

IHG Supplementary Information – Q2 2025

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Definitions and notes

RevPAR (revenue per available room), ADR (average daily rate) and occupancy are on a comparable basis, based on comparability as at 30 June 2025 and includes hotels that have traded in all months in both the current and prior year. The principal exclusions in deriving these measures are new openings, properties under major refurbishment and removals.

All RevPAR and ADR data is quoted at US dollar constant exchange rates.

Analysis for the Fee Business is provided by major brand in each region.

IHG's pipeline comprises hotels in planning and under construction but not yet opened; a contract for these has been signed and the appropriate fees paid.

Comparable RevPAR – 3 months to 30 June 2025

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2025	Growth	2025	Growth	2025	%Pts
InterContinental	40	169.99	1.8%	247.44	3.4%	68.7%	(1.1)
Kimpton	51	221.68	0.3%	286.91	0.1%	77.3%	0.2
Hotel Indigo	66	137.97	(0.1)%	191.48	(0.7)%	72.1%	0.4
Crowne Plaza	85	86.83	(1.4)%	138.95	(0.6)%	62.5%	(0.5)
EVEN Hotels	19	124.45	(0.9)%	164.48	(0.8)%	75.7%	0.0
Holiday Inn Express	2,228	99.46	(0.2)%	136.06	0.4%	73.1%	(0.4)
Holiday Inn	573	87.70	(2.2)%	132.41	0.5%	66.2%	(1.8)
avid hotels	67	77.59	0.3%	111.30	0.2%	69.7%	0.1
Staybridge Suites	282	109.29	(0.4)%	137.18	0.1%	79.7%	(0.4)
Candlewood Suites	347	80.91	(1.0)%	104.99	(0.1)%	77.1%	(0.7)
Americas	3,776	101.69	(0.5)%	141.78	0.5%	71.7%	(0.7)
Six Senses	19	454.74	12.4%	1,014.16	3.4%	44.8%	3.6
InterContinental	104	173.62	4.9%	254.83	0.4%	68.1%	2.9
Hotel Indigo	59	141.13	1.5%	183.48	0.7%	76.9%	0.6
voco	33	95.90	5.0%	148.55	7.8%	64.6%	(1.7)
Crowne Plaza	160	94.86	3.9%	133.46	2.9%	71.1%	0.7
Holiday Inn Express	318	82.05	(0.8)%	103.52	(1.3)%	79.3%	0.5
Holiday Inn	339	78.19	1.3%	109.47	0.8%	71.4%	0.4
Staybridge Suites	19	105.04	3.2%	129.53	0.7%	81.1%	2.0
EMEA	1,067	105.20	3.1%	145.20	2.1%	72.5%	0.7
InterContinental	54	68.06	(3.1)%	106.01	(4.9)%	64.2%	1.2
Hotel Indigo	22	74.06	3.3%	121.38	(3.4)%	61.0%	4.0
HUALUXE	18	43.86	(3.5)%	70.53	(7.4)%	62.2%	2.6
Crowne Plaza	109	42.44	(3.7)%	70.92	(3.4)%	59.8%	(0.2)
Holiday Inn Express	274	22.72	(8.0)%	39.39	(5.5)%	57.7%	(1.6)
Holiday Inn	108	30.85	(6.0)%	53.07	(4.9)%	58.1%	(0.7)
Greater China	617	40.49	(3.0)%	67.51	(2.9)%	60.0%	(0.1)
Total IHG	5,460	90.73	0.4%	130.29	0.7%	69.6%	(0.2)

Owned & leased:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2025	Growth	2025	Growth	2025	%Pts
Americas	3	235.28	(0.6)%	317.24	5.1%	74.2%	(4.2)
EMEA	12	226.22	(0.1)%	290.09	(0.5)%	78.0%	0.3
Total IHG	15	229.21	(0.3)%	298.74	1.3%	76.7%	(1.2)

