

IHG Supplementary Information – Q3 2023

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Definitions and notes

RevPAR (revenue per available room), ADR (average daily rate) and occupancy are on a comparable basis, based on comparability as at 30 September 2023 and includes hotels that have traded in all months in both the current and prior year. The principal exclusions in deriving these measures are new openings, properties under major refurbishment and removals.

All RevPAR and ADR data is quoted at US dollar constant exchange rates.

Analysis for the Fee Business is provided by major brand in each region.

IHG's pipeline comprises hotels in planning and under construction but not yet opened; a contract for these has been signed and the appropriate fees paid.

Comparable RevPAR - 3 months to 30 September 2023

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2023	Growth	2023	Growth	2023	%Pts
InterContinental	36	153.69	5.0%	230.53	4.0%	66.7%	0.6
Kimpton	50	185.64	(0.4%)	256.93	(1.9%)	72.3%	1.0
Hotel Indigo	60	130.36	(0.5%)	186.12	(1.0%)	70.0%	0.3
Crowne Plaza	88	92.46	8.6%	141.82	3.2%	65.2%	3.2
EVEN Hotels	19	120.28	4.7%	166.60	4.6%	72.2%	0.1
Holiday Inn Express	2131	101.24	4.4%	136.76	3.2%	74.0%	0.8
Holiday Inn	574	88.93	4.0%	132.08	2.6%	67.3%	0.9
Staybridge Suites	270	108.32	4.4%	136.38	5.9%	79.4%	(1.1)
Candlewood Suites	301	79.84	1.4%	103.21	4.0%	77.4%	(2.0)
Americas	3581	100.96	4.1%	139.85	3.1%	72.2%	0.7
InterContinental	94	169.97	17.2%	247.95	7.6%	68.5%	5.7
Hotel Indigo	45	134.32	13.7%	171.78	11.3%	78.2%	1.6
Crowne Plaza	157	91.64	18.1%	133.32	10.8%	68.7%	4.3
Holiday Inn Express	311	82.17	12.5%	101.95	3.7%	80.6%	6.3
Holiday Inn	334	80.50	14.7%	110.48	9.0%	72.9%	3.6
Staybridge Suites	16	98.34	11.7%	120.94	8.6%	81.3%	2.3
EMEA	995	102.31	15.7%	139.33	8.5%	73.4%	4.6
InterContinental	50	92.84	36.7%	132.73	11.0%	69.9%	13.2
Hotel Indigo	13	91.62	16.1%	146.72	4.5%	62.4%	6.2
HUALUXE	14	50.91	39.8%	83.16	17.8%	61.2%	9.7
Crowne Plaza	98	57.13	40.9%	85.81	14.0%	66.6%	12.7
Holiday Inn Express	213	31.47	49.8%	46.16	13.3%	68.2%	16.6
Holiday Inn	107	40.31	51.8%	62.58	18.8%	64.4%	14.0
Greater China	508	52.28	43.2%	78.00	13.0%	67.0%	14.1
Total IHG	5084	92.59	10.4%	129.33	4.0%	71.6%	4.1

Owned, Leased and Managed Leases:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2023	Growth	2023	Growth	2023	%Pts
Americas	3	193.00	1.8%	273.12	5.3%	70.7%	(2.4)
EMEA	13	203.15	21.9%	278.20	9.3%	73.0%	7.6
Total IHG	16	199.96	15.0%	276.64	8.0%	72.3%	4.4

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2023	Growth	2023	Growth	2023	%Pts
Americas	3584	101.26	4.1%	140.28	3.1%	72.2%	0.7
EMEA	1008	103.82	15.9%	141.40	8.6%	73.4%	4.7
Greater China	508	52.28	43.2%	78.00	13.0%	67.0%	14.1
Total IHG	5100	93.22	10.5%	130.20	4.1%	71.6%	4.1

