

# IHG Supplementary Information – Q2 2026

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## Definitions and notes

RevPAR (revenue per available room), ADR (average daily rate) and occupancy are on a comparable basis, based on comparability as at 30 June 2026 and includes hotels that have traded in all months in both the current and prior year. The principal exclusions in deriving these measures are new openings, properties under major refurbishment and removals.

All RevPAR and ADR data is quoted at US dollar constant exchange rates.

Analysis for the total comparable estate is provided by major brand in each region.

IHG's pipeline comprises hotels in planning and under construction but not yet opened; a contract for these has been signed and the appropriate fees paid.

## Comparable RevPAR – 3 months to 30 June 2026

### Total comparable estate by brand:

| Constant US\$                   | Hotels       | RevPAR        |             | ADR           |             | Occ %        |              |
|---------------------------------|--------------|---------------|-------------|---------------|-------------|--------------|--------------|
|                                 |              | 2026          | Growth      | 2026          | Growth      | 2026         | %Pts         |
| InterContinental                | 38           | 168.10        | 10.5%       | 252.43        | 9.0%        | 66.6%        | 0.9          |
| Kimpton                         | 57           | 240.46        | 16.5%       | 309.40        | 10.5%       | 77.7%        | 4.0          |
| Hotel Indigo                    | 71           | 150.88        | 7.8%        | 206.89        | 5.4%        | 72.9%        | 1.6          |
| Crowne Plaza                    | 84           | 96.64         | 11.1%       | 148.18        | 6.6%        | 65.2%        | 2.7          |
| EVEN Hotels                     | 20           | 123.50        | 4.2%        | 171.21        | 4.7%        | 72.1%        | (0.4)        |
| Holiday Inn Express             | 2,277        | 103.41        | 3.9%        | 140.83        | 3.1%        | 73.4%        | 0.6          |
| Holiday Inn                     | 562          | 94.84         | 3.7%        | 140.88        | 3.6%        | 67.3%        | 0.1          |
| avid hotels                     | 75           | 76.40         | 1.8%        | 113.76        | 2.0%        | 67.2%        | (0.1)        |
| Atwell Suites                   | 6            | 111.98        | 18.9%       | 146.88        | 5.8%        | 76.2%        | 8.4          |
| Staybridge Suites               | 295          | 114.85        | 4.4%        | 142.87        | 2.8%        | 80.4%        | 1.2          |
| Candlewood Suites               | 374          | 84.71         | 5.1%        | 108.80        | 3.2%        | 77.9%        | 1.4          |
| Other brands                    | 32           |               |             |               |             |              |              |
| <b>Americas</b>                 | <b>3,891</b> | <b>107.18</b> | <b>5.4%</b> | <b>148.14</b> | <b>4.2%</b> | <b>72.4%</b> | <b>0.8</b>   |
| Six Senses                      | 20           | 483.12        | (3.7)%      | 1,188.60      | 5.4%        | 40.6%        | (3.8)        |
| InterContinental                | 108          | 185.40        | 2.2%        | 275.80        | 4.3%        | 67.2%        | (1.4)        |
| Hotel Indigo                    | 63           | 138.17        | 1.3%        | 186.52        | 0.4%        | 74.1%        | 0.7          |
| voco                            | 49           | 95.38         | (4.2)%      | 148.23        | (0.3)%      | 64.3%        | (2.7)        |
| Crowne Plaza                    | 160          | 96.70         | (0.6)%      | 137.06        | 0.6%        | 70.6%        | (0.9)        |
| Holiday Inn Express             | 331          | 86.65         | 1.6%        | 108.93        | 0.6%        | 79.5%        | 0.7          |
| Holiday Inn                     | 368          | 78.91         | (1.0)%      | 112.22        | 0.3%        | 70.3%        | (0.9)        |
| Staybridge Suites               | 19           | 92.04         | (10.7)%     | 126.90        | (1.2)%      | 72.5%        | (7.7)        |
| Other brands                    | 46           |               |             |               |             |              |              |
| <b>EMEA</b>                     | <b>1,164</b> | <b>109.06</b> | <b>0.6%</b> | <b>152.42</b> | <b>1.6%</b> | <b>71.6%</b> | <b>(0.6)</b> |
| Regent                          | 5            | 225.30        | 21.0%       | 300.85        | 11.6%       | 74.9%        | 5.8          |
| InterContinental                | 56           | 70.86         | 2.7%        | 107.95        | (0.4)%      | 65.6%        | 2.0          |
| Hotel Indigo                    | 28           | 74.59         | 9.4%        | 118.60        | (0.4)%      | 62.9%        | 5.6          |
| HUALUXE                         | 21           | 42.82         | 3.7%        | 71.35         | 0.9%        | 60.0%        | 1.6          |
| Crowne Plaza                    | 112          | 42.70         | (0.7)%      | 69.69         | (2.1)%      | 61.3%        | 0.9          |
| Holiday Inn Express             | 316          | 22.57         | (5.0)%      | 39.44         | (2.9)%      | 57.2%        | (1.3)        |
| Holiday Inn                     | 121          | 29.28         | (4.0)%      | 51.49         | (3.3)%      | 56.9%        | (0.4)        |
| Other brands                    | 37           |               |             |               |             |              |              |
| <b>Greater China</b>            | <b>696</b>   | <b>40.25</b>  | <b>0.8%</b> | <b>67.16</b>  | <b>0.2%</b> | <b>59.9%</b> | <b>0.4</b>   |
| InterContinental                | 202          | 143.80        | 4.2%        | 216.02        | 3.9%        | 66.6%        | 0.2          |
| Kimpton                         | 73           | 245.37        | 15.4%       | 314.00        | 9.1%        | 78.1%        | 4.3          |
| Hotel Indigo                    | 162          | 131.06        | 5.5%        | 183.77        | 2.4%        | 71.3%        | 2.1          |
| voco                            | 86           | 90.29         | (1.3)%      | 138.56        | (0.5)%      | 65.2%        | (0.5)        |
| Crowne Plaza                    | 356          | 75.81         | 2.3%        | 115.15        | 1.4%        | 65.8%        | 0.5          |
| Holiday Inn Express             | 2,924        | 86.76         | 3.1%        | 121.19        | 2.7%        | 71.6%        | 0.3          |
| Holiday Inn                     | 1,051        | 77.97         | 1.4%        | 117.09        | 2.0%        | 66.6%        | (0.3)        |
| Staybridge Suites               | 314          | 113.03        | 3.2%        | 141.72        | 2.6%        | 79.8%        | 0.5          |
| Candlewood Suites               | 379          | 84.42         | 5.5%        | 108.57        | 3.3%        | 77.8%        | 1.6          |
| Other brands                    | 204          |               |             |               |             |              |              |
| <b>Global comparable estate</b> | <b>5,751</b> | <b>94.17</b>  | <b>3.5%</b> | <b>135.25</b> | <b>3.0%</b> | <b>69.6%</b> | <b>0.3</b>   |

