

IHG Supplementary Information – Q3 2024

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Definitions and notes

RevPAR (revenue per available room), ADR (average daily rate) and occupancy are on a comparable basis, based on comparability as at 30 September 2024 and includes hotels that have traded in all months in both the current and prior year. The principal exclusions in deriving these measures are new openings, properties under major refurbishment and removals.

All RevPAR and ADR data is quoted at US dollar constant exchange rates.

Analysis for the Fee Business is provided by major brand in each region.

IHG's pipeline comprises hotels in planning and under construction but not yet opened; a contract for these has been signed and the appropriate fees paid.

Comparable RevPAR – 3 months to 30 September 2024

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2024	Growth	2024	Growth	2024	%Pts
InterContinental	36	167.58	8.5%	244.57	5.4%	68.5%	2.0
Kimpton	48	190.26	2.0%	255.44	(0.9%)	74.5%	2.1
Hotel Indigo	64	139.71	3.1%	195.38	1.8%	71.5%	0.9
Crowne Plaza	83	100.69	3.6%	152.45	3.6%	66.1%	(0.0)
EVEN Hotels	19	124.97	3.9%	164.48	(1.3%)	76.0%	3.8
Holiday Inn Express	2,070	102.40	0.8%	138.86	1.2%	73.7%	(0.3)
Holiday Inn	548	92.61	1.2%	137.13	1.6%	67.5%	(0.2)
avid hotels	56	75.95	3.7%	108.77	(0.8%)	69.8%	3.1
Staybridge Suites	261	111.87	2.0%	139.95	1.6%	79.9%	0.3
Candlewood Suites	303	80.71	1.2%	105.35	1.9%	76.6%	(0.5)
Americas	3,497	104.02	1.7%	143.83	1.7%	72.3%	(0.0)
Six Senses	16	536.44	7.7%	1,181.10	6.8%	45.4%	0.4
InterContinental	102	172.72	5.3%	252.60	3.4%	68.4%	1.2
Hotel Indigo	50	143.21	4.6%	181.63	2.0%	78.9%	1.9
voco Hotels	26	110.92	5.4%	147.67	4.4%	75.1%	0.7
Crowne Plaza	156	96.91	3.1%	134.76	1.1%	71.9%	1.4
Holiday Inn Express	313	88.52	4.4%	108.44	1.8%	81.6%	2.0
Holiday Inn	340	84.71	4.2%	114.57	4.9%	73.9%	(0.5)
Staybridge Suites	18	97.00	(0.8%)	125.97	3.2%	77.0%	(3.2)
EMEA	1,034	108.07	4.7%	144.86	3.4%	74.6%	0.9
InterContinental	48	81.59	(11.5%)	116.24	(11.4%)	70.2%	(0.1)
Hotel Indigo	17	83.03	(3.8%)	130.25	(10.6%)	63.7%	4.5
HUALUXE	18	46.41	(6.1%)	75.08	(7.6%)	61.8%	1.0
Crowne Plaza	99	49.06	(10.8%)	75.44	(9.1%)	65.0%	(1.2)
Holiday Inn Express	232	27.57	(10.6%)	42.87	(5.2%)	64.3%	(3.9)
Holiday Inn	105	34.61	(10.9%)	55.77	(6.3%)	62.1%	(3.2)
Greater China	536	45.52	(10.3%)	70.08	(7.4%)	64.9%	(2.1)
Total IHG	5,067	94.22	1.3%	131.66	1.6%	71.6%	(0.2)

Owned, Leased and Managed Leases:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2024	Growth	2024	Growth	2024	%Pts
Americas	3	209.05	8.3%	296.55	8.6%	70.5%	(0.2)
EMEA	13	235.00	13.0%	308.59	8.4%	76.2%	3.1
Total IHG	16	226.85	11.6%	305.00	8.5%	74.4%	2.1

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2024	Growth	2024	Growth	2024	%Pts
Americas	3,500	104.37	1.7%	144.33	1.7%	72.3%	(0.0)
EMEA	1,047	109.96	4.9%	147.35	3.6%	74.6%	0.9
Greater China	536	45.52	(10.3%)	70.08	(7.4%)	64.9%	(2.1)
Total IHG	5,083	95.00	1.5%	132.72	1.7%	71.6%	(0.1)