Comparable RevPAR - 9 months to 30 September 2023

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2023	Growth	2023	Growth	2023	%Pts
InterContinental	36	148.08	13.9%	227.26	6.0%	65.2%	4.5
Kimpton	50	198.15	10.1%	279.69	1.7%	70.8%	5.4
Hotel Indigo	60	123.38	5.4%	180.97	1.0%	68.2%	2.8
Crowne Plaza	88	85.59	13.8%	139.26	5.7%	61.5%	4.4
EVEN Hotels	19	107.14	9.8%	158.38	8.5%	67.6%	0.8
Holiday Inn Express	2131	93.73	8.1%	131.69	4.5%	71.2%	2.4
Holiday Inn	574	82.23	9.2%	127.49	4.8%	64.5%	2.6
Staybridge Suites	270	102.85	7.6%	132.45	6.7%	77.7%	0.6
Candlewood Suites	301	77.21	3.8%	101.15	5.1%	76.3%	(1.0)
Americas	3581	94.62	8.6%	135.98	5.0%	69.6%	2.3
InterContinental	94	160.51	35.3%	242.97	12.1%	66.1%	11.3
Hotel Indigo	45	123.69	31.4%	165.82	16.0%	74.6%	8.7
Crowne Plaza	157	86.41	30.1%	131.01	13.1%	66.0%	8.6
Holiday Inn Express	311	73.87	28.3%	97.41	9.3%	75.8%	11.3
Holiday Inn	334	73.28	29.2%	106.34	12.9%	68.9%	8.7
Staybridge Suites	16	95.04	15.6%	120.04	9.6%	79.2%	4.1
EMEA	995	94.34	30.7%	135.19	12.7%	69.8%	9.6
InterContinental	50	85.05	80.8%	127.37	13.5%	66.8%	24.9
Hotel Indigo	13	79.91	70.8%	137.54	9.6%	58.1%	20.8
HUALUXE	14	46.59	83.5%	80.77	23.8%	57.7%	18.8
Crowne Plaza	98	51.15	68.8%	83.50	13.5%	61.3%	20.0
Holiday Inn Express	213	27.56	61.8%	45.07	12.9%	61.2%	18.5
Holiday Inn	107	36.10	62.8%	61.43	20.3%	58.8%	15.3
Greater China	508	46.92	71.3%	76.25	17.4%	61.5%	19.4
Total IHG	5084	86.02	18.8%	126.13	6.0%	68.2%	7.3

Owned, Leased and Managed Leases:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2023	Growth	2023	Growth	2023	%Pts
Americas	3	199.24	19.2%	275.31	7.3%	72.4%	7.2
EMEA	13	176.13	39.2%	267.72	12.4%	65.8%	12.7
Total IHG	16	183.40	31.7%	270.27	10.4%	67.9%	11.0

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2023	Growth	2023	Growth	2023	%Pts
Americas	3584	94.96	8.7%	136.46	5.0%	69.6%	2.4
EMEA	1008	95.56	31.0%	137.05	12.8%	69.7%	9.7
Greater China	508	46.92	71.3%	76.25	17.4%	61.5%	19.4
Total IHG	5100	86.58	18.9%	126.97	6.1%	68.2%	7.4