## Comparable RevPAR – 6 months to 30 June 2026

### Total comparable estate by brand:

| Constant US\$                   | Hotels       | RevPAR        |             | ADR           |             | Occ %        |            |
|---------------------------------|--------------|---------------|-------------|---------------|-------------|--------------|------------|
|                                 |              | 2026          | Growth      | 2026          | Growth      | 2026         | %Pts       |
| InterContinental                | 38           | 164.58        | 10.2%       | 249.23        | 7.0%        | 66.0%        | 1.9        |
| Kimpton                         | 57           | 227.79        | 15.0%       | 307.80        | 8.7%        | 74.0%        | 4.1        |
| Hotel Indigo                    | 71           | 136.62        | 6.9%        | 198.77        | 4.1%        | 68.7%        | 1.8        |
| Crowne Plaza                    | 84           | 85.95         | 8.1%        | 141.48        | 4.0%        | 60.7%        | 2.3        |
| EVEN Hotels                     | 20           | 105.75        | 3.9%        | 155.92        | 3.5%        | 67.8%        | 0.3        |
| Holiday Inn Express             | 2,277        | 93.34         | 3.5%        | 135.24        | 2.3%        | 69.0%        | 0.8        |
| Holiday Inn                     | 562          | 85.50         | 3.1%        | 135.03        | 2.6%        | 63.3%        | 0.3        |
| avid hotels                     | 75           | 68.14         | 2.7%        | 108.42        | 1.5%        | 62.8%        | 0.7        |
| Atwell Suites                   | 6            | 112.77        | 22.7%       | 148.50        | 5.0%        | 75.9%        | 10.9       |
| Staybridge Suites               | 295          | 106.29        | 3.4%        | 138.59        | 2.2%        | 76.7%        | 0.9        |
| Candlewood Suites               | 374          | 77.60         | 4.0%        | 105.33        | 2.1%        | 73.7%        | 1.3        |
| Other brands                    | 32           |               |             |               |             |              |            |
| <b>Americas</b>                 | <b>3,891</b> | <b>97.56</b>  | <b>4.8%</b> | <b>142.95</b> | <b>3.3%</b> | <b>68.2%</b> | <b>1.0</b> |
| Six Senses                      | 20           | 537.26        | 2.4%        | 1,275.87      | 6.7%        | 42.1%        | (1.7)      |
| InterContinental                | 108          | 178.13        | 3.8%        | 270.33        | 3.6%        | 65.9%        | 0.2        |
| Hotel Indigo                    | 63           | 127.40        | 3.8%        | 179.58        | 1.4%        | 70.9%        | 1.6        |
| voco                            | 49           | 92.13         | 2.1%        | 134.99        | 1.2%        | 68.3%        | 0.6        |
| Crowne Plaza                    | 160          | 94.54         | 2.7%        | 136.62        | 2.1%        | 69.2%        | 0.4        |
| Holiday Inn Express             | 331          | 78.30         | 2.4%        | 103.13        | 0.7%        | 75.9%        | 1.3        |
| Holiday Inn                     | 368          | 74.41         | 1.1%        | 109.10        | 0.1%        | 68.2%        | 0.7        |
| Staybridge Suites               | 19           | 91.36         | (4.8)%      | 124.03        | 0.9%        | 73.7%        | (4.4)      |
| Other brands                    | 46           |               |             |               |             |              |            |
| <b>EMEA</b>                     | <b>1,164</b> | <b>102.94</b> | <b>3.0%</b> | <b>147.62</b> | <b>1.8%</b> | <b>69.7%</b> | <b>0.8</b> |
| Regent                          | 5            | 232.90        | 26.3%       | 311.67        | 14.3%       | 74.7%        | 7.1        |
| InterContinental                | 56           | 70.32         | 3.8%        | 111.58        | 0.9%        | 63.0%        | 1.8        |
| Hotel Indigo                    | 28           | 71.69         | 9.5%        | 119.37        | (0.8)%      | 60.1%        | 5.6        |
| HUALUXE                         | 21           | 42.06         | 3.8%        | 73.60         | (0.1)%      | 57.1%        | 2.2        |
| Crowne Plaza                    | 112          | 42.93         | 2.0%        | 72.95         | (0.3)%      | 58.8%        | 1.3        |
| Holiday Inn Express             | 316          | 21.61         | (2.3)%      | 39.97         | (2.5)%      | 54.1%        | 0.1        |
| Holiday Inn                     | 121          | 28.82         | (1.0)%      | 54.31         | (1.8)%      | 53.1%        | 0.5        |
| Other brands                    | 37           |               |             |               |             |              |            |
| <b>Greater China</b>            | <b>696</b>   | <b>39.64</b>  | <b>3.1%</b> | <b>69.66</b>  | <b>1.0%</b> | <b>56.9%</b> | <b>1.1</b> |
| InterContinental                | 202          | 139.55        | 5.3%        | 214.78        | 3.6%        | 65.0%        | 1.1        |
| Kimpton                         | 73           | 229.10        | 14.3%       | 307.38        | 7.4%        | 74.5%        | 4.4        |
| Hotel Indigo                    | 162          | 120.28        | 6.0%        | 177.49        | 2.1%        | 67.8%        | 2.5        |
| voco                            | 86           | 85.45         | 3.4%        | 128.03        | 0.8%        | 66.7%        | 1.7        |
| Crowne Plaza                    | 356          | 72.75         | 3.9%        | 114.75        | 1.9%        | 63.4%        | 1.2        |
| Holiday Inn Express             | 2,924        | 78.56         | 3.0%        | 116.34        | 1.9%        | 67.5%        | 0.8        |
| Holiday Inn                     | 1,051        | 71.84         | 2.0%        | 113.53        | 1.3%        | 63.3%        | 0.4        |
| Staybridge Suites               | 314          | 105.11        | 2.8%        | 137.47        | 2.2%        | 76.5%        | 0.4        |
| Candlewood Suites               | 379          | 77.28         | 4.4%        | 105.06        | 2.2%        | 73.6%        | 1.5        |
| Other brands                    | 204          |               |             |               |             |              |            |
| <b>Global comparable estate</b> | <b>5,751</b> | <b>87.31</b>  | <b>4.1%</b> | <b>131.58</b> | <b>2.5%</b> | <b>66.4%</b> | <b>1.0</b> |

