

# Supplementary Information

30 September 2008



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RevPAR – 3 & 9 Months to 30 September 2008

2008 Current Trading – RevPAR, Occupancy & ADR

Hotel & Room Count – at 30 September 2008

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Continuing Revenue & Operating Profit by Quarter

Cash Flow – 3 Months ended 30 September 2008

Ordinary Shares at 30 September 2008

## Explanatory Notes

We have disclosed owned, leased, managed and franchised RevPAR, occupancy and ADR on a comparable basis.

Owned and leased comparable RevPAR, occupancy and ADR reflects performance this year compared to the same period last year for owned and leased hotels that have traded in both years. This excludes new builds, brand changes, properties closed for major refurbishment and completed disposals.

Managed and Franchised comparable RevPAR, occupancy and ADR reflects performance this year compared to the same period last year for hotels that have traded in both years. Results for 2008 and 2007 include hotels that were previously owned, managed or franchised and have been transferred to either managed or franchised and included as comparable.

All RevPAR and ADR data is quoted at a constant US dollar conversion rate to avoid distortions created by the fluctuations in the year on year exchange rate.

# Comparable RevPAR – 3 Months to 30 September 2008

## Owned & Leased and Managed

Constant US\$	Owned & Leased Comparable							Managed Comparable						
	Hotels	Occ %		ADR		RevPAR		Hotels	Occ %		ADR		RevPAR	
		2008	Pts	2008	Growth	2008	Growth		2008	Pts	2008	Growth	2008	Growth
InterContinental	4	86.2%	(0.4%)	253.06	1.6%	218.22	1.1%	22	69.0%	(2.4%)	176.79	5.7%	121.94	2.2%
Crowne Plaza								16	73.2%	0.3%	118.32	4.1%	86.58	4.5%
Holiday Inn	4	68.9%	(4.2%)	100.83	4.1%	69.51	(2.0%)	28	73.0%	0.5%	113.25	3.8%	82.62	4.5%
Express								1	93.6%	5.2%	175.30	5.1%	163.99	11.3%
Staybridge Suites	2	74.5%	(5.4%)	115.39	7.1%	85.96	(0.2%)	39	77.9%	0.5%	113.84	3.4%	88.66	4.1%
Candlewood Suites								78	76.2%	(2.5%)	71.47	3.8%	54.43	0.5%
Indigo								2	75.2%	(2.9%)	143.24	1.1%	107.74	(2.6%)
<b>Total Americas</b>	<b>10</b>	<b>78.7%</b>	<b>(2.2%)</b>	<b>192.74</b>	<b>3.3%</b>	<b>151.77</b>	<b>0.5%</b>	<b>186</b>	<b>73.7%</b>	<b>(0.9%)</b>	<b>116.58</b>	<b>4.4%</b>	<b>85.97</b>	<b>3.1%</b>
InterContinental	1 *	74.8%	(12.1%)	500.55	0.3%	374.32	(13.7%)	33	68.5%	(1.7%)	190.71	17.0%	130.59	14.2%
Crowne Plaza								16	76.7%	(2.7%)	167.52	6.6%	128.43	3.0%
Holiday Inn								76	77.8%	0.7%	140.05	2.2%	108.99	3.2%
Express	1	63.2%	(13.4%)	87.83	30.0%	55.49	7.2%	9	67.1%	0.9%	106.60	22.7%	71.53	24.3%
<b>Total EMEA</b>	<b>2</b>	<b>71.9%</b>	<b>(12.4%)</b>	<b>411.53</b>	<b>2.1%</b>	<b>296.02</b>	<b>(12.9%)</b>	<b>134</b>	<b>73.9%</b>	<b>(0.6%)</b>	<b>159.92</b>	<b>8.6%</b>	<b>118.24</b>	<b>7.7%</b>
InterContinental	1	64.5%	2.2%	397.19	13.6%	256.23	17.7%	22	69.6%	(5.9%)	188.89	7.6%	131.48	(0.8%)
Crowne Plaza								42	70.4%	(5.1%)	114.18	11.2%	80.44	3.8%
Holiday Inn	1	83.6%	3.0%	144.79	9.7%	121.08	13.8%	71	66.2%	(6.8%)	97.43	17.5%	64.54	6.6%
Express								7	71.2%	0.1%	61.61	15.9%	43.88	16.1%
Other								9	73.0%	(1.3%)	169.12	(2.0%)	123.54	(3.7%)
<b>Total Asia Pacific</b>	<b>2</b>	<b>70.0%</b>	<b>2.5%</b>	<b>311.01</b>	<b>13.0%</b>	<b>217.62</b>	<b>17.1%</b>	<b>151</b>	<b>68.6%</b>	<b>(5.6%)</b>	<b>122.05</b>	<b>11.2%</b>	<b>83.74</b>	<b>2.8%</b>