Comparable RevPAR – 9 months to 30 September 2024

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2024	Growth	2024	Growth	2024	%Pts
InterContinental	36	160.83	7.2%	237.98	3.3%	67.6%	2.5
Kimpton	48	203.78	3.5%	277.10	(0.7%)	73.5%	3.0
Hotel Indigo	64	129.49	3.3%	187.01	1.2%	69.2%	1.4
Crowne Plaza	83	92.55	4.7%	147.22	3.2%	62.9%	0.9
EVEN Hotels	19	111.82	4.4%	157.51	(0.5%)	71.0%	3.3
Holiday Inn Express	2,070	94.70	0.8%	133.90	1.2%	70.7%	(0.3)
Holiday Inn	548	85.26	1.3%	131.90	1.4%	64.6%	(0.1)
avid hotels	56	71.22	2.6%	106.74	(0.5%)	66.7%	2.0
Staybridge Suites	261	105.99	1.7%	136.68	2.1%	77.5%	(0.3)
Candlewood Suites	303	76.88	(0.1%)	102.95	1.6%	74.7%	(1.3)
Americas	3,497	97.21	1.7%	139.75	1.7%	69.6%	0.0
Six Senses	16	453.34	6.2%	1,109.05	7.1%	40.9%	(0.3)
InterContinental	102	160.16	7.0%	245.02	3.8%	65.4%	2.0
Hotel Indigo	50	130.70	6.5%	174.86	2.5%	74.7%	2.8
voco Hotels	26	110.86	7.9%	151.60	4.1%	73.1%	2.6
Crowne Plaza	156	92.94	5.2%	133.47	1.5%	69.6%	2.4
Holiday Inn Express	313	80.38	5.6%	103.69	2.1%	77.5%	2.6
Holiday Inn	340	78.03	5.1%	110.89	3.9%	70.4%	0.9
Staybridge Suites	18	101.66	8.3%	128.83	6.8%	78.9%	1.1
EMEA	1,034	100.31	6.2%	140.59	3.4%	71.3%	1.9
InterContinental	48	77.85	(7.7%)	117.70	(6.5%)	66.1%	(0.9)
Hotel Indigo	17	73.99	(4.8%)	128.69	(9.0%)	57.5%	2.5
HUALUXE	18	43.84	(0.7%)	75.92	(3.2%)	57.7%	1.5
Crowne Plaza	99	46.30	(6.5%)	77.08	(5.3%)	60.1%	(0.8)
Holiday Inn Express	232	25.39	(5.0%)	42.92	(2.5%)	59.2%	(1.6)
Holiday Inn	105	32.86	(4.2%)	57.28	(2.4%)	57.4%	(1.1)
Greater China	536	42.90	(5.6%)	71.29	(4.2%)	60.2%	(0.9)
Total IHG	5,067	87.93	2.3%	128.76	1.8%	68.3%	0.4

Owned, Leased and Managed Leases:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2024	Growth	2024	Growth	2024	%Pts
Americas	3	224.89	12.9%	297.12	7.9%	75.7%	3.3
EMEA	13	204.42	13.5%	289.95	5.9%	70.5%	4.7
Total IHG	16	210.86	13.3%	292.32	6.6%	72.1%	4.3

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2024	Growth	2024	Growth	2024	%Pts
Americas	3,500	97.64	1.8%	140.33	1.7%	69.6%	0.0
EMEA	1,047	101.86	6.4%	142.79	3.5%	71.3%	2.0
Greater China	536	42.90	(5.6%)	71.29	(4.2%)	60.2%	(0.9)
Total IHG	5,083	88.65	2.4%	129.77	1.9%	68.3%	0.4