System size: hotel and room count as at 30 September 2023

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	-	-	1	10	1	10
Regent	-	-	-	-	-	-	-	-
InterContinental	22	6,557	20	8,713	1	424	43	15,694
Vignette Collection	1	355	-	-	-	-	1	355
Kimpton	13	2,427	50	8,459	-	-	63	10,886
Hotel Indigo	68	8,553	5	1,132	-	-	73	9,685
voco hotels	9	1,037	-	-	-	-	9	1,037
Crowne Plaza	104	26,506	3	886	-	-	107	27,392
EVEN Hotels	14	1,949	5	795	-	-	19	2,744
Holiday Inn Express	2,494	227,281	1	252	-	-	2,495	227,533
Holiday Inn	676	108,275	9	2,657	2	903	687	111,835
avid hotels	63	5,698	-	-	-	-	63	5,698
Atwell Suites	2	186	-	-	-	-	2	186
Staybridge Suites	296	30,896	2	329	-	-	298	31,225
Holiday Inn Club Vacations	28	8,822	-	-	-	-	28	8,822
Candlewood Suites	372	33,156	-	-	-	-	372	33,156
Iberostar Beachfront Resorts ¹	23	9,027	-	-	-	-	23	9,027
Other ²	22	9,321	78	12,356	-	-	100	21,677
Americas	4,207	480,046	173	35,579	4	1,337	4,384	516,962
Six Senses	-	-	20	1,409	1	56	21	1,465
Regent	-	-	3	841	1	195	4	1,036
InterContinental	21	6,098	92	26,579	3	1,067	116	33,744
Vignette Collection	4	445	1	393	-	-	5	838
Kimpton	2	446	6	1,035	4	916	12	2,397
Hotel Indigo	41	4,322	13	2,071	-	-	54	6,393
voco hotels	20	3,214	12	7,580	4	660	36	11,454
Crowne Plaza	100	22,062	75	20,525	-	-	175	42,587
Holiday Inn Express	303	42,265	41	8,194	-	-	344	50,459
Holiday Inn	291	47,708	87	20,704	-	-	378	68,412
Staybridge Suites	13	2,093	7	1,351	-	-	20	3,444
Iberostar Beachfront Resorts ¹	20	7,149	-	-	-	-	20	7,149
Other ²	7	1,306	13	10,454	-	-	20	11,760
EMEAA	822	137,108	370	101,136	13	2,894	1,205	241,138
Six Senses	-	-	1	130	-	-	1	130
Regent	1	538	4	1,378	-	-	5	1,916
InterContinental	1	572	56	21,810	-	-	57	22,382
Vignette Collection	-	-	-	-	-	-	-	-
Kimpton	-	-	3	450	-	-	3	450
Hotel Indigo	2	322	20	3,129	-	-	22	3,451
voco hotels	8	1,620	2	377	-	-	10	1,997
HUALUXE	1	169	19	5,360	-	-	20	5,529
Crowne Plaza	21	6,887	98	33,312	-	-	119	40,199
EVEN Hotels	1	198	5	791	-	-	6	989
Holiday Inn Express	177	28,003	115	25,457	-	-	292	53,460
Holiday Inn	29	6,633	100	27,596	-	-	129	34,229
Other ²	5	6,569	3	586	-	-	8	7,155
Greater China	246	51,511	426	120,376	-	-	672	171,887
Six Senses	-	-	21	1,539	2	66	23	1,605
Regent	1	538	7	2,219	1	195	9	2,952
InterContinental	44	13,227	168	57,102	4	1,491	216	71,820
Vignette Collection	5	800	1	393	-	-	6	1,193
Kimpton	15	2,873	59	9,944	4	916	78	13,733
Hotel Indigo	111	13,197	38	6,332	-	-	149	19,529
voco hotels	37	5,871	14	7,957	4	660	55	14,488
HUALUXE	1	169	19	5,360	-	-	20	5,529
Crowne Plaza	225	55,455	176	54,723	-	-	401	110,178
EVEN Hotels	15	2,147	10	1,586	-	-	25	3,733
Holiday Inn Express	2,974	297,549	157	33,903	-	-	3,131	331,452
Holiday Inn	996	162,616	196	50,957	2	903	1,194	214,476
avid hotels	63	5,698	-	-	-	-	63	5,698
Atwell Suites	2	186	-	-	-	-	2	186
Staybridge Suites	309	32,989	9	1,680	-	-	318	34,669
Holiday Inn Club Vacations	28	8,822	-	-	-	-	28	8,822
Candlewood Suites	372	33,156	-	-	-	-	372	33,156
Iberostar Beachfront Resorts ¹	43	16,176	-	-	-	-	43	16,176
Other ²	34	17,196	94	23,396	-	-	128	40,592
Total System Size	5,275	668,665	969	257,091	17	4,231	6,261	929,987

¹ Iberostar Beachfront Resorts joined IHG's system as part of a long-term commercial agreement.

² Includes ten open hotels that will be re-branded to voco (five Americas, four EMEAA and one Greater China) and includes three open hotels that will be re-branded to Vignette Collection (three EMEAA).

