

# Supplementary Information

31 December 2009



RevPAR – 3 & 12 Months to 31 December 2009

2009 Current Trading – RevPAR, Occupancy & ADR

Hotel & Room Count – at 31 December 2009

Pipeline – at 31 December 2009

Room Count & Pipeline Growth Drivers

Continuing Revenue & Operating Profit by Quarter

Free Cash Flow – 12 Months ended 31 December 2009

Ordinary Shares at 31 December 2009

## Explanatory Notes

We have disclosed owned, leased, managed and franchised RevPAR, occupancy and ADR on a comparable basis.

Owned and leased comparable RevPAR, occupancy and ADR reflects performance this year compared to the same period last year for owned and leased hotels that have traded in both years. This excludes new builds, brand changes, properties closed for major refurbishment and completed disposals.

Managed and Franchised comparable RevPAR, occupancy and ADR reflects performance this year compared to the same period last year for hotels that have traded in both years. Results for 2009 and 2008 include hotels that were previously owned, managed or franchised and have been transferred to either managed or franchised and included as comparable.

All RevPAR and ADR data is quoted at a constant US dollar conversion rate to avoid distortions created by the fluctuations in the year on year exchange rate.



# Comparable RevPAR – 3 Months to 31 December 2009

## Franchised and Total

Constant US\$	Franchised Comparable							Total Comparable					
	Hotels	Occ %		ADR		RevPAR		Occ %		ADR		RevPAR	
		2009	Pts	2009	Growth	2009	Growth	2009	Pts	2009	Growth	2009	Growth
InterContinental	22	55.9%	(1.5%)	114.04	(13.2%)	63.72	(15.5%)	62.3%	(1.3%)	152.66	(13.0%)	95.09	(14.7%)
Crowne Plaza	141	52.5%	(1.6%)	96.72	(8.8%)	50.74	(11.5%)	53.6%	(1.6%)	97.79	(9.2%)	52.46	(11.9%)
Holiday Inn	748	49.3%	(3.4%)	87.45	(7.3%)	43.15	(13.2%)	50.2%	(3.2%)	88.33	(7.5%)	44.39	(13.1%)
Express	1,470	54.1%	(3.1%)	90.76	(6.2%)	49.15	(11.2%)	54.2%	(3.1%)	90.87	(6.2%)	49.22	(11.2%)
Staybridge Suites	78	62.6%	(1.0%)	90.35	(9.1%)	56.54	(10.6%)	64.4%	(0.4%)	92.43	(9.9%)	59.56	(10.4%)
Candlewood Suites	80	61.3%	(1.4%)	66.22	(9.1%)	40.63	(11.1%)	61.1%	(2.1%)	61.96	(13.6%)	37.85	(16.4%)
Indigo	10	53.0%	0.5%	100.66	(13.1%)	53.35	(12.3%)	53.5%	(0.5%)	102.47	(15.8%)	54.80	(16.6%)
<b>Total Americas</b>	<b>2,549</b>	<b>52.3%</b>	<b>(2.9%)</b>	<b>90.02</b>	<b>(7.3%)</b>	<b>47.11</b>	<b>(12.1%)</b>	<b>53.6%</b>	<b>(2.7%)</b>	<b>92.66</b>	<b>(8.0%)</b>	<b>49.67</b>	<b>(12.5%)</b>
InterContinental	7	60.4%	(1.2%)	286.27	0.5%	173.01	(1.5%)	64.6%	0.2%	213.79	(9.0%)	138.01	(8.7%)
Crowne Plaza	50	63.1%	0.7%	134.51	(10.4%)	84.81	(9.5%)	65.8%	0.3%	139.71	(13.9%)	91.96	(13.5%)
Holiday Inn	219	60.3%	(1.0%)	108.25	(8.7%)	65.32	(10.1%)	62.5%	(1.1%)	105.34	(8.9%)	65.81	(10.5%)
Express	147	64.9%	(1.1%)	86.20	(7.2%)	55.94	(8.8%)	64.6%	(1.2%)	86.21	(7.3%)	55.73	(8.9%)
<b>Total EMEA</b>	<b>423</b>	<b>62.0%</b>	<b>(0.7%)</b>	<b>111.95</b>	<b>(8.1%)</b>	<b>69.46</b>	<b>(9.1%)</b>	<b>63.7%</b>	<b>(0.7%)</b>	<b>123.22</b>	<b>(9.5%)</b>	<b>78.50</b>	<b>(10.4%)</b>
InterContinental	6	77.7%	9.0%	173.17	(21.0%)	134.60	(10.7%)	71.6%	7.5%	166.83	(12.0%)	119.42	(1.6%)
Crowne Plaza	2	78.9%	10.7%	125.64	(19.2%)	99.11	(6.6%)	69.9%	2.4%	98.96	(10.6%)	69.21	(7.4%)
Holiday Inn	12	72.9%	6.7%	86.91	(10.4%)	63.33	(1.3%)	69.7%	4.5%	79.26	(10.8%)	55.25	(4.7%)
Express	1	56.4%	(5.9%)	76.12	1.9%	42.90	(7.8%)	64.3%	1.0%	53.16	(5.2%)	34.19	(3.7%)
Other	12	68.6%	(3.7%)	121.87	(2.8%)	83.66	(7.8%)	70.7%	(3.8%)	110.35	(3.5%)	77.97	(8.5%)
<b>Total Asia Pacific</b>	<b>33</b>	<b>72.4%</b>	<b>3.1%</b>	<b>125.67</b>	<b>(11.6%)</b>	<b>91.03</b>	<b>(7.6%)</b>	<b>70.0%</b>	<b>3.9%</b>	<b>105.49</b>	<b>(9.9%)</b>	<b>73.86</b>	<b>(4.6%)</b>
<b>Total IHG</b>								<b>57.3%</b>	<b>(1.6%)</b>	<b>100.60</b>	<b>(8.4%)</b>	<b>57.63</b>	<b>(10.9%)</b>