System size: hotel and room count as at 30 September 2024

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	1	71	1	10	2	81
Regent	-	-	-	-	-	-	-	-
InterContinental	23	6,765	21	9,083	1	424	45	16,272
Vignette Collection	1	355	-	-	-	-	1	355
Kimpton	19	3,652	43	7,642	-	-	62	11,294
Hotel Indigo	67	8,446	6	1,413	-	-	73	9,859
voco hotels	15	1,551	-	-	-	-	15	1,551
Crowne Plaza	101	25,668	3	886	-	-	104	26,554
EVEN Hotels	17	2,327	5	795	-	-	22	3,122
Holiday Inn Express	2,515	229,505	1	252	-	-	2,516	229,757
Holiday Inn	667	106,154	9	2,657	2	903	678	109,714
Garner	4	297	-	-	-	-	4	297
avid hotels	73	6,494	-	-	-	-	73	6,494
Atwell Suites	3	266	-	-	-	-	3	266
Staybridge Suites	308	32,097	2	329	-	-	310	32,426
Holiday Inn Club Vacations	28	9,044	-	-	-	-	28	9,044
Candlewood Suites	386	34,247	-	-	-	-	386	34,247
Iberostar Beachfront Resorts ¹	23	9,027	-	-	-	-	23	9,027
Other ²	22	9,920	79	12,521	-	-	101	22,441
Americas	4,272	485,815	170	35,649	4	1,337	4,446	522,801
Six Senses	-	-	23	1,684	1	56	24	1,740
Regent	-	-	3	841	1	195	4	1,036
InterContinental	21	5,635	97	27,255	3	1,067	121	33,957
Vignette Collection	7	812	2	567	-	-	9	1,379
Kimpton	2	446	7	1,136	4	916	13	2,498
Hotel Indigo	47	4,975	15	2,583	-	-	62	7,558
voco hotels	27	4,383	14	8,268	4	660	45	13,311
Crowne Plaza	106	23,454	72	19,874	-	-	178	43,328
Holiday Inn Express	310	43,447	45	8,772	-	-	355	52,219
Holiday Inn	325	54,520	90	20,907	-	-	415	75,427
Garner	-	-	-	-	-	-	-	-
Staybridge Suites	14	2,174	8	1,471	-	-	22	3,645
Iberostar Beachfront Resorts ¹	27	8,789	-	-	-	-	27	8,789
Other ²	8	1,154	13	10,907	-	-	21	12,061
EMEA	894	149,789	389	104,265	13	2,894	1,296	256,948
Six Senses	-	-	1	130	-	-	1	130
Regent	1	538	5	1,516	-	-	6	2,054
InterContinental	1	572	59	22,789	-	-	60	23,361
Vignette Collection	-	-	3	718	-	-	3	718
Kimpton	-	-	3	450	-	-	3	450
Hotel Indigo	2	322	25	3,976	-	-	27	4,298
voco hotels	14	3,195	3	508	-	-	17	3,703
HUALUXE	1	169	19	5,360	-	-	20	5,529
Crowne Plaza	33	10,818	98	33,066	-	-	131	43,884
EVEN Hotels	1	198	10	1,762	-	-	11	1,960
Holiday Inn Express	226	34,784	109	23,294	-	-	335	58,078
Holiday Inn	40	9,314	101	27,729	-	-	141	37,043
Other ²	5	6,569	3	586	-	-	8	7,155
Greater China	324	66,479	439	121,884	-	-	763	188,363
Six Senses	-	-	25	1,885	2	66	27	1,951
Regent	1	538	8	2,357	1	195	10	3,090
InterContinental	45	12,972	177	59,127	4	1,491	226	73,590
Vignette Collection	8	1,167	5	1,285	-	-	13	2,452
Kimpton	21	4,098	53	9,228	4	916	78	14,242
Hotel Indigo	116	13,743	46	7,972	-	-	162	21,715
voco hotels	56	9,129	17	8,776	4	660	77	18,565
HUALUXE	1	169	19	5,360	-	-	20	5,529
Crowne Plaza	240	59,940	173	53,826	-	-	413	113,766
EVEN Hotels	18	2,525	15	2,557	-	-	33	5,082
Holiday Inn Express	3,051	307,736	155	32,318	-	-	3,206	340,054
Holiday Inn	1,032	169,988	200	51,293	2	903	1,234	222,184
Garner	4	297	-	-	-	-	4	297
avid hotels	73	6,494	-	-	-	-	73	6,494
Atwell Suites	3	266	-	-	-	-	3	266
Staybridge Suites	322	34,271	10	1,800	-	-	332	36,071
Holiday Inn Club Vacations	28	9,044	-	-	-	-	28	9,044
Candlewood Suites	386	34,247	-	-	-	-	386	34,247
Iberostar Beachfront Resorts ¹	50	17,816	-	-	-	-	50	17,816
Other ²	35	17,643	95	24,014	-	-	130	41,657
Total System Size	5,490	702,083	998	261,798	17	4,231	6,505	968,112

¹ Iberostar Beachfront Resorts joined IHG's system as part of a long-term commercial agreement.

² Includes eight open hotels that will be re-branded to voco (three Americas, four EMEA and one Greater China) and six open hotels that will be re-branded to Vignette Collection (one Americas and five EMEA).