Pipeline: hotel and room count as at 30 September 2023

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	8	481	-	-	8	481
Regent	-	-	1	167	-	-	1	167
InterContinental	4	897	7	1,516	-	-	11	2,413
Vignette Collection	2	175	-	-	-	-	2	175
Kimpton	11	2,233	13	2,076	-	-	24	4,309
Hotel Indigo	27	3,690	2	360	-	-	29	4,050
voco Hotels	8	1,064	-	-	-	-	8	1,064
Crowne Plaza	9	1,600	1	230	-	-	10	1,830
EVEN Hotels	11	1,325	-	-	-	-	11	1,325
Holiday Inn Express	348	33,202	-	-	-	-	348	33,202
Holiday Inn	69	8,371	-	-	-	-	69	8,371
avid hotels	147	12,376	-	-	-	-	147	12,376
Atwell Suites	41	4,084	-	-	-	-	41	4,084
Staybridge Suites	147	15,489	-	-	-	-	147	15,489
Holiday Inn Club Vacations	4	1,536	-	-	-	-	4	1,536
Candlewood Suites	147	11,974	-	-	-	-	147	11,974
Iberostar Beachfront Resorts ¹	5	2,240	-	-	-	-	5	2,240
Other	-	-	10	1,702	-	-	10	1,702
Americas	980	100,256	42	6,532	-	-	1,022	106,788
Six Senses	-	-	31	2,426	-	-	31	2,426
Regent	-	-	6	1,218	-	-	6	1,218
InterContinental	7	1,461	47	11,392	-	-	54	12,853
Vignette Collection	8	1,024	7	861	-	-	15	1,885
Kimpton	2	229	9	1,697	1	155	12	2,081
Hotel Indigo	20	2,156	32	6,252	-	-	52	8,408
voco Hotels	18	2,600	21	4,506	-	-	39	7,106
Crowne Plaza	17	2,886	28	8,143	-	-	45	11,029
Holiday Inn Express	52	7,383	38	6,284	-	-	90	13,667
Holiday Inn	23	3,738	57	11,940	-	-	80	15,678
Staybridge Suites	8	973	12	1,932	-	-	20	2,905
EMEA	155	22,450	288	56,651	1	155	444	79,256
Six Senses	-	-	4	233	-	-	4	233
Regent	-	-	4	942	-	-	4	942
InterContinental	-	-	34	9,845	-	-	34	9,845
Vignette Collection	-	-	2	458	-	-	2	458
Kimpton	-	-	10	2,678	-	-	10	2,678
Hotel Indigo	-	-	48	8,218	-	-	48	8,218
voco Hotels	1	308	3	655	-	-	4	963
HUALUXE	2	450	22	5,588	-	-	24	6,038
Crowne Plaza	32	8,784	39	10,846	-	-	71	19,630
EVEN Hotels	4	515	16	3,341	-	-	20	3,856
Holiday Inn Express	177	27,372	28	5,550	-	-	205	32,922
Holiday Inn	45	9,946	41	10,694	-	-	86	20,640
Greater China	261	47,375	251	59,048	-	-	512	106,423
Six Senses	-	-	43	3,140	-	-	43	3,140
Regent	-	-	11	2,327	-	-	11	2,327
InterContinental	11	2,358	88	22,753	-	-	99	25,111
Vignette Collection	10	1,199	9	1,319	-	-	19	2,518
Kimpton	13	2,462	32	6,451	1	155	46	9,068
Hotel Indigo	47	5,846	82	14,830	-	-	129	20,676
voco Hotels	27	3,972	24	5,161	-	-	51	9,133
HUALUXE	2	450	22	5,588	-	-	24	6,038
Crowne Plaza	58	13,270	68	19,219	-	-	126	32,489
EVEN Hotels	15	1,840	16	3,341	-	-	31	5,181
Holiday Inn Express	577	67,957	66	11,834	-	-	643	79,791
Holiday Inn	137	22,055	98	22,634	-	-	235	44,689
avid hotels	147	12,376	-	-	-	-	147	12,376
Atwell Suites	41	4,084	-	-	-	-	41	4,084
Staybridge Suites	155	16,462	12	1,932	-	-	167	18,394
Holiday Inn Club Vacations	4	1,536	-	-	-	-	4	1,536
Candlewood Suites	147	11,974	-	-	-	-	147	11,974
Iberostar Beachfront Resorts ¹	5	2,240	-	-	-	-	5	2,240
Other	-	-	10	1,702	-	-	10	1,702
Total Pipeline	1,396	170,081	581	122,231	1	155	1,978	292,467

¹ Iberostar Beachfront Resorts joined IHG's system as part of a long-term commercial agreement.