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2025	Growth	2025	Growth	2025	%Pts
Americas	3,779	102.11	(0.5)%	142.35	0.5%	71.7%	(0.7)
EMEA	1,079	106.81	3.0%	147.27	2.0%	72.5%	0.7
Greater China	617	40.49	(3.0)%	67.51	(2.9)%	60.0%	(0.1)
Total IHG	5,475	91.45	0.3%	131.25	0.7%	69.7%	(0.2)

Comparable RevPAR – 6 months to 30 June 2025

Fee Business by brand:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2025	Growth	2025	Growth	2025	%Pts
InterContinental	40	164.83	4.6%	246.86	5.5%	66.8%	(0.6)
Kimpton	51	213.17	0.8%	290.79	0.6%	73.3%	0.2
Hotel Indigo	66	122.37	1.1%	181.46	0.2%	67.4%	0.6
Crowne Plaza	85	80.87	1.5%	137.57	0.6%	58.8%	0.5
EVEN Hotels	19	106.25	1.0%	151.16	(1.6)%	70.3%	1.8
Holiday Inn Express	2,228	90.47	1.5%	131.85	1.3%	68.6%	0.2
Holiday Inn	573	80.21	0.1%	127.99	1.1%	62.7%	(0.7)
avid hotels	67	69.08	1.8%	106.70	0.3%	64.7%	1.0
Staybridge Suites	282	102.69	1.7%	134.09	0.6%	76.6%	0.8
Candlewood Suites	347	75.21	1.0%	102.68	0.8%	73.2%	0.1
Americas	3,776	93.49	1.4%	138.08	1.3%	67.7%	0.1
Six Senses	19	434.28	11.0%	1,068.22	1.7%	40.7%	3.4
InterContinental	104	166.71	7.2%	253.74	3.8%	65.7%	2.1
Hotel Indigo	59	127.14	3.6%	174.45	1.5%	72.9%	1.5
voco	33	89.43	4.8%	130.64	5.3%	68.5%	(0.4)
Crowne Plaza	160	90.38	4.0%	131.24	2.9%	68.9%	0.7
Holiday Inn Express	318	73.82	0.2%	98.07	(0.7)%	75.3%	0.7
Holiday Inn	339	72.93	2.4%	106.91	1.8%	68.2%	0.4
Staybridge Suites	19	102.58	1.6%	128.29	1.0%	80.0%	0.5
EMEA	1,067	98.01	4.2%	140.47	3.0%	69.8%	0.8
InterContinental	54	66.60	(4.1)%	107.93	(6.4)%	61.7%	1.5
Hotel Indigo	22	72.69	3.2%	123.32	(4.3)%	58.9%	4.3
HUALUXE	18	43.75	(1.9)%	73.64	(7.4)%	59.4%	3.3
Crowne Plaza	109	41.59	(4.1)%	72.66	(4.3)%	57.2%	0.1
Holiday Inn Express	274	21.30	(7.5)%	39.90	(5.2)%	53.4%	(1.4)
Holiday Inn	108	29.02	(6.5)%	53.93	(5.8)%	53.8%	(0.4)
Greater China	617	39.01	(3.2)%	69.07	(3.6)%	56.5%	0.3
Total IHG	5,460	84.10	1.8%	127.30	1.4%	66.1%	0.3

Owned & leased:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2025	Growth	2025	Growth	2025	%Pts
Americas	3	235.46	1.1%	310.82	4.5%	75.8%	(2.6)
EMEA	12	195.23	1.0%	276.60	1.1%	70.6%	(0.1)
Total IHG	15	208.49	1.0%	288.42	2.3%	72.3%	(0.9)

Total comparable estate:

