

IHG Supplementary Information – Q4 2023

Comparable RevPAR: as at 31 December 2023	2
System size: hotel and room count as at 31 December 2023	4
Pipeline: hotel and room count as at 31 December 2023	5
System size and pipeline movement	6

Definitions and notes

RevPAR (revenue per available room), ADR (average daily rate) and occupancy are on a comparable basis, based on comparability as at 31 December 2023 and includes hotels that have traded in all months in both the current and prior year. The principal exclusions in deriving these measures are new openings, properties under major refurbishment and removals.

All RevPAR and ADR data is quoted at US dollar constant exchange rates.

Analysis for the Fee Business is provided by major brand in each region.

IHG's pipeline comprises hotels in planning and under construction but not yet opened; a contract for these has been signed and the appropriate fees paid.

Comparable RevPAR - 3 months to 31 December 2023

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2023	Growth	2023	Growth	2023	%Pts
InterContinental	36	164.26	7.4%	245.57	5.7%	66.9%	1.1
Kimpton	44	197.13	2.4%	288.15	(0.4%)	68.4%	1.8
Hotel Indigo	58	118.61	2.9%	185.68	2.0%	63.9%	0.6
Crowne Plaza	86	76.15	4.6%	134.94	2.8%	56.4%	1.0
EVEN Hotels	19	112.92	5.0%	173.27	5.6%	65.2%	(0.4)
Holiday Inn Express	2081	82.16	0.8%	125.80	2.2%	65.3%	(0.9)
Holiday Inn	559	71.27	0.8%	121.72	3.0%	58.6%	(1.3)
avid hotels	46	59.33	1.3%	101.21	1.1%	58.6%	0.1
Staybridge Suites	265	91.39	1.1%	128.33	4.2%	71.2%	(2.2)
Candlewood Suites	294	67.54	(2.2%)	99.44	3.5%	67.9%	(3.9)
Americas	3493	84.89	1.4%	132.83	3.0%	63.9%	(1.0)
Six Senses	15	418.51	(2.0%)	1,061.12	11.4%	39.4%	(5.4)
InterContinental	94	171.85	5.8%	249.70	4.6%	68.8%	0.8
Hotel Indigo	46	131.21	8.6%	172.62	5.3%	76.0%	2.3
voco Hotels	16	122.56	(11.7%)	160.63	(16.7%)	76.3%	4.3
Crowne Plaza	161	92.89	8.1%	135.00	5.1%	68.8%	1.9
Holiday Inn Express	317	74.20	7.3%	96.42	2.3%	77.0%	3.6
Holiday Inn	349	76.28	9.2%	109.03	6.0%	70.0%	2.0
Staybridge Suites	16	113.99	5.2%	136.17	5.4%	83.7%	(0.1)
EMEA	1022	98.80	6.8%	138.13	3.6%	71.5%	2.1
InterContinental	47	78.43	85.8%	123.01	15.7%	63.8%	24.0
Hotel Indigo	13	80.95	68.9%	137.56	11.5%	58.8%	20.0
HUALUXE	14	46.21	55.7%	78.77	20.9%	58.7%	13.1
Crowne Plaza	97	48.10	73.5%	80.77	16.7%	59.5%	19.5
Holiday Inn Express	208	26.32	58.4%	45.30	17.1%	58.1%	15.2
Holiday Inn	101	35.89	64.9%	62.45	24.0%	57.5%	14.2
Greater China	492	44.98	72.0%	75.58	21.1%	59.5%	17.6
Total IHG	5007	81.60	7.5%	125.17	2.3%	65.2%	3.1

Owned, Leased and Managed Leases:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2023	Growth	2023	Growth	2023	%Pts
Americas	3	191.36	9.9%	268.40	4.0%	71.3%	3.9
EMEA	13	187.77	14.7%	263.76	3.3%	71.2%	7.1
Total IHG	16	188.89	13.1%	265.22	3.5%	71.2%	6.1

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2023	Growth	2023	Growth	2023	%Pts
Americas	3496	85.25	1.5%	133.34	3.1%	63.9%	(1.0)
EMEA	1035	100.12	7.0%	140.00	3.7%	71.5%	2.2
Greater China	492	44.98	72.0%	75.58	21.1%	59.5%	17.6
Total IHG	5023	82.24	7.6%	126.08	2.4%	65.2%	3.2