Pipeline: hotel and room count as at 30 September 2024

	Franchised		Managed		Owned, Leased & Managed Leases		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	10	705	-	-	10	705
Regent	-	-	1	167	-	-	1	167
InterContinental	5	1,304	6	1,482	-	-	11	2,786
Vignette Collection	4	475	-	-	-	-	4	475
Kimpton	15	3,341	13	2,179	-	-	28	5,520
Hotel Indigo	26	3,177	-	-	-	-	26	3,177
voco Hotels	18	1,982	-	-	-	-	18	1,982
Crowne Plaza	6	1,154	1	230	-	-	7	1,384
EVEN Hotels	7	787	1	162	-	-	8	949
Holiday Inn Express	343	32,698	-	-	-	-	343	32,698
Holiday Inn	68	7,983	1	150	-	-	69	8,133
Garner	25	2,123	-	-	-	-	25	2,123
avid hotels	140	11,124	-	-	-	-	140	11,124
Atwell Suites	51	5,119	-	-	-	-	51	5,119
Staybridge Suites	145	15,370	1	126	-	-	146	15,496
Holiday Inn Club Vacations	1	680	-	-	-	-	1	680
Candlewood Suites	172	13,229	-	-	-	-	172	13,229
Iberostar Beachfront Resorts ¹	5	2,240	-	-	-	-	5	2,240
Other	-	-	14	2,352	-	-	14	2,352
Americas	1,031	102,786	48	7,553	-	-	1,079	110,339
Six Senses	-	-	29	2,241	-	-	29	2,241
Regent	-	-	8	1,610	-	-	8	1,610
InterContinental	8	1,852	48	11,871	-	-	56	13,723
Vignette Collection	15	3,450	9	1,261	-	-	24	4,711
Kimpton	3	370	10	1,658	1	155	14	2,183
Hotel Indigo	24	2,362	28	5,330	-	-	52	7,692
voco Hotels	20	2,767	28	6,433	-	-	48	9,200
Crowne Plaza	25	4,581	38	10,367	-	-	63	14,948
Holiday Inn Express	49	6,893	37	5,993	-	-	86	12,886
Holiday Inn	51	8,362	65	14,912	-	-	116	23,274
Garner	63	6,807	-	-	-	-	63	6,807
Staybridge Suites	7	903	9	1,543	-	-	16	2,446
Candlewood Suites	8	886	-	-	-	-	8	886
EMEA	273	39,233	309	63,219	1	155	583	102,607
Six Senses	-	-	4	233	-	-	4	233
Regent	-	-	3	807	-	-	3	807
InterContinental	-	-	30	8,507	-	-	30	8,507
Vignette Collection	-	-	6	1,569	-	-	6	1,569
Kimpton	-	-	15	3,794	-	-	15	3,794
Hotel Indigo	1	120	49	8,387	-	-	50	8,507
voco Hotels	7	1,194	7	1,503	-	-	14	2,697
HUALUXE	2	450	26	6,741	-	-	28	7,191
Crowne Plaza	37	9,746	39	10,724	-	-	76	20,470
EVEN Hotels	7	938	15	3,196	-	-	22	4,134
Holiday Inn Express	187	28,238	28	5,257	-	-	215	33,495
Holiday Inn	53	11,309	40	10,859	-	-	93	22,168
Greater China	294	51,995	262	61,577	-	-	556	113,572
Six Senses	-	-	43	3,179	-	-	43	3,179
Regent	-	-	12	2,584	-	-	12	2,584
InterContinental	13	3,156	84	21,860	-	-	97	25,016
Vignette Collection	19	3,925	15	2,830	-	-	34	6,755
Kimpton	18	3,711	38	7,631	1	155	57	11,497
Hotel Indigo	51	5,659	77	13,717	-	-	128	19,376
voco Hotels	45	5,943	35	7,936	-	-	80	13,879
HUALUXE	2	450	26	6,741	-	-	28	7,191
Crowne Plaza	68	15,481	78	21,321	-	-	146	36,802
EVEN Hotels	14	1,725	16	3,358	-	-	30	5,083
Holiday Inn Express	579	67,829	65	11,250	-	-	644	79,079
Holiday Inn	172	27,654	106	25,921	-	-	278	53,575
Garner	88	8,930	-	-	-	-	88	8,930
avid hotels	140	11,124	-	-	-	-	140	11,124
Atwell Suites	51	5,119	-	-	-	-	51	5,119
Staybridge Suites	152	16,273	10	1,669	-	-	162	17,942
Holiday Inn Club Vacations	1	680	-	-	-	-	1	680
Candlewood Suites	180	14,115	-	-	-	-	180	14,115
Iberostar Beachfront Resorts ¹	5	2,240	-	-	-	-	5	2,240
Other	-	-	14	2,352	-	-	14	2,352
Total Pipeline	1,598	194,014	619	132,349	1	155	2,218	326,518

¹ Iberostar Beachfront Resorts joined IHG's system as part of a long-term commercial agreement.

