272	106.36	6.5%	133.74	5.8%	79.5%	0.6
Candlewood Suites	305	80.43	2.9%	103.16	5.1%	78.0%	(1.7)
Americas	3637	99.35	5.8%	138.63	4.0%	71.7%	1.2
InterContinental	95	169.01	30.4%	253.87	14.8%	66.6%	7.9
Hotel Indigo	46	133.49	30.6%	172.50	19.0%	77.4%	6.8
Crowne Plaza	166	88.62	24.7%	132.92	13.9%	66.7%	5.8
Holiday Inn Express	318	77.75	24.4%	100.50	10.5%	77.4%	8.6
Holiday Inn	349	76.48	26.3%	108.77	14.6%	70.3%	6.5
Staybridge Suites	16	91.04	17.0%	116.99	9.6%	77.8%	4.9
EMEA	1028	98.33	27.0%	138.69	14.4%	70.9%	7.0
InterContinental	50	85.59	148.5%	125.16	27.4%	68.4%	33.3
Hotel Indigo	13	77.47	187.9%	132.89	36.2%	58.3%	30.7
HUALUXE	14	47.23	144.2%	79.44	39.1%	59.4%	25.6
Crowne Plaza	99	50.54	105.5%	81.99	20.0%	61.6%	25.6
Holiday Inn Express	216	28.93	81.6%	45.64	14.9%	63.4%	23.3
Holiday Inn	107	37.85	82.2%	61.71	26.5%	61.3%	18.8
Greater China	512	47.75	109.5%	75.52	27.4%	63.2%	24.8
Total IHG	5177	89.88	17.0%	128.48	5.4%	70.0%	7.0

Owned, Leased and Managed Leases:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2023	Growth	2023	Growth	2023	%Pts
Americas	3	208.37	8.7%	280.23	6.1%	74.4%	1.8
EMEA	13	194.01	39.4%	271.99	16.3%	71.3%	11.8
Total IHG	16	198.52	27.5%	274.66	12.2%	72.3%	8.7

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2023	Growth	2023	Growth	2023	%Pts
Americas	3640	99.70	5.8%	139.11	4.1%	71.7%	1.2
EMEA	1041	99.75	27.3%	140.67	14.5%	70.9%	7.1
Greater China	512	47.75	109.5%	75.52	27.4%	63.2%	24.8
Total IHG	5193	90.51	17.1%	129.35	5.4%	70.0%	7.0

Comparable RevPAR - 6 months to 30 June 2023

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2023	Growth	2023	Growth	2023	%Pts
InterContinental	37	146.99	18.4%	228.19	6.9%	64.4%	6.2
Kimpton	50	204.50	15.8%	291.61	3.2%	70.1%	7.6
Hotel Indigo	61	121.70	9.3%	180.03	2.6%	67.6%	4.1
Crowne Plaza	92	84.64	14.9%	141.83	6.1%	59.7%	4.6
EVEN Hotels	19	100.46	13.2%	153.75	11.2%	65.3%	1.2
Holiday Inn Express	2160	89.62	10.2%	128.85	5.3%	69.6%	3.1
Holiday Inn	589	78.97	11.8%	125.21	5.9%	63.1%	3.3
Staybridge Suites	272	100.18	9.4%	130.62	7.2%	76.7%	1.5
Candlewood Suites	305	75.70	4.9%	99.99	5.7%	75.7%	(0.6)
Americas	3637	91.44	11.1%	134.19	6.0%	68.1%	3.1
InterContinental	95	156.06	48.3%	241.16	15.8%	64.7%	14.2
Hotel Indigo	46	118.50	44.6%	162.84	20.1%	72.8%	12.3
Crowne Plaza	166	83.85	38.1%	129.71	14.9%	64.6%	10.9
Holiday Inn Express	318	69.32	39.5%	94.55	13.4%	73.3%	13.7
Holiday Inn	349	69.66	39.6%	104.15	15.9%	66.9%	11.4
Staybridge Suites	16	93.37	17.8%	119.56	10.2%	78.1%	5.0
EMEA	1028	90.36	41.3%	133.08	16.0%	67.9%	12.2
InterContinental	50	80.56	123.3%	123.47	17.2%	65.2%	31.0
Hotel Indigo	13	73.97	142.3%	132.33	20.0%	55.9%	28.2
HUALUXE	14	44.40	124.2%	79.43	30.4%	55.9%	23.4
Crowne Plaza	99	48.03	92.0%	81.95	13.8%	58.6%	23.9
Holiday Inn Express	216	25.64	70.7%	44.52	13.7%	57.6%	19.2
Holiday Inn	107	33.72	66.2%	60.75	21.2%	55.5%	15.0
Greater China	512	44.10	93.7%	75.14	21.7%	58.7%	21.8
Total IHG	5177	82.72	23.8%	124.59	7.3%	66.4%	8.9