System size and pipeline movement

Americas – system size (by number of rooms)

Room Count	1 January 2023	Openings	Internal Rebrand	Removals	Net Movement	30 September 2023	% Growth
Six Senses	0	10	0	0	10	10	0%
Regent	0	0	0	0	0	0	N/A
InterContinental	15,541	151	0	2	153	15,694	1%
Vignette Collection	0	355	0	0	355	355	0%
Kimpton	10,604	672	0	(390)	282	10,886	3%
Hotel Indigo	9,747	286	0	(348)	(62)	9,685	(1%)
voco Hotels	923	114	0	0	114	1,037	12%
Crowne Plaza	28,334	0	169	(1,111)	(942)	27,392	(3%)
EVEN Hotels	2,743	0	0	1	1	2,744	0%
Holiday Inn Express	225,084	2,309	815	(675)	2,449	227,533	1%
Holiday Inn	113,367	442	(364)	(1,610)	(1,532)	111,835	(1%)
avid hotels	5,353	345	0	0	345	5,698	6%
Atwell Suites	186	0	0	0	0	186	0%
Staybridge Suites	31,029	331	70	(205)	196	31,225	1%
Holiday Inn Club Vacations	8,822	0	0	0	0	8,822	0%
Candlewood Suites	32,753	640	0	(237)	403	33,156	1%
Iberostar Beachfront Resorts	9,027	0	0	0	0	9,027	0%
Other ¹	21,983	555	(690)	(171)	(306)	21,677	(1%)
All Brands	515,496	6,210	0	(4,744)	1,466	516,962	0%

¹ Includes five open hotels that will be re-branded to voco.

Americas – pipeline (by number of rooms)

Pipeline	1 January 2023	Signings	Openings	Terminations	Net Movement	30 September 2023	% Growth
Six Senses	323	277	(10)	(109)	158	481	49%
Regent	0	180	0	(13)	167	167	0%
InterContinental	2,403	161	(151)	0	10	2,413	0%
Vignette Collection	175	355	(355)	0	0	175	0%
Kimpton	4,583	556	(672)	(158)	(274)	4,309	(6%)
Hotel Indigo	3,647	829	(286)	(140)	403	4,050	11%
voco Hotels	747	433	(114)	(2)	317	1,064	42%
Crowne Plaza	1,318	512	0	0	512	1,830	39%
EVEN Hotels	1,171	131	0	23	154	1,325	13%
Holiday Inn Express	32,892	4,645	(2,309)	(2,026)	310	33,202	1%
Holiday Inn	7,970	1,760	(442)	(917)	401	8,371	5%
avid hotels	12,385	1,038	(345)	(702)	(9)	12,376	(0%)
Atwell Suites	3,001	1,528	0	(445)	1,083	4,084	36%
Staybridge Suites	14,923	1,570	(331)	(673)	566	15,489	4%
Holiday Inn Club Vacations	152	1,384	0	0	1,384	1,536	911%
Candlewood Suites	10,268	2,967	(640)	(621)	1,706	11,974	17%
Iberostar Beachfront Resorts	2,391	0	0	(151)	(151)	2,240	(6%)
Other	1,970	90	(555)	197	(268)	1,702	(14%)
All Brands	100,319	18,416	(6,210)	(5,737)	6,469	106,788	6%

EMEA – system size (by number of rooms)