System size and pipeline movement

Americas – system size (by number of rooms)

Room Count	1 January 2024	Openings	Internal Rebrand	Removals	Net Movement	30 September 2024	% Growth
Six Senses	10	71	0	0	71	81	710%
Regent	0	0	0	0	0	0	N/A
InterContinental	15,674	598	0	0	598	16,272	4%
Vignette Collection	355	0	0	0	0	355	0%
Kimpton	10,895	809	0	(410)	399	11,294	4%
Hotel Indigo	9,578	282	0	(1)	281	9,859	3%
voco Hotels	1,299	252	0	0	252	1,551	19%
Crowne Plaza	27,142	0	0	(588)	(588)	26,554	(2%)
EVEN Hotels	2,744	378	0	0	378	3,122	14%
Holiday Inn Express	228,753	3,033	91	(2,120)	1,004	229,757	0%
Holiday Inn	111,754	735	136	(2,911)	(2,040)	109,714	(2%)
Garner	158	139	0	0	139	297	88%
avid hotels	6,027	467	0	0	467	6,494	8%
Atwell Suites	186	0	80	0	80	266	43%
Staybridge Suites	31,675	889	0	(138)	751	32,426	2%
Holiday Inn Club Vacations	9,526	152	0	(634)	(482)	9,044	(5%)
Candlewood Suites	33,497	606	65	79	750	34,247	2%
Iberostar Beachfront Resorts	9,027	0	0	0	0	9,027	0%
Other ¹	21,294	1,923	(372)	(404)	1,147	22,441	5%
All Brands	519,594	10,334	0	(7,127)	3,207	522,801	1%

¹ Includes three open hotels that will be re-branded to voco and one open hotel that will be re-branded to Vignette Collection

Americas – pipeline (by number of rooms)

Pipeline	1 January 2024	Signings	Openings	Terminations	Net Movement	30 September 2024	% Growth
Six Senses	474	302	(71)	0	231	705	49%
Regent	167	0	0	0	0	167	0%
InterContinental	2,708	1,098	(598)	(422)	78	2,786	3%
Vignette Collection	261	312	0	(98)	214	475	82%
Kimpton	5,518	918	(809)	(107)	2	5,520	0%
Hotel Indigo	4,337	41	(282)	(919)	(1,160)	3,177	(27%)
voco Hotels	1,383	828	(252)	23	599	1,982	43%
Crowne Plaza	2,210	141	0	(967)	(826)	1,384	(37%)
EVEN Hotels	1,239	162	(378)	(74)	(290)	949	(23%)
Holiday Inn Express	33,463	3,962	(3,033)	(1,694)	(765)	32,698	(2%)
Holiday Inn	8,639	1,238	(735)	(1,009)	(506)	8,133	(6%)
Garner	332	1,930	(139)	0	1,791	2,123	539%
avid hotels	11,577	899	(467)	(885)	(453)	11,124	(4%)
Atwell Suites	4,124	1,000	0	(5)	995	5,119	24%
Staybridge Suites	15,351	1,540	(889)	(506)	145	15,496	1%
Holiday Inn Club Vacations	832	0	(152)	0	(152)	680	(18%)
Candlewood Suites	11,957	2,509	(606)	(631)	1,272	13,229	11%
Iberostar Beachfront Resorts	2,240	0	0	0	0	2,240	0%
Other	2,352	0	(1,923)	1,923	0	2,352	0%
All Brands	109,164	16,880	(10,334)	(5,371)	1,175	110,339	1%

EMEA – system size (by number of rooms)