## System size: hotel and room count as at 30 June 2026

|                              | Franchised   |                | Managed      |                | Owned & leased |              | Total        |                  |
|------------------------------|--------------|----------------|--------------|----------------|----------------|--------------|--------------|------------------|
|                              | Hotels       | Rooms          | Hotels       | Rooms          | Hotels         | Rooms        | Hotels       | Rooms            |
| Six Senses                   | -            | -              | 1            | 71             | 1              | 10           | 2            | 81               |
| Regent                       | -            | -              | 1            | 167            | -              | -            | 1            | 167              |
| InterContinental             | 27           | 8,343          | 20           | 8,288          | 1              | 424          | 48           | 17,055           |
| Vignette Collection          | 3            | 805            | -            | -              | -              | -            | 3            | 805              |
| Kimpton                      | 21           | 4,604          | 43           | 7,541          | -              | -            | 64           | 12,145           |
| Hotel Indigo                 | 78           | 9,774          | 6            | 1,414          | -              | -            | 84           | 11,188           |
| voco                         | 33           | 3,920          | -            | -              | -              | -            | 33           | 3,920            |
| Crowne Plaza                 | 96           | 23,528         | 3            | 886            | -              | -            | 99           | 24,414           |
| EVEN Hotels                  | 20           | 2,579          | 6            | 915            | -              | -            | 26           | 3,494            |
| Holiday Inn Express          | 2,553        | 233,576        | 1            | 252            | -              | -            | 2,554        | 233,828          |
| Holiday Inn                  | 639          | 100,504        | 8            | 2,457          | 2              | 903          | 649          | 103,864          |
| Garner                       | 50           | 4,292          | -            | -              | -              | -            | 50           | 4,292            |
| avid hotels                  | 87           | 7,677          | -            | -              | -              | -            | 87           | 7,677            |
| Atwell Suites                | 9            | 828            | -            | -              | -              | -            | 9            | 828              |
| Staybridge Suites            | 329          | 34,596         | 3            | 497            | -              | -            | 332          | 35,093           |
| Holiday Inn Club Vacations   | 24           | 8,415          | -            | -              | -              | -            | 24           | 8,415            |
| Candlewood Suites            | 427          | 37,728         | -            | -              | -              | -            | 427          | 37,728           |
| Iberostar Beachfront Resorts | 27           | 9,886          | -            | -              | -              | -            | 27           | 9,886            |
| Other properties             | 38           | 4,322          | 78           | 12,218         | -              | -            | 116          | 16,540           |
| <b>Americas</b>              | <b>4,461</b> | <b>495,377</b> | <b>170</b>   | <b>34,706</b>  | <b>4</b>       | <b>1,337</b> | <b>4,635</b> | <b>531,420</b>   |
| Six Senses                   | -            | -              | 23           | 1,853          | 1              | 56           | 24           | 1,909            |
| Regent                       | -            | -              | 4            | 991            | -              | -            | 4            | 991              |
| InterContinental             | 21           | 5,808          | 104          | 28,410         | 3              | 1,067        | 128          | 35,285           |
| Vignette Collection          | 15           | 3,355          | 9            | 2,251          | -              | -            | 24           | 5,606            |
| Kimpton                      | 5            | 865            | 10           | 2,019          | 5              | 1,071        | 20           | 3,955            |
| Hotel Indigo                 | 55           | 5,712          | 21           | 3,606          | -              | -            | 76           | 9,318            |
| voco                         | 51           | 7,958          | 24           | 10,114         | 4              | 660          | 79           | 18,732           |
| Ruby                         | 20           | 3,582          | -            | -              | -              | -            | 20           | 3,582            |
| Crowne Plaza                 | 115          | 25,015         | 78           | 19,901         | -              | -            | 193          | 44,916           |
| Holiday Inn Express          | 316          | 44,334         | 51           | 9,519          | -              | -            | 367          | 53,853           |
| Holiday Inn                  | 332          | 55,662         | 97           | 22,625         | -              | -            | 429          | 78,287           |
| Garner                       | 60           | 6,142          | 1            | 153            | -              | -            | 61           | 6,295            |
| Staybridge Suites            | 15           | 2,280          | 8            | 1,533          | -              | -            | 23           | 3,813            |
| Candlewood Suites            | 6            | 631            | -            | -              | -              | -            | 6            | 631              |
| Iberostar Beachfront Resorts | 38           | 12,252         | -            | -              | -              | -            | 38           | 12,252           |
| Other properties             | 5            | 699            | 20           | 13,701         | -              | -            | 25           | 14,400           |
| <b>EMEA</b>                  | <b>1,054</b> | <b>174,295</b> | <b>450</b>   | <b>116,676</b> | <b>13</b>      | <b>2,854</b> | <b>1,517</b> | <b>293,825</b>   |
| Six Senses                   | -            | -              | 1            | 130            | -              | -            | 1            | 130              |
| Regent                       | 1            | 538            | 5            | 1,516          | -              | -            | 6            | 2,054            |
| InterContinental             | 1            | 572            | 65           | 23,921         | -              | -            | 66           | 24,493           |
| Vignette Collection          | 1            | 233            | 10           | 2,661          | -              | -            | 11           | 2,894            |
| Kimpton                      | -            | -              | 6            | 1,463          | -              | -            | 6            | 1,463            |
| Hotel Indigo                 | 2            | 322            | 36           | 5,898          | -              | -            | 38           | 6,220            |
| voco                         | 31           | 6,501          | 5            | 1,066          | -              | -            | 36           | 7,567            |
| HUALUXE                      | 1            | 169            | 27           | 7,261          | -              | -            | 28           | 7,430            |
| Crowne Plaza                 | 46           | 14,736         | 95           | 31,113         | -              | -            | 141          | 45,849           |
| EVEN Hotels                  | 7            | 1,051          | 15           | 2,713          | -              | -            | 22           | 3,764            |
| Holiday Inn Express          | 308          | 46,103         | 106          | 22,806         | -              | -            | 414          | 68,909           |
| Holiday Inn                  | 84           | 18,317         | 97           | 27,747         | -              | -            | 181          | 46,064           |
| Garner                       | -            | -              | 1            | 106            | -              | -            | 1            | 106              |
| Atwell Suites                | -            | -              | 2            | 342            | -              | -            | 2            | 342              |
| Other properties             | 4            | 6,201          | -            | -              | -              | -            | 4            | 6,201            |
| <b>Greater China</b>         | <b>486</b>   | <b>94,743</b>  | <b>471</b>   | <b>128,743</b> | <b>-</b>       | <b>-</b>     | <b>957</b>   | <b>223,486</b>   |
| Six Senses                   | -            | -              | 25           | 2,054          | 2              | 66           | 27           | 2,120            |
| Regent                       | 1            | 538            | 10           | 2,674          | -              | -            | 11           | 3,212            |
| InterContinental             | 49           | 14,723         | 189          | 60,619         | 4              | 1,491        | 242          | 76,833           |
| Vignette Collection          | 19           | 4,393          | 19           | 4,912          | -              | -            | 38           | 9,305            |
| Kimpton                      | 26           | 5,469          | 59           | 11,023         | 5              | 1,071        | 90           | 17,563           |
| Hotel Indigo                 | 135          | 15,808         | 63           | 10,918         | -              | -            | 198          | 26,726           |
| voco                         | 115          | 18,379         | 29           | 11,180         | 4              | 660          | 148          | 30,219           |
| Ruby                         | 20           | 3,582          | -            | -              | -              | -            | 20           | 3,582            |
| HUALUXE                      | 1            | 169            | 27           | 7,261          | -              | -            | 28           | 7,430            |
| Crowne Plaza                 | 257          | 63,279         | 176          | 51,900         | -              | -            | 433          | 115,179          |
| EVEN Hotels                  | 27           | 3,630          | 21           | 3,628          | -              | -            | 48           | 7,258            |
| Holiday Inn Express          | 3,177        | 324,013        | 158          | 32,577         | -              | -            | 3,335        | 356,590          |
| Holiday Inn                  | 1,055        | 174,483        | 202          | 52,829         | 2              | 903          | 1,259        | 228,215          |
| Garner                       | 110          | 10,434         | 2            | 259            | -              | -            | 112          | 10,693           |
| avid hotels                  | 87           | 7,677          | -            | -              | -              | -            | 87           | 7,677            |
| Atwell Suites                | 9            | 828            | 2            | 342            | -              | -            | 11           | 1,170            |
| Staybridge Suites            | 344          | 36,876         | 11           | 2,030          | -              | -            | 355          | 38,906           |
| Holiday Inn Club Vacations   | 24           | 8,415          | -            | -              | -              | -            | 24           | 8,415            |
| Candlewood Suites            | 433          | 38,359         | -            | -              | -              | -            | 433          | 38,359           |
| Iberostar Beachfront Resorts | 65           | 22,138         | -            | -              | -              | -            | 65           | 22,138           |
| Other properties             | 47           | 11,222         | 98           | 25,919         | -              | -            | 145          | 37,141           |
| <b>Global system size</b>    | <b>6,001</b> | <b>764,415</b> | <b>1,091</b> | <b>280,125</b> | <b>17</b>      | <b>4,191</b> | <b>7,109</b> | <b>1,048,731</b> |