Owned, Leased and Managed Leases:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2023	Growth	2023	Growth	2023	%Pts
Americas	3	202.42	30.0%	276.39	8.4%	73.2%	12.1
EMEA	13	162.39	53.1%	261.45	15.3%	62.1%	15.3
Total IHG	16	174.97	43.8%	266.70	12.4%	65.6%	14.3

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2023	Growth	2023	Growth	2023	%Pts
Americas	3640	91.80	11.2%	134.69	6.1%	68.2%	3.1
EMEA	1041	91.43	41.6%	134.83	16.1%	67.8%	12.2
Greater China	512	44.10	93.7%	75.14	21.7%	58.7%	21.8
Total IHG	5193	83.25	24.1%	125.39	7.4%	66.4%	8.9

System size: hotel and room count as at 30 June 2023

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	-	-	1	10	1	10
Regent	-	-	-	-	-	-	-	-
InterContinental	22	6,556	20	8,714	1	424	43	15,694
Vignette Collection	1	355	-	-	-	-	1	355
Kimpton	12	2,063	49	8,349	-	-	61	10,412
Hotel Indigo	68	8,600	5	1,132	-	-	73	9,732
voco hotels	8	923	-	-	-	-	8	923
Crowne Plaza	105	26,704	3	886	-	-	108	27,590
EVEN Hotels	14	1,949	5	795	-	-	19	2,744
Holiday Inn Express	2,483	226,360	1	252	-	-	2,484	226,612
Holiday Inn	679	108,862	9	2,657	2	903	690	112,422
avid hotels	61	5,535	-	-	-	-	61	5,535
Atwell Suites	2	186	-	-	-	-	2	186
Staybridge Suites	297	31,018	2	329	-	-	299	31,347
Holiday Inn Club Vacations	28	8,822	-	-	-	-	28	8,822
Candlewood Suites	371	33,066	-	-	-	-	371	33,066
Iberostar Beachfront Resorts ¹	23	9,027	-	-	-	-	23	9,027
Other ²	24	9,503	78	12,356	-	-	102	21,859
Americas	4,198	479,529	172	35,470	4	1,337	4,374	516,336
Six Senses	-	-	20	1,409	1	56	21	1,465
Regent	-	-	3	810	1	195	4	1,005
InterContinental	21	6,091	92	26,549	3	1,068	116	33,708
Vignette Collection	2	186	1	393	-	-	3	579
Kimpton	2	446	6	1,035	4	916	12	2,397
Hotel Indigo	40	4,234	12	1,799	-	-	52	6,033
voco hotels	18	3,019	12	7,622	4	660	34	11,301
Crowne Plaza	102	22,290	75	20,520	-	-	177	42,810
Holiday Inn Express	303	42,265	41	8,194	-	-	344	50,459
Holiday Inn	289	47,312	85	20,271	-	-	374	67,583
Staybridge Suites	13	2,093	7	1,351	-	-	20	3,444