# Comparable RevPAR – 12 Months to 31 December 2009

## Owned & Leased and Managed

Constant US\$	Owned & Leased Comparable							Managed Comparable						
	Hotels	Occ %		ADR		RevPAR		Hotels	Occ %		ADR		RevPAR	
		2009	Pts	2009	Growth	2009	Growth		2009	Pts	2009	Growth	2009	Growth
InterContinental	4	76.5%	(4.3%)	196.52	(24.2%)	150.28	(28.2%)	24	63.0%	(6.0%)	163.03	(8.1%)	102.66	(16.2%)
Crowne Plaza								15	65.0%	(6.1%)	107.19	(11.6%)	69.68	(19.2%)
Holiday Inn	4	65.7%	(4.3%)	103.78	(6.5%)	68.15	(12.3%)	26	64.8%	(5.5%)	101.31	(9.9%)	65.67	(17.0%)
Express								1	75.1%	(2.7%)	130.79	(16.4%)	98.25	(19.3%)
Staybridge Suites	2	68.2%	(4.3%)	94.63	(8.3%)	64.56	(13.7%)	40	69.0%	(4.5%)	100.66	(9.3%)	69.48	(14.8%)
Candlewood Suites								77	63.2%	(8.1%)	62.59	(12.8%)	39.53	(22.8%)
Indigo								2	60.9%	(6.5%)	111.86	(21.0%)	68.14	(28.7%)
<b>Total Americas</b>	<b>10</b>	<b>71.7%</b>	<b>(4.3%)</b>	<b>157.16</b>	<b>(20.0%)</b>	<b>112.74</b>	<b>(24.5%)</b>	<b>185</b>	<b>64.6%</b>	<b>(6.2%)</b>	<b>106.67</b>	<b>(9.9%)</b>	<b>68.93</b>	<b>(17.8%)</b>
InterContinental	2	76.0%	1.6%	371.80	(12.6%)	282.63	(10.8%)	31	60.9%	(5.2%)	186.66	(5.9%)	113.73	(13.3%)
Crowne Plaza								13	71.1%	(5.9%)	156.54	(15.0%)	111.36	(21.5%)
Holiday Inn								78	68.7%	(3.3%)	99.55	(9.4%)	68.38	(13.6%)
Express	1	60.6%	(7.8%)	94.24	(8.8%)	57.11	(19.2%)	2	46.7%	(18.9%)	79.76	(34.5%)	37.27	(53.3%)
<b>Total EMEA</b>	<b>3</b>	<b>73.8%</b>	<b>0.2%</b>	<b>339.22</b>	<b>(11.3%)</b>	<b>250.38</b>	<b>(11.1%)</b>	<b>124</b>	<b>65.9%</b>	<b>(4.4%)</b>	<b>136.82</b>	<b>(9.2%)</b>	<b>90.15</b>	<b>(14.9%)</b>
InterContinental	1	65.2%	(3.8%)	339.45	(17.6%)	221.28	(22.2%)	26	63.4%	1.5%	154.49	(10.6%)	97.97	(8.4%)
Crowne Plaza								45	65.9%	(1.6%)	98.27	(11.3%)	64.79	(13.4%)
Holiday Inn	1	84.7%	0.4%	99.23	(9.7%)	84.04	(9.2%)	71	63.3%	(2.3%)	78.60	(12.5%)	49.75	(15.6%)
Express								10	61.7%	1.6%	48.00	(14.1%)	29.61	(11.8%)
Other								5	74.5%	(4.7%)	99.17	(5.9%)	73.88	(11.5%)
<b>Total Asia Pacific</b>	<b>2</b>	<b>70.8%</b>	<b>(2.6%)</b>	<b>257.30</b>	<b>(17.8%)</b>	<b>182.07</b>	<b>(20.7%)</b>	<b>157</b>	<b>64.3%</b>	<b>(1.1%)</b>	<b>99.55</b>	<b>(10.9%)</b>	<b>63.99</b>	<b>(12.5%)</b>