## Pipeline: hotel and room count as at 30 June 2026

|                              | Franchised   |                | Managed    |                | Owned & leased |          | Total        |                |
|------------------------------|--------------|----------------|------------|----------------|----------------|----------|--------------|----------------|
|                              | Hotels       | Rooms          | Hotels     | Rooms          | Hotels         | Rooms    | Hotels       | Rooms          |
| Six Senses                   | -            | -              | 8          | 784            | -              | -        | 8            | 784            |
| InterContinental             | 4            | 917            | 5          | 1,282          | -              | -        | 9            | 2,199          |
| Vignette Collection          | 4            | 282            | -          | -              | -              | -        | 4            | 282            |
| Kimpton                      | 19           | 3,421          | 9          | 1,671          | -              | -        | 28           | 5,092          |
| Hotel Indigo                 | 23           | 2,996          | -          | -              | -              | -        | 23           | 2,996          |
| voco                         | 27           | 3,158          | -          | -              | -              | -        | 27           | 3,158          |
| Ruby                         | 2            | 599            | -          | -              | -              | -        | 2            | 599            |
| Crowne Plaza                 | 3            | 528            | 1          | 230            | -              | -        | 4            | 758            |
| EVEN Hotels                  | 3            | 363            | -          | -              | -              | -        | 3            | 363            |
| Holiday Inn Express          | 345          | 32,410         | -          | -              | -              | -        | 345          | 32,410         |
| Holiday Inn                  | 73           | 8,618          | 1          | 150            | -              | -        | 74           | 8,768          |
| Garner                       | 58           | 4,520          | -          | -              | -              | -        | 58           | 4,520          |
| avid hotels                  | 118          | 8,835          | -          | -              | -              | -        | 118          | 8,835          |
| Atwell Suites                | 52           | 5,129          | -          | -              | -              | -        | 52           | 5,129          |
| Staybridge Suites            | 138          | 13,910         | -          | -              | -              | -        | 138          | 13,910         |
| Candlewood Suites            | 194          | 13,951         | -          | -              | -              | -        | 194          | 13,951         |
| Iberostar Beachfront Resorts | 3            | 1,700          | -          | -              | -              | -        | 3            | 1,700          |
| Other properties             | -            | -              | 13         | 1,928          | -              | -        | 13           | 1,928          |
| <b>Americas</b>              | <b>1,066</b> | <b>101,337</b> | <b>37</b>  | <b>6,045</b>   | <b>-</b>       | <b>-</b> | <b>1,103</b> | <b>107,382</b> |
| Six Senses                   | -            | -              | 23         | 2,220          | -              | -        | 23           | 2,220          |
| Regent                       | -            | -              | 11         | 1,903          | -              | -        | 11           | 1,903          |
| InterContinental             | 9            | 2,101          | 53         | 13,389         | -              | -        | 62           | 15,490         |
| Vignette Collection          | 24           | 2,520          | 12         | 1,957          | -              | -        | 36           | 4,477          |
| Kimpton                      | 4            | 594            | 17         | 3,038          | -              | -        | 21           | 3,632          |
| Hotel Indigo                 | 22           | 2,396          | 36         | 7,699          | -              | -        | 58           | 10,095         |
| Noted Collection             | 3            | 317            | -          | -              | -              | -        | 3            | 317            |
| voco                         | 35           | 5,282          | 32         | 8,254          | -              | -        | 67           | 13,536         |
| Ruby                         | 20           | 3,919          | -          | -              | -              | -        | 20           | 3,919          |
| Crowne Plaza                 | 29           | 5,562          | 41         | 10,586         | -              | -        | 70           | 16,148         |
| EVEN Hotels                  | -            | -              | 2          | 555            | -              | -        | 2            | 555            |
| Holiday Inn Express          | 50           | 7,396          | 56         | 9,926          | -              | -        | 106          | 17,322         |
| Holiday Inn                  | 62           | 9,814          | 76         | 15,835         | -              | -        | 138          | 25,649         |
| Garner                       | 46           | 4,535          | 2          | 301            | -              | -        | 48           | 4,836          |
| Staybridge Suites            | 6            | 814            | 8          | 1,663          | -              | -        | 14           | 2,477          |
| Candlewood Suites            | 10           | 1,290          | -          | -              | -              | -        | 10           | 1,290          |
| Iberostar Beachfront Resorts | 2            | 604            | -          | -              | -              | -        | 2            | 604            |
| <b>EMEA</b>                  | <b>322</b>   | <b>47,144</b>  | <b>369</b> | <b>77,326</b>  | <b>-</b>       | <b>-</b> | <b>691</b>   | <b>124,470</b> |
| Six Senses                   | -            | -              | 2          | 147            | -              | -        | 2            | 147            |
| Regent                       | -            | -              | 3          | 696            | -              | -        | 3            | 696            |
| InterContinental             | -            | -              | 32         | 8,593          | -              | -        | 32           | 8,593          |
| Vignette Collection          | -            | 43             | 6          | 1,520          | -              | -        | 6            | 1,563          |
| Kimpton                      | -            | -              | 20         | 4,607          | -              | -        | 20           | 4,607          |
| Hotel Indigo                 | 2            | 207            | 51         | 8,228          | -              | -        | 53           | 8,435          |
| voco                         | 15           | 2,991          | 13         | 2,803          | -              | -        | 28           | 5,794          |
| HUALUXE                      | 3            | 649            | 16         | 4,328          | -              | -        | 19           | 4,977          |
| Crowne Plaza                 | 42           | 10,792         | 35         | 9,558          | -              | -        | 77           | 20,350         |
| EVEN Hotels                  | 7            | 978            | 12         | 2,706          | -              | -        | 19           | 3,684          |