Comparable RevPAR - 12 months to 31 December 2023

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2023	Growth	2023	Growth	2023	%Pts
InterContinental	36	152.16	12.0%	231.96	5.8%	65.6%	3.6
Kimpton	44	196.47	8.9%	280.42	1.6%	70.1%	4.7
Hotel Indigo	58	122.54	4.9%	182.36	0.9%	67.2%	2.5
Crowne Plaza	86	81.87	11.2%	135.82	4.9%	60.3%	3.4
EVEN Hotels	19	108.60	8.5%	162.03	7.7%	67.0%	0.5
Holiday Inn Express	2081	90.90	6.4%	130.29	4.0%	69.8%	1.6
Holiday Inn	559	79.72	7.2%	126.49	4.4%	63.0%	1.7
avid hotels	46	66.12	8.6%	104.36	2.7%	63.4%	3.4
Staybridge Suites	265	100.28	6.1%	131.73	6.1%	76.1%	(0.0)
Candlewood Suites	294	74.76	2.4%	100.70	4.7%	74.2%	(1.6)
Americas	3493	92.18	7.0%	135.15	4.6%	68.2%	1.5
Six Senses	15	466.91	17.7%	1,094.25	16.7%	42.7%	0.4
InterContinental	94	163.37	26.0%	244.74	9.6%	66.8%	8.7
Hotel Indigo	46	125.57	24.5%	167.47	12.6%	75.0%	7.1
voco Hotels	16	109.94	10.5%	148.57	(1.2%)	74.0%	7.8
Crowne Plaza	161	88.91	23.7%	131.95	10.6%	67.4%	7.1
Holiday Inn Express	317	73.85	21.9%	96.95	7.0%	76.2%	9.3
Holiday Inn	349	73.99	23.4%	106.51	10.3%	69.5%	7.3
Staybridge Suites	16	99.90	12.5%	124.38	8.2%	80.3%	3.0
EMEA	1022	95.62	23.5%	135.65	9.7%	70.5%	7.9
InterContinental	47	84.13	82.4%	127.44	14.0%	66.0%	24.8
Hotel Indigo	13	80.15	70.3%	137.55	10.1%	58.3%	20.6
HUALUXE	14	46.50	75.6%	80.26	23.1%	57.9%	17.3
Crowne Plaza	97	50.49	69.7%	82.81	14.3%	61.0%	19.9
Holiday Inn Express	208	27.26	60.3%	45.05	13.5%	60.5%	17.6
Holiday Inn	101	36.13	63.8%	61.83	20.1%	58.4%	15.6
Greater China	492	46.69	71.7%	76.38	18.0%	61.1%	19.1
Total IHG	5007	85.08	15.9%	125.91	5.0%	67.6%	6.4

Owned, Leased and Managed Leases:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2023	Growth	2023	Growth	2023	%Pts
Americas	3	197.26	16.8%	273.59	6.5%	72.1%	6.4
EMEA	13	179.06	31.8%	266.66	9.6%	67.1%	11.3
Total IHG	16	184.78	26.3%	268.95	8.4%	68.7%	9.7

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2023	Growth	2023	Growth	2023	%Pts
Americas	3496	92.54	7.0%	135.65	4.6%	68.2%	1.5
EMEA	1035	96.86	23.7%	137.52	9.8%	70.4%	7.9
Greater China	492	46.69	71.7%	76.38	18.0%	61.1%	19.1
Total IHG	5023	85.68	16.1%	126.78	5.1%	67.6%	6.4