# Comparable RevPAR – 12 Months to 31 December 2009

## Franchised and Total

Constant US\$	Franchised Comparable							Total Comparable					
	Hotels	Occ %		ADR		RevPAR		Occ %		ADR		RevPAR	
		2009	Pts	2009	Growth	2009	Growth	2009	Pts	2009	Growth	2009	Growth
InterContinental	22	56.6%	(6.9%)	118.30	(6.9%)	66.95	(17.0%)	62.2%	(6.1%)	152.72	(10.9%)	94.95	(18.9%)
Crowne Plaza	141	55.1%	(4.9%)	99.93	(8.4%)	55.01	(15.9%)	56.2%	(5.0%)	100.92	(8.9%)	56.74	(16.4%)
Holiday Inn	748	54.6%	(5.9%)	91.61	(6.3%)	49.98	(15.5%)	55.3%	(5.9%)	92.41	(6.5%)	51.06	(15.5%)
Express	1,470	59.3%	(5.4%)	94.47	(5.0%)	56.07	(12.9%)	59.4%	(5.4%)	94.56	(5.0%)	56.15	(12.9%)
Staybridge Suites	78	66.1%	(3.6%)	95.06	(6.5%)	62.85	(11.3%)	67.3%	(3.9%)	97.24	(7.7%)	65.40	(12.8%)
Candlewood Suites	80	65.9%	(1.4%)	69.46	(6.6%)	45.79	(8.5%)	64.4%	(5.2%)	65.68	(9.9%)	42.28	(16.6%)
Indigo	10	53.7%	(1.1%)	104.40	(10.2%)	56.03	(12.0%)	55.0%	(2.1%)	105.89	(13.0%)	58.21	(16.2%)
<b>Total Americas</b>	<b>2,549</b>	<b>57.1%</b>	<b>(5.4%)</b>	<b>93.81</b>	<b>(6.1%)</b>	<b>53.53</b>	<b>(14.3%)</b>	<b>58.0%</b>	<b>(5.5%)</b>	<b>96.04</b>	<b>(6.9%)</b>	<b>55.68</b>	<b>(14.9%)</b>
InterContinental	7	57.7%	(6.4%)	275.70	(9.7%)	159.05	(18.7%)	61.5%	(4.9%)	213.57	(7.0%)	131.41	(13.8%)
Crowne Plaza	50	62.2%	(2.7%)	136.33	(12.1%)	84.78	(15.8%)	64.2%	(3.4%)	141.32	(13.0%)	90.69	(17.4%)
Holiday Inn	219	60.5%	(4.4%)	108.92	(9.2%)	65.89	(15.3%)	62.9%	(4.0%)	105.86	(9.3%)	66.64	(14.8%)
Express	147	66.8%	(3.9%)	86.43	(6.6%)	57.72	(11.7%)	66.5%	(4.1%)	86.43	(7.1%)	57.44	(12.5%)
<b>Total EMEA</b>	<b>423</b>	<b>62.4%</b>	<b>(4.0%)</b>	<b>111.90</b>	<b>(9.4%)</b>	<b>69.81</b>	<b>(14.9%)</b>	<b>63.6%</b>	<b>(4.1%)</b>	<b>122.83</b>	<b>(9.3%)</b>	<b>78.11</b>	<b>(14.8%)</b>
InterContinental	6	68.4%	(1.4%)	164.64	(22.9%)	112.68	(24.4%)	64.2%	0.9%	163.27	(13.7%)	104.80	(12.5%)
Crowne Plaza	2	69.8%	(3.5%)	109.58	(24.0%)	76.45	(27.7%)	66.0%	(1.6%)	98.56	(11.8%)	65.08	(13.9%)
Holiday Inn	12	69.4%	(2.1%)	80.88	(7.1%)	56.13	(9.7%)	64.0%	(2.3%)	79.04	(11.9%)	50.59	(14.9%)
Express	1	54.4%	(6.4%)	76.52	1.9%	41.65	(8.8%)	61.3%	1.2%	49.35	(13.2%)	30.25	(11.5%)
Other	12	66.6%	(5.0%)	119.77	(4.0%)	79.83	(10.7%)	69.0%	(4.9%)	113.20	(4.5%)	78.07	(10.9%)
<b>Total Asia Pacific</b>	<b>33</b>	<b>67.8%</b>	<b>(3.2%)</b>	<b>118.99</b>	<b>(13.0%)</b>	<b>80.67</b>	<b>(16.9%)</b>	<b>64.8%</b>	<b>(1.4%)</b>	<b>104.14</b>	<b>(11.6%)</b>	<b>67.49</b>	<b>(13.5%)</b>
<b>Total IHG</b>								<b>59.8%</b>	<b>(4.8%)</b>	<b>102.21</b>	<b>(7.9%)</b>	<b>61.08</b>	<b>(14.7%)</b>