Constant US\$	Hotels	RevPAR		ADR		Occ %	
		2025	Growth	2025	Growth	2025	%Pts
Americas	3,779	93.94	1.4%	138.69	1.3%	67.7%	0.1
EMEA	1,079	99.30	4.1%	142.30	2.9%	69.8%	0.8
Greater China	617	39.01	(3.2)%	69.07	(3.6)%	56.5%	0.3
Total IHG	5,475	84.75	1.8%	128.21	1.4%	66.1%	0.3

System size: hotel and room count as at 30 June 2025

	Franchised		Managed		Owned & leased		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	1	71	1	10	2	81
Regent	-	-	1	167	-	-	1	167
InterContinental	26	7,736	21	8,896	1	424	48	17,056
Vignette Collection	3	805	-	-	-	-	3	805
Kimpton	20	3,749	41	7,337	-	-	61	11,086
Hotel Indigo	70	8,842	6	1,413	-	-	76	10,255
voco	24	2,650	-	-	-	-	24	2,650
Crowne Plaza	98	24,111	3	886	-	-	101	24,997
EVEN Hotels	20	2,603	5	795	-	-	25	3,398
Holiday Inn Express	2,527	230,936	1	252	-	-	2,528	231,188
Holiday Inn	655	103,411	9	2,657	2	903	666	106,971
Garner	18	1,415	-	-	-	-	18	1,415
avid hotels	81	7,231	-	-	-	-	81	7,231
Atwell Suites	6	556	-	-	-	-	6	556
Staybridge Suites	312	32,683	2	328	-	-	314	33,011
Holiday Inn Club Vacations	30	9,812	-	-	-	-	30	9,812
Candlewood Suites	405	36,042	-	-	-	-	405	36,042
Iberostar Beachfront Resorts ¹	26	9,443	-	-	-	-	26	9,443
Other	23	3,633	79	12,477	-	-	102	16,110
Americas	4,344	485,658	169	35,279	4	1,337	4,517	522,274
Six Senses	-	-	23	1,683	1	56	24	1,739
Regent	-	-	4	947	-	-	4	947
InterContinental	21	5,675	98	27,462	3	1,067	122	34,204
Vignette Collection	9	1,201	7	2,054	-	-	16	3,255
Kimpton	3	595	8	1,312	5	1,071	16	2,978
Hotel Indigo	50	5,239	18	3,153	-	-	68	8,392
voco	37	6,178	18	8,811	4	660	59	15,649
Ruby	16	2,673	-	-	-	-	16	2,673
Crowne Plaza	107	23,823	74	19,722	-	-	181	43,545
Holiday Inn Express	314	44,132	49	9,157	-	-	363	53,289
Holiday Inn	330	55,614	94	21,912	-	-	424	77,526
Garner	33	3,613	-	-	-	-	33	3,613
Staybridge Suites	15	2,280	8	1,471	-	-	23	3,751
Candlewood Suites	5	578	-	-	-	-	5	578
Iberostar Beachfront Resorts ¹	31	10,319	-	-	-	-	31	10,319
Other	9	1,189	16	12,663	-	-	25	13,852
EMEA	980	163,109	417	110,347	13	2,854	1,410	276,310
Six Senses	-	-	1	130	-	-	1	130
Regent	1	538	5	1,516	-	-	6	2,054
InterContinental	1	572	60	22,896	-	-	61	23,468
Vignette Collection	-	-	7	1,784	-	-	7	1,784
Kimpton	-	-	4	739	-	-	4	739
Hotel Indigo	2	322	28	4,464	-	-	30	4,786
voco	20	3,926	4	691	-	-	24	4,617
HUALUXE	1	169	20	5,552	-	-	21	5,721
Crowne Plaza	38	12,215	95	31,590	-	-	133	43,805
EVEN Hotels	4	641	14	2,554	-	-	18	3,195
Holiday Inn Express	267	40,673	106	22,745	-	-	373	63,418
Holiday Inn	52	11,698	97	27,854	-	-	149	39,552
Other	5	6,569	1	225	-	-	6	6,794
Greater China	391	77,323	442	122,740	-	-	833	200,063
Six Senses	-	-	25	1,884	2	66	27	1,950
Regent	1	538	10	2,630	-	-	11	3,168
InterContinental	48	13,983	179	59,254	4	1,491	231	74,728
Vignette Collection	12	2,006	14	3,838	-	-	26	5,844
Kimpton	23	4,344	53	9,388	5	1,071	81	14,803
Hotel Indigo	122	14,403	52	9,030	-	-	174	23,433
voco	81	12,754	22	9,502	4	660	107	22,916
Ruby	16	2,673	-	-	-	-	16	2,673
HUALUXE	1	169	20	5,552	-	-	21	5,721
Crowne Plaza	243	60,149	172	52,198	-	-	415	112,347
EVEN Hotels	24	3,244	19	3,349	-	-	43	6,593
Holiday Inn Express	3,108	315,741	156	32,154	-	-	3,264	347,895
Holiday Inn	1,037	170,723	200	52,423	2	903	1,239	224,049
Garner	51	5,028	-	-	-	-	51	5,028
avid hotels	81	7,231	-	-	-	-	81	7,231
Atwell Suites	6	556	-	-	-	-	6	556
Staybridge Suites	327	34,963	10	1,799	-	-	337	36,762
Holiday Inn Club Vacations	30	9,812	-	-	-	-	30	9,812
Candlewood Suites	410	36,620	-	-	-	-	410	36,620
Iberostar Beachfront Resorts ¹	57	19,762	-	-	-	-	57	19,762
Other	37	11,391	96	25,365	-	-	133	36,756
Total System Size	5,715	726,090	1,028	268,366	17	4,191	6,760	998,647