System size: hotel and room count as at 31 December 2023

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	-	-	1	10	1	10
Regent	-	-	-	-	-	-	-	-
InterContinental	22	6,557	20	8,693	1	424	43	15,674
Vignette Collection	1	355	-	-	-	-	1	355
Kimpton	18	2,646	45	8,249	-	-	63	10,895
Hotel Indigo	67	8,446	5	1,132	-	-	72	9,578
voco hotels	12	1,299	-	-	-	-	12	1,299
Crowne Plaza	103	26,256	3	886	-	-	106	27,142
EVEN Hotels	14	1,949	5	795	-	-	19	2,744
Holiday Inn Express	2,508	228,501	1	252	-	-	2,509	228,753
Holiday Inn	677	108,194	9	2,657	2	903	688	111,754
Garner	2	158	-	-	-	-	2	158
avid hotels	67	6,027	-	-	-	-	67	6,027
Atwell Suites	2	186	-	-	-	-	2	186
Staybridge Suites	301	31,346	2	329	-	-	303	31,675
Holiday Inn Club Vacations	30	9,526	-	-	-	-	30	9,526
Candlewood Suites	376	33,497	-	-	-	-	376	33,497
Iberostar Beachfront Resorts ¹	23	9,027	-	-	-	-	23	9,027
Other ²	19	8,978	78	12,316	-	-	97	21,294
Americas	4,242	482,948	168	35,309	4	1,337	4,414	519,594
Six Senses	-	-	22	1,565	1	56	23	1,621
Regent	-	-	3	841	1	195	4	1,036
InterContinental	21	6,098	95	27,278	3	1,067	119	34,443
Vignette Collection	5	639	2	567	-	-	7	1,206
Kimpton	2	446	6	1,014	4	916	12	2,376
Hotel Indigo	44	4,778	14	2,251	-	-	58	7,029
voco hotels	22	3,551	12	7,580	4	660	38	11,791
Crowne Plaza	103	22,869	75	20,416	-	-	178	43,285
Holiday Inn Express	305	42,851	44	8,637	-	-	349	51,488
Holiday Inn	292	48,074	90	21,256	-	-	382	69,330
Staybridge Suites	14	2,174	8	1,471	-	-	22	3,645
Iberostar Beachfront Resorts ¹	26	8,573	-	-	-	-	26	8,573
Other ²	5	777	14	10,667	-	-	19	11,444
EMEAA	839	140,830	385	103,543	13	2,894	1,237	247,267
Six Senses	-	-	1	130	-	-	1	130
Regent	1	538	5	1,513	-	-	6	2,051
InterContinental	1	572	59	22,811	-	-	60	23,383
Vignette Collection	-	-	3	722	-	-	3	722
Kimpton	-	-	3	450	-	-	3	450
Hotel Indigo	2	322	21	3,289	-	-	23	3,611
voco hotels	10	2,040	2	377	-	-	12	2,417
HUALUXE	1	169	19	5,360	-	-	20	5,529
Crowne Plaza	24	7,925	100	33,880	-	-	124	41,805
EVEN Hotels	1	198	6	989	-	-	7	1,187
Holiday Inn Express	198	30,950	115	25,126	-	-	313	56,076
Holiday Inn	32	7,540	100	27,286	-	-	132	34,826
Other ²	5	6,569	3	586	-	-	8	7,155
Greater China	275	56,823	437	122,519	-	-	712	179,342
Six Senses	-	-	23	1,695	2	66	25	1,761
Regent	1	538	8	2,354	1	195	10	3,087
InterContinental	44	13,227	174	58,782	4	1,491	222	73,500
Vignette Collection	6	994	5	1,289	-	-	11	2,283
Kimpton	20	3,092	54	9,713	4	916	78	13,721
Hotel Indigo	113	13,546	40	6,672	-	-	153	20,218
voco hotels	44	6,890	14	7,957	4	660	62	15,507
HUALUXE	1	169	19	5,360	-	-	20	5,529
Crowne Plaza	230	57,050	178	55,182	-	-	408	112,232
EVEN Hotels	15	2,147	11	1,784	-	-	26	3,931
Holiday Inn Express	3,011	302,302	160	34,015	-	-	3,171	336,317
Holiday Inn	1,001	163,808	199	51,199	2	903	1,202	215,910
Garner	2	158	-	-	-	-	2	158
avid hotels	67	6,027	-	-	-	-	67	6,027
Atwell Suites	2	186	-	-	-	-	2	186
Staybridge Suites	315	33,520	10	1,800	-	-	325	35,320
Holiday Inn Club Vacations	30	9,526	-	-	-	-	30	9,526
Candlewood Suites	376	33,497	-	-	-	-	376	33,497
Iberostar Beachfront Resorts ¹	49	17,600	-	-	-	-	49	17,600
Other ²	29	16,324	95	23,569	-	-	124	39,893
Total System Size	5,356	680,601	990	261,371	17	4,231	6,363	946,203

¹ Iberostar Beachfront Resorts joined IHG's system as part of a long-term commercial agreement.

² Includes eight open hotels that will be re-branded to voco (four Americas, three EMEAA and one Greater China) and includes five open hotels that will be re-branded to Vignette Collection (five EMEAA).