Iberostar Beachfront Resorts ¹	20	7,149	-	-	-	-	20	7,149
Other ²	5	856	13	10,454	-	-	18	11,310
EMEA	815	135,941	367	100,407	13	2,895	1,195	239,243
Six Senses	-	-	1	130	-	-	1	130
Regent	1	538	4	1,378	-	-	5	1,916
InterContinental	1	572	55	21,513	-	-	56	22,085
Vignette Collection	-	-	-	-	-	-	-	-
Kimpton	-	-	2	307	-	-	2	307
Hotel Indigo	2	322	18	2,829	-	-	20	3,151
voco hotels	4	777	6	1,220	-	-	10	1,997
HUALUXE	1	169	19	5,435	-	-	20	5,604
Crowne Plaza	19	6,201	96	32,894	-	-	115	39,095
EVEN Hotels	-	-	5	791	-	-	5	791
Holiday Inn Express	170	27,118	117	25,906	-	-	287	53,024
Holiday Inn	29	6,606	100	27,880	-	-	129	34,486
Other ²	5	6,569	3	586	-	-	8	7,155
Greater China	232	48,872	426	120,869	-	-	658	169,741
Six Senses	-	-	21	1,539	2	66	23	1,605
Regent	1	538	7	2,188	1	195	9	2,921
InterContinental	44	13,219	167	56,776	4	1,492	215	71,487
Vignette Collection	3	541	1	393	-	-	4	934
Kimpton	14	2,509	57	9,691	4	916	75	13,116
Hotel Indigo	110	13,156	35	5,760	-	-	145	18,916
voco hotels	30	4,719	18	8,842	4	660	52	14,221
HUALUXE	1	169	19	5,435	-	-	20	5,604
Crowne Plaza	226	55,195	174	54,300	-	-	400	109,495
EVEN Hotels	14	1,949	10	1,586	-	-	24	3,535
Holiday Inn Express	2,956	295,743	159	34,352	-	-	3,115	330,095
Holiday Inn	997	162,780	194	50,808	2	903	1,193	214,491
avid hotels	61	5,535	-	-	-	-	61	5,535
Atwell Suites	2	186	-	-	-	-	2	186
Staybridge Suites	310	33,111	9	1,680	-	-	319	34,791
Holiday Inn Club Vacations	28	8,822	-	-	-	-	28	8,822
Candlewood Suites	371	33,066	-	-	-	-	371	33,066
Iberostar Beachfront Resorts ¹	43	16,176	-	-	-	-	43	16,176
Other ²	34	16,928	94	23,396	-	-	128	40,324
Total System Size	5,245	664,342	965	256,746	17	4,232	6,227	925,320

¹ Iberostar Beachfront Resorts joined IHG's system as part of a long-term commercial agreement.

² Includes nine open hotels that will be re-branded to voco (five Americas, three EMEA and one Greater China) and includes three open hotels that will be re-branded to Vignette Collection (three EMEA).