Note \* InterContinental Le Grand Paris

# Comparable RevPAR – 3 Months to 30 September 2008

## Franchised and Total

Constant US\$	Hotels	Franchised Comparable						Total Comparable					
		Occ %		ADR		RevPAR		Occ %		ADR		RevPAR	
		2008	Pts	2008	Growth	2008	Growth	2008	Pts	2008	Growth	2008	Growth
InterContinental	22	64.1%	1.6%	135.79	6.3%	87.10	8.9%	69.2%	(0.6%)	173.72	4.6%	120.22	3.7%
Crowne Plaza	134	64.0%	(1.7%)	112.54	4.1%	72.01	1.4%	65.2%	(1.5%)	113.40	4.2%	73.94	1.9%
Holiday Inn	805	65.7%	(3.1%)	103.07	3.2%	67.75	(1.4%)	66.2%	(2.9%)	103.72	3.3%	68.66	(1.0%)
Express	1,420	71.1%	(2.6%)	103.55	4.7%	73.67	1.0%	71.2%	(2.5%)	103.75	4.7%	73.86	1.1%
Staybridge Suites	59	76.3%	(0.7%)	105.26	2.8%	80.32	1.9%	77.0%	(0.3%)	109.26	3.2%	84.09	2.8%
Candlewood Suites	53	71.9%	1.9%	74.74	3.2%	53.75	6.0%	74.7%	(1.0%)	72.55	3.6%	54.20	2.3%
Indigo	5	60.5%	4.9%	96.00	2.0%	58.08	11.0%	64.9%	2.6%	112.39	0.4%	72.94	4.6%
<b>Total Americas</b>	<b>2,498</b>	<b>67.8%</b>	<b>(2.5%)</b>	<b>104.42</b>	<b>4.0%</b>	<b>70.80</b>	<b>0.3%</b>	<b>68.5%</b>	<b>(2.3%)</b>	<b>106.78</b>	<b>4.0%</b>	<b>73.18</b>	<b>0.6%</b>
InterContinental	4	65.1%	(1.0%)	313.24	11.3%	203.90	9.6%	68.4%	(2.0%)	213.97	13.3%	146.42	10.0%
Crowne Plaza	42	71.0%	(1.5%)	154.62	6.6%	109.77	4.3%	72.8%	(1.9%)	158.83	6.6%	115.55	3.9%
Holiday Inn	205	69.3%	(2.4%)	127.14	5.4%	88.10	1.9%	71.8%	(1.4%)	131.34	4.4%	94.37	2.4%
Express	132	76.6%	(0.7%)	116.25	3.5%	89.01	2.6%	75.8%	(0.8%)	115.49	4.5%	87.60	3.5%
<b>Total EMEA</b>	<b>383</b>	<b>71.4%</b>	<b>(1.8%)</b>	<b>131.66</b>	<b>5.4%</b>	<b>93.99</b>	<b>2.8%</b>	<b>72.3%</b>	<b>(1.5%)</b>	<b>143.41</b>	<b>6.4%</b>	<b>103.62</b>	<b>4.2%</b>
InterContinental	8	58.7%	(8.9%)	193.85	14.9%	113.72	(0.2%)	67.0%	(6.2%)	198.89	10.0%	133.28	0.7%
Crowne Plaza	5	76.7%	0.7%	113.96	(1.2%)	87.38	(0.3%)	71.3%	(4.2%)	114.15	9.3%	81.42	3.1%
Holiday Inn	14	70.1%	(0.8%)	84.23	9.6%	59.04	8.4%	66.8%	(6.1%)	96.59	16.7%	64.50	6.8%
Express	1	65.0%	9.3%	57.46	1.2%	37.36	18.2%	70.7%	0.9%	61.32	14.9%	43.37	16.3%
Other	12	71.1%	(3.5%)	97.52	(0.6%)	69.36	(5.2%)	72.1%	(2.4%)	133.30	(1.1%)	96.07	(4.3%)
<b>Total Asia Pacific</b>	<b>40</b>	<b>69.0%</b>	<b>(3.1%)</b>	<b>118.01</b>	<b>4.2%</b>	<b>81.38</b>	<b>(0.2%)</b>	<b>68.7%</b>	<b>(5.1%)</b>	<b>123.74</b>	<b>10.2%</b>	<b>84.99</b>	<b>2.7%</b>