¹ Iberostar Beachfront Resorts joined IHG's system as part of a long-term commercial agreement.

Pipeline: hotel and room count as at 30 June 2025

	Franchised		Managed		Owned & leased		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Six Senses	-	-	9	660	-	-	9	660
InterContinental	4	1,089	5	1,312	-	-	9	2,401
Vignette Collection	4	282	-	-	-	-	4	282
Kimpton	19	3,792	12	2,015	-	-	31	5,807
Hotel Indigo	26	3,236	-	-	-	-	26	3,236
voco	22	2,605	-	-	-	-	22	2,605
Crowne Plaza	5	840	1	230	-	-	6	1,070
EVEN Hotels	4	511	1	162	-	-	5	673
Holiday Inn Express	324	30,538	-	-	-	-	324	30,538
Holiday Inn	62	7,002	1	150	-	-	63	7,152
Garner	46	3,592	-	-	-	-	46	3,592
avid hotels	131	9,961	-	-	-	-	131	9,961
Atwell Suites	54	5,426	-	-	-	-	54	5,426
Staybridge Suites	142	14,762	1	126	-	-	143	14,888
Candlewood Suites	183	13,193	-	-	-	-	183	13,193
Iberostar Beachfront Resorts ¹	4	2,000	-	-	-	-	4	2,000
Other	-	-	14	2,352	-	-	14	2,352
Americas	1,030	98,829	44	7,007	-	-	1,074	105,836
Six Senses	-	-	28	2,172	-	-	28	2,172
Regent	-	-	7	1,405	-	-	7	1,405
InterContinental	9	2,147	55	13,791	-	-	64	15,938
Vignette Collection	22	3,891	8	1,564	-	-	30	5,455
Kimpton	4	686	15	2,638	-	-	19	3,324
Hotel Indigo	24	2,439	28	5,861	-	-	52	8,300
voco	28	4,029	32	8,246	-	-	60	12,275
Ruby	18	3,813	-	-	-	-	18	3,813
Crowne Plaza	27	4,746	35	9,929	-	-	62	14,675
EVEN Hotels	-	-	2	555	-	-	2	555
Holiday Inn Express	48	6,800	48	8,795	-	-	96	15,595
Holiday Inn	59	9,207	64	14,576	-	-	123	23,783
Garner	40	4,162	1	187	-	-	41	4,349
Staybridge Suites	6	798	8	1,421	-	-	14	2,219
Candlewood Suites	9	1,183	-	-	-	-	9	1,183
Iberostar Beachfront Resorts ¹	1	271	-	-	-	-	1	271
EMEA	295	44,172	331	71,140	-	-	626	115,312
Six Senses	-	-	1	54	-	-	1	54
Regent	-	-	2	527	-	-	2	527
InterContinental	-	-	32	8,790	-	-	32	8,790
Vignette Collection	-	-	7	1,731	-	-	7	1,731
Kimpton	-	-	16	4,159	-	-	16	4,159
Hotel Indigo	2	207	56	9,331	-	-	58	9,538
voco	10	2,486	10	2,343	-	-	20	4,829
HUALUXE	2	450	22	5,841	-	-	24	6,291
Crowne Plaza	37	9,604	39	10,974	-	-	76	20,578
EVEN Hotels	7	939	12	2,685	-	-	19	3,624
Holiday Inn Express	192	29,149	28	5,158	-	-	220	34,307
Holiday Inn	57	12,302	37	9,477	-	-	94	21,779
Atwell Suites	-	-	7	1,028	-	-	7	1,028