Pipeline: hotel and room count as at 31 December 2023

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	8	474	-	-	8	474
Regent	-	-	1	167	-	-	1	167
InterContinental	5	1,192	7	1,516	-	-	12	2,708
Vignette Collection	3	261	-	-	-	-	3	261
Kimpton	15	3,442	13	2,076	-	-	28	5,518
Hotel Indigo	29	3,977	2	360	-	-	31	4,337
voco Hotels	12	1,383	-	-	-	-	12	1,383
Crowne Plaza	8	1,980	1	230	-	-	9	2,210
EVEN Hotels	11	1,239	-	-	-	-	11	1,239
Holiday Inn Express	349	33,463	-	-	-	-	349	33,463
Holiday Inn	72	8,639	-	-	-	-	72	8,639
Garner	5	332	-	-	-	-	5	332
avid hotels	141	11,577	-	-	-	-	141	11,577
Atwell Suites	41	4,124	-	-	-	-	41	4,124
Staybridge Suites	145	15,351	-	-	-	-	145	15,351
Holiday Inn Club Vacations	2	832	-	-	-	-	2	832
Candlewood Suites	151	11,957	-	-	-	-	151	11,957
Iberostar Beachfront Resorts ¹	5	2,240	-	-	-	-	5	2,240
Other	-	-	14	2,352	-	-	14	2,352
Americas	994	101,989	46	7,175	-	-	1,040	109,164
Six Senses	-	-	30	2,350	-	-	30	2,350
Regent	-	-	7	1,468	-	-	7	1,468
InterContinental	7	1,461	49	12,049	-	-	56	13,510
Vignette Collection	9	1,030	5	493	-	-	14	1,523
Kimpton	3	370	11	1,840	1	155	15	2,365
Hotel Indigo	21	2,089	32	6,220	-	-	53	8,309
voco Hotels	25	3,531	26	5,376	-	-	51	8,907
Crowne Plaza	19	3,413	30	8,116	-	-	49	11,529
Holiday Inn Express	53	7,357	36	5,952	-	-	89	13,309
Holiday Inn	29	4,243	57	11,879	-	-	86	16,122
Staybridge Suites	8	1,022	11	1,812	-	-	19	2,834
EMEAA	174	24,516	294	57,555	1	155	469	82,226
Six Senses	-	-	4	233	-	-	4	233
Regent	-	-	3	807	-	-	3	807
InterContinental	-	-	32	9,053	-	-	32	9,053
Vignette Collection	-	-	1	272	-	-	1	272
Kimpton	-	-	11	2,878	-	-	11	2,878
Hotel Indigo	-	-	48	8,293	-	-	48	8,293
voco Hotels	6	1,450	5	1,001	-	-	11	2,451
HUALUXE	2	450	23	5,893	-	-	25	6,343
Crowne Plaza	32	8,687	36	10,016	-	-	68	18,703
EVEN Hotels	5	635	17	3,509	-	-	22	4,144
Holiday Inn Express	166	25,849	28	5,398	-	-	194	31,247
Holiday Inn	47	10,508	41	10,632	-	-	88	21,140
Greater China	258	47,579	249	57,985	-	-	507	105,564
Six Senses	-	-	42	3,057	-	-	42	3,057
Regent	-	-	11	2,442	-	-	11	2,442
InterContinental	12	2,653	88	22,618	-	-	100	25,271
Vignette Collection	12	1,291	6	765	-	-	18	2,056
Kimpton	18	3,812	35	6,794	1	155	54	10,761
Hotel Indigo	50	6,066	82	14,873	-	-	132	20,939
voco Hotels	43	6,364	31	6,377	-	-	74	12,741
HUALUXE	2	450	23	5,893	-	-	25	6,343
Crowne Plaza	59	14,080	67	18,362	-	-	126	32,442
EVEN Hotels	16	1,874	17	3,509	-	-	33	5,383
Holiday Inn Express	568	66,669	64	11,350	-	-	632	78,019
Holiday Inn	148	23,390	98	22,511	-	-	246	45,901
Garner	5	332	-	-	-	-	5	332
avid hotels	141	11,577	-	-	-	-	141	11,577
Atwell Suites	41	4,124	-	-	-	-	41	4,124
Staybridge Suites	153	16,373	11	1,812	-	-	164	18,185
Holiday Inn Club Vacations	2	832	-	-	-	-	2	832
Candlewood Suites	151	11,957	-	-	-	-	151	11,957
Iberostar Beachfront Resorts ¹	5	2,240	-	-	-	-	5	2,240
Other	-	-	14	2,352	-	-	14	2,352
Total Pipeline	1,426	174,084	589	122,715	1	155	2,016	296,954

¹ Iberostar Beachfront Resorts joined IHG's system as part of a long-term commercial agreement.