# Comparable RevPAR – 9 Months to 30 September 2008

## Owned & Leased and Managed

Constant US\$	Owned & Leased Comparable							Managed Comparable						
	Hotels	Occ %		ADR		RevPAR		Hotels	Occ %		ADR		RevPAR	
		2008	Pts	2008	Growth	2008	Growth		2008	Pts	2008	Growth	2008	Growth
InterContinental	4	83.2%	2.8%	251.89	2.8%	209.69	6.4%	22	69.5%	(1.5%)	184.07	4.3%	127.99	2.1%
Crowne Plaza								16	72.9%	(1.0%)	120.62	5.0%	87.88	3.6%
Holiday Inn	4	71.0%	(2.2%)	111.65	5.7%	79.25	2.6%	28	71.9%	2.5%	112.35	4.8%	80.76	8.5%
Express								1	82.3%	3.2%	157.41	8.0%	129.51	12.5%
Staybridge Suites	2	73.5%	(2.3%)	105.14	3.1%	77.22	(0.0%)	39	76.1%	0.7%	113.22	3.2%	86.20	4.2%
Candlewood Suites								78	74.0%	(2.0%)	72.08	3.2%	53.34	0.4%
Indigo								2	69.7%	0.2%	140.77	0.1%	98.18	0.3%
<b>Total Americas</b>	<b>10</b>	<b>77.8%</b>	<b>0.6%</b>	<b>193.11</b>	<b>4.6%</b>	<b>150.31</b>	<b>5.3%</b>	<b>186</b>	<b>72.7%</b>	<b>(0.2%)</b>	<b>118.44</b>	<b>4.2%</b>	<b>86.06</b>	<b>3.9%</b>
InterContinental	1 *	77.0%	(4.9%)	483.18	3.1%	372.03	(3.1%)	33	68.1%	2.6%	179.51	11.9%	122.16	16.4%
Crowne Plaza								16	78.4%	(1.3%)	187.71	11.7%	147.20	9.9%
Holiday Inn								76	74.1%	0.6%	143.37	3.4%	106.29	4.3%
Express	1	69.3%	(2.1%)	103.51	29.5%	71.73	25.6%	9	67.5%	(1.2%)	102.45	14.1%	69.17	12.2%
<b>Total EMEA</b>	<b>2</b>	<b>75.1%</b>	<b>(4.2%)</b>	<b>397.15</b>	<b>3.8%</b>	<b>298.28</b>	<b>(1.7%)</b>	<b>134</b>	<b>72.3%</b>	<b>1.0%</b>	<b>161.10</b>	<b>8.2%</b>	<b>116.55</b>	<b>9.7%</b>
InterContinental	1	67.2%	2.3%	405.39	12.0%	272.36	16.0%	22	71.4%	(2.4%)	180.30	6.9%	128.76	3.3%
Crowne Plaza								42	70.5%	(3.4%)	110.70	7.7%	78.04	2.8%
Holiday Inn	1	84.5%	8.7%	140.77	4.3%	118.98	16.3%	71	67.8%	(2.6%)	93.75	12.2%	63.61	8.1%
Express								7	67.2%	4.2%	59.78	4.9%	40.17	11.9%
Other								9	73.9%	(1.7%)	129.20	(0.8%)	95.48	(3.0%)
<b>Total Asia Pacific</b>	<b>2</b>	<b>72.1%</b>	<b>4.1%</b>	<b>316.80</b>	<b>9.3%</b>	<b>228.54</b>	<b>16.0%</b>	<b>151</b>	<b>69.6%</b>	<b>(2.5%)</b>	<b>115.50</b>	<b>8.0%</b>	<b>80.36</b>	<b>4.3%</b>

Note \* InterContinental Le Grand Paris

# Comparable RevPAR – 9 Months to 30 September 2008

## Franchised and Total

Constant US\$	Hotels	Franchised Comparable						Total Comparable					
		Occ %		ADR		RevPAR		Occ %		ADR		RevPAR	
		2008	Pts	2008	Growth	2008	Growth	2008	Pts	2008	Growth	2008	Growth
InterContinental	22	65.8%	2.5%	141.59	4.8%	93.14	8.9%	69.8%	0.6%	178.56	4.0%	124.55	4.8%
Crowne Plaza	134	62.9%	(1.6%)	113.57	4.1%	71.38	1.6%	64.2%	(1.5%)	114.63	4.3%	73.57	1.9%
Holiday Inn	805	62.6%	(2.6%)	100.42	3.6%	62.84	(0.4%)	63.2%	(2.3%)	101.35	3.8%	64.06	0.2%
Express	1,420	67.9%	(1.9%)	100.54	5.5%	68.24	2.6%	67.9%	(1.9%)	100.69	5.5%	68.37	2.7%
Staybridge Suites	59	73.7%	0.4%	104.68	2.6%	77.12	3.1%	74.8%	0.5%	108.50	2.9%	81.10	3.5%
Candlewood Suites	53	67.9%	2.4%	73.34	1.5%	49.83	5.2%	71.9%	(0.5%)	72.49	2.6%	52.14	1.9%
Indigo	5	62.2%	5.8%	111.18	6.6%	69.10	17.6%	64.4%	4.1%	120.77	3.3%	77.81	10.4%
<b>Total Americas</b>	<b>2,498</b>	<b>64.9%</b>	<b>(1.9%)</b>	<b>102.37</b>	<b>4.4%</b>	<b>66.46</b>	<b>1.4%</b>	<b>65.9%</b>	<b>(1.7%)</b>	<b>105.27</b>	<b>4.4%</b>	<b>69.34</b>	<b>1.8%</b>
InterContinental	4	61.5%	(3.1%)	321.06	21.7%	197.38	15.8%	67.8%	1.8%	204.15	10.8%	138.48	13.9%
Crowne Plaza	42	68.6%	(0.5%)	158.26	6.6%	108.50	5.9%	71.6%	(0.7%)	168.25	8.5%	120.49	7.4%
Holiday Inn	205	66.7%	(0.9%)	129.96	6.3%	86.62	4.9%	68.9%	(0.5%)	134.29	5.4%	92.52	4.7%
Express	132	73.2%	(0.0%)	116.10	3.9%	84.96	3.9%	72.8%	(0.1%)	115.19	4.6%	83.84	4.5%
<b>Total EMEA</b>	<b>383</b>	<b>68.6%</b>	<b>(0.7%)</b>	<b>133.84</b>	<b>6.2%</b>	<b>91.78</b>	<b>5.2%</b>	<b>69.9%</b>	<b>(0.1%)</b>	<b>145.37</b>	<b>6.9%</b>	<b>101.60</b>	<b>6.7%</b>
InterContinental	8	65.5%	(7.3%)	219.87	16.4%	144.00	4.8%	69.9%	(3.3%)	198.08	9.6%	138.55	4.7%
Crowne Plaza	5	76.9%	0.3%	119.20	1.6%	91.72	2.0%	71.4%	(2.9%)	112.00	6.8%	79.98	2.7%
Holiday Inn	14	72.6%	0.2%	84.47	6.6%	61.30	6.9%	68.5%	(2.2%)	93.31	11.6%	63.87	8.1%
Express	1	58.9%	5.4%	56.24	3.8%	33.10	14.3%	66.5%	4.4%	59.54	4.9%	39.62	12.2%
Other	12	7092.6%	(233.6%)	93.43	52.2%	66.27	(268.3%)	72.4%	(2.0%)	111.41	(0.2%)	80.66	(2.9%)
<b>Total Asia Pacific</b>	<b>40</b>	<b>71.1%</b>	<b>(2.3%)</b>	<b>125.62</b>	<b>5.9%</b>	<b>89.34</b>	<b>2.6%</b>	<b>69.9%</b>	<b>(2.4%)</b>	<b>119.86</b>	<b>7.9%</b>	<b>83.75</b>	<b>4.3%</b>