## 2009 Current Trading – Comparable RevPAR Growth

### Constant US\$

	Qtr 1	Qtr 2	Qtr 3	Oct	Nov	Dec	Qtr4	Full Year
US - InterContinental	(21.7%)	(24.2%)	(22.4%)	(15.2%)	(15.8%)	(10.9%)	(14.2%)	(20.8%)
US - Crowne Plaza	(15.4%)	(19.9%)	(17.8%)	(15.4%)	(13.5%)	(7.6%)	(12.8%)	(16.7%)
US - Holiday Inn	(15.2%)	(18.4%)	(16.1%)	(15.0%)	(14.3%)	(11.4%)	(13.8%)	(16.0%)
US - Express	(11.6%)	(15.1%)	(13.5%)	(13.5%)	(11.3%)	(9.4%)	(11.7%)	(13.1%)
US - Staybridge	(13.3%)	(15.8%)	(13.4%)	(12.9%)	(10.0%)	(7.5%)	(10.4%)	(13.4%)
US - Candlewood	(11.1%)	(19.0%)	(20.0%)	(20.3%)	(15.5%)	(12.4%)	(16.6%)	(16.9%)
US - Indigo	(13.8%)	(18.6%)	(20.5%)	(20.1%)	(23.9%)	(7.0%)	(18.4%)	(18.0%)
US - All Brands	(14.0%)	(17.7%)	(15.7%)	(14.7%)	(13.1%)	(10.0%)	(12.9%)	(15.2%)
UK Regions - Holiday Inn & Express	(10.5%)	(14.4%)	(12.0%)	(11.7%)	(9.8%)	(5.1%)	(9.3%)	(11.6%)
UK London - Holiday Inn & Express	(7.3%)	(8.1%)	(8.4%)	(4.1%)	1.9%	4.1%	0.4%	(5.9%)
UK - Holiday Inn & Express	(9.6%)	(12.7%)	(11.1%)	(9.6%)	(6.6%)	(2.3%)	(6.6%)	(10.1%)
UK	(9.1%)	(12.6%)	(11.1%)	(10.0%)	(4.6%)	(1.3%)	(5.8%)	(9.8%)
France	(16.5%)	(15.9%)	(10.3%)	(16.9%)	(9.8%)	1.7%	(9.7%)	(13.1%)
Germany	(7.5%)	(26.3%)	(13.5%)	(10.2%)	(6.5%)	(3.0%)	(7.2%)	(14.2%)
Continental Europe	(16.1%)	(25.6%)	(17.6%)	(11.9%)	(10.5%)	(5.4%)	(9.8%)	(17.8%)
Middle East	(2.0%)	(15.3%)	(16.6%)	(20.7%)	(27.9%)	(13.5%)	(21.6%)	(14.0%)
Greater China (incl Hong Kong)	(19.5%)	(23.6%)	(19.6%)	(10.1%)	(7.2%)	5.2%	(4.9%)	(16.9%)



## 2009 Current Trading – Comparable Occupancy Growth (%age pts)

	Qtr 1	Qtr 2	Qtr 3	Oct	Nov	Dec	Qtr4	Full Year
US - InterContinental	(9.1%)	(6.0%)	(2.8%)	1.7%	2.8%	2.6%	2.4%	(3.8%)
US - Crowne Plaza	(5.9%)	(7.2%)	(4.3%)	(2.7%)	(1.5%)	0.5%	(1.2%)	(4.6%)
US - Holiday Inn	(6.5%)	(8.2%)	(5.7%)	(5.1%)	(3.0%)	(1.8%)	(3.3%)	(5.9%)
US - Express	(5.6%)	(7.5%)	(5.2%)	(5.0%)	(2.7%)	(1.8%)	(3.1%)	(5.4%)
US - Staybridge	(6.6%)	(7.0%)	(2.7%)	(2.3%)	(0.2%)	1.6%	(0.3%)	(4.1%)
US - Candlewood	(4.9%)	(8.0%)	(6.8%)	(6.2%)	(1.4%)	1.2%	(2.1%)	(5.4%)
US - Indigo	(0.7%)	(2.7%)	(5.6%)	(2.5%)	(3.6%)	3.6%	(0.8%)	(2.5%)
US - All Brands	(6.1%)	(7.7%)	(5.2%)	(4.5%)	(2.4%)	(1.1%)	(2.7%)	(5.4%)
UK Regions - Holiday Inn & Express	(4.2%)	(5.1%)	(2.9%)	(3.2%)	(3.1%)	1.0%	(1.8%)	(3.5%)
UK London - Holiday Inn & Express	(2.6%)	1.7%	0.4%	1.5%	2.3%	2.9%	2.2%	0.5%
UK - Holiday Inn & Express	(3.9%)	(3.7%)	(2.2%)	(2.3%)	(2.0%)	1.4%	(1.0%)	(2.7%)
UK	(3.6%)	(3.6%)	(1.9%)	(2.2%)	(1.4%)	1.6%	(0.7%)	(2.4%)
France	(6.6%)	(6.5%)	(1.9%)	(3.2%)	(1.6%)	2.6%	(0.7%)	(3.9%)
Germany	(1.9%)	(7.9%)	(1.5%)	(0.7%)	0.2%	1.5%	0.3%	(2.7%)
Continental Europe	(6.3%)	(8.6%)	(3.3%)	(1.7%)	(1.5%)	2.5%	(0.2%)	(4.6%)
Middle East	(6.0%)	(10.0%)	(8.2%)	(6.2%)	(6.7%)	2.9%	(3.3%)	(6.9%)
Greater China (incl Hong Kong)	(4.6%)	(3.1%)	5.0%	0.5%	3.6%	5.4%	3.2%	0.2%