Pipeline: hotel and room count as at 30 June 2023

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	6	364	-	-	6	364
Regent	-	-	1	180	-	-	1	180
InterContinental	4	898	7	1,516	-	-	11	2,414
Vignette Collection	2	175	-	-	-	-	2	175
Kimpton	12	2,497	14	2,212	-	-	26	4,709
Hotel Indigo	27	3,621	2	360	-	-	29	3,981
voco Hotels	9	1,178	-	-	-	-	9	1,178
Crowne Plaza	7	1,318	1	230	-	-	8	1,548
EVEN Hotels	11	1,326	-	-	-	-	11	1,326
Holiday Inn Express	356	34,017	-	-	-	-	356	34,017
Holiday Inn	66	8,033	-	-	-	-	66	8,033
avid hotels	146	12,434	-	-	-	-	146	12,434
Atwell Suites	35	3,507	-	-	-	-	35	3,507
Staybridge Suites	145	15,317	-	-	-	-	145	15,317
Holiday Inn Club Vacations	4	1,536	-	-	-	-	4	1,536
Candlewood Suites	138	11,384	-	-	-	-	138	11,384
Iberostar Beachfront Resorts ¹	5	2,240	-	-	-	-	5	2,240
Other	-	-	10	1,702	-	-	10	1,702
Americas	967	99,481	41	6,564	-	-	1,008	106,045
Six Senses	-	-	29	2,238	-	-	29	2,238
Regent	-	-	6	1,218	-	-	6	1,218
InterContinental	7	1,468	44	10,541	-	-	51	12,009
Vignette Collection	10	1,265	5	437	-	-	15	1,702
Kimpton	1	80	9	1,697	1	155	11	1,932
Hotel Indigo	21	2,256	31	6,281	-	-	52	8,537
voco Hotels	19	2,666	17	3,961	-	-	36	6,627
Crowne Plaza	18	3,130	27	7,893	-	-	45	11,023
Holiday Inn Express	50	7,304	35	5,837	-	-	85	13,141
Holiday Inn	24	4,129	57	12,130	-	-	81	16,259
Staybridge Suites	7	809	10	1,666	-	-	17	2,475
EMEA	157	23,107	270	53,899	1	155	428	77,161
Six Senses	-	-	4	233	-	-	4	233
Regent	-	-	4	942	-	-	4	942
InterContinental	-	-	31	8,905	-	-	31	8,905
Vignette Collection	-	-	1	272	-	-	1	272
Kimpton	-	-	10	2,609	-	-	10	2,609
Hotel Indigo	-	-	47	8,103	-	-	47	8,103
voco Hotels	1	308	3	655	-	-	4	963
HUALUXE	1	220	22	5,630	-	-	23	5,850
Crowne Plaza	30	8,019	42	11,610	-	-	72	19,629
EVEN Hotels	3	483	17	3,495	-	-	20	3,978
Holiday Inn Express	173	27,048	26	5,077	-	-	199	32,125
Holiday Inn	41	9,144	39	10,269	-	-	80	19,413
Greater China	249	45,222	246	57,800	-	-	495	103,022
Six Senses	-	-	39	2,835	-	-	39	2,835
Regent	-	-	11	2,340	-	-	11	2,340
InterContinental	11	2,366	82	20,962	-	-	93	23,328
Vignette Collection	12	1,440	6	709	-	-	18	2,149
Kimpton	13	2,577	33	6,518	1	155	47	9,250
Hotel Indigo	48	5,877	80	14,744	-	-	128	20,621
voco Hotels	29	4,152	20	4,616	-	-	49	8,768
HUALUXE	1	220	22	5,630	-	-	23	5,850
Crowne Plaza	55	12,467	70	19,733	-	-	125	32,200
EVEN Hotels	14	1,809	17	3,495	-	-	31	5,304
Holiday Inn Express	579	68,369	61	10,914	-	-	640	79,283
Holiday Inn	131	21,306	96	22,399	-	-	227	43,705
avid hotels	146	12,434	-	-	-	-	146	12,434
Atwell Suites	35	3,507	-	-	-	-	35	3,507
Staybridge Suites	152	16,126	10	1,666	-	-	162	17,792
Holiday Inn Club Vacations	4	1,536	-	-	-	-	4	1,536
Candlewood Suites	138	11,384	-	-	-	-	138	11,384
Iberostar Beachfront Resorts ¹	5	2,240	-	-	-	-	5	2,240
Other	-	-	10	1,702	-	-	10	1,702
Total Pipeline	1,373	167,810	557	118,263	1	155	1,931	286,228

¹ Iberostar Beachfront Resorts joined IHG's system as part of a long-term commercial agreement.