Greater China	307	55,137	269	62,098	-	-	576	117,235
Six Senses	-	-	38	2,886	-	-	38	2,886
Regent	-	-	9	1,932	-	-	9	1,932
InterContinental	13	3,236	92	23,893	-	-	105	27,129
Vignette Collection	26	4,173	15	3,295	-	-	41	7,468
Kimpton	23	4,478	43	8,812	-	-	66	13,290
Hotel Indigo	52	5,882	84	15,192	-	-	136	21,074
voco	60	9,120	42	10,589	-	-	102	19,709
Ruby	18	3,813	-	-	-	-	18	3,813
HUALUXE	2	450	22	5,841	-	-	24	6,291
Crowne Plaza	69	15,190	75	21,133	-	-	144	36,323
EVEN Hotels	11	1,450	15	3,402	-	-	26	4,852
Holiday Inn Express	564	66,487	76	13,953	-	-	640	80,440
Holiday Inn	178	28,511	102	24,203	-	-	280	52,714
Garner	86	7,754	1	187	-	-	87	7,941
avid hotels	131	9,961	-	-	-	-	131	9,961
Atwell Suites	54	5,426	7	1,028	-	-	61	6,454
Staybridge Suites	148	15,560	9	1,547	-	-	157	17,107
Candlewood Suites	192	14,376	-	-	-	-	192	14,376
Iberostar Beachfront Resorts ¹	5	2,271	-	-	-	-	5	2,271
Other	-	-	14	2,352	-	-	14	2,352
Total Pipeline	1,632	198,138	644	140,245	-	-	2,276	338,383

¹ Iberostar Beachfront Resorts joined IHG's system as part of a long-term commercial agreement.

System size and pipeline movement

Americas – system size (by number of rooms)

Room Count	1 January 2025	Openings	Internal Rebrand	Removals	Net Movement	30 June 2025	% Growth
Six Senses	81	-	-	-	-	81	0%
Regent	167	-	-	-	-	167	0%
InterContinental	16,272	784	-	-	784	17,056	5%
Vignette Collection	591	214	-	-	214	805	36%
Kimpton	11,083	-	-	3	3	11,086	0%
Hotel Indigo	10,128	76	-	51	127	10,255	1%
voco	2,065	585	-	-	585	2,650	28%
Crowne Plaza	26,356	110	-	(1,469)	(1,359)	24,997	(5)%
EVEN Hotels	3,122	276	-	-	276	3,398	9%
Holiday Inn Express	230,749	2,001	368	(1,930)	439	231,188	0%
Holiday Inn	109,526	1,427	228	(4,210)	(2,555)	106,971	(2)%
Garner	755	571	90	(1)	660	1,415	87%
avid hotels	6,802	431	-	(2)	429	7,231	6%
Atwell Suites	556	-	-	-	-	556	0%
Staybridge Suites	32,773	322	-	(84)	238	33,011	1%
Holiday Inn Club Vacations	9,868	-	-	(56)	(56)	9,812	(1)%
Candlewood Suites	34,817	1,216	193	(184)	1,225	36,042	4%
Iberostar Beachfront Resorts	9,267	176	-	-	176	9,443	2%
Other	23,016	1,231	(879)	(7,258)	(6,906)	16,110	(30)%
All Brands	527,994	9,420	-	(15,140)	(5,720)	522,274	(1)%