System size and pipeline movement

Americas – system size (by number of rooms)

Room Count	1 January 2023	Openings	Internal Rebrand	Removals	Net Movement	31 December 2023	% Growth
Six Senses	0	10	0	0	10	10	0%
Regent	0	0	0	0	0	0	N/A
InterContinental	15,541	151	0	(18)	133	15,674	1%
Vignette Collection	0	355	0	0	355	355	0%
Kimpton	10,604	672	0	(381)	291	10,895	3%
Hotel Indigo	9,747	286	20	(475)	(169)	9,578	(2%)
voco Hotels	923	156	220	0	376	1,299	41%
Crowne Plaza	28,334	135	169	(1,496)	(1,192)	27,142	(4%)
EVEN Hotels	2,743	0	0	1	1	2,744	0%
Holiday Inn Express	225,084	3,586	1,049	(966)	3,669	228,753	2%
Holiday Inn	113,367	919	(236)	(2,296)	(1,613)	111,754	(1%)
Garner	0	158	0	0	158	158	0%
avid hotels	5,353	674	0	0	674	6,027	13%
Atwell Suites	186	0	0	0	0	186	0%
Staybridge Suites	31,029	781	70	(205)	646	31,675	2%
Holiday Inn Club Vacations	8,822	704	0	0	704	9,526	8%
Candlewood Suites	32,753	984	0	(240)	744	33,497	2%
Iberostar Beachfront Resorts	9,027	0	0	0	0	9,027	0%
Other ¹	21,983	834	(1,292)	(231)	(689)	21,294	(3%)
All Brands	515,496	10,405	0	(6,307)	4,098	519,594	1%

¹ Includes four open hotels that will be re-branded to voco.

Americas – pipeline (by number of rooms)

Pipeline	1 January 2023	Signings	Openings	Terminations	Net Movement	31 December 2023	% Growth
Six Senses	323	277	(10)	(116)	151	474	47%
Regent	0	180	0	(13)	167	167	0%
InterContinental	2,403	456	(151)	0	305	2,708	13%
Vignette Collection	175	441	(355)	0	86	261	49%
Kimpton	4,583	1,765	(672)	(158)	935	5,518	20%
Hotel Indigo	3,647	1,032	(286)	(56)	690	4,337	19%
voco Hotels	747	794	(156)	(2)	636	1,383	85%
Crowne Plaza	1,318	1,197	(135)	(170)	892	2,210	68%
EVEN Hotels	1,171	205	0	(137)	68	1,239	6%
Holiday Inn Express	32,892	7,189	(3,586)	(3,032)	571	33,463	2%
Holiday Inn	7,970	2,726	(919)	(1,138)	669	8,639	8%
Garner	0	490	(158)	0	332	332	0%
avid hotels	12,385	1,594	(674)	(1,728)	(808)	11,577	(7%)
Atwell Suites	3,001	1,648	0	(525)	1,123	4,124	37%
Staybridge Suites	14,923	2,408	(781)	(1,199)	428	15,351	3%
Holiday Inn Club Vacations	152	1,384	(704)	0	680	832	447%
Candlewood Suites	10,268	3,771	(984)	(1,098)	1,689	11,957	16%
Iberostar Beachfront Resorts	2,391	0	0	(151)	(151)	2,240	(6%)
Other	1,970	740	(834)	476	382	2,352	19%
All Brands	100,319	28,297	(10,405)	(9,047)	8,845	109,164	9%

EMEA – system size (by number of rooms)