Room Count	1 January 2023	Openings	Internal Rebrand	Removals	Net Movement	30 September 2023	% Growth
Six Senses	1,236	140	0	89	229	1,465	19%
Regent	1,113	0	0	(77)	(77)	1,036	(7%)
InterContinental	32,861	789	162	(68)	883	33,744	3%
Vignette Collection	579	259	0	0	259	838	45%
Kimpton	2,397	0	0	0	0	2,397	0%
Hotel Indigo	5,733	449	209	2	660	6,393	12%
voco Hotels	7,926	3,140	425	(37)	3,528	11,454	45%
Crowne Plaza	43,942	334	46	(1,735)	(1,355)	42,587	(3%)
Holiday Inn Express	49,875	865	0	(281)	584	50,459	1%
Holiday Inn	67,867	1,833	(471)	(817)	545	68,412	1%
Staybridge Suites	2,932	512	0	0	512	3,444	17%
Iberostar Beachfront Resorts	3,375	3,674	0	100	3,774	7,149	112%
Other ¹	9,828	2,377	(371)	(74)	1,932	11,760	20%
All Brands	229,664	14,372	0	(2,898)	11,474	241,138	5%

¹ Includes four open hotels that will be re-branded to voco and three open hotels that will be re-branded to Vignette Collection.

EMEA – pipeline (by number of rooms)

Pipeline	1 January 2023	Signings	Openings	Terminations	Net Movement	30 September 2023	% Growth
Six Senses	2,075	531	(140)	(40)	351	2,426	17%
Regent	1,368	182	0	(332)	(150)	1,218	(11%)
InterContinental	11,796	2,200	(789)	(354)	1,057	12,853	9%
Vignette Collection	425	2,185	(259)	(466)	1,460	1,885	344%
Kimpton	1,534	830	0	(283)	547	2,081	36%
Hotel Indigo	8,044	1,216	(449)	(403)	364	8,408	5%
voco Hotels	8,827	1,570	(3,140)	(151)	(1,721)	7,106	(19%)
Crowne Plaza	10,377	1,198	(334)	(212)	652	11,029	6%
Holiday Inn Express	13,199	1,640	(865)	(307)	468	13,667	4%
Holiday Inn	16,436	2,552	(1,833)	(1,477)	(758)	15,678	(5%)
Staybridge Suites	3,072	662	(512)	(317)	(167)	2,905	(5%)
Iberostar Beachfront Resorts	3,674	0	(3,674)	0	(3,674)	0	0%
Other	2,583	0	(2,377)	(206)	(2,583)	0	0%
All Brands	83,410	14,766	(14,372)	(4,548)	(4,154)	79,256	(5%)

Greater China – system size (by number of rooms)

Room Count	1 January 2023	Openings	Internal Rebrand	Removals	Net Movement	30 September 2023	% Growth
Six Senses	130	0	0	0	0	130	0%
Regent	1,915	0	0	1	1	1,916	0%
InterContinental	21,404	359	674	(55)	978	22,382	5%
Vignette Collection	0	0	0	0	0	0	N/A
Kimpton	307	143	0	0	143	450	47%
Hotel Indigo	2,974	478	0	(1)	477	3,451	16%
voco Hotels	1,575	422	0	0	422	1,997	27%
HUALUXE	5,983	222	(674)	(2)	(454)	5,529	(8%)
Crowne Plaza	38,143	1,732	319	5	2,056	40,199	5%
EVEN Hotels	437	552	0	0	552	989	126%
Holiday Inn Express	51,943	3,482	0	(1,965)	1,517	53,460	3%
Holiday Inn	34,325	716	(319)	(493)	(96)	34,229	(0%)
Other ¹	7,331	0	0	(176)	(176)	7,155	(2%)
All Brands	166,467	8,106	0	(2,686)	5,420	171,887	3%

¹ Includes one open hotel that will be re-branded to voco.

Greater China – pipeline (by number of rooms)

Pipeline	1 January 2023	Signings	Openings	Terminations	Net Movement	30 September 2023	% Growth
Six Senses	233	0	0	0	0	233	0%
Regent	942	0	0	0	0	942	0%
InterContinental	8,382	1,850	(359)	(28)	1,463	9,845	17%
Vignette Collection	0	458	0	0	458	458	0%
Kimpton	2,326	492	(143)	3	352	2,678	15%
Hotel Indigo	8,160	691	(478)	(155)	58	8,218	1%
voco Hotels	655	724	(422)	6	308	963	47%
HUALUXE	5,350	650	(222)	260	688	6,038	13%
Crowne Plaza	17,255	4,063	(1,732)	44	2,375	19,630	14%
EVEN Hotels	4,108	438	(552)	(138)	(252)	3,856	(6%)
Holiday Inn Express	30,644	6,653	(3,482)	(893)	2,278	32,922	7%
Holiday Inn	19,684	1,739	(716)	(67)	956	20,640	5%
Other	0	0	0	0	0	0	N/A
All Brands	97,739	17,758	(8,106)	(968)	8,684	106,423	9%