| Holiday Inn Express          | 191          | 28,866         | 22         | 4,145          | -              | -        | 213          | 33,011         |
| Holiday Inn                  | 76           | 14,978         | 30         | 7,250          | -              | -        | 106          | 22,228         |
| Garner                       | -            | -              | 4          | 414            | -              | -        | 4            | 414            |
| Atwell Suites                | -            | -              | 9          | 1,340          | -              | -        | 9            | 1,340          |
| <b>Greater China</b>         | <b>336</b>   | <b>59,504</b>  | <b>255</b> | <b>56,335</b>  | <b>-</b>       | <b>-</b> | <b>591</b>   | <b>115,839</b> |
| Six Senses                   | -            | -              | 33         | 3,151          | -              | -        | 33           | 3,151          |
| Regent                       | -            | -              | 14         | 2,599          | -              | -        | 14           | 2,599          |
| InterContinental             | 13           | 3,018          | 90         | 23,264         | -              | -        | 103          | 26,282         |
| Vignette Collection          | 28           | 2,845          | 18         | 3,477          | -              | -        | 46           | 6,322          |
| Kimpton                      | 23           | 4,015          | 46         | 9,316          | -              | -        | 69           | 13,331         |
| Hotel Indigo                 | 47           | 5,599          | 87         | 15,927         | -              | -        | 134          | 21,526         |
| Noted Collection             | 3            | 317            | -          | -              | -              | -        | 3            | 317            |
| voco                         | 77           | 11,431         | 45         | 11,057         | -              | -        | 122          | 22,488         |
| Ruby                         | 22           | 4,518          | -          | -              | -              | -        | 22           | 4,518          |
| HUALUXE                      | 3            | 649            | 16         | 4,328          | -              | -        | 19           | 4,977          |
| Crowne Plaza                 | 74           | 16,882         | 77         | 20,374         | -              | -        | 151          | 37,256         |
| EVEN Hotels                  | 10           | 1,341          | 14         | 3,261          | -              | -        | 24           | 4,602          |
| Holiday Inn Express          | 586          | 68,672         | 78         | 14,071         | -              | -        | 664          | 82,743         |
| Holiday Inn                  | 211          | 33,410         | 107        | 23,235         | -              | -        | 318          | 56,645         |
| Garner                       | 104          | 9,055          | 6          | 715            | -              | -        | 110          | 9,770          |
| avid hotels                  | 118          | 8,835          | -          | -              | -              | -        | 118          | 8,835          |
| Atwell Suites                | 52           | 5,129          | 9          | 1,340          | -              | -        | 61           | 6,469          |
| Staybridge Suites            | 144          | 14,724         | 8          | 1,663          | -              | -        | 152          | 16,387         |
| Candlewood Suites            | 204          | 15,241         | -          | -              | -              | -        | 204          | 15,241         |
| Iberostar Beachfront Resorts | 5            | 2,304          | -          | -              | -              | -        | 5            | 2,304          |
| Other properties             | -            | -              | 13         | 1,928          | -              | -        | 13           | 1,928          |
| <b>Global pipeline</b>       | <b>1,724</b> | <b>207,985</b> | <b>661</b> | <b>139,706</b> | <b>-</b>       | <b>-</b> | <b>2,385</b> | <b>347,691</b> |

## System size and pipeline movement

### Americas – system size (by number of rooms)

| Room Count                   | 1 January 2026 | Openings     | Internal Rebrand | Removals and other <sup>1</sup> | Net Movement | 30 June 2026   | % Growth  |
|------------------------------|----------------|--------------|------------------|---------------------------------|--------------|----------------|-----------|
| Six Senses                   | 81             | -            | -                | -                               | -            | 81             | 0%        |
| Regent                       | 167            | -            | -                | -                               | -            | 167            | 0%        |
| InterContinental             | 17,055         | -            | -                | -                               | -            | 17,055         | 0%        |
| Vignette Collection          | 805            | -            | -                | -                               | -            | 805            | 0%        |
| Kimpton                      | 11,289         | 662          | 404              | (210)                           | 856          | 12,145         | 8%        |
| Hotel Indigo                 | 10,944         | 247          | -                | (3)                             | 244          | 11,188         | 2%        |
| voco                         | 2,993          | 761          | 168              | (2)                             | 927          | 3,920          | 31%       |
| Crowne Plaza                 | 25,020         | -            | -                | (606)                           | (606)        | 24,414         | (2)%      |
| EVEN Hotels                  | 3,586          | 120          | -                | (212)                           | (92)         | 3,494          | (3)%      |
| Holiday Inn Express          | 232,517        | 2,136        | 335              | (1,160)                         | 1,311        | 233,828        | 1%        |
| Holiday Inn                  | 106,181        | 397          | (284)            | (2,430)                         | (2,317)      | 103,864        | (2)%      |
| Garner                       | 2,687          | 1,152        | 453              | -                               | 1,605        | 4,292          | 60%       |
| avid hotels                  | 7,677          | -            | -                | -                               | -            | 7,677          | 0%        |
| Atwell Suites                | 754            | 74           | -                | -                               | 74           | 828            | 10%       |
| Staybridge Suites            | 34,474         | 729          | 107              | (217)                           | 619          | 35,093         | 2%        |
| Holiday Inn Club Vacations   | 9,138          | -            | -                | (723)                           | (723)        | 8,415          | (8)%      |
| Candlewood Suites            | 36,921         | 459          | 348              | -                               | 807          | 37,728         | 2%        |
| Iberostar Beachfront Resorts | 9,443          | 444          | -                | (1)                             | 443          | 9,886          | 5%        |
| Other properties             | 17,462         | 867          | (1,531)          | (258)                           | (922)        | 16,540         | (5)%      |
| <b>Americas system size</b>  | <b>529,194</b> | <b>8,048</b> | <b>-</b>         | <b>(5,822)</b>                  | <b>2,226</b> | <b>531,420</b> | <b>0%</b> |