## 2009 Current Trading – Comparable ADR Growth

### Constant US\$

	Qtr 1	Qtr 2	Qtr 3	Oct	Nov	Dec	Qtr4	Full Year
US - InterContinental	(10.5%)	(18.0%)	(19.4%)	(17.0%)	(19.2%)	(14.8%)	(17.2%)	(16.4%)
US - Crowne Plaza	(6.0%)	(10.3%)	(12.1%)	(11.9%)	(11.0%)	(8.6%)	(10.9%)	(10.0%)
US - Holiday Inn	(4.4%)	(6.9%)	(8.3%)	(7.6%)	(8.8%)	(7.6%)	(8.0%)	(7.0%)
US - Express	(2.6%)	(4.9%)	(6.6%)	(6.6%)	(6.7%)	(6.0%)	(6.5%)	(5.2%)
US - Staybridge	(4.0%)	(7.4%)	(10.3%)	(10.1%)	(9.7%)	(10.2%)	(10.0%)	(8.1%)
US - Candlewood	(4.0%)	(9.2%)	(12.1%)	(13.0%)	(13.6%)	(14.4%)	(13.7%)	(9.8%)
US - Indigo	(12.6%)	(14.7%)	(12.8%)	(16.9%)	(18.6%)	(14.4%)	(17.1%)	(14.3%)
US - All Brands	(4.4%)	(7.3%)	(8.8%)	(8.4%)	(9.1%)	(7.9%)	(8.6%)	(7.4%)
UK Regions - Holiday Inn & Express	(4.5%)	(8.3%)	(8.7%)	(7.7%)	(5.7%)	(6.7%)	(6.8%)	(7.2%)
UK London - Holiday Inn & Express	(4.1%)	(9.9%)	(8.8%)	(5.8%)	(0.9%)	0.3%	(2.3%)	(6.4%)
UK - Holiday Inn & Express	(4.3%)	(8.3%)	(8.5%)	(6.8%)	(3.9%)	(4.5%)	(5.2%)	(6.7%)
UK	(4.1%)	(8.4%)	(8.9%)	(7.4%)	(2.7%)	(3.7%)	(4.8%)	(6.7%)
France	(6.5%)	(8.0%)	(7.9%)	(13.1%)	(7.4%)	(2.8%)	(8.7%)	(7.9%)
Germany	(4.4%)	(17.0%)	(11.5%)	(9.3%)	(6.8%)	(5.7%)	(7.7%)	(10.5%)
Continental Europe	(5.7%)	(15.1%)	(13.3%)	(9.7%)	(8.1%)	(9.9%)	(9.4%)	(11.4%)
Middle East	7.5%	(1.2%)	(4.3%)	(13.5%)	(20.9%)	(17.6%)	(17.6%)	(4.3%)
Greater China (incl Hong Kong)	(12.3%)	(19.4%)	(26.2%)	(10.8%)	(12.3%)	(4.6%)	(9.7%)	(17.1%)

# Hotel & Room Count at 31 December 2009

	Owned & Leased		Managed		Franchised		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
InterContinental	4	1,911	25	9,149	26	7,439	55	18,499
Crowne Plaza			19	6,560	183	49,130	202	55,690
Holiday Inn	4	1,358	30	9,038	850	147,805	884	158,201
Express by Holiday Inn			1	252	1,845	158,032	1,846	158,284
Staybridge Suites	2	233	45	5,574	131	13,513	178	19,320
Candlewood Suites			78	9,441	176	15,842	254	25,283
Indigo	1	210	3	405	28	3,351	32	3,966
HI Club Vacations					6	2,892	6	2,892
Other			22	3,219			22	3,219
<b>Total Americas</b>	<b>11</b>	<b>3,712</b>	<b>223</b>	<b>43,638</b>	<b>3,245</b>	<b>398,004</b>	<b>3,479</b>	<b>445,354</b>
InterContinental	3	1,293	52	17,016	10	2,277	65	20,586
Crowne Plaza			24	6,426	69	15,731	93	22,157
Holiday Inn			87	16,102	246	37,270	333	53,372
Express by Holiday Inn	1	153	2	232	194	22,874	197	23,259
Staybridge Suites			4	565			4	565
Indigo					1	64	1	64
Other			2	293			2	293
<b>Total EMEA</b>	<b>4</b>	<b>1,446</b>	<b>171</b>	<b>40,634</b>	<b>520</b>	<b>78,216</b>	<b>695</b>	<b>120,296</b>
InterContinental	1	495	39	14,743	6	1,798	46	17,036
Crowne Plaza			68	22,693	3	454	71	23,147
Holiday Inn	1	198	90	26,823	11	1,974	102	28,995
Express by Holiday Inn			24	6,189	2	275	26	6,464
Other			7	2,567	12	2,820	19	5,387
<b>Total Asia Pacific</b>	<b>2</b>	<b>693</b>	<b>228</b>	<b>73,015</b>	<b>34</b>	<b>7,321</b>	<b>264</b>	<b>81,029</b>
InterContinental	8	3,699	116	40,908	42	11,514	166	56,121
Crowne Plaza			111	35,679	255	65,315	366	100,994
Holiday Inn	5	1,556	207	51,963	1,107	187,049	1,319	240,568
Express by Holiday Inn	1	153	27	6,673	2,041	181,181	2,069	188,007
Staybridge Suites	2	233	49	6,139	131	13,513	182	19,885
Candlewood Suites			78	9,441	176	15,842	254	25,283
Indigo	1	210	3	405	29	3,415	33	4,030
HI Club Vacations					6	2,892	6	2,892
Other			31	6,079	12	2,820	43	8,899
<b>Total Hotel &amp; Room Count</b>	<b>17</b>	<b>5,851</b>	<b>622</b>	<b>157,287</b>	<b>3,799</b>	<b>483,541</b>	<b>4,438</b>	<b>646,679</b>