Americas – pipeline (by number of rooms)

Pipeline	1 January 2025	Signings	Openings	Terminations	Net Movement	30 June 2025	% Growth
Six Senses	660	-	-	-	-	660	0%
InterContinental	2,786	400	(784)	(1)	(385)	2,401	(14)%
Vignette Collection	475	21	(214)	-	(193)	282	(41)%
Kimpton	5,685	527	-	(405)	122	5,807	2%
Hotel Indigo	3,238	180	(76)	(106)	(2)	3,236	0%
voco	2,612	870	(585)	(292)	(7)	2,605	0%
Crowne Plaza	1,044	136	(110)	-	26	1,070	2%
EVEN Hotels	949	-	(276)	-	(276)	673	(29)%
Holiday Inn Express	32,028	1,997	(2,001)	(1,486)	(1,490)	30,538	(5)%
Holiday Inn	7,790	1,310	(1,427)	(521)	(638)	7,152	(8)%
Garner	3,495	857	(571)	(189)	97	3,592	3%
avid hotels	10,649	274	(431)	(531)	(688)	9,961	(6)%
Atwell Suites	5,222	204	-	-	204	5,426	4%
Staybridge Suites	14,974	1,121	(322)	(885)	(86)	14,888	(1)%
Candlewood Suites	13,199	1,590	(1,216)	(380)	(6)	13,193	0%
Iberostar Beachfront Resorts	2,176	-	(176)	-	(176)	2,000	(8)%
Other	2,352	-	(1,231)	1,231	-	2,352	0%
All Brands	109,334	9,487	(9,420)	(3,565)	(3,498)	105,836	(3)%

EMEA – system size (by number of rooms)

Room Count	1 January 2025	Openings	Internal Rebrand	Removals	Net Movement	30 June 2025	% Growth
Six Senses	1,739	-	-	-	-	1,739	0%
Regent	991	-	-	(44)	(44)	947	(4)%
InterContinental	33,945	319	-	(60)	259	34,204	1%
Vignette Collection	2,109	149	1,001	(4)	1,146	3,255	54%
Kimpton	2,498	482	-	(2)	480	2,978	19%
Hotel Indigo	8,204	188	-	-	188	8,392	2%
voco	14,608	636	408	(3)	1,041	15,649	7%
Ruby	-	2,673	-	-	2,673	2,673	0%
Crowne Plaza	43,890	543	-	(888)	(345)	43,545	(1)%
Holiday Inn Express	52,835	806	-	(352)	454	53,289	1%
Holiday Inn	77,395	1,088	(572)	(385)	131	77,526	0%
Garner	1,645	1,968	-	-	1,968	3,613	120%
Staybridge Suites	3,750	-	-	1	1	3,751	0%
Candlewood Suites	-	-	578	-	578	578	0%
Iberostar Beachfront Resorts	10,319	-	-	-	-	10,319	0%
Other	12,546	3,065	(1,415)	(344)	1,306	13,852	10%
All Brands	266,474	11,917	-	(2,081)	9,836	276,310	4%

EMEA – pipeline (by number of rooms)