### Americas – pipeline (by number of rooms)

| Pipeline                     | 1 January 2026 | Signings      | Openings       | Terminations and other <sup>1</sup> | Net Movement | 30 June 2026   | % Growth  |
|------------------------------|----------------|---------------|----------------|-------------------------------------|--------------|----------------|-----------|
| Six Senses                   | 649            | -             | -              | 135                                 | 135          | 784            | 21%       |
| InterContinental             | 2,229          | -             | -              | (30)                                | (30)         | 2,199          | (1)%      |
| Vignette Collection          | 282            | -             | -              | -                                   | -            | 282            | 0%        |
| Kimpton                      | 5,522          | 230           | (662)          | 2                                   | (430)        | 5,092          | (8)%      |
| Hotel Indigo                 | 3,071          | 283           | (247)          | (111)                               | (75)         | 2,996          | (2)%      |
| voco                         | 3,539          | 380           | (761)          | -                                   | (381)        | 3,158          | (11)%     |
| Ruby                         | -              | 599           | -              | -                                   | 599          | 599            | 0%        |
| Crowne Plaza                 | 1,127          | -             | -              | (369)                               | (369)        | 758            | (33)%     |
| EVEN Hotels                  | 483            | -             | (120)          | -                                   | (120)        | 363            | (25)%     |
| Holiday Inn Express          | 31,478         | 4,027         | (2,136)        | (959)                               | 932          | 32,410         | 3%        |
| Holiday Inn                  | 7,744          | 1,731         | (397)          | (310)                               | 1,024        | 8,768          | 13%       |
| Garner                       | 4,145          | 1,658         | (1,152)        | (131)                               | 375          | 4,520          | 9%        |
| avid hotels                  | 8,676          | 374           | -              | (215)                               | 159          | 8,835          | 2%        |
| Atwell Suites                | 4,968          | 326           | (74)           | (91)                                | 161          | 5,129          | 3%        |
| Staybridge Suites            | 14,007         | 939           | (729)          | (307)                               | (97)         | 13,910         | (1)%      |
| Candlewood Suites            | 13,175         | 1,744         | (459)          | (509)                               | 776          | 13,951         | 6%        |
| Iberostar Beachfront Resorts | 2,144          | -             | (444)          | -                                   | (444)        | 1,700          | (21)%     |
| Other properties             | 2,135          | 242           | (867)          | 418                                 | (207)        | 1,928          | (10)%     |
| <b>Americas pipeline</b>     | <b>105,374</b> | <b>12,533</b> | <b>(8,048)</b> | <b>(2,477)</b>                      | <b>2,008</b> | <b>107,382</b> | <b>2%</b> |

<sup>1</sup> Adjustments in room and residence counts, or movements between unbranded and branded status.

**EMEA – system size (by number of rooms)**

| Room Count                   | 1 January 2026 | Openings     | Internal Rebrand | Removals and other <sup>1</sup> | Net Movement | 30 June 2026   | % Growth  |
|------------------------------|----------------|--------------|------------------|---------------------------------|--------------|----------------|-----------|
| Six Senses                   | 1,856          | 123          | -                | (70)                            | 53           | 1,909          | 3%        |
| Regent                       | 991            | -            | -                | -                               | -            | 991            | 0%        |
| InterContinental             | 35,341         | 339          | -                | (395)                           | (56)         | 35,285         | 0%        |
| Vignette Collection          | 4,666          | 529          | -                | 411                             | 940          | 5,606          | 20%       |
| Kimpton                      | 3,685          | 194          | 76               | -                               | 270          | 3,955          | 7%        |
| Hotel Indigo                 | 9,037          | 289          | -                | (8)                             | 281          | 9,318          | 3%        |
| voco                         | 16,862         | 1,503        | 377              | (10)                            | 1,870        | 18,732         | 11%       |
| Ruby                         | 2,952          | 630          | -                | -                               | 630          | 3,582          | 21%       |
| Crowne Plaza                 | 43,796         | 1,436        | -                | (316)                           | 1,120        | 44,916         | 3%        |
| Holiday Inn Express          | 53,601         | 451          | 19               | (218)                           | 252          | 53,853         | 0%        |
| Holiday Inn                  | 78,097         | 1,027        | (59)             | (778)                           | 190          | 78,287         | 0%        |
| Garner                       | 5,814          | 481          | -                | -                               | 481          | 6,295          | 8%        |
| Staybridge Suites            | 3,813          | -            | -                | -                               | -            | 3,813          | 0%        |
| Candlewood Suites            | 631            | -            | -                | -                               | -            | 631            | 0%        |
| Iberostar Beachfront Resorts | 11,558         | 695          | -                | (1)                             | 694          | 12,252         | 6%        |
| Other properties             | 14,902         | 532          | (413)            | (621)                           | (502)        | 14,400         | (3)%      |
| <b>EMEA system size</b>      | <b>287,602</b> | <b>8,229</b> | <b>-</b>         | <b>(2,006)</b>                  | <b>6,223</b> | <b>293,825</b> | <b>2%</b> |