# Pipeline at 31 December 2009

	Managed		Franchised		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
InterContinental	5	1,822	1	218	6	2,040
Crowne Plaza	1	200	32	6,762	33	6,962
Holiday Inn			216	27,942	216	27,942
Express by Holiday Inn			486	43,438	486	43,438
Staybridge Suites	1	200	115	12,308	116	12,508
Candlewood Suites			169	14,851	169	14,851
Indigo	3	398	44	5,589	47	5,987
<b>Total Americas</b>	<b>10</b>	<b>2,620</b>	<b>1,063</b>	<b>111,108</b>	<b>1,073</b>	<b>113,728</b>
InterContinental	22	5,908	1	192	23	6,100
Crowne Plaza	15	4,975	9	1,666	24	6,641
Holiday Inn	15	4,831	30	5,598	45	10,429
Express by Holiday Inn	2	226	47	6,862	49	7,088
Staybridge Suites	5	569	2	283	7	852
Indigo			4	351	4	351
<b>Total EMEA</b>	<b>59</b>	<b>16,509</b>	<b>93</b>	<b>14,952</b>	<b>152</b>	<b>31,461</b>
InterContinental	34	12,033			34	12,033
Crowne Plaza	72	24,952			72	24,952
Holiday Inn	77	20,637			77	20,637
Express by Holiday Inn	26	6,904	2	326	28	7,230
Indigo	2	322			2	322
<b>Total Asia Pacific</b>	<b>211</b>	<b>64,848</b>	<b>2</b>	<b>326</b>	<b>213</b>	<b>65,174</b>
InterContinental	61	19,763	2	410	63	20,173
Crowne Plaza	88	30,127	41	8,428	129	38,555
Holiday Inn	92	25,468	246	33,540	338	59,008
Express by Holiday Inn	28	7,130	535	50,626	563	57,756
Staybridge Suites	6	769	117	12,591	123	13,360
Candlewood Suites			169	14,851	169	14,851
Indigo	5	720	48	5,940	53	6,660
<b>Total Pipeline</b>	<b>280</b>	<b>83,977</b>	<b>1,158</b>	<b>126,386</b>	<b>1,438</b>	<b>210,363</b>

## Americas Future Growth Drivers

	Total	InterContinental	Crowne Plaza	Holiday Inn	Holiday Inn Express	Staybridge Suites	Candlewood Suites	Hotel Indigo	HI Club Vacations	Other
<b>Room Count</b>										
1 January 2009	426,490	18,502	51,124	168,777	146,024	16,372	20,641	2,638	2,412	-
Openings	40,584	-	4,840	5,852	17,222	2,922	4,626	1,422	480	3,220
Brand Conversions	-	-	568	(837)	269	-	-	-	-	-
Removals	(21,720)	(3)	(842)	(15,591)	(5,231)	26	16	(94)	-	(1)
<b>31 December 2009</b>	<b>445,354</b>	<b>18,499</b>	<b>55,690</b>	<b>158,201</b>	<b>158,284</b>	<b>19,320</b>	<b>25,283</b>	<b>3,966</b>	<b>2,892</b>	<b>3,219</b>
% Growth	4%	(0)%	9%	(6)%	8%	18%	22%	50%	20%	-
<b>Pipeline</b>										
1 January 2009	146,757	2,293	9,647	32,852	56,465	16,678	21,790	7,032	-	-
Signings	29,353	218	3,619	6,869	10,646	1,364	1,825	1,228	364	3,220
<b>31 December 2009</b>	<b>113,728</b>	<b>2,040</b>	<b>6,962</b>	<b>27,942</b>	<b>43,438</b>	<b>12,508</b>	<b>14,851</b>	<b>5,987</b>	<b>-</b>	<b>-</b>

## EMEA Future Growth Drivers

	Total	InterContinental	Crowne Plaza	Holiday Inn	Holiday Inn Express	Staybridge Suites	Hotel Indigo	Other
<b>Room Count</b>								
1 January 2009	116,707	20,836	20,729	53,039	21,564	272	64	203
Openings	6,427	827	1,376	2,024	1,817	293	-	90
Brand Conversions	-	55	435	(490)	-	-	-	-
Removals	(2,838)	(1,132)	(383)	(1,201)	(122)	-	-	-
<b>31 December 2009</b>	<b>120,296</b>	<b>20,586</b>	<b>22,157</b>	<b>53,372</b>	<b>23,259</b>	<b>565</b>	<b>64</b>	<b>293</b>
<i>% Growth</i>	3%	(1)%	7%	1%	8%	108%	0%	44%
<b>Pipeline</b>								
1 January 2009	33,864	7,062	7,287	10,204	7,790	1,431	-	90
Signings	8,442	792	1,466	3,178	2,388	228	390	-
<b>31 December 2009</b>	<b>31,461</b>	<b>6,100</b>	<b>6,641</b>	<b>10,429</b>	<b>7,088</b>	<b>852</b>	<b>351</b>	-