# 2008 Current Trading – Comparable RevPAR Growth

Constant US\$

	Qtr1	Qtr2	July	August	Sept	Qtr 3	Sep Ytd
US - InterContinental	3.9%	4.7%	3.0%	(0.7%)	1.6%	1.3%	3.3%
US - Crowne Plaza	0.6%	1.2%	1.0%	(0.1%)	1.9%	0.9%	0.9%
US - Holiday Inn	0.2%	0.2%	(0.1%)	(1.8%)	(2.9%)	(1.5%)	(0.4%)
US - Express	3.6%	2.6%	3.1%	0.1%	(1.3%)	0.7%	2.1%
US - Staybridge	3.6%	3.9%	3.9%	1.0%	3.0%	2.6%	3.3%
US - Candlewood	2.1%	1.6%	4.0%	0.0%	2.9%	2.3%	1.9%
US - Indigo	23.5%	4.6%	5.6%	4.3%	3.8%	4.6%	10.4%
US - All Brands	1.9%	1.6%	1.6%	(0.7%)	(1.1%)	(0.0%)	1.1%
UK Regions - Holiday Inn & Express	(0.0%)	5.4%	3.5%	0.7%	(0.3%)	1.3%	2.2%
UK London - Holiday Inn & Express	6.4%	7.3%	13.5%	4.5%	(1.3%)	5.5%	6.4%
UK - Holiday Inn & Express	1.7%	5.9%	6.2%	1.6%	(0.6%)	2.4%	3.3%
UK (excl IC London)	1.9%	6.2%	6.0%	2.0%	(0.3%)	2.6%	3.6%
France	12.2%	6.9%	3.9%	(2.0%)	(6.2%)	(1.8%)	5.1%
Germany	(0.6%)	15.9%	9.1%	1.9%	4.9%	5.3%	7.0%
Continental Europe	5.9%	8.0%	5.1%	0.0%	0.1%	1.6%	5.1%
Middle East	22.3%	32.5%	19.9%	20.9%	31.1%	24.0%	26.1%
Greater China (incl Hong Kong)	3.2%	0.5%	(3.4%)	32.6%	(9.4%)	6.3%	3.3%