Room Count	1 January 2024	Openings	Internal Rebrand	Removals	Net Movement	30 September 2024	% Growth
Six Senses	1,621	113	0	6	119	1,740	7%
Regent	1,036	0	0	0	0	1,036	0%
InterContinental	34,443	623	113	(1,222)	(486)	33,957	(1%)
Vignette Collection	1,206	181	0	(8)	173	1,379	14%
Kimpton	2,376	127	0	(5)	122	2,498	5%
Hotel Indigo	7,029	477	50	2	529	7,558	8%
voco Hotels	11,791	1,421	188	(89)	1,520	13,311	13%
Crowne Plaza	43,285	733	0	(690)	43	43,328	0%
Holiday Inn Express	51,488	924	0	(193)	731	52,219	1%
Holiday Inn	69,330	7,562	0	(1,465)	6,097	75,427	9%
Garner	0	0	0	0	0	0	N/A
Staybridge Suites	3,645	0	0	0	0	3,645	0%
Candlewood Suites	0	0	0	0	0	0	N/A
Iberostar Beachfront Resorts	8,573	216	0	0	216	8,789	3%
Other ¹	11,444	606	(351)	362	617	12,061	5%
All Brands	247,267	12,983	0	(3,302)	9,681	256,948	4%

¹ Includes four open hotels that will be re-branded to voco and five open hotels that will be re-branded to Vignette Collection.

EMEA – pipeline (by number of rooms)

Pipeline	1 January 2024	Signings	Openings	Terminations	Net Movement	30 September 2024	% Growth
Six Senses	2,350	100	(113)	(96)	(109)	2,241	(5%)
Regent	1,468	142	0	0	142	1,610	10%
InterContinental	13,510	1,489	(623)	(653)	213	13,723	2%
Vignette Collection	1,523	3,374	(181)	(5)	3,188	4,711	209%
Kimpton	2,365	155	(127)	(210)	(182)	2,183	(8%)
Hotel Indigo	8,309	477	(477)	(617)	(617)	7,692	(7%)
voco Hotels	8,907	2,397	(1,421)	(683)	293	9,200	3%
Crowne Plaza	11,529	4,322	(733)	(170)	3,419	14,948	30%
Holiday Inn Express	13,309	2,097	(924)	(1,596)	(423)	12,886	(3%)
Holiday Inn	16,122	14,809	(7,562)	(95)	7,152	23,274	44%
Garner	0	6,813	0	(6)	6,807	6,807	0%
Staybridge Suites	2,834	0	0	(388)	(388)	2,446	(14%)
Candlewood Suites	0	1,293	0	(407)	886	886	0%
Iberostar Beachfront Resorts	0	216	(216)	0	0	0	N/A
Other	0	0	(606)	606	0	0	N/A
All Brands	82,226	37,684	(12,983)	(4,320)	20,381	102,607	25%

Greater China – system size (by number of rooms)

Room Count	1 January 2024	Openings	Internal Rebrand	Removals	Net Movement	30 September 2024	% Growth
Six Senses	130	0	0	0	0	130	0%
Regent	2,051	0	0	3	3	2,054	0%
InterContinental	23,383	477	0	(499)	(22)	23,361	(0%)
Vignette Collection	722	0	0	(4)	(4)	718	(1%)
Kimpton	450	0	0	0	0	450	0%
Hotel Indigo	3,611	687	0	0	687	4,298	19%
voco Hotels	2,417	1,286	0	0	1,286	3,703	53%
HUALUXE	5,529	0	0	0	0	5,529	0%
Crowne Plaza	41,805	2,083	0	(4)	2,079	43,884	5%
EVEN Hotels	1,187	773	0	0	773	1,960	65%
Holiday Inn Express	56,076	4,410	(472)	(1,936)	2,002	58,078	4%
Holiday Inn	34,826	2,448	472	(703)	2,217	37,043	6%
Other ¹	7,155	0	0	0	0	7,155	0%
All Brands	179,342	12,164	0	(3,143)	9,021	188,363	5%

¹ Includes one open hotel that will be re-branded to voco.

Greater China – pipeline (by number of rooms)

Pipeline	1 January 2024	Signings	Openings	Terminations	Net Movement	30 September 2024	% Growth
Six Senses	233	0	0	0	0	233	0%
Regent	807	0	0	0	0	807	0%
InterContinental	9,053	(60)	(477)	(9)	(546)	8,507	(6%)
Vignette Collection	272	1,297	0	0	1,297	1,569	477%
Kimpton	2,878	907	0	9	916	3,794	32%
Hotel Indigo	8,293	941	(687)	(40)	214	8,507	3%
voco Hotels	2,451	1,532	(1,286)	0	246	2,697	10%
HUALUXE	6,343	835	0	13	848	7,191	13%
Crowne Plaza	18,703	3,708	(2,083)	142	1,767	20,470	9%
EVEN Hotels	4,144	921	(773)	(158)	(10)	4,134	(0%)
Holiday Inn Express	31,247	7,831	(4,410)	(1,173)	2,248	33,495	7%
Holiday Inn	21,140	3,800	(2,448)	(324)	1,028	22,168	5%
Other	0	0	0	0	0	0	N/A
All Brands	105,564	21,712	(12,164)	(1,540)	8,008	113,572	8%