System size and pipeline movement

Americas – system size (by number of rooms)

Room Count	1 January 2023	Openings	Internal Rebrand	Removals	Net Movement	30 June 2023	% Growth
Six Senses	0	10	0	0	10	10	0%
Regent	0	0	0	0	0	0	N/A
InterContinental	15,541	151	0	2	153	15,694	1%
Vignette Collection	0	355	0	0	355	355	0%
Kimpton	10,604	198	0	(390)	(192)	10,412	(2%)
Hotel Indigo	9,747	286	0	(301)	(15)	9,732	(0%)
voco Hotels	923	0	0	0	0	923	0%
Crowne Plaza	28,334	0	169	(913)	(744)	27,590	(3%)
EVEN Hotels	2,743	0	0	1	1	2,744	0%
Holiday Inn Express	225,084	1,438	517	(427)	1,528	226,612	1%
Holiday Inn	113,367	236	(216)	(965)	(945)	112,422	(1%)
avid hotels	5,353	182	0	0	182	5,535	3%
Atwell Suites	186	0	0	0	0	186	0%
Staybridge Suites	31,029	331	70	(83)	318	31,347	1%
Holiday Inn Club Vacations	8,822	0	0	0	0	8,822	0%
Candlewood Suites	32,753	550	0	(237)	313	33,066	1%
Iberostar Beachfront Resorts	9,027	0	0	0	0	9,027	0%
Other ¹	21,983	436	(540)	(20)	(124)	21,859	(1%)
All Brands	515,496	4,173	0	(3,333)	840	516,336	0%

¹ Includes five open hotels that will be re-branded to voco.

Americas – pipeline (by number of rooms)

Pipeline	1 January 2023	Signings	Openings	Terminations	Net Movement	30 June 2023	% Growth
Six Senses	323	160	(10)	(109)	41	364	13%
Regent	0	180	0	0	180	180	0%
InterContinental	2,403	161	(151)	1	11	2,414	0%
Vignette Collection	175	355	(355)	0	0	175	0%
Kimpton	4,583	556	(198)	(232)	126	4,709	3%
Hotel Indigo	3,647	620	(286)	0	334	3,981	9%
voco Hotels	747	433	0	(2)	431	1,178	58%
Crowne Plaza	1,318	230	0	0	230	1,548	17%
EVEN Hotels	1,171	131	0	24	155	1,326	13%
Holiday Inn Express	32,892	3,635	(1,438)	(1,072)	1,125	34,017	3%
Holiday Inn	7,970	1,109	(236)	(810)	63	8,033	1%
avid hotels	12,385	496	(182)	(265)	49	12,434	0%
Atwell Suites	3,001	826	0	(320)	506	3,507	17%
Staybridge Suites	14,923	1,033	(331)	(308)	394	15,317	3%
Holiday Inn Club Vacations	152	1,384	0	0	1,384	1,536	911%
Candlewood Suites	10,268	1,930	(550)	(264)	1,116	11,384	11%
Iberostar Beachfront Resorts	2,391	0	0	(151)	(151)	2,240	(6%)
Other	1,970	90	(436)	78	(268)	1,702	(14%)
All Brands	100,319	13,329	(4,173)	(3,430)	5,726	106,045	6%

EMEAA – system size (by number of rooms)

Room Count	1 January 2023	Openings	Internal Rebrand	Removals	Net Movement	30 June 2023	% Growth
Six Senses	1,236	140	0	89	229	1,465	19%
Regent	1,113	0	0	(108)	(108)	1,005	(10%)
InterContinental	32,861	782	162	(97)	847	33,708	3%
Vignette Collection	579	0	0	0	0	579	0%
Kimpton	2,397	0	0	0	0	2,397	0%
Hotel Indigo	5,733	77	209	14	300	6,033	5%
voco Hotels	7,926	3,048	322	5	3,375	11,301	43%
Crowne Plaza	43,942	334	149	(1,615)	(1,132)	42,810	(3%)
Holiday Inn Express	49,875	865	0	(281)	584	50,459	1%
Holiday Inn	67,867	1,008	(471)	(821)	(284)	67,583	(0%)
Staybridge Suites	2,932	512	0	0	512	3,444	17%
Iberostar Beachfront Resorts	3,375	3,674	0	100	3,774	7,149	112%
Other ¹	9,828	1,916	(371)	(63)	1,482	11,310	15%
All Brands	229,664	12,356	0	(2,777)	9,579	239,243	4%

¹ Includes three open hotels that will be re-branded to voco and three open hotels that will be re-branded to Vignette Collection.