# 2008 Current Trading – Comparable Occupancy Growth (%age pts)

## %age Points

	Qtr1	Qtr2	July	August	Sept	Qtr 3	Sep Ytd
US - InterContinental	1.4%	1.2%	2.6%	(1.2%)	(2.9%)	(0.5%)	0.7%
US - Crowne Plaza	(1.3%)	(1.0%)	(1.1%)	(0.5%)	(2.1%)	(1.2%)	(1.2%)
US - Holiday Inn	(2.4%)	(2.3%)	(1.8%)	(3.4%)	(4.1%)	(3.1%)	(2.6%)
US - Express	(1.7%)	(1.8%)	(0.8%)	(3.4%)	(3.8%)	(2.6%)	(2.1%)
US - Staybridge	0.6%	1.0%	1.3%	(1.6%)	(0.4%)	(0.2%)	0.4%
US - Candlewood	(0.2%)	(0.2%)	1.0%	(2.6%)	(1.4%)	(1.0%)	(0.5%)
US - Indigo	7.3%	2.6%	4.0%	2.7%	1.0%	2.6%	4.1%
US - All Brands	(1.7%)	(1.7%)	(1.0%)	(2.9%)	(3.5%)	(2.5%)	(2.0%)
UK Regions - Holiday Inn & Express	(1.4%)	2.9%	1.1%	0.6%	(0.6%)	0.4%	0.6%
UK London - Holiday Inn & Express	0.5%	(0.2%)	2.4%	1.7%	(3.1%)	0.3%	0.2%
UK - Holiday Inn & Express	(0.9%)	2.2%	1.4%	0.9%	(1.1%)	0.4%	0.5%
UK (excl IC London)	(0.6%)	1.7%	0.7%	0.5%	(1.2%)	0.0%	0.3%
France	1.2%	(0.6%)	(1.5%)	(5.2%)	(2.5%)	(3.1%)	(0.9%)
Germany	(2.3%)	2.9%	0.6%	(3.1%)	(1.5%)	(1.3%)	(0.3%)
Continental Europe	(0.3%)	(0.3%)	(1.6%)	(3.7%)	(2.1%)	(2.5%)	(1.1%)
Middle East	4.8%	6.2%	(0.1%)	1.4%	(3.4%)	(0.7%)	3.4%
Greater China (incl Hong Kong)	0.4%	(2.5%)	(6.2%)	(12.3%)	(7.5%)	(8.7%)	(3.7%)

# 2008 Current Trading – Comparable ADR Growth

**Constant US\$**

	Qtr1	Qtr2	July	August	Sept	Qtr 3	Sep Ytd
US - InterContinental	1.9%	3.1%	(0.4%)	0.8%	5.6%	1.9%	2.3%
US - Crowne Plaza	2.7%	2.7%	2.6%	0.7%	5.2%	2.8%	2.7%
US - Holiday Inn	4.5%	3.7%	2.5%	3.2%	3.6%	3.1%	3.7%
US - Express	6.4%	5.2%	4.2%	4.7%	4.4%	4.5%	5.2%
US - Staybridge	2.7%	2.5%	2.2%	3.0%	3.5%	2.9%	2.7%
US - Candlewood	2.4%	1.9%	2.5%	3.6%	4.9%	3.6%	2.6%
US - Indigo	8.9%	0.5%	(0.9%)	(0.1%)	2.2%	0.4%	3.3%
US - All Brands	4.8%	4.0%	3.0%	3.4%	4.3%	3.6%	4.1%
UK Regions - Holiday Inn & Express	1.4%	2.4%	2.4%	0.0%	0.3%	0.9%	1.6%
UK London - Holiday Inn & Express	5.8%	7.5%	10.9%	2.7%	1.8%	5.2%	6.2%
UK - Holiday Inn & Express	2.6%	3.6%	4.7%	0.7%	0.6%	2.0%	2.8%
UK (excl IC London)	2.8%	3.9%	5.1%	1.3%	1.2%	2.5%	3.1%
France	10.0%	7.7%	6.0%	5.7%	(3.1%)	2.4%	6.4%
Germany	3.3%	11.1%	8.2%	6.9%	7.0%	7.3%	7.5%
Continental Europe	6.5%	8.4%	7.7%	5.9%	3.0%	5.3%	6.8%
Middle East	13.8%	20.9%	20.1%	18.6%	38.8%	25.3%	19.9%
Greater China (incl Hong Kong)	2.5%	4.3%	6.0%	60.6%	1.4%	21.3%	9.3%

# Hotel & Room Count at 30 September 2008

	Owned & Leased		Managed		Franchised		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
InterContinental	4	1,914	24	8,863	26	7,328	54	18,105
Crowne Plaza	-	-	18	6,473	162	43,036	180	49,509
Holiday Inn	4	1,358	30	9,781	895	160,241	929	171,380
Express	-	-	1	252	1,683	141,906	1,684	142,158
Staybridge Suites	2	233	42	5,251	97	10,040	141	15,524
Candlewood Suites	-	-	79	9,512	117	10,512	196	20,024
Indigo	-	-	3	405	16	2,040	19	2,445
<b>Total Americas</b>	<b>10</b>	<b>3,505</b>	<b>197</b>	<b>40,537</b>	<b>2,996</b>	<b>375,103</b>	<b>3,203</b>	<b>419,145</b>
InterContinental	3	1,293	54	17,462	8	2,318	65	21,073
Crowne Plaza	-	-	23	6,254	64	14,130	87	20,384
Holiday Inn	-	-	86	15,564	241	36,805	327	52,369
Express	1	153	14	1,591	168	19,467	183	21,211
Staybridge Suites	-	-	1	132	-	-	1	132
Other	-	-	1	203	-	-	1	203
<b>Total EMEA</b>	<b>4</b>	<b>1,446</b>	<b>179</b>	<b>41,206</b>	<b>481</b>	<b>72,720</b>	<b>664</b>	<b>115,372</b>
InterContinental	1	495	29	11,577	8	2,380	38	14,452
Crowne Plaza	-	-	59	18,995	5	1,887	64	20,882
Holiday Inn	1	198	80	23,801	15	2,459	96	26,458
Express	-	-	20	5,583	2	275	22	5,858
Other	-	-	9	3,238	12	2,820	21	6,058
<b>Total Asia Pacific</b>	<b>2</b>	<b>693</b>	<b>197</b>	<b>63,194</b>	<b>42</b>	<b>9,821</b>	<b>241</b>	<b>73,708</b>
InterContinental	8	3,702	107	37,902	42	12,026	157	53,630
Crowne Plaza	-	-	100	31,722	231	59,053	331	90,775
Holiday Inn	5	1,556	196	49,146	1,151	199,505	1,352	250,207
Express	1	153	35	7,426	1,853	161,648	1,889	169,227
Staybridge Suites	2	233	43	5,383	97	10,040	142	15,656
Candlewood Suites	-	-	79	9,512	117	10,512	196	20,024
Indigo	-	-	3	405	16	2,040	19	2,445
Other	-	-	10	3,441	12	2,820	22	6,261
<b>Total Hotel &amp; Room Count</b>	<b>16</b>	<b>5,644</b>	<b>573</b>	<b>144,937</b>	<b>3,519</b>	<b>457,644</b>	<b>4,108</b>	<b>608,225</b>