**EMEA – pipeline (by number of rooms)**

| Pipeline                     | 1 January 2026 | Signings      | Openings       | Terminations and other <sup>1</sup> | Net Movement | 30 June 2026   | % Growth  |
|------------------------------|----------------|---------------|----------------|-------------------------------------|--------------|----------------|-----------|
| Six Senses                   | 2,225          | -             | (123)          | 118                                 | (5)          | 2,220          | 0%        |
| Regent                       | 1,683          | 220           | -              | -                                   | 220          | 1,903          | 13%       |
| InterContinental             | 15,694         | 1,253         | (339)          | (1,118)                             | (204)        | 15,490         | (1)%      |
| Vignette Collection          | 4,494          | 550           | (529)          | (38)                                | (17)         | 4,477          | 0%        |
| Kimpton                      | 3,550          | 356           | (194)          | (80)                                | 82           | 3,632          | 2%        |
| Hotel Indigo                 | 9,185          | 1,195         | (289)          | 4                                   | 910          | 10,095         | 10%       |
| Noted Collection             | -              | 317           | -              | -                                   | 317          | 317            | 0%        |
| voco                         | 12,463         | 2,583         | (1,503)        | (7)                                 | 1,073        | 13,536         | 9%        |
| Ruby                         | 3,789          | 760           | (630)          | -                                   | 130          | 3,919          | 3%        |
| Crowne Plaza                 | 17,202         | 2,039         | (1,436)        | (1,657)                             | (1,054)      | 16,148         | (6)%      |
| EVEN Hotels                  | 555            | -             | -              | -                                   | -            | 555            | 0%        |
| Holiday Inn Express          | 15,699         | 2,402         | (451)          | (328)                               | 1,623        | 17,322         | 10%       |
| Holiday Inn                  | 23,347         | 3,933         | (1,027)        | (604)                               | 2,302        | 25,649         | 10%       |
| Garner                       | 2,808          | 2,625         | (481)          | (116)                               | 2,028        | 4,836          | 72%       |
| Staybridge Suites            | 2,611          | 344           | -              | (478)                               | (134)        | 2,477          | (5)%      |
| Candlewood Suites            | 1,290          | -             | -              | -                                   | -            | 1,290          | 0%        |
| Iberostar Beachfront Resorts | 271            | 1,028         | (695)          | -                                   | 333          | 604            | 123%      |
| Other properties             | -              | (83)          | (532)          | 615                                 | -            | -              | 0%        |
| <b>EMEA pipeline</b>         | <b>116,866</b> | <b>19,522</b> | <b>(8,229)</b> | <b>(3,689)</b>                      | <b>7,604</b> | <b>124,470</b> | <b>7%</b> |

<sup>1</sup> Adjustments in room and residence counts, or movements between unbranded and branded status.

**Greater China – system size (by number of rooms)**

| Room Count                       | 1 January 2026 | Openings      | Internal Rebrand | Removals and other <sup>1</sup> | Net Movement  | 30 June 2026   | % Growth  |
|----------------------------------|----------------|---------------|------------------|---------------------------------|---------------|----------------|-----------|
| Six Senses                       | 130            | -             | -                | -                               | -             | 130            | 0%        |
| Regent                           | 2,054          | -             | -                | -                               | -             | 2,054          | 0%        |
| InterContinental                 | 24,631         | 337           | 203              | (678)                           | (138)         | 24,493         | (1)%      |
| Vignette Collection              | 1,785          | 1,312         | (203)            | -                               | 1,109         | 2,894          | 62%       |
| Kimpton                          | 1,234          | 229           | -                | -                               | 229           | 1,463          | 19%       |
| Hotel Indigo                     | 5,695          | 534           | -                | (9)                             | 525           | 6,220          | 9%        |
| voco                             | 5,372          | 1,818         | 368              | 9                               | 2,195         | 7,567          | 41%       |
| HUALUXE                          | 6,426          | 1,004         | -                | -                               | 1,004         | 7,430          | 16%       |
| Crowne Plaza                     | 45,071         | 776           | -                | 2                               | 778           | 45,849         | 2%        |
| EVEN Hotels                      | 3,310          | 455           | -                | (1)                             | 454           | 3,764          | 14%       |
| Holiday Inn Express              | 65,282         | 4,056         | -                | (429)                           | 3,627         | 68,909         | 6%        |
| Holiday Inn                      | 41,648         | 4,428         | -                | (12)                            | 4,416         | 46,064         | 11%       |
| Garner                           | -              | 106           | -                | -                               | 106           | 106            | 0%        |
| Atwell Suites                    | 174            | 168           | -                | -                               | 168           | 342            | 97%       |
| Other properties                 | 6,569          | -             | (368)            | -                               | (368)         | 6,201          | (6)%      |
| <b>Greater China system size</b> | <b>209,381</b> | <b>15,223</b> | <b>-</b>         | <b>(1,118)</b>                  | <b>14,105</b> | <b>223,486</b> | <b>7%</b> |

**Greater China – pipeline (by number of rooms)**

| Pipeline                      | 1 January 2026 | Signings      | Openings        | Terminations and other <sup>1</sup> | Net Movement   | 30 June 2026   | % Growth    |
|-------------------------------|----------------|---------------|-----------------|-------------------------------------|----------------|----------------|-------------|
| Six Senses                    | 72             | 75            | -               | -                                   | 75             | 147            | 104%        |
| Regent                        | 527            | 180           | -               | (11)                                | 169            | 696            | 32%         |
| InterContinental              | 8,811          | 340           | (337)           | (221)                               | (218)          | 8,593          | (2)%        |
| Vignette Collection           | 2,311          | 564           | (1,312)         | -                                   | (748)          | 1,563          | (32)%       |
| Kimpton                       | 4,216          | 620           | (229)           | -                                   | 391            | 4,607          | 9%          |
| Hotel Indigo                  | 8,629          | 433           | (534)           | (93)                                | (194)          | 8,435          | (2)%        |
| voco                          | 5,451          | 2,198         | (1,818)         | (37)                                | 343            | 5,794          | 6%          |
| HUALUXE                       | 6,040          | 199           | (1,004)         | (258)                               | (1,063)        | 4,977          | (18)%       |
| Crowne Plaza                  | 19,903         | 1,501         | (776)           | (278)                               | 447            | 20,350         | 2%          |
| EVEN Hotels                   | 3,823          | 395           | (455)           | (79)                                | (139)          | 3,684          | (4)%        |
| Holiday Inn Express           | 34,181         | 4,131         | (4,056)         | (1,245)                             | (1,170)        | 33,011         | (3)%        |
| Holiday Inn                   | 22,468         | 5,331         | (4,428)         | (1,143)                             | (240)          | 22,228         | (1)%        |
| Garner                        | -              | 520           | (106)           | -                                   | 414            | 414            | 0%          |
| Atwell Suites                 | 854            | 654           | (168)           | -                                   | 486            | 1,340          | 57%         |
| <b>Greater China pipeline</b> | <b>117,286</b> | <b>17,141</b> | <b>(15,223)</b> | <b>(3,365)</b>                      | <b>(1,447)</b> | <b>115,839</b> | <b>(1)%</b> |

<sup>1</sup> Adjustments in room and residence counts, or movements between unbranded and branded status.