Pipeline	1 January 2025	Signings	Openings	Terminations	Net Movement	30 June 2025	% Growth
Six Senses	2,181	101	-	(110)	(9)	2,172	0%
Regent	1,460	305	-	(360)	(55)	1,405	(4)%
InterContinental	14,526	1,789	(319)	(58)	1,412	15,938	10%
Vignette Collection	4,379	1,478	(149)	(253)	1,076	5,455	25%
Kimpton	2,254	1,537	(482)	15	1,070	3,324	47%
Hotel Indigo	7,208	1,282	(188)	(2)	1,092	8,300	15%
voco	9,416	3,556	(636)	(61)	2,859	12,275	30%
Ruby	-	6,486	(2,673)	-	3,813	3,813	0%
Crowne Plaza	14,021	1,203	(543)	(6)	654	14,675	5%
EVEN Hotels	-	555	-	-	555	555	0%
Holiday Inn Express	14,339	2,462	(806)	(400)	1,256	15,595	9%
Holiday Inn	22,819	2,935	(1,088)	(883)	964	23,783	4%
Garner	5,272	1,040	(1,968)	5	(923)	4,349	(18)%
Staybridge Suites	2,341	62	-	(184)	(122)	2,219	(5)%
Candlewood Suites	1,100	78	-	5	83	1,183	8%
Iberostar Beachfront Resorts	271	-	-	-	-	271	0%
Other	1,780	-	(3,065)	1,285	(1,780)	-	(100)%
All Brands	103,367	24,869	(11,917)	(1,007)	11,945	115,312	12%

Greater China – system size (by number of rooms)

Room Count	1 January 2025	Openings	Internal Rebrand	Removals	Net Movement	30 June 2025	% Growth
Six Senses	130	-	-	-	-	130	0%
Regent	2,054	-	-	-	-	2,054	0%
InterContinental	23,567	220	(319)	-	(99)	23,468	0%
Vignette Collection	1,265	202	319	(2)	519	1,784	41%
Kimpton	450	289	-	-	289	739	64%
Hotel Indigo	4,461	325	-	-	325	4,786	7%
voco	3,703	915	-	(1)	914	4,617	25%
HUALUXE	6,002	-	-	(281)	(281)	5,721	(5)%
Crowne Plaza	43,378	1,121	-	(694)	427	43,805	1%
EVEN Hotels	1,960	1,235	-	-	1,235	3,195	63%
Holiday Inn Express	60,373	3,556	-	(511)	3,045	63,418	5%
Holiday Inn	38,411	2,172	-	(1,031)	1,141	39,552	3%
Other	6,903	-	-	(109)	(109)	6,794	(2)%
All Brands	192,657	10,035	-	(2,629)	7,406	200,063	4%

Greater China – pipeline (by number of rooms)

Pipeline	1 January 2025	Signings	Openings	Terminations	Net Movement	30 June 2025	% Growth
Six Senses	54	-	-	-	-	54	0%
Regent	527	-	-	-	-	527	0%
InterContinental	8,380	756	(220)	(126)	410	8,790	5%
Vignette Collection	1,535	398	(202)	-	196	1,731	13%
Kimpton	4,194	240	(289)	14	(35)	4,159	(1)%
Hotel Indigo	8,985	887	(325)	(9)	553	9,538	6%
voco	3,600	2,134	(915)	10	1,229	4,829	34%
HUALUXE	6,293	229	-	(231)	(2)	6,291	0%
Crowne Plaza	20,204	1,545	(1,121)	(50)	374	20,578	2%
EVEN Hotels	4,618	419	(1,235)	(178)	(994)	3,624	(22)%
Holiday Inn Express	32,855	6,051	(3,556)	(1,043)	1,452	34,307	4%
Holiday Inn	21,068	3,348	(2,172)	(465)	711	21,779	3%
Atwell Suites	238	798	-	(8)	790	1,028	332%
All Brands	112,551	16,805	(10,035)	(2,086)	4,684	117,235	4%