# Pipeline at 30 September 2008

	Owned & Leased		Managed		Franchised		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
InterContinental			8	2,586	-	-	8	2,586
Crowne Plaza			2	594	44	10,253	46	10,847
Holiday Inn			4	648	262	32,708	266	33,356
Express			1	150	650	57,427	651	57,577
Staybridge Suites			5	587	160	17,202	165	17,789
Candlewood Suites			-	-	230	20,842	230	20,842
Indigo	1	185	4	538	50	6,192	55	6,915
Holiday Inn Club Vacations					1	2,412	1	2,412
<b>Total Americas</b>	<b>1</b>	<b>185</b>	<b>24</b>	<b>5,103</b>	<b>1,397</b>	<b>147,036</b>	<b>1,422</b>	<b>152,324</b>
InterContinental			27	6,941	1	200	28	7,141
Crowne Plaza			18	5,744	9	1,830	27	7,574
Holiday Inn			18	4,195	32	5,307	50	9,502
Express			6	603	48	6,468	54	7,071
Staybridge Suites			12	1,395	1	176	13	1,571
Indigo			-	-	1	64	1	64
Other			1	90			1	90
<b>Total EMEA</b>	<b>-</b>	<b>-</b>	<b>82</b>	<b>18,968</b>	<b>92</b>	<b>14,045</b>	<b>174</b>	<b>33,013</b>
InterContinental			33	11,839			33	11,839
Crowne Plaza			58	21,872			58	21,872
Holiday Inn			63	18,627			63	18,627
Express			21	5,507	2	327	23	5,834
<b>Total Asia Pacific</b>	<b>-</b>	<b>-</b>	<b>175</b>	<b>57,845</b>	<b>2</b>	<b>327</b>	<b>177</b>	<b>58,172</b>
InterContinental	-	-	68	21,366	1	200	69	21,566
Crowne Plaza	-	-	78	28,210	53	12,083	131	40,293
Holiday Inn	-	-	85	23,470	294	38,015	379	61,485
Express	-	-	28	6,260	700	64,222	728	70,482
Staybridge Suites	-	-	17	1,982	161	17,378	178	19,360
Candlewood Suites	-	-	-	-	230	20,842	230	20,842
Indigo	1	185	4	538	51	6,256	56	6,979
Holiday Inn Club Vacations	-	-	-	-	1	2,412	1	2,412
Other	-	-	1	90	-	-	1	90
<b>Total Pipeline</b>	<b>1</b>	<b>185</b>	<b>281</b>	<b>81,916</b>	<b>1,491</b>	<b>161,408</b>	<b>1,773</b>	<b>243,509</b>

# Americas Future Growth Drivers

Total	InterContinental	Crowne Plaza	Holiday Inn	Holiday Inn Express	Staybridge Suites	Candlewood Suites	Hotel Indigo	HI Club Vacations
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## Room Count

1 January 2008	408,859	16,624	47,893	177,999	134,551	13,466	16,825	1,501	
Openings	26,305	1,315	2,152	6,187	10,478	2,041	3,194	938	
Brand Conversions	0	156	679	(1,133)	298				
Removals	(16,019)	10	(1,215)	(11,673)	(3,169)	17	5	6	
<b>30 Sept 2008</b>	<b>419,145</b>	<b>18,105</b>	<b>49,509</b>	<b>171,380</b>	<b>142,158</b>	<b>15,524</b>	<b>20,024</b>	<b>2,445</b>	
<i>% Growth</i>	3%	9%	3%	(4)%	6%	15%	19%	63%	

## Pipeline

1 January 2008	141,157	3,722	9,036	33,029	54,279	15,921	18,605	6,565	-
Signings	48,297	1,732	3,865	10,033	15,523	5,895	7,012	1,825	2,412
<b>30 Sept 2008</b>	<b>152,324</b>	<b>2,586</b>	<b>10,847</b>	<b>33,356</b>	<b>57,577</b>	<b>17,789</b>	<b>20,842</b>	<b>6,915</b>	<b>2,412</b>