## Asia Pacific Future Growth Drivers

Total	InterContinental	Crowne Plaza	Holiday Inn	Holiday Inn Express	Hotel Indigo	Other
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Room Count
1 January 2009
Openings
Brand Conversions
Removals
<b>31 December 2009</b>
<i>% Growth</i>

76,654	15,398	21,529	27,875	6,206	-	5,646
8,334	2,053	2,702	3,279	300	-	-
-	-	-	(249)	-	-	249
(3,959)	(415)	(1,084)	(1,910)	(42)	-	(508)
<b>81,029</b>	<b>17,036</b>	<b>23,147</b>	<b>28,995</b>	<b>6,464</b>	-	<b>5,387</b>
6%	11%	8%	4%	4%	-	(5)%

Pipeline
1 January 2009
Signings
<b>31 December 2009</b>

64,464	12,529	24,535	21,205	6,015	180	-
15,096	1,867	6,790	4,787	1,502	150	-
<b>65,174</b>	<b>12,033</b>	<b>24,952</b>	<b>20,637</b>	<b>7,230</b>	<b>322</b>	-

## 2009 Revenue & Operating Profit

	Revenue					Operating Profit				
	Q1	Q2	Q3	Q4	Full Year	Q1	Q2	Q3	Q4	Full Year
Owned & Leased	49	57	58	61	225	(1)	5	3	4	11
Managed	31	24	27	28	110	(4)	(5)	(12)	(19)	(40)
Franchised	99	115	121	102	437	80	97	104	83	364
Regional Overhead	179	196	206	191	772	75	97	95	68	335
<b>Total Americas</b>	<b>179</b>	<b>196</b>	<b>206</b>	<b>191</b>	<b>772</b>	<b>(12)</b>	<b>(11)</b>	<b>(13)</b>	<b>(11)</b>	<b>(47)</b>
Owned & Leased	38	49	52	56	195	1	9	12	11	33
Managed	28	31	28	32	119	16	17	15	17	65
Franchised	21	19	21	22	83	16	14	16	14	60
Regional Overhead	87	99	101	110	397	33	40	43	42	158
<b>Total EMEA</b>	<b>87</b>	<b>99</b>	<b>101</b>	<b>110</b>	<b>397</b>	<b>(9)</b>	<b>(6)</b>	<b>(7)</b>	<b>(9)</b>	<b>(31)</b>
Owned & Leased	32	25	30	42	129	7	4	5	14	30
Managed	21	22	29	33	105	8	9	18	9	44
Franchised	3	3	3	2	11	1	1	2	1	5
Regional Overhead	56	50	62	77	245	16	14	25	24	79
<b>Total Asia Pacific</b>	<b>56</b>	<b>50</b>	<b>62</b>	<b>77</b>	<b>245</b>	<b>(6)</b>	<b>(7)</b>	<b>(8)</b>	<b>(6)</b>	<b>(27)</b>
Central Overheads	29	30	32	33	124	(25)	(20)	(11)	(48)	(104)
<b>Total IHG</b>	<b>351</b>	<b>375</b>	<b>401</b>	<b>411</b>	<b>1,538</b>	<b>72</b>	<b>107</b>	<b>124</b>	<b>60</b>	<b>363</b>



## 2008 Revenue & Operating Profit

	Revenue					Operating Profit				
	Q1	Q2	Q3	Q4	Full Year	Q1	Q2	Q3	Q4	Full Year
Owned & Leased	74	80	73	73	300	10	16	13	16	55
Managed	53	44	41	30	168	23	15	12	1	51
Franchised	114	134	139	108	495	97	118	120	91	426
	241	258	253	211	963	130	149	145	108	532
Regional Overhead						(15)	(15)	(16)	(21)	(67)
<b>Total Americas</b>	<b>241</b>	<b>258</b>	<b>253</b>	<b>211</b>	<b>963</b>	<b>115</b>	<b>134</b>	<b>129</b>	<b>87</b>	<b>465</b>
Owned & Leased	53	68	66	53	240	5	14	14	12	45
Managed	40	57	36	35	168	21	35	19	20	95
Franchised	22	31	35	22	110	15	20	25	15	75
	115	156	137	110	518	41	69	58	47	215
Regional Overhead						(11)	(10)	(12)	(11)	(44)
<b>Total EMEA</b>	<b>115</b>	<b>156</b>	<b>137</b>	<b>110</b>	<b>518</b>	<b>30</b>	<b>59</b>	<b>46</b>	<b>36</b>	<b>171</b>
Owned & Leased	40	37	37	45	159	10	10	7	16	43
Managed	28	28	30	27	113	14	12	17	12	55
Franchised	4	4	6	4	18	2	1	4	1	8
	72	69	73	76	290	26	23	28	29	106
Regional Overhead						(9)	(11)	(10)	(8)	(38)
<b>Total Asia Pacific</b>	<b>72</b>	<b>69</b>	<b>73</b>	<b>76</b>	<b>290</b>	<b>17</b>	<b>12</b>	<b>18</b>	<b>21</b>	<b>68</b>
Central Overheads	31	32	33	30	126	(35)	(41)	(40)	(39)	(155)
<b>Total IHG</b>	<b>459</b>	<b>515</b>	<b>496</b>	<b>427</b>	<b>1,897</b>	<b>127</b>	<b>164</b>	<b>153</b>	<b>105</b>	<b>549</b>