Group – system size (by number of rooms)

Room Count	1 January 2024	Openings	Internal Rebrand	Removals	Net Movement	30 September 2024	% Growth
Six Senses	1,761	184	0	6	190	1,951	11%
Regent	3,087	0	0	3	3	3,090	0%
InterContinental	73,500	1,698	113	(1,721)	90	73,590	0%
Vignette Collection	2,283	181	0	(12)	169	2,452	7%
Kimpton	13,721	936	0	(415)	521	14,242	4%
Hotel Indigo	20,218	1,446	50	1	1,497	21,715	7%
voco Hotels	15,507	2,959	188	(89)	3,058	18,565	20%
HUALUXE	5,529	0	0	0	0	5,529	0%
Crowne Plaza	112,232	2,816	0	(1,282)	1,534	113,766	1%
EVEN Hotels	3,931	1,151	0	0	1,151	5,082	29%
Holiday Inn Express	336,317	8,367	(381)	(4,249)	3,737	340,054	1%
Holiday Inn	215,910	10,745	608	(5,079)	6,274	222,184	3%
Garner	158	139	0	0	139	297	88%
avid hotels	6,027	467	0	0	467	6,494	8%
Atwell Suites	186	0	80	0	80	266	43%
Staybridge Suites	35,320	889	0	(138)	751	36,071	2%
Holiday Inn Club Vacations	9,526	152	0	(634)	(482)	9,044	(5%)
Candlewood Suites	33,497	606	65	79	750	34,247	2%
Iberostar Beachfront Resorts	17,600	216	0	0	216	17,816	1%
Other ¹	39,893	2,529	(723)	(42)	1,764	41,657	4%
All Brands	946,203	35,481	0	(13,572)	21,909	968,112	2%

¹Includes eight open hotels that will be re-branded to voco (three Americas, four EMEA and one Greater China) and six open hotels that will be re-branded to Vignette Collection (one Americas and five EMEA).

Group – pipeline (by number of rooms)

Pipeline	1 January 2024	Signings	Openings	Terminations	Net Movement	30 September 2024	% Growth
Six Senses	3,057	402	(184)	(96)	122	3,179	4%
Regent	2,442	142	0	0	142	2,584	6%
InterContinental	25,271	2,527	(1,698)	(1,084)	(255)	25,016	(1%)
Vignette Collection	2,056	4,983	(181)	(103)	4,699	6,755	229%
Kimpton	10,761	1,980	(936)	(308)	736	11,497	7%
Hotel Indigo	20,939	1,459	(1,446)	(1,576)	(1,563)	19,376	(7%)
voco Hotels	12,741	4,757	(2,959)	(660)	1,138	13,879	9%
HUALUXE	6,343	835	0	13	848	7,191	13%
Crowne Plaza	32,442	8,171	(2,816)	(995)	4,360	36,802	13%
EVEN Hotels	5,383	1,083	(1,151)	(232)	(300)	5,083	(6%)
Holiday Inn Express	78,019	13,890	(8,367)	(4,463)	1,060	79,079	1%
Holiday Inn	45,901	19,847	(10,745)	(1,428)	7,674	53,575	17%
Garner	332	8,743	(139)	(6)	8,598	8,930	2,590%
avid hotels	11,577	899	(467)	(885)	(453)	11,124	(4%)
Atwell Suites	4,124	1,000	0	(5)	995	5,119	24%
Staybridge Suites	18,185	1,540	(889)	(894)	(243)	17,942	(1%)
Holiday Inn Club Vacations	832	0	(152)	0	(152)	680	(18%)
Candlewood Suites	11,957	3,802	(606)	(1,038)	2,158	14,115	18%
Iberostar Beachfront Resorts	2,240	216	(216)	0	0	2,240	0%
Other	2,352	0	(2,529)	2,529	0	2,352	0%
All Brands	296,954	76,276	(35,481)	(11,231)	29,564	326,518	10%