Room Count	1 January 2023	Openings	Internal Rebrand	Removals	Net Movement	31 December 2023	% Growth
Six Senses	1,236	216	80	89	385	1,621	31%
Regent	1,113	0	0	(77)	(77)	1,036	(7%)
InterContinental	32,861	1,270	380	(68)	1,582	34,443	5%
Vignette Collection	579	453	174	0	627	1,206	108%
Kimpton	2,397	0	0	(21)	(21)	2,376	(1%)
Hotel Indigo	5,733	896	398	2	1,296	7,029	23%
voco Hotels	7,926	3,280	622	(37)	3,865	11,791	49%
Crowne Plaza	43,942	1,212	(15)	(1,854)	(657)	43,285	(1%)
Holiday Inn Express	49,875	1,764	248	(399)	1,613	51,488	3%
Holiday Inn	67,867	3,159	(471)	(1,225)	1,463	69,330	2%
Staybridge Suites	2,932	713	0	0	713	3,645	24%
Iberostar Beachfront Resorts	3,375	5,098	0	100	5,198	8,573	154%
Other ¹	9,828	3,113	(1,416)	(81)	1,616	11,444	16%
All Brands	229,664	21,174	0	(3,571)	17,603	247,267	8%

¹ Includes three open hotels that will be re-branded to voco and five open hotels that will be re-branded to Vignette Collection.

EMEA – pipeline (by number of rooms)

Pipeline	1 January 2023	Signings	Openings	Terminations	Net Movement	31 December 2023	% Growth
Six Senses	2,075	531	(216)	(40)	275	2,350	13%
Regent	1,368	432	0	(332)	100	1,468	7%
InterContinental	11,796	3,338	(1,270)	(354)	1,714	13,510	15%
Vignette Collection	425	2,500	(453)	(949)	1,098	1,523	258%
Kimpton	1,534	1,098	0	(267)	831	2,365	54%
Hotel Indigo	8,044	1,613	(896)	(452)	265	8,309	3%
voco Hotels	8,827	3,690	(3,280)	(330)	80	8,907	1%
Crowne Plaza	10,377	2,574	(1,212)	(210)	1,152	11,529	11%
Holiday Inn Express	13,199	2,311	(1,764)	(437)	110	13,309	1%
Holiday Inn	16,436	4,484	(3,159)	(1,639)	(314)	16,122	(2%)
Staybridge Suites	3,072	792	(713)	(317)	(238)	2,834	(8%)
Iberostar Beachfront Resorts	3,674	1,424	(5,098)	0	(3,674)	0	0%
Other	2,583	0	(3,113)	530	(2,583)	0	0%
All Brands	83,410	24,787	(21,174)	(4,797)	(1,184)	82,226	(1%)

Greater China – system size (by number of rooms)

Room Count	1 January 2023	Openings	Internal Rebrand	Removals	Net Movement	31 December 2023	% Growth
Six Senses	130	0	0	0	0	130	0%
Regent	1,915	135	0	1	136	2,051	7%
InterContinental	21,404	1,360	674	(55)	1,979	23,383	9%
Vignette Collection	0	722	0	0	722	722	0%
Kimpton	307	143	0	0	143	450	47%
Hotel Indigo	2,974	638	0	(1)	637	3,611	21%
voco Hotels	1,575	803	0	39	842	2,417	53%
HUALUXE	5,983	222	(674)	(2)	(454)	5,529	(8%)
Crowne Plaza	38,143	3,321	694	(353)	3,662	41,805	10%
EVEN Hotels	437	750	0	0	750	1,187	172%
Holiday Inn Express	51,943	6,561	0	(2,428)	4,133	56,076	8%
Holiday Inn	34,325	1,685	(694)	(490)	501	34,826	1%
Other ¹	7,331	0	0	(176)	(176)	7,155	(2%)
All Brands	166,467	16,340	0	(3,465)	12,875	179,342	8%

¹ Includes one open hotel that will be re-branded to voco.

Greater China – pipeline (by number of rooms)

Pipeline	1 January 2023	Signings	Openings	Terminations	Net Movement	31 December 2023	% Growth
Six Senses	233	0	0	0	0	233	0%
Regent	942	0	(135)	0	(135)	807	(14%)
InterContinental	8,382	2,059	(1,360)	(28)	671	9,053	8%
Vignette Collection	0	994	(722)	0	272	272	0%
Kimpton	2,326	692	(143)	3	552	2,878	24%
Hotel Indigo	8,160	911	(638)	(140)	133	8,293	2%
voco Hotels	655	2,623	(803)	(24)	1,796	2,451	274%
HUALUXE	5,350	950	(222)	265	993	6,343	19%
Crowne Plaza	17,255	4,997	(3,321)	(228)	1,448	18,703	8%
EVEN Hotels	4,108	942	(750)	(156)	36	4,144	1%
Holiday Inn Express	30,644	8,798	(6,561)	(1,634)	603	31,247	2%
Holiday Inn	19,684	3,170	(1,685)	(29)	1,456	21,140	7%
Other	0	0	0	0	0	0	N/A
All Brands	97,739	26,136	(16,340)	(1,971)	7,825	105,564	8%

