INTERCONTINENTAL HOTELS GROUP PLC

PLAN ADMINISTRATION

Please note that the Britvic Share Incentive Plan is administered by Lloyds TSB Registrars. All enquiries should be directed to:

PO Box 4083 Highdown House, Yeoman Way Worthing, BN99 3BB Telephone: 0870 241 3957

NOTES

- 1 Please indicate with an 'X' in the boxes provided how you wish your vote to be cast. The Trustees will abstain from voting on any particular resolution if no instruction is given in respect of that resolution and will exercise their discretion as to how they vote in relation to any other business which may come before the Meeting.
- 2 The 'Withheld' option on the Form of Instruction is provided to enable you to abstain on any particular resolution. However, a vote withheld is not a vote in law and will not be counted in the calculation of the proportion of votes 'For' and 'Against' a resolution.
- 3 Forms of Instruction must reach the Trustees, care of Lloyds TSB Registrars, The Causeway, Worthing, BN99 6AH by no later than 11.00am on Monday, 29 May 2006.
- 4 If you prefer to return the Form of Instruction in an envelope, then please do so using the following address: Lloyds TSB Registrars, FREEPOST SEA7140, The Causeway, Worthing BN99 6AH. A stamp is not required if posted in Great Britain, Channel Islands or Northern Ireland.
- 5 The Form of Instruction is not to be regarded as an invitation to the Meeting
- 6 Electronic Proxy Appointment (EPA) is available for this Meeting. To use this facility you must visit www.sharevote.co.uk where details of the procedure are shown. The reference number, card ID and account number shown opposite will be required to complete the procedure. EPA will not be valid if received after 11.00am on Monday, 29 May 2006 and will not be accepted if found to contain a computer virus.

ANNUAL REPORT

As permitted within the rules of the Britvic Share Incentive Plan, you have received only a Notice of Annual General Meeting and Form of Instruction. If you wish to view the Annual Report and Financial Statements 2005, the Annual Review and Summary Financial Statement 2005 and other shareholder documents, they are available on the Company's website, www.ihgplc.com

Please detach and post this section

FORM OF INSTRUCTION

INTERCONTINENTAL HOTELS GROUP PLC

Reference Number			Card ID			А	Account Number		
In the Int	HILL SAMUEL ESOP TRU respect of the InterContine e Britvic Share Incentive Pl erContinental Hotels Group journment thereof, in the n	ntal Ho an, I red o PLC, t	tels Grou quest you o be held	up PLC on to vote o d at 11.00	dina n my	ry shares held by you on behalf at the Annual Ge	my behal neral Me	f under eting of	PLAN
	SOLUTIONS:	FOR	AGAINST	WITHHELD		SOLUTIONS:	FOR	AGAINST	WITHHE
1	Receipt of financial statements				5	Reappointment of auditors			
2	Approval of Remuneration Report				6	Authority to set auditors' remuneratio	n \square		
3	Declaration of final dividend				7	Political donations			
4a	Election of Jennifer Laing				8	Allotment of shares			
4b	Election of Jonathan Linen [†]				9	Disapplication of pre-emption rights			
4c	Re-election of Robert C Larson [†]				10	Authority to purchase own shares			
4d	Re-election of Stevan Porter								
† M	ember of the Remuneratio	n Comr	mittoo						
IV	erriber of the Nemidheratio	II COIIII	milee						

RESPONSE LICENCE NO. SEA7140

Do not affix postage stamps if posted in Great Britain, Channel Islands or Northern Ireland

Lloyds TSB Registrars
The Causeway
WORTHING
BN99 6AH

Tear along dotted line