# EMEA Future Growth Drivers

Total	InterContinental	Crowne Plaza	Holiday Inn	Holiday Inn Express	Staybridge Suites	Indigo	Other
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## Room Count

1 January 2008	109,560	20,012	17,326	52,842	19,380	-	-	-
Openings	8,443	1,045	2,418	1,404	3,241	132		203
Brand Conversions	0		631	(631)				
Removals	(2,631)	16	9	(1,246)	(1,410)			
<b>30 Sept 2008</b>	<b>115,372</b>	<b>21,073</b>	<b>20,384</b>	<b>52,369</b>	<b>21,211</b>	<b>132</b>	<b>-</b>	<b>203</b>
% Growth	5%	5%	18%	(1)%	9%	-	-	-

## Pipeline

1 January 2008	32,889	5,960	6,298	9,546	9,766	1,229	0	90
Signings	10,222	2,296	3,893	2,038	950	774	68	203
<b>30 Sept 2008</b>	<b>33,013</b>	<b>7,141</b>	<b>7,574</b>	<b>9,502</b>	<b>7,071</b>	<b>1,571</b>	<b>64</b>	<b>90</b>



# Asia Pacific Future Growth Drivers

Total	InterContinental	Crowne Plaza	Holiday Inn	Holiday Inn Express	Other
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Room Count
1 January 2008
Openings
Brand Conversions
Removals
<b>30 Sept 2008</b>
<i>% Growth</i>

66,675	14,126	17,951	25,858	2,600	6,140
8,016	337	3,626	791	3,262	
0					
(11)	(11)	(695)	(191)	(4)	(82)
<b>73,708</b>	<b>14,452</b>	<b>20,882</b>	<b>26,458</b>	<b>5,858</b>	<b>6,058</b>
11%	2%	16%	2%	125%	(1)%

Pipeline
1 January 2008
Signings
<b>30 Sept 2008</b>

51,826	10,331	21,028	14,370	6,097	-
15,309	2,179	4,538	5,248	3,344	-
<b>58,172</b>	<b>11,839</b>	<b>21,872</b>	<b>18,627</b>	<b>5,834</b>	-

## Continuing Revenue & Operating Profit

Continuing operations are classified under IFRS at 30 September 2008. This classification can change over time. Continuing operations excludes all owned and leased hotel assets sold as at 30 September 2008 and InterContinental Buckhead and Staybridge Suites Cherry Creek reported within Discontinued operations.

# 2008 Continuing Revenue & Operating Profit

\$m	Revenue					Operating Profit				
	Q1	Q2	Q3	Q4	Sept Ytd	Q1	Q2	Q3	Q4	Sept Ytd
Owned & Leased	63	69	63	-	195	7	12	10	-	29
Managed	53	44	41	-	138	23	15	12	-	50
Franchised	114	134	139	-	387	97	118	120	-	335
	230	247	243	-	720	127	145	142	-	414
Regional Overhead	-	-	-	-	-	(15)	(15)	(16)	-	(46)
<b>Total Americas</b>	<b>230</b>	<b>247</b>	<b>243</b>	<b>-</b>	<b>720</b>	<b>112</b>	<b>130</b>	<b>126</b>	<b>-</b>	<b>368</b>
Owned & Leased	53	68	66	-	187	5	14	14	-	33
Managed	40	57	36	-	133	21	35	19	-	75
Franchised	22	31	35	-	88	15	20	25	-	60
	115	156	137	-	408	41	69	58	-	168
Regional Overhead	-	-	-	-	-	(11)	(10)	(12)	-	(33)
<b>Total EMEA</b>	<b>115</b>	<b>156</b>	<b>137</b>	<b>-</b>	<b>408</b>	<b>30</b>	<b>59</b>	<b>46</b>	<b>-</b>	<b>135</b>
Owned & Leased	40	37	37	-	114	10	10	7	-	27
Managed	28	28	30	-	86	14	12	17	-	43
Franchised	4	4	6	-	14	2	1	4	-	7
	72	69	73	-	214	26	23	28	-	77
Regional Overhead	-	-	-	-	-	(9)	(11)	(10)	-	(30)
<b>Total Asia Pacific</b>	<b>72</b>	<b>69</b>	<b>73</b>	<b>-</b>	<b>214</b>	<b>17</b>	<b>12</b>	<b>18</b>	<b>-</b>	<b>47</b>
Central Overheads	31	32	33	-	96	(35)	(41)	(40)	-	(116)
<b>Total Continuing</b>	<b>448</b>	<b>504</b>	<b>486</b>	<b>-</b>	<b>1,438</b>	<b>124</b>	<b>160</b>	<b>150</b>	<b>-</b>	<b>434</b>