Group – system size (by number of rooms)

Room Count	1 January 2025	Openings	Internal Rebrand	Removals	Net Movement	30 June 2025	% Growth
Six Senses	1,950	-	-	-	-	1,950	0%
Regent	3,212	-	-	(44)	(44)	3,168	(1)%
InterContinental	73,784	1,323	(319)	(60)	944	74,728	1%
Vignette Collection	3,965	565	1,320	(6)	1,879	5,844	47%
Kimpton	14,031	771	-	1	772	14,803	6%
Hotel Indigo	22,793	589	-	51	640	23,433	3%
voco	20,376	2,136	408	(4)	2,540	22,916	12%
Ruby	-	2,673	-	-	2,673	2,673	0%
HUALUXE	6,002	-	-	(281)	(281)	5,721	(5)%
Crowne Plaza	113,624	1,774	-	(3,051)	(1,277)	112,347	(1)%
EVEN Hotels	5,082	1,511	-	-	1,511	6,593	30%
Holiday Inn Express	343,957	6,363	368	(2,793)	3,938	347,895	1%
Holiday Inn	225,332	4,687	(344)	(5,626)	(1,283)	224,049	(1)%
Garner	2,400	2,539	90	(1)	2,628	5,028	110%
avid hotels	6,802	431	-	(2)	429	7,231	6%
Atwell Suites	556	-	-	-	-	556	0%
Staybridge Suites	36,523	322	-	(83)	239	36,762	1%
Holiday Inn Club Vacations	9,868	-	-	(56)	(56)	9,812	(1)%
Candlewood Suites	34,817	1,216	771	(184)	1,803	36,620	5%
Iberostar Beachfront Resorts	19,586	176	-	-	176	19,762	1%
Other	42,465	4,296	(2,294)	(7,711)	(5,709)	36,756	(13)%
All Brands	987,125	31,372	-	(19,850)	11,522	998,647	1%

Group – pipeline (by number of rooms)

Pipeline	1 January 2025	Signings	Openings	Terminations	Net Movement	30 June 2025	% Growth
Six Senses	2,895	101	-	(110)	(9)	2,886	0%
Regent	1,987	305	-	(360)	(55)	1,932	(3)%
InterContinental	25,692	2,945	(1,323)	(185)	1,437	27,129	6%
Vignette Collection	6,389	1,897	(565)	(253)	1,079	7,468	17%
Kimpton	12,133	2,304	(771)	(376)	1,157	13,290	10%
Hotel Indigo	19,431	2,349	(589)	(117)	1,643	21,074	8%
voco	15,628	6,560	(2,136)	(343)	4,081	19,709	26%
Ruby	-	6,486	(2,673)	-	3,813	3,813	0%
HUALUXE	6,293	229	-	(231)	(2)	6,291	0%
Crowne Plaza	35,269	2,884	(1,774)	(56)	1,054	36,323	3%
EVEN Hotels	5,567	974	(1,511)	(178)	(715)	4,852	(13)%
Holiday Inn Express	79,222	10,510	(6,363)	(2,929)	1,218	80,440	2%
Holiday Inn	51,677	7,593	(4,687)	(1,869)	1,037	52,714	2%
Garner	8,767	1,897	(2,539)	(184)	(826)	7,941	(9)%
avid hotels	10,649	274	(431)	(531)	(688)	9,961	(6)%
Atwell Suites	5,460	1,002	-	(8)	994	6,454	18%
Staybridge Suites	17,315	1,183	(322)	(1,069)	(208)	17,107	(1)%
Candlewood Suites	14,299	1,668	(1,216)	(375)	77	14,376	1%
Iberostar Beachfront Resorts	2,447	-	(176)	-	(176)	2,271	(7)%
Other	4,132	-	(4,296)	2,516	(1,780)	2,352	(43)%
All Brands	325,252	51,161	(31,372)	(6,658)	13,131	338,383	4%