Group – system size (by number of rooms)

Room Count	1 January 2023	Openings	Internal Rebrand	Removals	Net Movement	30 September 2023	% Growth
Six Senses	1,366	150	0	89	239	1,605	17%
Regent	3,028	0	0	(76)	(76)	2,952	(3%)
InterContinental	69,806	1,299	836	(121)	2,014	71,820	3%
Vignette Collection	579	614	0	0	614	1,193	106%
Kimpton	13,308	815	0	(390)	425	13,733	3%
Hotel Indigo	18,454	1,213	209	(347)	1,075	19,529	6%
voco Hotels	10,424	3,676	425	(37)	4,064	14,488	39%
HUALUXE	5,983	222	(674)	(2)	(454)	5,529	(8%)
Crowne Plaza	110,419	2,066	534	(2,841)	(241)	110,178	(0%)
EVEN Hotels	3,180	552	0	1	553	3,733	17%
Holiday Inn Express	326,902	6,656	815	(2,921)	4,550	331,452	1%
Holiday Inn	215,559	2,991	(1,154)	(2,920)	(1,083)	214,476	(1%)
avid hotels	5,353	345	0	0	345	5,698	6%
Atwell Suites	186	0	0	0	0	186	0%
Staybridge Suites	33,961	843	70	(205)	708	34,669	2%
Holiday Inn Club Vacations	8,822	0	0	0	0	8,822	0%
Candlewood Suites	32,753	640	0	(237)	403	33,156	1%
Iberostar Beachfront Resorts	12,402	3,674	0	100	3,774	16,176	30%
Other ¹	39,142	2,932	(1,061)	(421)	1,450	40,592	4%
All Brands	911,627	28,688	0	(10,328)	18,360	929,987	2%

¹ Includes ten open hotels that will be re-branded to voco (five Americas, four EMEAA and one Greater China) and three open hotels that will be re-branded to Vignette Collection (three EMEAA).

Group – pipeline (by number of rooms)

Pipeline	1 January 2023	Signings	Openings	Terminations	Net Movement	30 September 2023	% Growth
Six Senses	2,631	808	(150)	(149)	509	3,140	19%
Regent	2,310	362	0	(345)	17	2,327	1%
InterContinental	22,581	4,211	(1,299)	(382)	2,530	25,111	11%
Vignette Collection	600	2,998	(614)	(466)	1,918	2,518	320%
Kimpton	8,443	1,878	(815)	(438)	625	9,068	7%
Hotel Indigo	19,851	2,736	(1,213)	(698)	825	20,676	4%
voco Hotels	10,229	2,727	(3,676)	(147)	(1,096)	9,133	(11%)
HUALUXE	5,350	650	(222)	260	688	6,038	13%
Crowne Plaza	28,950	5,773	(2,066)	(168)	3,539	32,489	12%
EVEN Hotels	5,279	569	(552)	(115)	(98)	5,181	(2%)
Holiday Inn Express	76,735	12,938	(6,656)	(3,226)	3,056	79,791	4%
Holiday Inn	44,090	6,051	(2,991)	(2,461)	599	44,689	1%
avid hotels	12,385	1,038	(345)	(702)	(9)	12,376	(0%)
Atwell Suites	3,001	1,528	0	(445)	1,083	4,084	36%
Staybridge Suites	17,995	2,232	(843)	(990)	399	18,394	2%
Holiday Inn Club Vacations	152	1,384	0	0	1,384	1,536	911%
Candlewood Suites	10,268	2,967	(640)	(621)	1,706	11,974	17%
Iberostar Beachfront Resorts	6,065	0	(3,674)	(151)	(3,825)	2,240	(63%)
Other	4,553	90	(2,932)	(9)	(2,851)	1,702	(63%)
All Brands	281,468	50,940	(28,688)	(11,253)	10,999	292,467	4%