

# INTERCONTINENTAL HOTELS GROUP PLC

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**FORM OF INSTRUCTION**

# INTERCONTINENTAL HOTELS GROUP PLC

**Annual General Meeting of InterContinental Hotels Group PLC to be held at 3.30pm on Tuesday, 1 June 2004.** (Please print your name and address below, if not already shown.)

## PLAN ADMINISTRATION

Please note that the Britvic Share Incentive Plan is administered by Lloyds TSB Registrars. All enquiries should be directed to:

PO Box 4083  
Highdown House, Yeoman Way  
Worthing, BN99 3BB  
Telephone: 0870 241 3957

## NOTES

- 1 Please indicate with an 'X' in the boxes provided how you wish your vote to be cast. The Trustees will abstain from voting on any particular resolution if no instruction is given in respect of that resolution and will exercise their discretion as to how they vote in relation to any other business which may come before the Meeting.
- 2 The 'Withheld' option on the Form of Instruction is provided to enable you to abstain on any particular resolution. However, a vote withheld is not a vote in law and will not be counted in the calculation of the proportion of votes 'For' and 'Against' a resolution.
- 3 Forms of Instruction must reach the Trustees, care of Lloyds TSB Registrars, The Causeway, Worthing, BN99 6BD not later than 3.30pm on 28 May 2004.
- 4 If you prefer to return the Form of Instruction in an envelope, then please do so using the following address: Lloyds TSB Registrars, FREEPOST SEA7149, The Causeway, Worthing BN99 6BD. A stamp is not required if posted in Great Britain, Channel Islands or Northern Ireland.
- 5 The Form of Instruction is not to be regarded as an invitation to the Meeting.
- 6 Electronic Proxy Appointment ('EPA') is available for this Meeting. To use this facility you must visit [www.sharevote.co.uk](http://www.sharevote.co.uk) where details of the procedure are shown. The reference number, card ID and account number shown opposite will be required to complete the procedure. EPA will not be valid if received after 3.30pm on 28 May 2004 and will not be accepted if found to contain a computer virus.

## ANNUAL REPORT

If you have received the Annual Review and Summary Financial Statement 2003, but would also like to be sent the full Annual Report and Financial Statements 2003, please tick the box opposite.

Reference Number

Card ID

Account Number

## TO HILL SAMUEL ESOP TRUSTEE LIMITED, THE TRUSTEES OF THE BRITVIC SHARE INCENTIVE PLAN

In respect of the InterContinental Hotels Group PLC ordinary shares held by you on my behalf under the Britvic Share Incentive Plan, I request you to vote on my behalf at the Annual General Meeting of InterContinental Hotels Group PLC, to be held at 3.30pm on Tuesday, 1 June 2004 and at any adjournment thereof, in the manner indicated below:

RESOLUTIONS:	FOR	AGAINST	WITHHELD	RESOLUTIONS:	FOR	AGAINST	WITHHELD
1 Receipt of financial statements	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	4g Reappointment of Richard Solomons	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2 Approval of Remuneration Report	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	4h Reappointment of Sir Howard Stringer†	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 Declaration of final dividend	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	4i Reappointment of David Webster	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4a Reappointment of Richard Hartman	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	5 Reappointment of auditors	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4b Reappointment of Ralph Kugler†	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	6 Authority to set auditors' remuneration	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4c Reappointment of Robert C Larson†	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	7 Non-executive directors' fees	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4d Reappointment of Richard North	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	8 Political donations	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4e Reappointment of Stevan Porter	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	9 Allotment of shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4f Reappointment of David Prosser†	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	10 Disapplication of pre-emption rights	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
				11 Authority to purchase own shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

† Member of the Remuneration Committee

Signature	Date
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I would like to receive the Annual Report and Financial Statements 2003

2625-006-7

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Great Britain, Channel Islands or Northern Ireland

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The Trustees of the Britvic Share Incentive Plan  
c/o Lloyds TSB Registrars  
The Causeway  
WORTHING  
BN99 6BD