EMEAA – pipeline (by number of rooms)

Pipeline	1 January 2023	Signings	Openings	Terminations	Net Movement	30 June 2023	% Growth
Six Senses	2,075	303	(140)	0	163	2,238	8%
Regent	1,368	182	0	(332)	(150)	1,218	(11%)
InterContinental	11,796	1,349	(782)	(354)	213	12,009	2%
Vignette Collection	425	1,761	0	(484)	1,277	1,702	300%
Kimpton	1,534	681	0	(283)	398	1,932	26%
Hotel Indigo	8,044	973	(77)	(403)	493	8,537	6%
voco Hotels	8,827	867	(3,048)	(19)	(2,200)	6,627	(25%)
Crowne Plaza	10,377	798	(334)	182	646	11,023	6%
Holiday Inn Express	13,199	1,008	(865)	(201)	(58)	13,141	(0%)
Holiday Inn	16,436	1,889	(1,008)	(1,058)	(177)	16,259	(1%)
Staybridge Suites	3,072	145	(512)	(230)	(597)	2,475	(19%)
Iberostar Beachfront Resorts	3,674	0	(3,674)	0	(3,674)	0	0%
Other	2,583	0	(1,916)	(667)	(2,583)	0	0%
All Brands	83,410	9,956	(12,356)	(3,849)	(6,249)	77,161	(7%)

Greater China – system size (by number of rooms)

Room Count	1 January 2023	Openings	Internal Rebrand	Removals	Net Movement	30 June 2023	% Growth
Six Senses	130	0	0	0	0	130	0%
Regent	1,915	0	0	1	1	1,916	0%
InterContinental	21,404	359	377	(55)	681	22,085	3%
Vignette Collection	0	0	0	0	0	0	N/A
Kimpton	307	0	0	0	0	307	0%
Hotel Indigo	2,974	177	0	0	177	3,151	6%
voco Hotels	1,575	422	0	0	422	1,997	27%
HUALUXE	5,983	0	(377)	(2)	(379)	5,604	(6%)
Crowne Plaza	38,143	951	0	1	952	39,095	2%
EVEN Hotels	437	354	0	0	354	791	81%
Holiday Inn Express	51,943	1,841	0	(760)	1,081	53,024	2%
Holiday Inn	34,325	362	0	(201)	161	34,486	0%
Other ¹	7,331	0	0	(176)	(176)	7,155	(2%)
All Brands	166,467	4,466	0	(1,192)	3,274	169,741	2%

¹ Includes one open hotel that will be re-branded to voco.

Greater China – pipeline (by number of rooms)

Pipeline	1 January 2023	Signings	Openings	Terminations	Net Movement	30 June 2023	% Growth
Six Senses	233	0	0	0	0	233	0%
Regent	942	0	0	0	0	942	0%
InterContinental	8,382	910	(359)	(28)	523	8,905	6%
Vignette Collection	0	272	0	0	272	272	0%
Kimpton	2,326	280	0	3	283	2,609	12%
Hotel Indigo	8,160	275	(177)	(155)	(57)	8,103	(1%)
voco Hotels	655	724	(422)	6	308	963	47%
HUALUXE	5,350	240	0	260	500	5,850	9%
Crowne Plaza	17,255	3,245	(951)	80	2,374	19,629	14%
EVEN Hotels	4,108	428	(354)	(204)	(130)	3,978	(3%)
Holiday Inn Express	30,644	4,314	(1,841)	(992)	1,481	32,125	5%
Holiday Inn	19,684	194	(362)	(103)	(271)	19,413	(1%)
Other	0	0	0	0	0	0	N/A
All Brands	97,739	10,882	(4,466)	(1,133)	5,283	103,022	5%