2008 results have been restated for those hotels previously accounted for as discontinued operations, now re-presented as continuing operations.

## 2007 Revenue & Operating Profit

	Revenue					Operating Profit				
	Q1	Q2	Q3	Q4	Full Year	Q1	Q2	Q3	Q4	Full Year
Owned & Leased	68	77	74	84	303	6	16	13	19	54
Managed	38	42	37	39	156	11	14	9	7	41
Franchised	106	134	134	115	489	93	116	119	97	425
Regional Overhead	212	253	245	238	948	110	146	141	123	520
<b>Total Americas</b>	<b>212</b>	<b>253</b>	<b>245</b>	<b>238</b>	<b>948</b>	<b>(15)</b>	<b>(15)</b>	<b>(17)</b>	<b>(19)</b>	<b>(66)</b>
Owned & Leased	47	59	66	72	244	(4)	7	14	16	33
Managed	32	44	40	51	167	16	22	21	28	87
Franchised	16	19	22	24	81	12	15	16	15	58
Regional Overhead	95	122	128	147	492	24	44	51	59	178
<b>Total EMEA</b>	<b>95</b>	<b>122</b>	<b>128</b>	<b>147</b>	<b>492</b>	<b>(9)</b>	<b>(11)</b>	<b>(11)</b>	<b>(13)</b>	<b>(44)</b>
Owned & Leased	36	31	31	47	145	8	7	6	15	36
Managed	22	22	26	29	99	9	10	13	14	46
Franchised	4	4	3	5	16	2	2	1	1	6
Regional Overhead	62	57	60	81	260	19	19	20	30	88
<b>Total Asia Pacific</b>	<b>62</b>	<b>57</b>	<b>60</b>	<b>81</b>	<b>260</b>	<b>(6)</b>	<b>(5)</b>	<b>(6)</b>	<b>(8)</b>	<b>(25)</b>
Central Overheads	25	29	31	32	117	(33)	(42)	(42)	(46)	(163)
<b>Total IHG</b>	<b>394</b>	<b>461</b>	<b>464</b>	<b>498</b>	<b>1,817</b>	<b>90</b>	<b>136</b>	<b>136</b>	<b>126</b>	<b>488</b>

2007 results have been restated for those hotels previously accounted for as discontinued operations, now re-presented as continuing operations.

## Free Cash Flow Generation

\$m	12 months to 31 December 2009	12 months to 31 December 2008
Operating Profit*	363	549
Depreciation		
Hotel Depreciation	74	74
Non Hotel Depreciation*	35	36
Working Capital & Other Movements	60	123
Net Equity Settled Share – Based Costs	14	31
Cash flows arising from operating exceptional items	(60)	(49)
Net Interest Paid & Similar Charges	(51)	(100)
Tax (Paid)/Received**	(1)	1
Maintenance Capital Expenditure	(57)	(99)
<b>Free Cash Flow</b>	<b>377</b>	<b>566</b>
*Before exceptional items		
**Excludes tax paid on disposals		

## Uses of Free Cash Flow

\$m	12 months to 31 December 2009	12 months to 31 December 2008
Free Cash Flow	<b>377</b>	<b>566</b>
Investment Capital - Expenditure	(91)	(9)
Investment Capital - Receipts	35	86
Tax paid on disposals	(1)	(3)
Share Repurchases	-	(139)
Ordinary Dividend	(118)	(118)
Pension Contributions*	(2)	(27)
Net Purchase of Shares by Employee Share Trust	(6)	(20)
Issue of share capital	11	2
Net Cash Inflow	<b>205</b>	<b>338</b>
Exchange & Other Non Cash Items	(14)	48
Opening Net Debt	(1,273)	(1,659)
Closing Net Debt	<b>(1,082)</b>	<b>(1,273)</b>
* 2008 included \$20m special contributions into UK pension scheme.		

## Ordinary Shares at 31 December 2009

Number of Shares	At 31 December 2009	At 31 December 2008
Opening Balance at 1 January	285.5	294.6
Share Buyback	-	(9.2)
Option Exercise	1.5	0.1
Closing Balance at 31 December	287.0	285.5
Basic Weighted Average Shares	285.3	286.9
Dilutive Potential Ordinary Shares	9.5	9.5
Basic Diluted Average Shares	294.8	296.4