Group – system size (by number of rooms)

Room Count	1 January 2023	Openings	Internal Rebrand	Removals	Net Movement	31 December 2023	% Growth
Six Senses	1,366	226	80	89	395	1,761	29%
Regent	3,028	135	0	(76)	59	3,087	2%
InterContinental	69,806	2,781	1,054	(141)	3,694	73,500	5%
Vignette Collection	579	1,530	174	0	1,704	2,283	294%
Kimpton	13,308	815	0	(402)	413	13,721	3%
Hotel Indigo	18,454	1,820	418	(474)	1,764	20,218	10%
voco Hotels	10,424	4,239	842	2	5,083	15,507	49%
HUALUXE	5,983	222	(674)	(2)	(454)	5,529	(8%)
Crowne Plaza	110,419	4,668	848	(3,703)	1,813	112,232	2%
EVEN Hotels	3,180	750	0	1	751	3,931	24%
Holiday Inn Express	326,902	11,911	1,297	(3,793)	9,415	336,317	3%
Holiday Inn	215,559	5,763	(1,401)	(4,011)	351	215,910	0%
Garner	0	158	0	0	158	158	0%
avid hotels	5,353	674	0	0	674	6,027	13%
Atwell Suites	186	0	0	0	0	186	0%
Staybridge Suites	33,961	1,494	70	(205)	1,359	35,320	4%
Holiday Inn Club Vacations	8,822	704	0	0	704	9,526	8%
Candlewood Suites	32,753	984	0	(240)	744	33,497	2%
Iberostar Beachfront Resorts	12,402	5,098	0	100	5,198	17,600	42%
Other ¹	39,142	3,947	(2,708)	(488)	751	39,893	2%
All Brands	911,627	47,919	0	(13,343)	34,576	946,203	4%

¹ Includes eight open hotels that will be re-branded to voco (four Americas, three EMEAA and one Greater China) and includes five open hotels that will be re-branded to Vignette Collection (five EMEAA).

Group – pipeline (by number of rooms)

Pipeline	1 January 2023	Signings	Openings	Terminations	Net Movement	31 December 2023	% Growth
Six Senses	2,631	808	(226)	(156)	426	3,057	16%
Regent	2,310	612	(135)	(345)	132	2,442	6%
InterContinental	22,581	5,853	(2,781)	(382)	2,690	25,271	12%
Vignette Collection	600	3,935	(1,530)	(949)	1,456	2,056	243%
Kimpton	8,443	3,555	(815)	(422)	2,318	10,761	27%
Hotel Indigo	19,851	3,556	(1,820)	(648)	1,088	20,939	5%
voco Hotels	10,229	7,107	(4,239)	(356)	2,512	12,741	25%
HUALUXE	5,350	950	(222)	265	993	6,343	19%
Crowne Plaza	28,950	8,768	(4,668)	(608)	3,492	32,442	12%
EVEN Hotels	5,279	1,147	(750)	(293)	104	5,383	2%
Holiday Inn Express	76,735	18,298	(11,911)	(5,103)	1,284	78,019	2%
Holiday Inn	44,090	10,380	(5,763)	(2,806)	1,811	45,901	4%
Garner	0	490	(158)	0	332	332	0%
avid hotels	12,385	1,594	(674)	(1,728)	(808)	11,577	(7%)
Atwell Suites	3,001	1,648	0	(525)	1,123	4,124	37%
Staybridge Suites	17,995	3,200	(1,494)	(1,516)	190	18,185	1%
Holiday Inn Club Vacations	152	1,384	(704)	0	680	832	447%
Candlewood Suites	10,268	3,771	(984)	(1,098)	1,689	11,957	16%
Iberostar Beachfront Resorts	6,065	1,424	(5,098)	(151)	(3,825)	2,240	(63%)
Other	4,553	740	(3,947)	1,006	(2,201)	2,352	(48%)
All Brands	281,468	79,220	(47,919)	(15,815)	15,486	296,954	6%