Group – system size (by number of rooms)

Room Count	1 January 2023	Openings	Internal Rebrand	Removals	Net Movement	30 June 2023	% Growth
Six Senses	1,366	150	0	89	239	1,605	17%
Regent	3,028	0	0	(107)	(107)	2,921	(4%)
InterContinental	69,806	1,292	539	(150)	1,681	71,487	2%
Vignette Collection	579	355	0	0	355	934	61%
Kimpton	13,308	198	0	(390)	(192)	13,116	(1%)
Hotel Indigo	18,454	540	209	(287)	462	18,916	3%
voco Hotels	10,424	3,470	322	5	3,797	14,221	36%
HUALUXE	5,983	0	(377)	(2)	(379)	5,604	(6%)
Crowne Plaza	110,419	1,285	318	(2,527)	(924)	109,495	(1%)
EVEN Hotels	3,180	354	0	1	355	3,535	11%
Holiday Inn Express	326,902	4,144	517	(1,468)	3,193	330,095	1%
Holiday Inn	215,559	1,606	(687)	(1,987)	(1,068)	214,491	(0%)
avid hotels	5,353	182	0	0	182	5,535	3%
Atwell Suites	186	0	0	0	0	186	0%
Staybridge Suites	33,961	843	70	(83)	830	34,791	2%
Holiday Inn Club Vacations	8,822	0	0	0	0	8,822	0%
Candlewood Suites	32,753	550	0	(237)	313	33,066	1%
Iberostar Beachfront Resorts	12,402	3,674	0	100	3,774	16,176	30%
Other ¹	39,142	2,352	(911)	(259)	1,182	40,324	3%
All Brands	911,627	20,995	0	(7,302)	13,693	925,320	2%

¹ Includes nine open hotels that will be re-branded to voco (five Americas, three EMEAA and one Greater China) and three open hotels that will be re-branded to Vignette Collection (three EMEAA).

Group – pipeline (by number of rooms)

Pipeline	1 January 2023	Signings	Openings	Terminations	Net Movement	30 June 2023	% Growth
Six Senses	2,631	463	(150)	(109)	204	2,835	8%
Regent	2,310	362	0	(332)	30	2,340	1%
InterContinental	22,581	2,420	(1,292)	(381)	747	23,328	3%
Vignette Collection	600	2,388	(355)	(484)	1,549	2,149	258%
Kimpton	8,443	1,517	(198)	(512)	807	9,250	10%
Hotel Indigo	19,851	1,868	(540)	(558)	770	20,621	4%
voco Hotels	10,229	2,024	(3,470)	(15)	(1,461)	8,768	(14%)
HUALUXE	5,350	240	0	260	500	5,850	9%
Crowne Plaza	28,950	4,273	(1,285)	262	3,250	32,200	11%
EVEN Hotels	5,279	559	(354)	(180)	25	5,304	0%
Holiday Inn Express	76,735	8,957	(4,144)	(2,265)	2,548	79,283	3%
Holiday Inn	44,090	3,192	(1,606)	(1,971)	(385)	43,705	(1%)
avid hotels	12,385	496	(182)	(265)	49	12,434	0%
Atwell Suites	3,001	826	0	(320)	506	3,507	17%
Staybridge Suites	17,995	1,178	(843)	(538)	(203)	17,792	(1%)
Holiday Inn Club Vacations	152	1,384	0	0	1,384	1,536	911%
Candlewood Suites	10,268	1,930	(550)	(264)	1,116	11,384	11%
Iberostar Beachfront Resorts	6,065	0	(3,674)	(151)	(3,825)	2,240	(63%)
Other	4,553	90	(2,352)	(589)	(2,851)	1,702	(63%)
All Brands	281,468	34,167	(20,995)	(8,412)	4,760	286,228	2%