## Global – system size (by number of rooms)

| Room Count                   | 1 January 2026   | Openings      | Internal Rebrand | Removals and other <sup>1</sup> | Net Movement  | 30 June 2026     | % Growth  |
|------------------------------|------------------|---------------|------------------|---------------------------------|---------------|------------------|-----------|
| Six Senses                   | 2,067            | 123           | -                | (70)                            | 53            | 2,120            | 3%        |
| Regent                       | 3,212            | -             | -                | -                               | -             | 3,212            | 0%        |
| InterContinental             | 77,027           | 676           | 203              | (1,073)                         | (194)         | 76,833           | 0%        |
| Vignette Collection          | 7,256            | 1,841         | (203)            | 411                             | 2,049         | 9,305            | 28%       |
| Kimpton                      | 16,208           | 1,085         | 480              | (210)                           | 1,355         | 17,563           | 8%        |
| Hotel Indigo                 | 25,676           | 1,070         | -                | (20)                            | 1,050         | 26,726           | 4%        |
| voco                         | 25,227           | 4,082         | 913              | (3)                             | 4,992         | 30,219           | 20%       |
| Ruby                         | 2,952            | 630           | -                | -                               | 630           | 3,582            | 21%       |
| HUALUXE                      | 6,426            | 1,004         | -                | -                               | 1,004         | 7,430            | 16%       |
| Crowne Plaza                 | 113,887          | 2,212         | -                | (920)                           | 1,292         | 115,179          | 1%        |
| EVEN Hotels                  | 6,896            | 575           | -                | (213)                           | 362           | 7,258            | 5%        |
| Holiday Inn Express          | 351,400          | 6,643         | 354              | (1,807)                         | 5,190         | 356,590          | 1%        |
| Holiday Inn                  | 225,926          | 5,852         | (343)            | (3,220)                         | 2,289         | 228,215          | 1%        |
| Garner                       | 8,501            | 1,739         | 453              | -                               | 2,192         | 10,693           | 26%       |
| avid hotels                  | 7,677            | -             | -                | -                               | -             | 7,677            | 0%        |
| Atwell Suites                | 928              | 242           | -                | -                               | 242           | 1,170            | 26%       |
| Staybridge Suites            | 38,287           | 729           | 107              | (217)                           | 619           | 38,906           | 2%        |
| Holiday Inn Club Vacations   | 9,138            | -             | -                | (723)                           | (723)         | 8,415            | (8)%      |
| Candlewood Suites            | 37,552           | 459           | 348              | -                               | 807           | 38,359           | 2%        |
| Iberostar Beachfront Resorts | 21,001           | 1,139         | -                | (2)                             | 1,137         | 22,138           | 5%        |
| Other properties             | 38,933           | 1,399         | (2,312)          | (879)                           | (1,792)       | 37,141           | (5)%      |
| <b>Global system size</b>    | <b>1,026,177</b> | <b>31,500</b> | <b>-</b>         | <b>(8,946)</b>                  | <b>22,554</b> | <b>1,048,731</b> | <b>2%</b> |

## Global – pipeline (by number of rooms)

| Pipeline                     | 1 January 2026 | Signings      | Openings        | Terminations and other <sup>1</sup> | Net Movement | 30 June 2026   | % Growth  |
|------------------------------|----------------|---------------|-----------------|-------------------------------------|--------------|----------------|-----------|
| Six Senses                   | 2,946          | 75            | (123)           | 253                                 | 205          | 3,151          | 7%        |
| Regent                       | 2,210          | 400           | -               | (11)                                | 389          | 2,599          | 18%       |
| InterContinental             | 26,734         | 1,593         | (676)           | (1,369)                             | (452)        | 26,282         | (2)%      |
| Vignette Collection          | 7,087          | 1,114         | (1,841)         | (38)                                | (765)        | 6,322          | (11)%     |
| Kimpton                      | 13,288         | 1,206         | (1,085)         | (78)                                | 43           | 13,331         | 0%        |
| Hotel Indigo                 | 20,885         | 1,911         | (1,070)         | (200)                               | 641          | 21,526         | 3%        |
| Noted Collection             | -              | 317           | -               | -                                   | 317          | 317            | 0%        |
| voco                         | 21,453         | 5,161         | (4,082)         | (44)                                | 1,035        | 22,488         | 5%        |
| Ruby                         | 3,789          | 1,359         | (630)           | -                                   | 729          | 4,518          | 19%       |
| HUALUXE                      | 6,040          | 199           | (1,004)         | (258)                               | (1,063)      | 4,977          | (18)%     |
| Crowne Plaza                 | 38,232         | 3,540         | (2,212)         | (2,304)                             | (976)        | 37,256         | (3)%      |
| EVEN Hotels                  | 4,861          | 395           | (575)           | (79)                                | (259)        | 4,602          | (5)%      |
| Holiday Inn Express          | 81,358         | 10,560        | (6,643)         | (2,532)                             | 1,385        | 82,743         | 2%        |
| Holiday Inn                  | 53,559         | 10,995        | (5,852)         | (2,057)                             | 3,086        | 56,645         | 6%        |
| Garner                       | 6,953          | 4,803         | (1,739)         | (247)                               | 2,817        | 9,770          | 41%       |
| avid hotels                  | 8,676          | 374           | -               | (215)                               | 159          | 8,835          | 2%        |
| Atwell Suites                | 5,822          | 980           | (242)           | (91)                                | 647          | 6,469          | 11%       |
| Staybridge Suites            | 16,618         | 1,283         | (729)           | (785)                               | (231)        | 16,387         | (1)%      |
| Candlewood Suites            | 14,465         | 1,744         | (459)           | (509)                               | 776          | 15,241         | 5%        |
| Iberostar Beachfront Resorts | 2,415          | 1,028         | (1,139)         | -                                   | (111)        | 2,304          | (5)%      |
| Other properties             | 2,135          | 159           | (1,399)         | 1,033                               | (207)        | 1,928          | (10)%     |
| <b>Global pipeline</b>       | <b>339,526</b> | <b>49,196</b> | <b>(31,500)</b> | <b>(9,531)</b>                      | <b>8,165</b> | <b>347,691</b> | <b>2%</b> |

<sup>1</sup> Adjustments in room and residence counts, or movements between unbranded and branded status.