# 2007 Continuing Revenue & Operating Profit

\$m	Revenue					Operating Profit				
	Q1	Q2	Q3	Q4	Full Year	Q1	Q2	Q3	Q4	Full Year
Owned & Leased	57	65	63	72	257	4	12	9	15	40
Managed	38	42	37	39	156	11	14	9	7	41
Franchised	106	134	134	115	489	93	116	119	97	425
	201	241	234	226	902	108	142	137	119	506
Regional Overhead	-	-	-	-	-	(15)	(15)	(17)	(19)	(66)
<b>Total Americas</b>	<b>201</b>	<b>241</b>	<b>234</b>	<b>226</b>	<b>902</b>	<b>93</b>	<b>127</b>	<b>120</b>	<b>100</b>	<b>440</b>
Owned & Leased	47	59	66	72	244	(4)	7	14	16	33
Managed	32	44	40	51	167	16	22	21	28	87
Franchised	16	19	22	24	81	12	15	16	15	58
	95	122	128	147	492	24	44	51	59	178
Regional Overhead	-	-	-	-	-	(9)	(11)	(11)	(13)	(44)
<b>Total EMEA</b>	<b>95</b>	<b>122</b>	<b>128</b>	<b>147</b>	<b>492</b>	<b>15</b>	<b>33</b>	<b>40</b>	<b>46</b>	<b>134</b>
Owned & Leased	36	31	31	47	145	8	7	6	15	36
Managed	22	22	26	29	99	9	10	13	14	46
Franchised	4	4	3	5	16	2	2	1	1	6
	62	57	60	81	260	19	19	20	30	88
Regional Overhead	-	-	-	-	-	(6)	(5)	(6)	(8)	(25)
<b>Total Asia Pacific</b>	<b>62</b>	<b>57</b>	<b>60</b>	<b>81</b>	<b>260</b>	<b>13</b>	<b>14</b>	<b>14</b>	<b>22</b>	<b>63</b>
Central Overheads	25	29	31	32	117	(33)	(42)	(42)	(46)	(163)
<b>Total Continuing</b>	<b>383</b>	<b>449</b>	<b>453</b>	<b>486</b>	<b>1,771</b>	<b>88</b>	<b>132</b>	<b>132</b>	<b>122</b>	<b>474</b>

# 2006 Continuing Revenue & Operating Profit

\$m	Revenue					Operating Profit				
	Q1	Q2	Q3	Q4	Full Year	Q1	Q2	Q3	Q4	Full Year
Owned & Leased	44	49	45	54	192	4	9	4	5	22
Managed	36	37	34	36	143	11	16	13	10	50
Franchised	96	116	123	108	443	85	100	106	91	382
	176	202	202	198	778	100	125	123	106	454
Regional Overhead	-	-	-	-	-	(14)	(14)	(15)	(16)	(59)
<b>Total Americas</b>	<b>176</b>	<b>202</b>	<b>202</b>	<b>198</b>	<b>778</b>	<b>86</b>	<b>111</b>	<b>108</b>	<b>90</b>	<b>395</b>
Owned & Leased	34	44	42	49	169	(6)	4	1	(6)	(7)
Managed	25	30	32	44	131	14	17	16	21	68
Franchised	11	16	21	15	63	8	13	11	12	44
	70	90	95	108	363	16	34	28	27	105
Regional Overhead	-	-	-	-	-	(9)	(8)	(7)	(12)	(36)
<b>Total EMEA</b>	<b>70</b>	<b>90</b>	<b>95</b>	<b>108</b>	<b>363</b>	<b>7</b>	<b>26</b>	<b>21</b>	<b>15</b>	<b>69</b>
Owned & Leased	32	31	27	41	131	8	6	4	13	31
Managed	13	17	16	19	65	8	11	9	11	39
Franchised	2	2	2	2	8	1	2	1	1	5
	47	50	45	62	204	17	19	14	25	75
Regional Overhead	-	-	-	-	-	(4)	(5)	(6)	(8)	(23)
<b>Total Asia Pacific</b>	<b>47</b>	<b>50</b>	<b>45</b>	<b>62</b>	<b>204</b>	<b>13</b>	<b>14</b>	<b>8</b>	<b>17</b>	<b>52</b>
Central Overheads	20	23	27	31	101	(30)	(36)	(37)	(46)	(149)
<b>Total Continuing</b>	<b>313</b>	<b>365</b>	<b>369</b>	<b>399</b>	<b>1,446</b>	<b>76</b>	<b>115</b>	<b>100</b>	<b>76</b>	<b>367</b>

## Cash Flow – 3 Months to 30 September 2008

\$m	3 Months to 30 September 2008	3 Months to 30 September 2007
Operating Profit*	153	138
Depreciation & Amortisation*	26	29
Working Capital	91	53
Pension Obligations	(2)	(15)
Other	(11)	16
Cash Flow from Operations	257	221
Net Debt at 30 September	1,351	1,647
*Excludes exceptional items		



## Ordinary Shares at 30 September 2008

Number of Shares	At 30 September 2008	At 30 September 2007
Opening Balance at 1 January	294.6	356.1
Share Buyback	(9.2)	(4.9)
Share consolidation	-	(57.3)
Option Exercise	0.1	3.3
Closing Balance at 30 September	285.5	297.2
Basic Weighted Average Shares	288.2	329.1
Dilutive Potential Ordinary Shares	6.4	6.1
Basic Diluted Average Shares	294.6	335.2